Coffs Harbour City Council

Adopted

Program Budgets 2013 - 2017



Adopted at the Coffs Harbour City Council Meeting of Thursday, 13 June 2013

PROGRAM BUDGET INDEX

2013/14 Departmental Summary 1	је
2013/14 Program Summary 2014/15 Departmental Summary 4 2014/15 Program Summary 5/6 2015/16 Departmental Summary 2015/16 Program Summary 8/9 2016/17 Departmental Summary 2016/17 Program Summary 11/1	6 9)
Restricted Equity (Reserve) Movements 13/1	16

PROGRAM BUDGET INDEX						
	Page					
Detailed Program Budgets						
Civic Management	17					
Sustainability	18					
Community Facilities	19					
CBD Masterplan Works	20/21					
Coffs Coast Marketing	22					
Land Use Planning	23					
Land Use Assessment & Management	24					
Environmental Management	25/26					
Public Health & Safety	27					
Ranger Services	28					
Domestic Waste Management	29/30					
Non Domestic Waste Management	31/32					
Property & Commercial Services	33					
Leasing & Asset Management	34/35					
Swimming Pools	36					
Airport	37/38					
Sports Development	39					
Administration & Corporate Governance	40					
Governance & Legal Services	41					
Rural Fire Service	42					
Information Services	43					
Technology Group	44					
Finance	45/46					
Plant	47					
Program Support	48					
HR & Organisational Development	49					
City Services Support	50					
Asset Systems	51					
Library Services	52					
Community Development	53/54					
Economic Development	55					
Environmental Lab	56					
Operational Administration	57					
Recreational Services	58/60					
Regional Roads	61					
Local Roads	62/63					
Bridges	64					
Footpaths, Cycleways & Bus Shelters	65					

PROGRAM BUDGET INDEX

Detailed Program Budgets (Cont'd)

Parking	66
Quarries	67
Street & Toilet Cleaning	68
Drainage	69
Harbour & Jetty	70
CityWorks Private Works	71
Survey & Design	72/73
Street Lighting	74
Subdivision & Contracts	75
Untied Funding	76/78

Water Account

2013/14 Program Summary	79
2014/15 Program Summary	80
2015/16 Program Summary	81
2016/17 Program Summary	82
Restricted Equity (Reserve) Movements	83

Detailed Program Budgets

Management Expenses	84
Maintenance & Operating	85/86
Miscellaneous	87
Capital Program	88
Untied Funding Available	89/90

Sewer Account

2013/14 Program Summary	91
2014/15 Program Summary	92
2015/16 Program Summary	93
2016/17 Program Summary	94
Restricted Equity (Reserve) Movements	95

Detailed Program Budgets

Management Expenses	96
Maintenance & Operating	97
Miscellaneous	98
Capital Program	99
Untied Funding Available	100/101

Coffs Coast State Park Trust	102
Woolgoolga Beach Reserve Trust	103
Section 355 Committees Budgets	104

ADOPTED BUDGET FOR 2013/14

DEPARTMENTAL SUMMARY

	INCOME			EXPENDITURE			RESTRICTE	ESTIMATED	
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer from	2013/2014
DEPARTMENT	•	•		·	·		-		
Corporate Business	25,290,330	3,460,710	28,751,040	36,561,408	14,301,630	50,863,038	7,657,008	16,921,675	(12,847,331)
Land Use, Health & Development	24,265,090	=	24,265,090	29,814,479	225,000	30,039,479	446,743	1,193,510	(5,027,622)
City Services	7,954,036	1,372,265	9,326,301	44,006,031	8,770,378	52,776,409	314,526	22,082,520	(21,682,114)
TOTALS	57,509,456	4,832,975	62,342,431	110,381,918	23,297,008	133,678,926	8,418,277	40,197,705	(39,557,067)
Untied Funding Available	40,221,046	6,309,000	46,530,046	-	4,500,000	4,500,000	3,080,823	181,537	39,130,760
(DEFICIT)/SURPLUS									(426,307)

NET COST

ADOPTED BUDGET FOR 2013/14

PROGRAM SUMMARY

PROGRAM									NET COST
	INCOME			EXPENDITURE			RESTRICTE	ESTIMATED	
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2013/2014
CORPORATE BUSINESS									
Civic Management	3,200	-	3,200	1,421,926	-	1,421,926	-	1,615	(1,417,111)
Sustainability	-	-	-	-	-	-	-	-	-
Community Facilities	1,861,382	=	1,861,382	726,496	1,340,573	2,067,069	-	205,687	-
CBD Masterplan	723,640	-	723,640	135,000	2,975,000	3,110,000	1,613,640	4,000,000	-
Coffs Coast Marketing	726,100	-	726,100	1,936,318	-	1,936,318	120,000	-	(1,330,218)
Sports Development	505,500	-	505,500	2,248,830	94,461	2,343,291	-	236,000	(1,601,791)
Property & Commercial	111,448	-	111,448	537,170	7,000	544,170	5,174	56,432	(381,464)
Leasing & Asset Management	1,174,667	-	1,174,667	2,501,932	=	2,501,932	61,100	391,669	(996,696)
Swimming Pools	1,300	=	1,300	620,150	68,338	688,488	-	89,652	(597,536)
Airport	5,121,244	-	5,121,244	4,129,251	3,082,061	7,211,312	2,815,429	4,905,497	-
Admin & Corp Governance	5,627,102	-	5,627,102	1,111,530	34,094	1,145,624	278,890	127,733	4,330,321
Governance & Legal Services	96,500	=	96,500	1,929,344	=	1,929,344	-	-	(1,832,844)
Information Services	18,000	-	18,000	3,830,166	510,691	4,340,857	-	737,720	(3,585,137)
Technology Group	1,496,925	57,975	1,554,900	1,147,322	74,330	1,221,652	407,578	74,330	<u>-</u>
Finance	1,566,886	2,045,735	3,612,621	5,966,164	2,008,682	7,974,846	59,876	681,052	(3,741,049)
Plant	6,083,878	1,357,000	7,440,878	6,453,445	4,106,400	10,559,845	2,295,321	5,414,288	· -
Program Support	117,260	-	117,260	419,584	-	419,584	-	-	(302,324)
HR & Organisational Development	55,298	-	55,298	1,446,780	-	1,446,780	_	-	(1,391,482)
Subtotal	25,290,330	3,460,710	28,751,040	36,561,408	14,301,630	50,863,038	7,657,008	16,921,675	(12,847,331)
LAND USE, HEALTH & DEVELOPMENT									
Land Use Planning	8,600	-	8,600	1,295,301	-	1,295,301	-	284	(1,286,417)
Land Use Assessment & Management	1,844,710	-	1,844,710	2,769,110	-	2,769,110	-	1,773	(922,627)
Environmental Management	284,550	-	284,550	1,659,467	2,000	1,661,467	-	39,920	(1,336,997)
Public Health & Safety	241,550	-	241,550	1,297,696	20,000	1,317,696	_	40,115	(1,036,031)
Ranger Services	460,780	-	460,780	906,136	3,000	909,136	_	2,806	(445,550)
Domestic Resource Recovery	15,997,764	-	15,997,764	16,026,198	100,000	16,126,198	471,303	599,737	-
Non-Domestic Resource Recovery	5,427,136	-	5,427,136	5,860,571	100,000	5,960,571	(24,560)	508,875	-
Subtotal	24,265,090	-	24,265,090	29,814,479	225,000	30,039,479	446,743	1,193,510	(5,027,622)

ADOPTED BUDGET FOR 2013/14

PROGRAM SUMMARY

		^	G		Λ	n.	A
\boldsymbol{P}	ĸ	()	(-	ĸ	Δ	n	71

PROGRAM									NET COST
	INCOME			EXPENDITURE			RESTRICTE	ESTIMATED	
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2013/2014
CITY SERVICES									
City Services Support	=	-	-	716,144	-	716,144	-	19,491	(696,653)
Assets Systems	-	-	-	358,003	-	358,003	-	-	(358,003)
Library Services	174,800	50,000	224,800	1,781,475	213,500	1,994,975	-	34,354	(1,735,821)
Community Development	279,900	-	279,900	2,594,223	136,597	2,730,820	-	315,309	(2,135,611)
Economic Development	210,325	-	210,325	957,015	45,325	1,002,340	-	-	(792,015)
Environmental Lab	862,200	-	862,200	558,265	50,000	608,265	314,526	60,591	-
City Works	48,000	78,000	126,000	997,177	78,000	1,075,177	-	-	(949,177)
Recreational Services	1,249,958	-	1,249,958	9,007,671	1,110,273	10,117,944	-	5,003,557	(3,864,429)
Regional Roads	884,000	323,000	1,207,000	2,196,803	688,204	2,885,007	-	1,573,152	(104,855)
Local Roads	259,600	896,265	1,155,865	13,123,844	3,107,865	16,231,709	-	9,485,544	(5,590,300)
Bridges	822,371	-	822,371	789,564	822,371	1,611,935	-	684,964	(104,600)
Footpaths, Cycleways & Bus Shelters	-	25,000	25,000	814,723	154,000	968,723	-	587,623	(356,100)
Parking	-	-	-	1,200,056	426,783	1,626,839	-	1,047,334	(579,505)
Quarries	213,900	-	213,900	213,900	-	213,900	-	-	-
Street & Toilet Cleaning	=	=	-	840,200	-	840,200	-	-	(840,200)
Drainage	2,179,915	=	2,179,915	3,823,420	1,441,060	5,264,480	-	2,794,767	(289,798)
Harbour & Jetty	=	=	-	196,641	-	196,641	-	26,741	(169,900)
Operational Branch External Works	411,300	=	411,300	411,300	-	411,300	-	-	-
Survey & Design	99,517	=	99,517	1,991,066	483,000	2,474,066	-	449,093	(1,925,456)
Street Lighting	151,000	=	151,000	907,200	6,000	913,200	-	-	(762,200)
Subdivisions & Contracts	107,250	=	107,250	527,341	7,400	534,741	-	-	(427,491)
Subtotal	7,954,036	1,372,265	9,326,301	44,006,031	8,770,378	52,776,409	314,526	22,082,520	(21,682,114)
Untied Funding Available	40,221,046	6,309,000	46,530,046		4,500,000	4,500,000	3,080,823	181,537	39,130,760

(DEFICIT)/SURPLUS (426,307)

ADOPTED BUDGET FOR 2014/15

DEPARTMENTAL SUMMARY

									NET COST	
		INCOME		EXPENDITURE			RESTRICTE	ESTIMATED		
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer from	2014/2015	
DEPARTMENT										
Corporate Business	28,410,257	3,081,165	31,491,422	39,554,589	12,562,887	52,117,476	6,307,022	12,455,221	(14,477,855)	
Land Use, Health & Development	25,827,652	-	25,827,652	30,733,923	735,000	31,468,923	718,640	1,732,716	(4,627,195)	
City Services	8,151,040	339,400	8,490,440	44,839,640	8,834,253	53,673,893	321,020	23,717,041	(21,787,432)	
TOTALS	62,388,949	3,420,565	65,809,514	115,128,152	22,132,140	137,260,292	7,346,682	37,904,978	(40,892,482)	
Untied Funding Available	41,458,099	6,309,000	47,767,099	-	4,500,000	4,500,000	2,767,905	-	40,499,194	
(DEFICIT)/SURPLUS									(393,288)	

ADOPTED BUDGET FOR 2014/15

PROGRAM SUMMARY

PROGRAM									NET COST
		INCOME		E)	KPENDITURE		RESTRICTE	D TRANSFERS	ESTIMATED
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2014/2015
CORPORATE BUSINESS									
Civic Management	3,300	-	3,300	1,473,857	-	1,473,857	-	1,664	(1,468,893)
Sustainability	2,000,000	-	2,000,000	325,000	1,376,464	1,701,464	-	-	298,536
Community Facilities	1,873,723	-	1,873,723	677,465	1,452,860	2,130,325	-	256,602	-
CBD Masterplan	752,390	-	752,390	443,200	1,255,000	1,698,200	240,000	1,045,560	(140,250)
Coffs Coast Marketing	734,000	-	734,000	1,943,735		1,943,735	120,000	-	(1,329,735)
Sports Development	520,000	-	520,000	2,301,824	100,722	2,402,546	-	243,080	(1,639,466)
Property & Commercial	114,858	-	114,858	566,688	7,000	573,688	5,329	58,125	(406,034)
Leasing & Asset Management	1,207,967	-	1,207,967	2,579,269	-	2,579,269	63,000	403,420	(1,030,882)
Swimming Pools	1,300	-	1,300	628,719	72,815	701,534	-	92,342	(607,892)
Airport	5,666,927	-	5,666,927	4,270,178	1,895,334	6,165,512	2,759,888	3,258,473	-
Admin & Corp Governance	5,795,500	-	5,795,500	1,155,773	34,094	1,189,867	287,260	131,565	4,449,938
Governance & Legal Services	96,500	-	96,500	2,006,077	-	2,006,077	-	-	(1,909,577)
Information Services	18,450	-	18,450	4,001,146	629,924	4,631,070	-	759,852	(3,852,768)
Technology Group	1,586,420	60,940	1,647,360	1,195,828	77,570	1,273,398	451,532	77,570	-
Finance	1,625,644	1,023,875	2,649,519	6,210,130	984,104	7,194,234	58,248	701,483	(3,901,480)
Plant	6,233,593	1,996,350	8,229,943	6,656,663	4,677,000	11,333,663	2,321,765	5,425,485	-
Program Support	123,928	-	123,928	1,597,503	-	1,597,503	-	-	(1,473,575)
HR & Organisational Development	55,757	-	55,757	1,521,534	-	1,521,534	-	-	(1,465,777)
Subtotal	28,410,257	3,081,165	31,491,422	39,554,589	12,562,887	52,117,476	6,307,022	12,455,221	(14,477,855)
LAND USE, HEALTH & DEVELOPMENT									
Land Use Planning	8,600	-	8,600	1,386,120	-	1,386,120	-	292	(1,377,228)
Land Use Assessment & Management	1,900,660	-	1,900,660	2,865,127	-	2,865,127	-	1,827	(962,640)
Environmental Management	291,450	-	291,450	1,060,633	2,000	1,062,633	-	41,117	(730,066)
Public Health & Safety	248,700	-	248,700	1,349,488	30,000	1,379,488	-	50,719	(1,080,069)
Ranger Services	474,300	-	474,300	951,382	3,000	954,382	-	2,890	(477,192)
Domestic Resource Recovery	16,924,426	-	16,924,426	16,858,809	550,000	17,408,809	580,346	1,064,729	-
Non-Domestic Resource Recovery	5,979,516	-	5,979,516	6,262,364	150,000	6,412,364	138,294	571,142	-
Subtotal	25,827,652	-	25,827,652	30,733,923	735,000	31,468,923	718,640	1,732,716	(4,627,195)

ADOPTED BUDGET FOR 2014/15

PROGRAM SUMMARY

Р	P	n	2	D	Λ	NЛ

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		ESTIMATED	
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2014/2015	
CITY SERVICES										
City Services Support	-	-	-	752,447	-	752,447	-	20,075	(732,372)	
Assets Systems	-	-	=	378,779	-	378,779	-	-	(378,779)	
Library Services	179,700	50,000	229,700	1,876,550	207,500	2,084,050	-	25,270	(1,829,080)	
Community Development	287,700	=	287,700	2,718,030	345,308	3,063,338	-	524,768	(2,250,870)	
Economic Development	217,064	=	217,064	997,827	48,243	1,046,070	-	-	(829,006)	
Environmental Lab	895,200	=	895,200	585,089	50,000	635,089	321,020	60,909	-	
City Works	48,000	78,000	126,000	1,048,392	78,000	1,126,392	-	-	(1,000,392)	
Recreational Services	1,287,872	=	1,287,872	8,625,110	738,434	9,363,544	-	4,737,386	(3,338,286)	
Regional Roads	884,000	186,400	1,070,400	2,366,142	426,459	2,792,601	-	1,617,347	(104,854)	
Local Roads	267,370	=	267,370	13,490,649	3,918,600	17,409,249	-	11,442,549	(5,699,330)	
Bridges	847,042	=	847,042	813,213	847,042	1,660,255	-	705,513	(107,700)	
Footpaths, Cycleways & Bus Shelters	-	25,000	25,000	839,101	154,000	993,101	-	605,251	(362,850)	
Parking	-	=	-	1,227,886	134,192	1,362,078	-	769,754	(592,324)	
Quarries	220,000	=	220,000	220,000	-	220,000	-	-	-	
Street & Toilet Cleaning	-	-	=	865,200	-	865,200	-	-	(865,200)	
Drainage	2,225,787	-	2,225,787	3,862,821	1,540,075	5,402,896	-	2,878,610	(298,499)	
Harbour & Jetty	-	=	-	202,543	-	202,543	-	27,543	(175,000)	
Operational Branch External Works	422,600	=	422,600	422,600	-	422,600	-	-	-	
Survey & Design	104,205	=	104,205	2,055,932	333,000	2,388,932	-	302,066	(1,982,661)	
Street Lighting	154,000	=	154,000	934,300	6,000	940,300	-	-	(786,300)	
Subdivisions & Contracts	110,500	=	110,500	557,029	7,400	564,429	-	-	(453,929)	
Subtotal	8,151,040	339,400	8,490,440	44,839,640	8,834,253	53,673,893	321,020	23,717,041	(21,787,432)	
TOTALS	62,388,949			115,128,152	22,132,140	137,260,292	7,346,682	37,904,978	(40,892,482)	
Untied Funding Available	41,458,099	6,309,000	47,767,099		4,500,000	4,500,000	2,767,905	-	40,499,194	
(DEFICIT)/SURPLUS									(393,288)	

2013 - 2017 ADOPTED BUDGET

NET COST

ADOPTED BUDGET FOR 2015/16

DEPARTMENTAL SUMMARY

									NET COST
		INCOME		EXPENDITURE			RESTRICTE	ESTIMATED	
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer from	2015/2016
DEPARTMENT									
Corporate Business	31,254,462	2,645,856	33,900,318	41,293,228	14,222,765	55,515,993	6,776,824	13,389,647	(15,002,852)
Land Use, Health & Development	27,272,350	-	27,272,350	32,091,955	225,000	32,316,955	861,926	1,252,797	(4,653,734)
City Services	8,352,547	284,000	8,636,547	46,324,509	10,535,269	56,859,778	327,902	25,950,861	(22,600,272)
TOTALS	66,879,359	2,929,856	69,809,215	119,709,692	24,983,034	144,692,726	7,966,652	40,593,305	(42,256,858)
Untied Funding Available	43,035,950	6,498,270	49,534,220	-	4,635,000	4,635,000	2,856,210	-	42,043,010
(DEFICIT)/SURPLUS									(213,848)

ADOPTED BUDGET FOR 2015/16

PROGRAM SUMMARY

PROGRAM

PROGRAM									NET COST
		INCOME		E	(PENDITURE		RESTRICTE	D TRANSFERS	ESTIMATED
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2015/2016
CORPORATE BUSINESS									
Civic Management	3,400	-	3,400	1,538,666	-	1,538,666	-	1,714	(1,533,552)
Sustainability	4,060,000	-	4,060,000	659,750	2,794,222	3,453,972	-	-	606,028
Community Facilities	1,921,695	-	1,921,695	621,662	1,577,096	2,198,758	-	277,063	-
CBD Masterplan	743,760	-	743,760	456,504	720,000	1,176,504	461,126	749,370	(144,500)
Coffs Coast Marketing	742,500	-	742,500	1,993,609	-	1,993,609	120,000	-	(1,371,109)
Sports Development	534,900	-	534,900	2,377,489	107,384	2,484,873	-	250,372	(1,699,601)
Property & Commercial	118,378	-	118,378	597,890	7,000	604,890	5,489	59,869	(432,132)
Leasing & Asset Management	1,242,967	=	1,242,967	2,666,472	=	2,666,472	64,900	415,522	(1,072,883)
Swimming Pools	1,300	-	1,300	637,970	77,676	715,646	-	95,112	(619,234)
Airport	5,898,822	-	5,898,822	4,357,599	2,693,415	7,051,014	2,945,256	4,097,448	-
Admin & Corp Governance	5,968,600	-	5,968,600	1,202,156	25,000	1,227,156	295,870	135,512	4,581,086
Governance & Legal Services	96,500	-	96,500	2,086,137	-	2,086,137	-	-	(1,989,637)
Information Services	18,900	-	18,900	4,179,872	702,908	4,882,780	-	782,647	(4,081,233)
Technology Group	1,679,580	64,040	1,743,620	1,246,573	80,960	1,327,533	497,047	80,960	·
Finance	1,667,317	1,023,166	2,690,483	6,525,831	984,104	7,509,935	58,242	722,528	(4,155,166)
Plant	6,368,641	1,558,650	7,927,291	6,866,927	4,453,000	11,319,927	2,328,894	5,721,530	-
Program Support	130,972	, , -	130,972	1,668,417	, , -	1,668,417	-		(1,537,445)
HR & Organisational Development	56,230	-	56,230	1,609,704	-	1,609,704	-	-	(1,553,474)
Subtotal	31,254,462	2,645,856	33,900,318	41,293,228	14,222,765	55,515,993	6,776,824	13,389,647	(15,002,852)
LAND USE, HEALTH & DEVELOPMENT	г								
Land Use Planning	8,600	-	8,600	1,192,933	-	1,192,933	-	301	(1,184,032)
Land Use Assessment & Management	1,958,305	-	1,958,305	3,030,381	-	3,030,381	-	1,881	(1,070,195)
Environmental Management	298,650	=	298,650	1,100,943	2,000	1,102,943	-	42,351	(761,942)
Public Health & Safety	255,950	-	255,950	1,403,909	20,000	1,423,909	-	41,340	(1,126,619)
Ranger Services	488,240	-	488,240	999,163	3,000	1,002,163	-	2,977	(510,946)
Domestic Resource Recovery	17,917,334	-	17,917,334	17,784,449	100,000	17,884,449	663,056	630,171	-
Non-Domestic Resource Recovery	6,345,271	-	6,345,271	6,580,177	100,000	6,680,177	198,870	533,776	-
Subtotal	27,272,350	-	27,272,350	32,091,955	225,000	32,316,955	861,926	1,252,797	(4,653,734)

ADOPTED BUDGET FOR 2015/16

PROGRAM SUMMARY

D	D	^	G	D	Λ	M	ı

i itoori, un										
		INCOME		E	EXPENDITURE			RESTRICTED TRANSFERS		
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2015/2016	
CITY SERVICES										
City Services Support	-	-	-	791,039	-	791,039	-	20,678	(770,361)	
Asset Systems	-	-	-	400,651	-	400,651	-	-	(400,651)	
Library Services	184,600	50,000	234,600	1,976,886	211,500	2,188,386	-	26,028	(1,927,758)	
Community Development	295,600	-	295,600	2,824,603	154,017	2,978,620	-	334,512	(2,348,508)	
Economic Development	223,949	-	223,949	1,041,004	51,209	1,092,213	-	-	(868,264)	
Environmental Lab	929,900	-	929,900	613,234	50,000	663,234	327,902	61,236	-	
City Works	48,000	78,000	126,000	1,102,485	78,000	1,180,485	-	-	(1,054,485)	
Recreational Services	1,326,518	-	1,326,518	8,876,152	1,442,907	10,319,059	-	5,535,016	(3,457,525)	
Regional Roads	884,000	131,000	1,015,000	2,454,866	327,404	2,782,270	-	1,662,867	(104,403)	
Local Roads	275,500	-	275,500	13,901,026	5,061,600	18,962,626	-	12,869,126	(5,818,000)	
Bridges	872,454	-	872,454	837,578	872,454	1,710,032	-	726,678	(110,900)	
Footpaths, Cycleways & Bus Shelters	-	25,000	25,000	864,159	154,000	1,018,159	-	623,409	(369,750)	
Parking	-	-	-	1,256,210	142,075	1,398,285	-	792,847	(605,438)	
Quarries	226,100	-	226,100	226,100	-	226,100	-	-	-	
Street & Toilet Cleaning	-	-	-	891,100	-	891,100	-	-	(891,100)	
Drainage	2,273,855	-	2,273,855	3,902,620	1,643,703	5,546,323	-	2,964,968	(307,500)	
Harbour & Jetty	=	-	-	208,569	-	208,569	-	28,369	(180,200)	
Operational Branch External Works	434,100	-	434,100	434,100	-	434,100	-	-	-	
Survey & Design	107,221	-	107,221	2,171,333	333,000	2,504,333	-	305,127	(2,091,985)	
Street Lighting	157,000	-	157,000	962,400	6,000	968,400	-	-	(811,400)	
Subdivisions & Contracts	113,750	-	113,750	588,394	7,400	595,794	-	-	(482,044)	
Subtotal	8,352,547	284,000	8,636,547	46,324,509	10,535,269	56,859,778	327,902	25,950,861	(22,600,272)	
TOTALS	66,879,359			119,709,692	24,983,034	144,692,726	7,966,652	40,593,305	(42,256,858)	
Untied Funding Available	43,035,950	6,498,270	49,534,220		4,635,000	4,635,000	2,856,210	-	42,043,010	

2013 - 2017 ADOPTED BUDGET

(DEFICIT)/SURPLUS

(213,848)

NET COST

ADOPTED BUDGET FOR 2016/17

DEPARTMENTAL SUMMARY

									NET COST
		INCOME		EXPENDITURE			RESTRICTE	ESTIMATED	
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer from	2016/2017
DEPARTMENT									
0	0.4.005.000	0.004.057	00 507 700	40.004.704	40.000.500	55 005 004	7.750.004	44.454.400	(45.040.400)
Corporate Business Land Use, Health & Development	34,335,806 28,933,683	2,261,957	36,597,763 28,933,683	43,081,791 33,849,624	12,223,533 235,000	55,305,324 34,084,624	7,759,061 1,090,820	11,154,130 1,293,781	(15,312,492)
City Services	8,565,773	284,000	8,849,773	47,810,045	8,885,607	56,695,652	335,052	24,980,155	(4,947,980) (23,200,776)
City Services	0,303,773	204,000	0,049,113	47,010,043	0,000,007	30,093,032	333,032	24,960,133	(23,200,770)
TOTALS	71,835,262	2,545,957	74,381,219	124,741,460	21,344,140	146,085,600	9,184,933	37,428,066	(43,461,248)
Untied Funding Available	44,664,449	6,693,218	51,357,667	-	4,774,050	4,774,050	2,950,508	-	43,633,109
(DEFICIT)/SURPLUS									171,861

ADOPTED BUDGET FOR 2016/17

PROGRAM SUMMARY

PROGRAM									NET COST
		INCOME		EX	PENDITURE		RESTRICTE	D TRANSFERS	ESTIMATED
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2016/2017
CORPORATE BUSINESS									
Civic Management	3,500	-	3,500	1,596,370	-	1,596,370	_	1,765	(1,591,105)
Sustainability	6,181,800	-	6,181,800	1,004,543	4,254,512	5,259,055	-	-	922,745
Community Facilities	1,979,346	-	1,979,346	614,703	938,234	1,552,937	427,924	1,515	-
CBD Masterplan	757,770	-	757,770	470,164	10,000	480,164	622,106	195,700	(148,800)
Coffs Coast Marketing	751,000	-	751,000	2,035,435	-	2,035,435	120,000	-	(1,404,435)
Sports Development	550,300	-	550,300	2,457,092	56,340	2,513,432	-	257,883	(1,705,249)
Property & Commercial	121,908	-	121,908	630,875	7,000	637,875	5,654	61,665	(459,956)
Leasing & Asset Management	1,279,467	-	1,279,467	2,756,922	-	2,756,922	67,000	427,988	(1,116,467)
Swimming Pools	1,300	-	1,300	646,936	83,659	730,595	-	97,966	(631,329)
Airport	6,229,840	-	6,229,840	4,429,906	2,091,100	6,521,006	3,243,088	3,534,254	-
Admin & Corp Governance	6,147,200	-	6,147,200	1,250,610	25,000	1,275,610	304,750	139,577	4,706,417
Governance & Legal Services	96,500	-	96,500	2,170,538	-	2,170,538	-	-	(2,074,038)
Information Services	19,400	-	19,400	4,367,764	628,994	4,996,758	-	806,127	(4,171,231)
Technology Group	1,747,610	65,912	1,813,522	1,290,641	83,390	1,374,031	522,881	83,390	-
Finance	1,713,553	1,024,945	2,738,498	6,828,840	984,104	7,812,944	58,236	744,204	(4,388,478)
Plant	6,560,181	1,171,100	7,731,281	7,084,755	3,061,200	10,145,955	2,387,422	4,802,096	-
Program Support	138,414	-	138,414	1,742,614	-	1,742,614	-	-	(1,604,200)
HR & Organisational Development	56,717	-	56,717	1,703,083	-	1,703,083	-	-	(1,646,366)
Subtotal	34,335,806	2,261,957	36,597,763	43,081,791	12,223,533	55,305,324	7,759,061	11,154,130	(15,312,492)
LAND USE, HEALTH & DEVELOPMENT									
Land Use Planning	8,600	_	8,600	1,253,146	_	1,253,146	_	310	(1,244,236)
Land Use Assessment & Management	2,017,715	_	2,017,715	3,205,488	_	3,205,488	_	1,938	(1,185,835)
Environmental Management	306,050	_	306,050	1,142,874	2,000	1,144,874	_	43,622	(795,202)
Public Health & Safety	263,462	_	263,462	1,461,274	30,000	1,491,274	_	51,980	(1,175,832)
Ranger Services	502,492	_	502,492	1,049,433	3,000	1,052,433	_	3,066	(546,875)
Domestic Resource Recovery	18,968,374	_	18,968,374	18,794,686	100,000	18,894,686	719,764	646,076	(5.5,576)
Non-Domestic Resource Recovery	6,866,990	_	6,866,990	6,942,723	100,000	7,042,723	371,056	546,789	_
Subtotal	28,933,683	-	28,933,683	33,849,624	235,000	34,084,624	1,090,820	1,293,781	(4,947,980)

ADOPTED BUDGET FOR 2016/17

PROGRAM SUMMARY

Р	К	O	G	K	Α	M

		INCOME		E	XPENDITURE		RESTRICTE	ESTIMATED	
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2016/2017
CITY SERVICES									
City Services Support	-	-	-	831,524	_	831,524	_	21,298	(810,226)
Asset Systems	-	-	-	423,790	-	423,790	-	-	(423,790)
Library Services	189,800	50,000	239,800	2,083,121	215,800	2,298,921	-	26,809	(2,032,312)
Community Development	303,400	-	303,400	2,946,985	163,519	3,110,504	-	344,547	(2,462,557)
Economic Development	231,084	=	231,084	1,086,295	47,545	1,133,840	-	-	(902,756)
Environmental Lab	966,400	-	966,400	642,921	50,000	692,921	335,052	61,573	-
City Works	48,000	78,000	126,000	1,159,483	78,000	1,237,483	-	-	(1,111,483)
Recreational Services	1,366,380	-	1,366,380	9,131,567	945,872	10,077,439	-	5,206,325	(3,504,734)
Regional Roads	884,000	131,000	1,015,000	2,493,753	131,000	2,624,753	-	1,609,753	-
Local Roads	283,800	-	283,800	14,317,010	4,211,600	18,528,610	-	12,311,210	(5,933,600)
Bridges	898,627	-	898,627	862,678	898,627	1,761,305	-	748,478	(114,200)
Footpaths, Cycleways & Bus Shelters	-	25,000	25,000	889,881	154,000	1,043,881	-	642,111	(376,770)
Parking	-	-	-	1,286,346	81,672	1,368,018	-	816,632	(551,386)
Quarries	232,200	-	232,200	232,200	-	232,200	-	-	-
Street & Toilet Cleaning	=	=	-	917,800	=	917,800	-	-	(917,800)
Drainage	2,328,684	=	2,328,684	3,937,729	1,761,572	5,699,301	-	3,053,917	(316,700)
Harbour & Jetty	-	-	-	214,821	-	214,821	-	29,221	(185,600)
Operational Branch External Works	445,800	-	445,800	445,800	-	445,800	-	-	-
Survey & Design	110,398	-	110,398	2,293,455	133,000	2,426,455	-	108,281	(2,207,776)
Street Lighting	160,000	-	160,000	991,300	6,000	997,300	-	-	(837,300)
Subdivisions & Contracts	117,200	-	117,200	621,586	7,400	628,986	-	-	(511,786)
Subtotal	8,565,773	284,000	8,849,773	47,810,045	8,885,607	56,695,652	335,052	24,980,155	(23,200,776)
TOTALS	71,835,262			124,741,460	21,344,140	146,085,600	9,184,933	37,428,066	(43,461,248)
Untied Funding Available	44,664,449	6,693,218	51,357,667		4,774,050	4,774,050	2,950,508	-	43,633,109

2013 - 2017 ADOPTED BUDGET

(DEFICIT)/SURPLUS

171,861

NET COST

	BUDGETTED INCOME TO BE RESTRIC		AL ACCOUNT		
Adopted 2012/13	ltem	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
40.707	Community Facilities				407.004
48,707 48,707	Surplus in Program Total	0	0	0	427,924 427,924
40,101	Total	·	v	v	721,327
	CBD Masterplan	400.000	0.40.000	101 100	
	Loan Repayments Surplus in Program	180,000 1,433,640	240,000	461,126	574,566 47,540
0	Total	1,613,640	240,000	461,126	47,540 622,106
		,,-	.,	,	,
120,000	Coffs Coast Marketing IT Conference Profit	120,000	120.000	120,000	120.000
120,000 120,000	11 Conference From	120,000 120,000	120,000 120,000	120,000 120,000	120,000 120,000
,		1_0,000	1_0,000	1_0,000	,
4 202	Property & Commercial Services Internal Lease Fees	5 17 <i>1</i>	5 220	5 490	5 654
4,392 4,392	Total	5,174 5,174	5,329 5,329	5,489 5,489	5,654 5,654
1,002		0,	0,020	0,100	0,001
	Leasing & Asset Management				
65,800	Rigby House Lease Income net of Expenses	61,100	63,000	64,900	67,000
65,800	Total	61,100	63,000	64,900	67,000
	Coffs Harbour Regional Airport				
	Internal Loan Repayment		500,000		
6,833,969	Coffs Harbour Regional Airport	2,815,429	2,259,888	2,945,256	3,243,088
6,833,969	Total	2,815,429	2,759,888	2,945,256	3,243,088
	<u>Administration</u>				
85,666	Water Administration Dividend	90,517	93,235	96,030	98,910
121,410	Sewer Administration Dividend	129,194	133,070	137,060	141,175
9,657 30,082	Airport Administration Contribution Domestic Waste Administration Dividend	9,947 35,520	10,245 36,585	10,550 37,685	10,870 38,815
15,354	Non Domestic Waste Administration Dividend	11,707	12,060	12,420	12,790
1,622	Lab Administration Dividend	2,005	2,065	2,125	2,190
263,791	Total	278,890	287,260	295,870	304,750
	Technology Group				
282,965	Surplus in Program	407,578	451,532	497,047	522,881
282,965	Total	407,578	451,532	497,047	522,881
	E-				
	<u>Finance</u>				
	Hockey Association Loan Penayments	23 253	23 248	23 242	23 236
42.351	Hockey Association Loan Repayments Internal Lease Fees	23,253 36.623	23,248 35,000	23,242 35.000	23,236 35,000
42,351 42,351	Hockey Association Loan Repayments Internal Lease Fees Total	23,253 36,623 59,876	23,248 35,000 58,248	23,242 35,000 58,242	23,236 35,000 58,236
	Internal Lease Fees Total	36,623	35,000	35,000	35,000
42,351	Internal Lease Fees Total Plant	36,623 59,876	35,000 58,248	35,000 58,242	35,000 58,236
	Internal Lease Fees Total	36,623	35,000	35,000	35,000
42,351 1,525,627	Internal Lease Fees Total Plant Plant & Mechanical Services Total	36,623 59,876 2,295,321	35,000 58,248 2,321,765	35,000 58,242 2,328,894	35,000 58,236 2,387,422
42,351 1,525,627 1,525,627	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery	36,623 59,876 2,295,321 2,295,321	35,000 58,248 2,321,765 2,321,765	35,000 58,242 2,328,894 2,328,894	35,000 58,236 2,387,422 2,387,422
42,351 1,525,627 1,525,627 705,341	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery Domestic Resource Recovery	36,623 59,876 2,295,321 2,295,321 471,303	35,000 58,248 2,321,765 2,321,765 580,346	35,000 58,242 2,328,894 2,328,894 663,056	35,000 58,236 2,387,422 2,387,422 719,764
42,351 1,525,627 1,525,627	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery	36,623 59,876 2,295,321 2,295,321	35,000 58,248 2,321,765 2,321,765	35,000 58,242 2,328,894 2,328,894	35,000 58,236 2,387,422 2,387,422
1,525,627 1,525,627 705,341 -27,756	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery Domestic Resource Recovery Non-Domestic Resource Recovery Total	36,623 59,876 2,295,321 2,295,321 471,303 -24,560	35,000 58,248 2,321,765 2,321,765 580,346 138,294	35,000 58,242 2,328,894 2,328,894 663,056 198,870	35,000 58,236 2,387,422 2,387,422 719,764 371,056
1,525,627 1,525,627 705,341 -27,756 677,585	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery Domestic Resource Recovery Non-Domestic Resource Recovery Total Environmental Laboratory	36,623 59,876 2,295,321 2,295,321 471,303 -24,560 446,743	35,000 58,248 2,321,765 2,321,765 580,346 138,294 718,640	35,000 58,242 2,328,894 2,328,894 663,056 198,870 861,926	35,000 58,236 2,387,422 2,387,422 719,764 371,056 1,090,820
1,525,627 1,525,627 705,341 -27,756 677,585	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery Domestic Resource Recovery Non-Domestic Resource Recovery Total Environmental Laboratory Trading Surplus	36,623 59,876 2,295,321 2,295,321 471,303 -24,560 446,743 314,526	35,000 58,248 2,321,765 2,321,765 580,346 138,294 718,640	35,000 58,242 2,328,894 2,328,894 663,056 198,870 861,926	35,000 58,236 2,387,422 2,387,422 719,764 371,056 1,090,820 335,052
1,525,627 1,525,627 705,341 -27,756 677,585	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery Domestic Resource Recovery Non-Domestic Resource Recovery Total Environmental Laboratory	36,623 59,876 2,295,321 2,295,321 471,303 -24,560 446,743	35,000 58,248 2,321,765 2,321,765 580,346 138,294 718,640	35,000 58,242 2,328,894 2,328,894 663,056 198,870 861,926	35,000 58,236 2,387,422 2,387,422 719,764 371,056 1,090,820
1,525,627 1,525,627 705,341 -27,756 677,585	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery Domestic Resource Recovery Non-Domestic Resource Recovery Total Environmental Laboratory Trading Surplus Total Drainage	36,623 59,876 2,295,321 2,295,321 471,303 -24,560 446,743 314,526 314,526	35,000 58,248 2,321,765 2,321,765 580,346 138,294 718,640 321,020 321,020	35,000 58,242 2,328,894 2,328,894 663,056 198,870 861,926 327,902 327,902	35,000 58,236 2,387,422 2,387,422 719,764 371,056 1,090,820 335,052 335,052
42,351 1,525,627 1,525,627 705,341 -27,756 677,585 83,919 83,919	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery Domestic Resource Recovery Non-Domestic Resource Recovery Total Environmental Laboratory Trading Surplus Total Drainage Interest on Investments	36,623 59,876 2,295,321 2,295,321 471,303 -24,560 446,743 314,526 314,526 400,000	35,000 58,248 2,321,765 2,321,765 580,346 138,294 718,640 321,020 321,020 300,000	35,000 58,242 2,328,894 2,328,894 663,056 198,870 861,926 327,902 327,902 200,000	35,000 58,236 2,387,422 2,387,422 719,764 371,056 1,090,820 335,052 335,052
1,525,627 1,525,627 705,341 -27,756 677,585	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery Domestic Resource Recovery Non-Domestic Resource Recovery Total Environmental Laboratory Trading Surplus Total Drainage	36,623 59,876 2,295,321 2,295,321 471,303 -24,560 446,743 314,526 314,526	35,000 58,248 2,321,765 2,321,765 580,346 138,294 718,640 321,020 321,020	35,000 58,242 2,328,894 2,328,894 663,056 198,870 861,926 327,902 327,902	35,000 58,236 2,387,422 2,387,422 719,764 371,056 1,090,820 335,052 335,052
42,351 1,525,627 1,525,627 705,341 -27,756 677,585 83,919 83,919	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery Domestic Resource Recovery Non-Domestic Resource Recovery Total Environmental Laboratory Trading Surplus Total Drainage Interest on Investments Total Untied Funding	36,623 59,876 2,295,321 2,295,321 471,303 -24,560 446,743 314,526 314,526 400,000 400,000	35,000 58,248 2,321,765 2,321,765 580,346 138,294 718,640 321,020 321,020 300,000 300,000	35,000 58,242 2,328,894 2,328,894 663,056 198,870 861,926 327,902 327,902 200,000 200,000	35,000 58,236 2,387,422 2,387,422 719,764 371,056 1,090,820 335,052 335,052 150,000 150,000
42,351 1,525,627 1,525,627 705,341 -27,756 677,585 83,919 83,919 0 13,228	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery Domestic Resource Recovery Non-Domestic Resource Recovery Total Environmental Laboratory Trading Surplus Total Drainage Interest on Investments Total Untied Funding Airport Dividend	36,623 59,876 2,295,321 2,295,321 471,303 -24,560 446,743 314,526 314,526 400,000 400,000 14,127	35,000 58,248 2,321,765 2,321,765 580,346 138,294 718,640 321,020 321,020 300,000 300,000 19,500	35,000 58,242 2,328,894 2,328,894 663,056 198,870 861,926 327,902 327,902 200,000 200,000	35,000 58,236 2,387,422 2,387,422 719,764 371,056 1,090,820 335,052 335,052 150,000 150,000 21,450
42,351 1,525,627 1,525,627 705,341 -27,756 677,585 83,919 83,919 0 13,228 23,005	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery Domestic Resource Recovery Non-Domestic Resource Recovery Total Environmental Laboratory Trading Surplus Total Drainage Interest on Investments Total Untied Funding Airport Dividend Plant Dividend	36,623 59,876 2,295,321 2,295,321 471,303 -24,560 446,743 314,526 314,526 400,000 400,000 14,127 23,696	35,000 58,248 2,321,765 2,321,765 580,346 138,294 718,640 321,020 321,020 300,000 300,000 19,500 24,405	35,000 58,242 2,328,894 2,328,894 663,056 198,870 861,926 327,902 327,902 200,000 200,000 20,800 25,140	35,000 58,236 2,387,422 2,387,422 719,764 371,056 1,090,820 335,052 335,052 150,000 150,000 21,450 25,890
42,351 1,525,627 1,525,627 705,341 -27,756 677,585 83,919 83,919 0 13,228 23,005 1,756,000	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery Domestic Resource Recovery Non-Domestic Resource Recovery Total Environmental Laboratory Trading Surplus Total Drainage Interest on Investments Total Untied Funding Airport Dividend Plant Dividend Developer Contributions Income	36,623 59,876 2,295,321 2,295,321 471,303 -24,560 446,743 314,526 314,526 400,000 400,000 14,127 23,696 1,809,000	35,000 58,248 2,321,765 2,321,765 580,346 138,294 718,640 321,020 321,020 300,000 300,000 19,500 24,405 1,809,000	35,000 58,242 2,328,894 2,328,894 663,056 198,870 861,926 327,902 327,902 200,000 200,000 20,800 25,140 1,863,270	35,000 58,236 2,387,422 2,387,422 719,764 371,056 1,090,820 335,052 335,052 150,000 150,000 21,450 25,890 1,919,168
42,351 1,525,627 1,525,627 705,341 -27,756 677,585 83,919 83,919 0 13,228 23,005 1,756,000 600,000	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery Domestic Resource Recovery Non-Domestic Resource Recovery Total Environmental Laboratory Trading Surplus Total Drainage Interest on Investments Total Untied Funding Airport Dividend Plant Dividend	36,623 59,876 2,295,321 2,295,321 471,303 -24,560 446,743 314,526 314,526 400,000 400,000 14,127 23,696 1,809,000 834,000	35,000 58,248 2,321,765 2,321,765 580,346 138,294 718,640 321,020 321,020 300,000 300,000 19,500 24,405 1,809,000 515,000	35,000 58,242 2,328,894 2,328,894 663,056 198,870 861,926 327,902 327,902 200,000 200,000 20,800 25,140 1,863,270 547,000	35,000 58,236 2,387,422 2,387,422 719,764 371,056 1,090,820 335,052 335,052 150,000 150,000 21,450 25,890 1,919,168 584,000
42,351 1,525,627 1,525,627 705,341 -27,756 677,585 83,919 83,919 0 13,228 23,005 1,756,000	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery Domestic Resource Recovery Non-Domestic Resource Recovery Total Environmental Laboratory Trading Surplus Total Drainage Interest on Investments Total Untied Funding Airport Dividend Plant Dividend Developer Contributions Income Interest on Investments - Reserves	36,623 59,876 2,295,321 2,295,321 471,303 -24,560 446,743 314,526 314,526 400,000 400,000 14,127 23,696 1,809,000	35,000 58,248 2,321,765 2,321,765 580,346 138,294 718,640 321,020 321,020 300,000 300,000 19,500 24,405 1,809,000	35,000 58,242 2,328,894 2,328,894 663,056 198,870 861,926 327,902 327,902 200,000 200,000 20,800 25,140 1,863,270	35,000 58,236 2,387,422 2,387,422 719,764 371,056 1,090,820 335,052 335,052
42,351 1,525,627 1,525,627 705,341 -27,756 677,585 83,919 83,919 0 13,228 23,005 1,756,000 600,000 310,000	Internal Lease Fees Total Plant Plant & Mechanical Services Total Resource Recovery Domestic Resource Recovery Non-Domestic Resource Recovery Total Environmental Laboratory Trading Surplus Total Drainage Interest on Investments Total Untied Funding Airport Dividend Plant Dividend Developer Contributions Income Interest on Investments - Reserves Interest on Investments - Sec 94	36,623 59,876 2,295,321 2,295,321 471,303 -24,560 446,743 314,526 314,526 400,000 400,000 14,127 23,696 1,809,000 834,000 400,000	35,000 58,248 2,321,765 2,321,765 580,346 138,294 718,640 321,020 321,020 300,000 300,000 19,500 24,405 1,809,000 515,000 400,000	35,000 58,242 2,328,894 2,328,894 663,056 198,870 861,926 327,902 327,902 200,000 200,000 20,800 25,140 1,863,270 547,000 400,000	35,000 58,236 2,387,422 2,387,422 719,764 371,056 1,090,820 335,052 335,052 150,000 150,000 21,450 25,890 1,919,168 584,000 400,000

A -I 4I	lt a	F-4:4-	F-4!4-	F-4!4-	F-4:
Adopted 2012/13	ltem	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
	Community Facilities Net Program	204,301	255,174	275,592	
148,250	Depreciation	1,386	1,428	1,471	1,515
148,250	Total	205,687	256,602	277,063	1,515 1,51 5
	CBD Masterplan				
	Internal Loan	4,000,000			
	Depreciation		184,500	190,000	195,700
	Net Program		861,060	559,370	
0	Total	4,000,000	1,045,560	749,370	195,700
	Civic Management				
2,325	Depreciation	1,615	1,664	1,714 1,714	1,765 1,765
2,325	Total	1,615	1,664	1,714	1,765
	Coffs Coast Marketing				
	Directors Conference				
0	Total	0	0	0	0
	Sports Development				
318,280	Depreciation	236,000	243,080	250,372	257,883
318,280	Total	236,000	243,080	250,372	257,883
	Property & Commercial				
66,150	Depreciation	56,432	58,125	59,869	61,665
66,150	Total	56,432	58,125	59,869	61,665
	Leasing & Asset Management				
386,005	Depreciation	391,669	403,420	415,522	427,988
386,005	Total	391,669	403,420	415,522	427,988
	Swimming Pools				
58,890	Depreciation	89,652	92,342	95,112	97,966
58,890	Total	89,652	92,342	95,112	97,966
	Coffs Harbour Regional Airport				
	Internal Loan	500,000			
1,671,796	Coffs Harbour Regional Airport	3,082,061	1,895,334	2,693,415	2,091,100
1,344,655	Depreciation	1,323,436	1,363,139	1,404,033	1,443,154
3,016,451	Total	4,905,497	3,258,473	4,097,448	3,534,254
	<u>Administration</u>				
144,425	Administration - Depreciation	127,733	131,565	135,512	139,577
144,425	Total	127,733	131,565	135,512	139,577
	Information Services				
53,000	Computer Acquisition				
140,000	Payroll HR System				
980,680 1,173,680	Depreciation Total	737,720 737,720	759,852 759,852	782,647 782,647	806,127 806,127
1,173,000		131,120	755,052	702,047	000,127
0	Technology Group	74.000	77 570	90.000	00.000
0	Fibre Optic Cabling	74,330	77,570	80,960	83,390
U	Total	74,330	77,570	80,960	83,390
	Rural Fire Service				
561,140	Depreciation	681,052	701,483	722,528	744.204
561,140	Total	681,052	701,483	722,528	744,204 744,204
	<u>Plant</u>				
1,857,500	Plant & Mechanical Services	3,468,250	3,189,250	3,289,860	2,496,485
2,599,080	Depreciation	2,664,888	2,744,835	2,827,180	2,911,996
4,456,580	Total	6,133,138	5,934,085	6,117,040	5,408,481
	Land Use Planning				
73,160 73,160	Land Use Planning Depreciation	284 	292 292	301 301	310 310

	BUDGETTED EXPENDITURE FROM RESTRICTED		,		
Adopted 2012/13	ltem	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
	Land Use Assess & Management				
19,060	Depreciation	1,773 1,773	1,827	1,881	1,938 1,938
19,060	Total	1,773	1,827	1,881	1,938
47.040	Environmental Management	00.000	44 447	40.054	40.000
17,910 17,910	Depreciation	39,920	41,117 41,117	42,351 42,351	43,622 43,622
17,910	Total	39,920	41,117	42,351	43,622
20.000	Public Health & Safety	20.000	20.000	20,000	20.000
30,000 17,995	Beach Patrol Equipment Sec 94 Depreciation	20,000 20,115	30,000 20,719	20,000 21,340	30,000 21,980
47,995	Total	40,115	50,719	41,340	51,980
	Dangar Canicas				
12,600	Ranger Services Depreciation	2,806	2,890	2,977	3,066
12,600	Total	2,806	2,890	2,977	3,066
,		_,	_,	_,	-,
120,000	Resource Recovery Domestic Resource Recovery	100.000	550 000	100.000	100,000
1,435,420	Domestic Resource Recovery Depreciation	100,000 499,737	550,000 514,729	100,000 530,171	546,076
80,000	Non-Domestic Resource Recovery	100,000	150,000	100,000	100,000
99,985	Non-Domestic Resource Recovery Dep'n	408,875	421,142	433,776	446,789
1,735,405	Total	1,108,612	1,635,871	1,163,947	1,192,865
	City Services Support				
233,160	Depreciation	19,491	20,075	20,678	21,298
233,160	Total	19,491	20,075	20,678	21,298
	Library				
20,000	<u>Library</u> Library Books (S94)	10,000			
98,485	Depreciation	24,354	25,270	26,028	26,809
118,485	Total	34,354	25,270	26,028	26,809
	Community Development				
200,000	S94 Community Facilities		200,000		
551,255	Depreciation	315,309	324,768	334,512	344,547
751,255	Total	315,309	524,768	334,512	344,547
	Environmental Laboratory				
	Depreciation	10,591	10,909	11,236	11,573
50,000	Lab Equipment	50,000	50,000	50,000	50,000
50,000	Total	60,591	60,909	61,236	61,573
	Recreational Services				
34,203	SH 10 Handover Maintenance (RTA)	35,229			
750,000	S94 Open Space	600,000	250,000	950,000	520,000
100,000	S94 Beach Protection Works	50,000	50,000	25,000	0
1 107 075	Proposed \$2.5m Open Space Loan Repayments	349,721	349,721	349,721	349,721
1,187,275 2,071,478	Depreciation Total	3,968,607 5,003,557	4,087,665 4,737,386	4,210,295 5,535,016	4,336,604 5,206,325
	D : 1D :				
100,000	Regional Roads S94 Loan Repays - Hogbin Drive Extension 05/06	100,000	100,000	100,000	
1,584,395	Depreciation	1,473,152	1,517,347	1,562,867	1,609,753
1,684,395	Total	1,573,152	1,617,347	1,662,867	1,609,753
,,,,,,,,,,		.,0.0,.02	.,,	.,00=,001	.,,,,,,,,,
24 575	Local Roads SH10 Upgrade Handover Works	25 212			
24,575 33,000	SH10 Upgrade Handover Works Pine Creek Handover Works (Operating)	25,312 33,000	33,000	33,000	33,000
33,000	Pine Creek Handover Works (Capital)	33,000	33,000	33,000	33,000
250,000	S94 Moonee Road Works New	250,000	500,000	2,000,000	1,000,000
,	S94 West Coffs Local Collector Roads	,	250,000	250,000	, ,
530,000	S94 North Boambee Local Collector Roads			100,000	
	S94 Corindi Roads				250,000
	S94 West Woolgoolga Traffic Facilities		800,000		
	S94 Park Beach Traffic Facilities		57,000		
	S94 Hearnes Lake Transport & Traffic Facilities S94 North Bopville Boads & Cycleways New		350,000	250,000	
	S94 North Bonville Roads & Cycleways New			250,000	

	BUDGETTED EXPENDITURE FROM RESTRICT	ED - GENERAL	ACCOUNT	CONT D)	
Adopted	Item	Estimate	Estimate	Estimate	Estimate
2012/13		2013/14	2014/15	2015/16	2016/17
	S94 West Korora Traffic Facilities			500,000	
	S94 South Coffs Roads				1,000,000
16,020,010	Depreciation	9,177,232	9,452,549	9,736,126	10,028,210
16,857,585	Total	9,485,544	11,442,549	12,869,126	12,311,210
	<u>Bridges</u>				
542,060	Depreciation	684,964	705,513	726,678	748,478
542,060	Total	684,964	705,513	726,678	748,478
	Footpaths, Cycleways, Bus Shelters				
606,210	Depreciation	587,623	605,251	623,409	642,111
606,210	Total	587,623	605,251	623,409	642,11
	<u>Parking</u>				
	Coffs Harbour Car Parking	300,000			
101,000	Jetty Area Car Parking				
771,960	Depreciation	747,334	769,754	792,847	816,632
872,960	Total	1,047,334	769,754	792,847	816,632
	<u>Drainage</u>				
2,425,825	Depreciation	2,794,767	2,878,610	2,964,968	3,053,91
2,425,825	Total	2,794,767	2,878,610	2,964,968	3,053,917
	Jetty & Boat Ramp				
20,350	Depreciation	26,741	27,543	28,369	29,22
20,350	Total	26,741	27,543	28,369	29,22
	<u>Design</u>	050.000			
628,000	S94 Flood Mitigation & Drainage Resv West Coffs	250,000		200,000	
400.000	S94 North Boambee Stormwater Management	400.000	200,000		
100,000	Sec 94 Cycleway - West Coffs Creek Reserve	100,000	400.000	405.405	400.00
105,850	Depreciation	99,093	102,066	105,127	108,28
833,850	Total	449,093	302,066	305,127	108,28
440 700	Untied Funding	404 ===			
140,793	Environmental Levy	181,537			
140,793	Total	181,537	0	0	C
39,446,712	Total Expenditure from Restricted	41,098,092	38,413,578	40,988,815	38,034,451

				Civic Management	
2016/17 ESTIMATE	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 010	2012/13 ADOPTED
				Operating Expenses	
721,374	680,326	641,851	605,520	Executive Staff Costs	576,031
10,900	10,600	10,300	10,000	Executive Vehicle Running Expenses	15,000
50,000	50,000	50,000	50,000	Sundry Governance & Office Expenses	50,000
500	500	500	500	Council Integrated Planning Expenses	1,000
20,000	0	20,000	0	Community Survey	0
40,000	40,000	40,000	40,000	2030 Implementation	40,000
307,100	298,200	289,500	281,050	Councillors Allowances & Expenses	272,510
10,900	10,600	10,300	10,000	Mayoral Vehicle Running Expenses	18,000
0	0	0	0	2012 Election Expenses	380,000
52,600	51,100	49,600	48,170	Local Government Assoc Subscription	46,750
3,800	3,700	3,600	3,500	National Sea Change Taskforce	3,500
3,500	3,400	3,300	3,200	Naturalisations	4,100
6,700	6,600	6,500	6,400	Civic Receptions	6,100
9,200	8,900	8,600	8,300	Sister City Youth Exchange Program	10,100
0	25,000	0	25,000	Sister City Visit	0
58,800	57,200	55,500	53,900	Donations	52,500
38,500	37,400	36,300	35,300	Contrib Rates Sport & Cultural Groups	33,700
10,000	10,000	10,000	10,000	Cont'n - Mid North Coast Group of Councils (MIDGO	10,000
10,000	10,000	10,000	10,000	Contribution Glenreagh Mountain Railway	10,000
7,000	6,800	6,600	6,400	Hunter Councils Regional Procurement Iniative	6,200
9,900	9,600	9,300	9,000	Australia Day Committee	9,270
222,531	215,526	208,742	202,171	Media Officer & Web Content	196,463
1,765	1,714	1,664	1,615	Depreciation	2,325
1,595,070	1,537,166	1,472,157	1,420,026	Total Operating Expenses	,743,549
				Operating Revenue	
-3,500	-3,400	-3,300	-3,200	Contribution -Sister City Youth Exchange	-3,100
-3,500	-3,400	-3,300	-3,200	Total Operating Revenue	-3,100
				Transfer From Reserves	
-1,765	-1,714	-1,664	-1,615	Civ Man Tfr from - Dep'n Reserve	-2,325
-1,765	-1,714	-1,664	-1,615	Total Transfer From Reserves	-2,325
	1,532,052	1,467,193	1,415,211	Total Civic Management	1,738,124

m Number 015 rating Expenses Maintenance Management Expenditure gs Maintenance Operating Expenses tal Expenditure avement Renewals fransport Asset Renewals a Rec Asset Renewals g Renewals	2013/14 ESTIMATE 0 0 0 0 0 0 0	2014/15 ESTIMATE 150,000 50,000 125,000 325,000 500,000 150,000	2015/16 ESTIMATE 304,500 101,500 253,750 659,750 1,015,000 304,500	154,545 386,365 1,004,543
Maintenance Management Expenditure gs Maintenance Operating Expenses tal Expenditure avement Renewals fransport Asset Renewals a Rec Asset Renewals	0 0 0	50,000 125,000 325,000 500,000	101,500 253,750 659,750 1,015,000	154,545 386,365 1,004,543
fanagement Expenditure gs Maintenance Operating Expenses tal Expenditure avement Renewals fransport Asset Renewals at Rec Asset Renewals	0 0 0	50,000 125,000 325,000 500,000	101,500 253,750 659,750 1,015,000	1,004,543
gs Maintenance Operating Expenses tal Expenditure avement Renewals Transport Asset Renewals Rec Asset Renewals	0 0 0 0	125,000 325,000 500,000	253,750 659,750 1,015,000	386,363 1,004,543
Departing Expenses tal Expenditure avement Renewals fransport Asset Renewals a Rec Asset Renewals	0 0 0	325,000 500,000	659,750 1,015,000	
tal Expenditure avement Renewals fransport Asset Renewals a Rec Asset Renewals	0	500,000	1,015,000	1,004,543 1,545,450
ransport Asset Renewals Rec Asset Renewals	0			1,545,450
ransport Asset Renewals 2 Rec Asset Renewals	0			1,545,450
Rec Asset Renewals		150,000	304 500	
	0		501,500	463,635
g Renewals		200,000	406,000	618,180
	0	375,000	761,250	1,159,087
ent Renewals	0	151,464	307,472	468,160
Capital Expenditure	0	1,376,464	2,794,222	4,254,512
ating Revenue				
g (SRV/Exp Cuts/New Rev)	0	-2,000,000	-4,060,000	-6,181,800
perating Revenue	0	-2,000,000	-4,060,000	-6,181,800
Sustainability	0	-298,536	-606,028	-922,745
r	rating Revenue g (SRV/Exp Cuts/New Rev) Operating Revenue 1 Sustainability	rating Revenue g (SRV/Exp Cuts/New Rev) Operating Revenue 0	rating Revenue g (SRV/Exp Cuts/New Rev) Operating Revenue 0 -2,000,000 -2,000,000	rating Revenue g (SRV/Exp Cuts/New Rev) 0 -2,000,000 -4,060,000 Operating Revenue 0 -2,000,000 -4,060,000

enses Derating Costs d) Maintenance Costs Deshores Loan Repayments D. 459 - Hogbin Dr Desyments Expenses Cliture Dipal repayment - Hogbin Dr Repayments Funding Pool Degrade (1st yr funded PW-GF Residential Revenue Entertial Revenue Description of the content	2013/14 ESTIMATE 117,900 120,000 300,000 73,846 113,364 1,386 726,496 404,115 536,457 100,000 300,000 1,340,573 -50,000 -1,811,382	2014/15 ESTIMATE 121,500 130,000 300,000 47,118 77,419 1,428 677,465 430,843 572,017 150,000 300,000 1,452,860	2015/16 ESTIMATE 125,100 137,250 300,000 18,664 39,177 1,471 621,662 458,246 609,850 200,000 309,000 1,577,096	300,000 0 4,388 1,515 614,703 0 319,964 300,000 318,270 938,234
perating Costs d) Maintenance Costs eshores Loan Repayments D. 459 - Hogbin Dr syments Expenses diture cipal repayment - Hogbin Dr Repayments Funding Pool Upgrade (1st yr funded PW-GF Residentiture enue ents litional Revenue	120,000 300,000 73,846 113,364 1,386 726,496 404,115 536,457 100,000 300,000 1,340,573	130,000 300,000 47,118 77,419 1,428 677,465 430,843 572,017 150,000 300,000 1,452,860	137,250 300,000 18,664 39,177 1,471 621,662 458,246 609,850 200,000 309,000 1,577,096	180,000 300,000 0 4,388 1,515 614,703 0 319,964 300,000 318,270 938,234
d) Maintenance Costs eshores Loan Repayments o. 459 - Hogbin Dr yments Expenses diture cipal repayment - Hogbin Dr Repayments Funding Pool Upgrade (1st yr funded PW-GF Residential Company of the Compa	120,000 300,000 73,846 113,364 1,386 726,496 404,115 536,457 100,000 300,000 1,340,573	130,000 300,000 47,118 77,419 1,428 677,465 430,843 572,017 150,000 300,000 1,452,860	137,250 300,000 18,664 39,177 1,471 621,662 458,246 609,850 200,000 309,000 1,577,096	180,000 300,000 0 4,388 1,515 614,703 0 319,964 300,000 318,270 938,234
eshores Loan Repayments o. 459 - Hogbin Dr yments Expenses Citure cipal repayment - Hogbin Dr Repayments Funding Pool Upgrade (1st yr funded PW-GF Residentiture) enditure enue ents Litional Revenue	300,000 73,846 113,364 1,386 726,496 404,115 536,457 100,000 300,000 1,340,573	300,000 47,118 77,419 1,428 677,465 430,843 572,017 150,000 300,000 1,452,860	300,000 18,664 39,177 1,471 621,662 458,246 609,850 200,000 309,000 1,577,096	4,388 1,515 614,703 0 319,964 300,000 318,270 938,234
o. 459 - Hogbin Dr syments Expenses Citure Cipal repayment - Hogbin Dr Repayments Funding Pool Upgrade (1st yr funded PW-GF Residentiture) enditure enue ents Litional Revenue	73,846 113,364 1,386 726,496 404,115 536,457 100,000 300,000 1,340,573	47,118 77,419 1,428 677,465 430,843 572,017 150,000 300,000 1,452,860	18,664 39,177 1,471 621,662 458,246 609,850 200,000 309,000 1,577,096	0 4,388 1,515 614,703 0 319,964 300,000 318,270 938,234
Axpenses diture cipal repayment - Hogbin Dr Repayments Funding Pool Upgrade (1st yr funded PW-GF Residentiture) enue ents litional Revenue	113,364 1,386 726,496 404,115 536,457 100,000 300,000 1,340,573	77,419 1,428 677,465 430,843 572,017 150,000 300,000 1,452,860 -8,000	39,177 1,471 621,662 458,246 609,850 200,000 309,000 1,577,096	1,515 614,703 0 319,964 300,000 318,270 938,234
diture cipal repayment - Hogbin Dr Repayments Funding Pool Upgrade (1st yr funded PW-GF Residentiture enue ents litional Revenue	1,386 726,496 404,115 536,457 100,000 300,000 1,340,573	1,428 677,465 430,843 572,017 150,000 300,000 1,452,860	1,471 621,662 458,246 609,850 200,000 309,000 1,577,096	0 319,964 300,000 318,270 938,234
cipal repayment - Hogbin Dr Repayments Funding Pool Upgrade (1st yr funded PW-GF Residentiture enue ents litional Revenue	726,496 404,115 536,457 100,000 300,000 1,340,573	430,843 572,017 150,000 300,000 1,452,860	458,246 609,850 200,000 309,000 1,577,096	1,515 614,703 0 319,964 300,000 318,270 938,234
cipal repayment - Hogbin Dr Repayments Funding Pool Upgrade (1st yr funded PW-GF Residentiture enue ents litional Revenue	404,115 536,457 100,000 300,000 1,340,573	430,843 572,017 150,000 300,000 1,452,860 -8,000	458,246 609,850 200,000 309,000 1,577,096	0 319,964 300,000 318,270 938,234
cipal repayment - Hogbin Dr Repayments Funding Pool Upgrade (1st yr funded PW-GF Residentiture enue ents litional Revenue	536,457 100,000 300,000 1,340,573 -50,000	572,017 150,000 300,000 1,452,860 -8,000	609,850 200,000 309,000 1,577,096	319,964 300,000 318,270 938,234
Repayments Funding Pool Upgrade (1st yr funded PW-GF Residentiture enue ents litional Revenue	536,457 100,000 300,000 1,340,573 -50,000	572,017 150,000 300,000 1,452,860 -8,000	609,850 200,000 309,000 1,577,096	319,964 300,000 318,270 938,234
Funding Pool Upgrade (1st yr funded PW-GF Resi enditure enue ents litional Revenue	100,000 300,000 1,340,573 -50,000	150,000 300,000 1,452,860 -8,000	200,000 309,000 1,577,096	300,000 318,270 938,234
Upgrade (1st yr funded PW-GF Restenditure enue ents litional Revenue	300,000 1,340,573 -50,000	300,000 1,452,860 -8,000	309,000 1,577,096 0	318,270 938,234
enditure enue ents litional Revenue	1,340,573 -50,000	1,452,860 -8,000	1,577,096	938,234
enue ents litional Revenue	-50,000	-8,000	0	<u> </u>
ents litional Revenue	-			0
litional Revenue	-			0
	-1,811,382	1.065.702		
Revenue		-1,865,723	-1,921,695	-1,979,346
	-1,861,382	-1,873,723	-1,921,695	-1,979,346
eserves				
Comm Fac Reserve	0	0	0	427,924
Reserves	0	0	0	427,924
Reserves				<u> </u>
ac Reserve	-204 301	-255 174	-275 592	0
		•		-1,515
om Reserves				-1,515
mitry Equilities				
mity racinties	0	0	0	
	Reserves ac Reserve n - Depn Reserve	Reserves -204,301 ac Reserve -1,386 n - Depn Reserve -1,386 om Reserves -205,687	Reserves -204,301 -255,174 n - Depn Reserve -1,386 -1,428 om Reserves -205,687 -256,602	Reserves ac Reserve -204,301 -255,174 -275,592 n - Depn Reserve -1,386 -1,428 -1,471 om Reserves -205,687 -256,602 -277,063

	CBD Masterplan Works				
2012/13 ADOPTED	Program Number 115	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Expenses				
0	Marketing	40,000	20,600	21,218	21,855
0	Saturday Markets	50,000	51,500	53,045	54,636
0	Activation Operating	45,000	46,350	47,741	49,173
0	Maintenance Costs	0	140,250	144,500	148,800
0	Depreciation	0	184,500	190,000	195,700
0	Total Operating Expenses	135,000	443,200	456,504	470,164
	Capital Expenditure				
0	City Square Upgrade	1,450,000	0	0	0
0	Duke St Road Extension	300,000	0	0	0
0	Signage	175,000	0	0	0
0	Light show, decorative lighting, CCTV	300,000	0	0	0
0	Street Furniture	100,000	0	0	0
0	Landscaping	100,000	0	0	0
0	Lighting	50,000	50,000	50,000	0
0	Park Ave Artist Lane	0	100,000	0	0
0	Riding Lane Toilet Upgrade	0	150,000	0	0
0	Carpark Upgrades	0	225,000	50,000	0
0	Shade Sails	150,000	600,000	0	0
0	Moonee St Entry Statement	0	30,000	0	0
0	Activation Capital	150,000	0	0	0
0	Park Ave Upgrade & Landscaping	0	0	600,000	0
0	Contingency (Capital)	200,000	100,000	20,000	10,000
0	Total Capital Expenditure	2,975,000	1,255,000	720,000	10,000
	Operating Revenue				
0	CBD Special Rate Variation	-691,640	-712,390	-733,760	-755,770
0	Interest on Investments	-32,000	-40,000	-10,000	-2,000
0	Total Operating Revenue	-723,640	-752,390	-743,760	-757,770
	Capital Revenue				
0	Total Capital Revenue	0	0	0	0
	Transfer To Reserves				
0	CBD - Transfer to CBD Masterplan Reserve	1,433,640	0	0	47,540
0	CBD - Transfer to ELE Reserve	180,000	240,000	461,126	574,566
0	Total Transfer To Reserves	1,613,640	240,000	461,126	622,106
	Transfer From Reserves				
0	CBD - Transfer from Depn Reserve	0	-184,500	-190,000	-195,700
0	CBD - Transfer from CBD Masterplan Reserve	0	-861,060	-559,370	0
0	CBD - Transfer from ELE Reserve	-4,000,000	0	0	0
J		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	v	v	v

	CBD Masterplan Works						
2012/13 ADOPTED	Program Number 115	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/1 ESTIMAT		
0	Total Transfer From Reserves	-4,000,000	-1,045,560 -749,370 -	-4,000,000 -1,045,560 -749,370	-4,000,000 -1,045,560 -749,370 -195		-195,70
0	Total CBD Masterplan Works	0	140,250	144,500	148,80		

	Coffs Coast Marketing				
2012/13 ADOPTED	Program Number 130	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/1 ESTIMATI
	Operating Expenses				
93,619	Administrative Support Staff Costs	96,328	102,108	108,234	114,72
89,180	Conference Co-ordinator	91,779	97,286	103,123	109,310
296,440	Visitor Information Centre Operating Exp	279,300	287,700	296,300	295,76
527,000	Events Marketing	534,100	501,200	508,300	515,600
77,000	CCM - Sponsorship	80,600	83,300	86,100	88,800
292,049	CCM - Staff Costs & Vehicle Running	298,481	308,101	318,122	328,45
10,600	CCM - Famils Media & Trade	10,900	11,200	11,500	11,800
26,500	CCM - Brochures	27,250	28,100	28,900	29,800
185,700	CCM - Advertising & Promotions	160,100	164,560	169,800	174,900
3,180	CCM - Travel Shows	3,280	3,380	3,480	3,580
31,800	CCM - Conference Promotion	32,800	33,800	34,800	35,800
21,200	CCM - Tourism & Website Development	42,700	43,900	45,250	46,597
18,300	CCM -Sawtell, Wlga Chambers of Commerce	18,700	19,100	19,700	20,300
260,000	IT 2013 Conference Expenses	0	0	0	(
0	IT 2014 Conference Expenses	260,000	260,000	260,000	260,000
1,932,568	Total Operating Expenses	1,936,318	1,943,735	1,993,609	2,035,435
	Operating Revenue				
-179,500	Income - Events Marketing	-184,600	-189,800	-195,500	-201,200
-179,500 -420,000	Income - Events Marketing IT 2013 Conference Income	-184,600 0	-189,800 0	-195,500 0	
	•				(
-420,000	IT 2013 Conference Income	0	0	0	-420,000
-420,000 0	IT 2013 Conference Income IT 2014 Conference Income	-420,000	0 -420,000	0 -420,000	-420,000 -30,000
-420,000 0 -10,000	IT 2013 Conference Income IT 2014 Conference Income Other Contributions - Coffs Coast Market	-420,000 -30,000	0 -420,000 -30,000	0 -420,000 -30,000	-201,200 0 -420,000 -30,000 -99,800
-420,000 0 -10,000 -134,000	IT 2013 Conference Income IT 2014 Conference Income Other Contributions - Coffs Coast Market VIC Income	0 -420,000 -30,000 -91,500	0 -420,000 -30,000 -94,200	0 -420,000 -30,000 -97,000	-420,000 -30,000 -99,800
-420,000 0 -10,000 -134,000 - 743,500	IT 2013 Conference Income IT 2014 Conference Income Other Contributions - Coffs Coast Market VIC Income Total Operating Revenue	0 -420,000 -30,000 -91,500 - 726,100	0 -420,000 -30,000 -94,200 -734,000	0 -420,000 -30,000 -97,000 -742,500	-420,000 -30,000 -99,800 -7 51,00 0
-420,000 0 -10,000 -134,000 -743,500	IT 2013 Conference Income IT 2014 Conference Income Other Contributions - Coffs Coast Market VIC Income Total Operating Revenue Transfer To Reserves	0 -420,000 -30,000 -91,500 - 726,100	0 -420,000 -30,000 -94,200 - 734,000	0 -420,000 -30,000 -97,000 - 742,500	-420,000 -30,000 -99,800 - 751,000
-420,000 0 -10,000 -134,000 - 743,500 12,000 36,000	IT 2013 Conference Income IT 2014 Conference Income Other Contributions - Coffs Coast Market VIC Income Total Operating Revenue Transfer To Reserves CCM Tfr to - Future Fund	0 -420,000 -30,000 -91,500 - 726,100 12,000 36,000	0 -420,000 -30,000 -94,200 - 734,000 12,000 36,000	0 -420,000 -30,000 -97,000 - 742,500 12,000 36,000	-420,000 -30,000 -99,800 - 751,000 12,000 36,000
-420,000 0 -10,000 -134,000 - 743,500	IT 2013 Conference Income IT 2014 Conference Income Other Contributions - Coffs Coast Market VIC Income Total Operating Revenue Transfer To Reserves CCM Tfr to - Future Fund CCM Tfr to - Bus Dev Reserve	0 -420,000 -30,000 -91,500 - 726,100	0 -420,000 -30,000 -94,200 - 734,000	0 -420,000 -30,000 -97,000 - 742,500	-420,000 -30,000 -99,800 - 751,000 12,000 36,000
-420,000 0 -10,000 -134,000 - 743,500 12,000 36,000 36,000	IT 2013 Conference Income IT 2014 Conference Income Other Contributions - Coffs Coast Market VIC Income Total Operating Revenue Transfer To Reserves CCM Tfr to - Future Fund CCM Tfr to - Bus Dev Reserve CCM Tfr to - Proj Contingency Reserve	0 -420,000 -30,000 -91,500 - 726,100 12,000 36,000 36,000	0 -420,000 -30,000 -94,200 -734,000 12,000 36,000 36,000	0 -420,000 -30,000 -97,000 - 742,500 12,000 36,000 36,000	-420,000 -30,000 -99,800 -751,000 12,000 36,000

	Land Use Planning				
2012/13 ADOPTED	Program Number 210	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/12 ESTIMATI
	Operating Expenses				
870,582	Staff Costs-Salaries & Allowances	864,838	916,728	971,732	1,030,036
36,800	Vehicle Running Expenses	46,300	47,700	49,100	50,600
17,500	Office Expenses General	17,500	17,500	17,500	17,500
200,000	E-Planning	100,000	100,000	0	0
0	Residential Controls Review	0	50,000	0	0
50,000	Placemaking (Wlga Master Plan Review)	50,000	50,000	50,000	50,000
300,000	Bonville Rural Residential Env Studies	0	0	0	0
0	Local Growth Management Strategy	50,000	150,000	50,000	50,000
39,500	Heritage Program	39,500	39,500	39,500	39,500
127,336	LEP Review	124,879	12,400	12,800	13,200
2,000	Information Collection Mapping	2,000	2,000	2,000	2,000
73,160	Depreciation	284	292	301	310
	Total Operating Expenses	1,295,301	1,386,120	1,192,933	1,253,146
1,716,878		1,273,301	1,000,120		, ,
1,716,878	Operating Revenue	1,273,301	1,000,120	-,,	
1,716,878 -500		-100	-100	-100	-100
<u></u>	Operating Revenue				
-500	Operating Revenue Miscellaneous Income	-100	-100	-100	-100
-500 -17,500	Operating Revenue Miscellaneous Income Grant - Heritage Program	-100 -8,500	-100 -8,500	-100 -8,500	-100 -8,500
-500 -17,500 -100,000	Operating Revenue Miscellaneous Income Grant - Heritage Program Grant - Government Online	-100 -8,500 0	-100 -8,500 0	-100 -8,500 0	-100 -8,500 0
-17,500 -100,000	Operating Revenue Miscellaneous Income Grant - Heritage Program Grant - Government Online Total Operating Revenue	-100 -8,500 0	-100 -8,500 0	-100 -8,500 0	-100 -8,500 0
-500 -17,500 -100,000 -118,000	Operating Revenue Miscellaneous Income Grant - Heritage Program Grant - Government Online Total Operating Revenue Transfer From Reserves	-100 -8,500 0 -8,600	-100 -8,500 0 - 8,600	-100 -8,500 0 - 8,600	-100 -8,500 0 -8,600

				Land Use Assess & Man	
2016/17 ESTIMATI	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 220	2012/13 ADOPTED
				Operating Expenses	
3,026,650	2,855,300	2,693,700	2,541,237	Staff Costs-Salaries & Allowances	2,156,915
126,900	123,200	119,600	116,100	Vehicle Running Expenses	95,900
25,000	25,000	25,000	25,000	Office Expenses	30,000
25,000	25,000	25,000	25,000	Compliance	25,000
0	0	0	60,000	New Plant/Vehicles Cont'n	0
1,938	1,881	1,827	1,773	Depreciation	19,060
3,205,488	3,030,381	2,865,127	2,769,110	Total Operating Expenses	2,326,875
				Operating Revenue	
-675,400	-655,720	-636,600	-618,080	Development/Construction Certificate Fee	-561,400
-163,665	-158,900	-154,270	-149,780	Certificates - Sec 149	-139,200
-61,160	-59,375	-57,650	-55,970	Certificates - Sec 735A	-52,800
-526,350	-511,020	-496,140	-481,700	Building Certification Fees	-440,350
-35,400	-34,400	-33,400	-32,410	Subdivision fees	-39,700
-50,490	-48,440	-46,450	-44,500	Building Certificates	-40,000
-29,200	-28,300	-27,500	-26,700	Miscellaneous - Income	-27,400
-273,100	-265,100	-257,400	-249,900	Mandatory Pool Inspections	0
-38,900	-37,800	-36,700	-35,600	Sewer Connection Fees	-37,000
-58,600	-56,900	-55,200	-53,600	Sewer Inspection Fees	-55,400
-72,300	-70,200	-68,150	-66,170	Drainage Diagram Fees	-67,450
-33,150	-32,150	-31,200	-30,300	Fire Service Fees	-28,800
-2,017,715	-1,958,305	-1,900,660	-1,844,710	Total Operating Revenue	1,489,500
				Transfer From Reserves	
-1,938	-1,881	-1,827	-1,773	Land Use Assess Tfr from - Depn Reserve	-19,060
-1,938	-1,881	-1,827	-1,773	Total Transfer From Reserves	-19,060
,				Total Land Use Assess & Man	

				Environmental Management	
2016/17 ESTIMATE	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 230	2012/13 ADOPTED
				Operating Expenses	
401,200	378,500	357,100	336,891	Staff Costs-Salaries & Allowances	191,395
17,700	17,200	16,700	16,230	Vehicle Running Expenses	12,130
2,000	2,000	2,000	2,000	Pollution Clean-up	2,000
200,552	194,492	188,516	182,726	Domestic Sewage System Supervision	175,650
10,000	10,000	10,000	10,000	Domestic Sewage Superv Cont'n to Admin	10,000
15,000	15,000	15,000	15,000	Water Quality Monitoring	15,000
392,800	381,400	370,200	365,800	Parks & Streets Litter Bin Contract	336,900
(0	0	20,000	E/L Koala Plan of Management	75,000
(0	0	215,500	EL Orara River	174,500
(0	0	0	EL Equipment to Help our Native Wildlife	7,800
(0	0	14,000	EL Coffs Vertebrate Pest Management Strategy Impler	8,650
(0	0	209,000	EL Conservation & Sust Man of Biodiversi	198,790
(0	0	29,500	EL Green School Environment Fund	16,500
(0	0	2,000	EL Impact on Freshwater Ecosystems	2,000
(0	0	0	EL Woolgoolga Flying Fox Camp Strategy	18,000
(0	0	43,509	EL Coffs Ambassadors Volunteer Interpretive Tours	20,000
(0	0	0	EL Fauna Survey & Monitoring within Community Icc	7,850
(0	0	0	EL CH Class 5 Vegetation Map Validation	15,000
(0	0	0	EL Remote Camera Surveys for Ground Mammals	19,300
C	0	0	0	EL Building Information Base of Eucalypts	22,800
(0	0	0	EL Coffs Ck Northern Restoration 2030 Project	18,000
(0	0	0	EL Aquatic Biodiversity Study & Mapping	5,000
(0	0	29,000	EL Our Living Coast SL Festival 12/13	28,900
(0	0	0	EL Collaborative Man Coffs-Boambee Coastal Corrido	25,914
(0	0	4,391	EL Shorebirds of the Coffs Coast - Signage & Brochur	0
(0	0	40,000	EL Strategic Planning - Biodiversity	0
(0	0	24,000	EL Restoration of Grey-headed Flying Fox Maternity (0
60,000	60,000	60,000	60,000	Proposed additional Program allocation	0
43,622	42,351	41,117	39,920	Depreciation	17,910
1,142,874	1,100,943	1,060,633	1,659,467	Total Operating Expenses	1,424,989
				Capital Expenditure	
2,000	2,000	2,000	2,000	Upgrade Inspectors Equipment	2,000
2,000	2,000	2,000	2,000	Total Capital Expenditure	2,000
				Operating Revenue	
-250,600	-243,300	-236,200	-229,400	Domestic Sewage Systems Approval Fees	-227,250
-150	-150	-150	-150	Contaminated Land Enquiries	-100
-5,300	-5,200	-5,100	-5,000	Contribution from Water Fund	-4,900
- ,		-50,000		EL - Orara River Cont from Water	-50,000

	Environmental Management				
2012/13 ADOPTED	Program Number 230	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
-282,250	Total Operating Revenue	-284,550	-291,450	-298,650	-306,050
	Transfer From Reserves				
-17,910	Env Man Tfr from - Depn Reserve	-39,920	-41,117	-42,351	-43,622
-17,910	Total Transfer From Reserves	-39,920	-41,117	-42,351	-43,622
1,126,829	Total Environmental Management	1,336,997	730,066	761,942	795,202

Public Health & Safety				
	2013/14	2014/15	2015/16	2016/17
Program Number 240	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expenses				
Staff Costs-Salaries & Allowances	530,131	561,939	595,655	631,394
Vehicle Running Expenses	18,000	18,500	19,100	19,700
Working Expenses	31,500	31,500	31,500	31,500
Beach Bathing Expenses	534,750	549,530	564,714	580,300
Beach Bathing Vehicle Running Expenses	51,000	52,500	54,100	55,700
Beach Bathing Signage	10,000	10,000	10,000	10,000
SLSC Subsidies	48,000	49,000	50,000	51,500
Sullage Collection Contract Charges	54,200	55,800	57,500	59,200
Depreciation	20,115	20,719	21,340	21,980
Total Operating Expenses	1,297,696	1,349,488	1,403,909	1,461,274
Capital Expenditure				
S94 Beach Patrol Equipment Purchase	20,000	30,000	20,000	30,000
Total Capital Expenditure	20,000	30,000	20,000	30,000
Operating Revenue				
Licence Fees	-140,000	-144,200	-148,500	-152,900
Fines	-2,800	-2,900	-3,000	-3,100
Miscellaneous	-1,000	-1,000	-1,000	-1,000
Caravan Park Licences	-13,500	-13,900	-14,300	-14,700
Sullage Collection Charges	-4,600	-4,800	-5,000	-5,200
Sullage Collection Contrib from Sewer	-61,800	-63,600	-65,400	-67,362
Public Pools Inspections	-14,000	-14,400	-14,800	-15,200
Legionnella Program	-1,850	-1,900	-1,950	-2,000
Contribution to Beach Patrols	-2,000	-2,000	-2,000	-2,000
Total Operating Revenue	-241,550	-248,700	-255,950	-263,462
Transfer From Reserves				
PH & S Tfr from - Depn Reserve	-20,115	-20,719	-21,340	-21,980
PH & S Tfr from - S94 Reserve	-20,000	-30,000	-20,000	-30,000
Total Transfer From Reserves	-40,115	-50,719	-41,340	-51,980
Total Public Health & Safety	1 026 021	1 000 060	1 126 610	1 175 923
Total Public Health & Safety	1,036,031	1,080,069	1,126,619	1,175,8
	Program Number 240 Operating Expenses Staff Costs-Salaries & Allowances Vehicle Running Expenses Working Expenses Beach Bathing Expenses Beach Bathing Vehicle Running Expenses Beach Bathing Signage SLSC Subsidies Sullage Collection Contract Charges Depreciation Total Operating Expenses Capital Expenditure S94 Beach Patrol Equipment Purchase Total Capital Expenditure Operating Revenue Licence Fees Fines Miscellaneous Caravan Park Licences Sullage Collection Contrib from Sewer Public Pools Inspections Legionnella Program Contribution to Beach Patrols Total Operating Revenue Transfer From Reserves PH & S Tfr from - Depn Reserve PH & S Tfr from - Depn Reserve	Program Number 240	Program Number 240	Program Number 240

	Ranger Services				
2012/13	250	2013/14	2014/15	2015/16	2016/1
ADOPTED	Program Number 250	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATI
	Operating Expenses				
386,370	Ordinance Inspectors - Staff Costs	397,612	421,458	446,732	473,520
31,400	Ordinance Inspectors Vehicle Expenses	45,240	46,600	48,000	49,400
6,000	Dog Impounding Expenses	3,300	3,400	3,500	3,600
194,700	RSPCA Impounding Expenses	200,200	206,200	212,400	218,800
3,150	Animal Straying	3,250	3,350	3,450	3,550
20,000	Sundry Regulations Expense	24,700	25,400	26,200	27,000
1,500	Rangers Office Working Expenses	2,000	2,100	2,200	2,300
176,105	Street Parking Staff Costs	204,528	216,784	229,804	243,597
7,400	Street Parking Vehicle Expenses	10,500	10,800	11,100	11,400
14,446	Signs Policy & Enforcement	12,000	12,400	12,800	13,200
12,600	Depreciation	2,806	2,890	2,977	3,066
853,671	Total Operating Expenses	906,136	951,382	999,163	1,049,433
	Capital Expenditure				
5,500	Equipment Purchases	3,000	3,000	3,000	3,000
	Total Carital Farmer ditares	2.000	3,000	3,000	3,000
5,500	Total Capital Expenditure	3,000	3,000	2,000	2,000
5,500	Operating Revenue	3,000	3,000	2,000	
5,500 -74,000		-76,000	-78,000	-80,000	-82,000
	Operating Revenue	,		<u> </u>	·
-74,000	Operating Revenue Companion Animals Collection Commission	-76,000	-78,000	-80,000	-82,000
-74,000 -28,500	Operating Revenue Companion Animals Collection Commission Companion Animals Impounding Fees	-76,000 -29,300	-78,000 -30,200	-80,000 -31,100	-82,000 -32,000
-74,000 -28,500 -15,500	Operating Revenue Companion Animals Collection Commission Companion Animals Impounding Fees Dog Fines	-76,000 -29,300 -20,300	-78,000 -30,200 -20,900	-80,000 -31,100 -21,500	-82,000 -32,000 -22,200
-74,000 -28,500 -15,500 -254,400	Operating Revenue Companion Animals Collection Commission Companion Animals Impounding Fees Dog Fines Parking Fines	-76,000 -29,300 -20,300 -293,680	-78,000 -30,200 -20,900 -302,400	-80,000 -31,100 -21,500 -311,540	-82,000 -32,000 -22,200 -320,884
-74,000 -28,500 -15,500 -254,400 -30,900	Operating Revenue Companion Animals Collection Commission Companion Animals Impounding Fees Dog Fines Parking Fines Fines (General)	-76,000 -29,300 -20,300 -293,680 -26,200	-78,000 -30,200 -20,900 -302,400 -27,000	-80,000 -31,100 -21,500 -311,540 -27,800	-82,000 -32,000 -22,200 -320,884 -28,600
-74,000 -28,500 -15,500 -254,400 -30,900 -500	Operating Revenue Companion Animals Collection Commission Companion Animals Impounding Fees Dog Fines Parking Fines Fines (General) Miscellaneous Income - Animal Control	-76,000 -29,300 -20,300 -293,680 -26,200 -500	-78,000 -30,200 -20,900 -302,400 -27,000 -500	-80,000 -31,100 -21,500 -311,540 -27,800 -500	-82,000 -32,000 -22,200 -320,884 -28,600 -500
-74,000 -28,500 -15,500 -254,400 -30,900 -500 -12,300 -860	Operating Revenue Companion Animals Collection Commission Companion Animals Impounding Fees Dog Fines Parking Fines Fines (General) Miscellaneous Income - Animal Control Signs Licences & Fines	-76,000 -29,300 -20,300 -293,680 -26,200 -500 -12,800	-78,000 -30,200 -20,900 -302,400 -27,000 -500 -13,200	-80,000 -31,100 -21,500 -311,540 -27,800 -500 -13,600	-82,000 -32,000 -22,200 -320,884 -28,600 -500 -14,008 -2,300
-74,000 -28,500 -15,500 -254,400 -30,900 -500 -12,300	Operating Revenue Companion Animals Collection Commission Companion Animals Impounding Fees Dog Fines Parking Fines Fines (General) Miscellaneous Income - Animal Control Signs Licences & Fines Overgrown Land Inspection Fees	-76,000 -29,300 -20,300 -293,680 -26,200 -500 -12,800 -2,000	-78,000 -30,200 -20,900 -302,400 -27,000 -500 -13,200 -2,100	-80,000 -31,100 -21,500 -311,540 -27,800 -500 -13,600 -2,200	-82,000 -32,000 -22,200 -320,884 -28,600 -500 -14,008 -2,300
-74,000 -28,500 -15,500 -254,400 -30,900 -500 -12,300 -860	Operating Revenue Companion Animals Collection Commission Companion Animals Impounding Fees Dog Fines Parking Fines Fines (General) Miscellaneous Income - Animal Control Signs Licences & Fines Overgrown Land Inspection Fees Total Operating Revenue	-76,000 -29,300 -20,300 -293,680 -26,200 -500 -12,800 -2,000	-78,000 -30,200 -20,900 -302,400 -27,000 -500 -13,200 -2,100	-80,000 -31,100 -21,500 -311,540 -27,800 -500 -13,600 -2,200	-82,000 -32,000 -22,200 -320,884 -28,600 -500 -14,008 -2,300
-74,000 -28,500 -15,500 -254,400 -30,900 -500 -12,300 -860	Operating Revenue Companion Animals Collection Commission Companion Animals Impounding Fees Dog Fines Parking Fines Fines (General) Miscellaneous Income - Animal Control Signs Licences & Fines Overgrown Land Inspection Fees Total Operating Revenue Transfer From Reserves	-76,000 -29,300 -20,300 -293,680 -26,200 -500 -12,800 -2,000 -460,780	-78,000 -30,200 -20,900 -302,400 -27,000 -500 -13,200 -2,100 -474,300	-80,000 -31,100 -21,500 -311,540 -27,800 -500 -13,600 -2,200 -488,240	-82,000 -32,000 -22,200 -320,884 -28,600 -500

				Domestic Waste Management	
2016/17 ESTIMATE	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 260	2012/13 ADOPTED
				Operating Expenses	
457,300	431,400	407,000	383,964	Staff Costs-Salaries & Allowances	347,628
15,397	14,948	14,513	15,549	Vehicle Running Expenses	16,828
776,300	753,700	731,700	710,397	Administration Charges	601,647
37,080	36,000	35,040	33,044	Administration Working Expense	32,082
528,000	523,000	518,000	513,000	Pensioner Rebates Abandoned	500,000
2,921,184	2,529,184	2,145,024	1,771,000	State Landfill Levy Liability	462,000
8,000	7,800	7,600	7,400	Midwaste Contribution	7,200
5,867,760	5,641,440	5,425,240	5,216,400	Kerbside Collection Contract (Handybin)	4,767,897
1,306,800	1,244,650	1,185,250	1,129,013	Englands Rd Tip Working Expenses	1,106,000
80,000	75,000	70,000	65,000	Greenwaste Vouchers	75,000
187,625	182,160	175,829	165,876	MERF Recycling	161,045
5,568,000	5,344,000	5,184,000	5,096,000	Waste Processing Contract (Biomass)	4,583,845
103,824	100,800	93,821	88,511	Coramba Transfer Station Working Ex	85,933
93,600	89,100	85,050	81,000	Lowanna Transfer Station Work Exp	94,500
164,700	156,600	149,400	142,200	Wlga Transfer Station Working Exps	133,673
93,000	87,600	82,800	78,000	Waste Education & Promotion	76,472
22,540	21,896	21,313	20,107	Truck Turning Areas Public Roads	19,521
17,500	15,000	12,500	10,000	Greenwaste Processing Service	17,500
546,076	530,171	514,729	499,737	Depreciation	1,435,420
18,794,686	17,784,449	16,858,809	16,026,198	Total Operating Expenses	14,524,191
				Capital Expenditure	
(0	450,000	0	Northern Beaches Tfr Facility Constructi	0
(0	0	0	Landfill Alternative Cover	70,000
100,000	100,000	100,000	100,000	Englands Rd Works	50,000
100,000	100,000	550,000	100,000	Total Capital Expenditure	120,000
				Operating Revenue	
-18,132,394	-17,106,014	-16,137,766	-15,224,016	Waste Charges	-12,859,845
-31,500	-30,600	-29,700	-28,800	Tipping Fees	-39,015
-721,000	-700,000	-679,000	-658,000	Contract Contrib Bellingen & Nambucca	-839,960
-63,480	-60,720	-57,960	-56,948	Contract Adm Cont'n - Bellingen & Nambuc	-55,292
-20,000	-20,000	-20,000	-30,000	Interest on Investments	0
-18,968,374	-17,917,334	-16,924,426	-15,997,764	Total Operating Revenue	13,794,112
				Transfer To Reserves	
719,764	663,056	580,346	471,303	Dom Waste Tfr to - Other Reserve	705,341
	663,056	580,346	471,303	Total Transfer To Reserves	705,341
719,764					
719,764				Transfer From Reserves	
719,76 4	-530,171	-514,729	-499,737	Transfer From Reserves Dom Waste Tfr from - Depn Reserve	-1,435,420

				Domestic Waste Management	
2016/ ESTIMA	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 260	2012/13 ADOPTED
-646,0	-630,171	-1,064,729	-599,737	Total Transfer From Reserves	-1,555,420
	0	0	0	Total Domestic Waste Management	0

				Non-Domestic Waste Management	
2016/1 ESTIMATI	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 270	2012/13 ADOPTED
				Operating Expenses	
274,200	258,700	244,100	230,260	Staff Costs-Salaries & Allowances	208,183
12,597	12,231	11,875	12,722	Vehicle Running Expenses	5,642
255,800	248,400	241,200	234,135	Administration Charges	307,077
9,270	9,000	8,760	8,261	Administration Working Expense	8,020
804,816	696,816	590,976	487,000	State Landfill Levy Liability	54,600
510,240	490,560	471,760	453,600	Kerbside Collection Contract (Handybin)	414,600
1,069,200	1,018,350	969,750	923,738	Englands Rd Tip Working Expenses	474,000
7,000	6,800	6,360	6,000	Englands Rd Tip Liquid Waste Transfer Se	6,000
16,315	15,840	15,289	14,424	MERF Recycling	14,004
3,132,000	3,006,000	2,916,000	2,744,000	Waste Processing Contract (Biomass)	2,578,413
11,536	11,200	10,425	9,834	Coramba Transfer Station Working Ex	9,548
10,400	9,900	9,450	9,000	Lowanna Transfer Station Work Exp	10,500
18,300	17,400	16,600	15,800	Wlga Transfer Station Working Exps	14,853
62,000	58,400	55,200	52,000	Waste Education & Promotion	50,981
32,000	30,000	28,958	27,319	Recycling Operating Bottle Banks	26,523
25,000	24,000	23,166	21,855	Public Place Recycling	21,218
5,900	5,500	5,300	5,000	Cleanup Australia Day	5,000
51,000	49,000	47,500	45,000	Landfill Gas Extraction Management	105,000
1,960	1,904	1,853	1,748	Truck Turning Areas Public Roads	1,697
90,000	85,000	80,000	70,000	Hazardous Waste Disposal	75,705
17,500	15,000	12,500	10,000	Greenwaste Processing Service	17,500
78,900	76,400	74,200	70,000	Concrete Crushing	65,000
(0	0	0	WASIP Grant Works	410,000
(0	0	0	Carbon Tax	100,000
446,789	433,776	421,142	408,875	Depreciation	99,985
6,942,723	6,580,177	6,262,364	5,860,571	Total Operating Expenses	5,084,049
				Capital Expenditure	
(0	50,000	0	Northern Beaches Tfr Facility Constructi	0
(0	0	0	Landfill Alternative Cover	30,000
100,000	100,000	100,000	100,000	Englands Rd Works	50,000
100,000	100,000	150,000	100,000	Total Capital Expenditure	80,000
				Operating Revenue	
-1,830,607	-1,726,986	-1,629,234	-1,536,984	Waste Charges	-1,295,810
-4,103,500	-3,703,400	-3,453,300	-3,103,200	Tipping Fees	-2,651,335
-480,000	-475,000	-470,000	-465,000	Englands Rd - Biosolids	-421,315
-309,000	-300,000	-291,000	-282,000	Contract Contrib Bellingen & Nambucca	-73,040
-5,520	-5,280	-5,040	-4,952	Contract Adm Cont'n - Bellingen & Nambuc	-4,808
-	-16,000	-15,500	-15,000	Scrap Metal Sales	0
-16,500	-10,000	15,500	15,000	Serap Metal Sures	- 1

	Non-Domestic Waste Management				
2012/13 ADOPTED	Program Number 270	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
0	Lease Depot Site	0	-38,267	-39,415	-40,597
-410,000	WASIP Grants from DECC	0	0	0	0
-100,000	Carbon Credits	0	0	0	0
0	Interest on Investments	-20,000	-10,000	-10,000	-10,000
4,956,308	Total Operating Revenue	-5,427,136	-5,979,516	-6,345,271	-6,866,990
	Transfer To Reserves				
-27,756	Non Dom Tfr to - Other Reserve	-24,560	138,294	198,870	371,056
-27,756	Total Transfer To Reserves	-24,560	138,294	198,870	371,056
	Transfer From Reserves				
-99,985	Non Dom Waste Tfr from - Depn Reserve	-408,875	-421,142	-433,776	-446,789
-80,000	Non Dom Waste Tfr from - Other Reserve	-100,000	-150,000	-100,000	-100,000
-179,985	Total Transfer From Reserves	-508,875	-571,142	-533,776	-546,789
0	Total Non-Domestic Waste Management	0	0	0	0

operty & CommercialServices				
ogram Number 310	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
perating Expenses				
ff Costs-Salaries & Allowances	453,738	480,963	509,821	540,410
nicle Running Expenses	20,000	20,600	21,200	21,800
ice Expenses	7,000	7,000	7,000	7,000
preciation	56,432	58,125	59,869	61,665
al Operating Expenses	537,170	566,688	597,890	630,875
apital Expenditure				
Easements & Road Matters	5,000	5,000	5,000	5,000
niture & Equipment	2,000	2,000	2,000	2,000
al Capital Expenditure	7,000	7,000	7,000	7,000
perating Revenue				
ernal Lse Fees (50% Rev 50% Dev)	-10,348	-10,658	-10,978	-11,308
bour Drive Table Rents	-96,400	-99,300	-102,300	-105,300
nin Contribution Caravan Parks	-4,700	-4,900	-5,100	-5,300
al Operating Revenue	-111,448	-114,858	-118,378	-121,908
apital Revenue				
e Land - Coramba Fire Shed	0	0	0	0
al Capital Revenue	0	0	0	0
ransfer To Reserves				
'n Tfr to - Bldg & Asset Maint Reserve	5,174	5,329	5,489	5,654
al Transfer To Reserves	5,174	5,329	5,489	5,654
ransfer From Reserves				
n Tfr from - Depn Reserve	-56,432	-58,125	-59,869	-61,665
al Transfer From Reserves	-56,432	-58,125	-59,869	-61,665
otal Property & CommercialServices	381,464	406,034	432,132	459,956
) i k i g t z 1 = t) e r r t z 6 t z 1 = t = t	Operating Expenses ff Costs-Salaries & Allowances hicle Running Expenses fice Expenses preciation tal Operating Expenses Capital Expenditure d Easements & Road Matters miture & Equipment tal Capital Expenditure Operating Revenue ernal Lse Fees (50% Rev 50% Dev) rbour Drive Table Rents min Contribution Caravan Parks tal Operating Revenue Capital Revenue Capital Revenue Capital Revenue Transfer To Reserves I'n Tfr to - Bldg & Asset Maint Reserve tal Transfer From Reserves In Tfr from - Depn Reserve tal Transfer From Reserves Cotal Property & Commercial Services	Apperating Expenses If Costs-Salaries & Allowances Ince Expenses Incomparison Expenses Ince Expenses Ince Expenses Ince Expenses Incomparison Expenses Ince Expenses Ince Expenses Ince Expenses Ince Expenses Ince Expenses Incomparison Expenses Incomparison Expenses Ince Expenses Incomparison Expenses Incomp	Departing Expenses 453,738 480,963 480	Page Page

	Leasing and Asset Management				
2012/13 ADOPTED	Program Number 320	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Expenses				
279,521	Staff Costs Salaries and Allowances	287,141	304,369	322,631	341,989
11,000	Vehicle Running Expenses	12,800	13,200	13,600	14,000
141,520	Cleaners Staff Costs (Lse & Asset Manag)	101,122	107,180	113,619	120,470
42,150	25 - 31 Gordon St Operating Expenses	43,400	44,700	46,000	47,400
2,200	23 Gordon St Operating Costs	2,300	2,400	2,500	2,575
11,700	36 Gordon St Operating Expenses	9,300	9,500	9,700	9,900
3,000	Office & Membership Expenses	3,000	3,000	3,000	3,000
368,700	Community Village Operations	389,800	401,500	413,500	425,900
6,000	Leasing Expenses	6,000	6,000	6,000	6,000
1,000	Tidy Towns Expenses	0	0	0	0
54,000	City Hill Expenses	55,600	57,200	58,900	60,700
17,500	Property NEI Maintenance & Repair	31,200	32,100	33,100	34,100
141,100	Property NEI Operating Expenses	144,900	142,600	146,900	151,300
582,722	Buildings Maintenance & Repairs	632,200	650,200	668,800	687,900
337,400	Rigby House Operating & Maintenance	347,500	357,900	368,700	379,700
2,000	Rigby House Level 1 Operating Expenses	2,000	2,000	2,000	2,000
17,000	Toormina Sport & Rec Club Maint Cont'n	17,000	17,000	17,000	17,000
25,000	Coramba Sportsground Annual Maint Cont'n	25,000	25,000	25,000	25,000
386,005	Depreciation	391,669	403,420	415,522	427,988
2,429,518	Total Operating Expenses	2,501,932	2,579,269	2,666,472	2,756,922
	Capital Expenditure				
32,000	Public Toilets Improvements	0	0	0	0
32,000	Total Capital Expenditure	0	0	0	0
-	Operating Revenue				
-344,000	Property Rentals	-389,000	-400,000	-412,000	-425,000
-41,267	23 Gordon St Rental	-41,267	-41,267	-41,267	-41,267
-12,300	36 Gordon St Rental	-12,700	-13,100	-13,500	-13,900
-20,300	Jetty Footway Rest Licences	-20,900	-21,500	-22,200	-22,800
-4,500	Caravan Parks Management Contrib.	-4,600	-4,700	-4,800	-4,900
-3,800	Caravan Parks Building Maint Contributn	-3,900	-4,000	-4,100	-4,200
-283,200	Community Village Income	-291,700	-300,500	-309,500	-318,700
-405,200	Rigby House Income	-410,600	-422,900	-435,600	-448,700
-1,114,567	Total Operating Revenue	-1,174,667	-1,207,967	-1,242,967	-1,279,467
-1,114,507	Transfer To Reserves	-1,174,007	-1,207,507	-1,242,707	-1,277,407
65,000		(1.100	(2,000	(4.000	67.000
65,800	Leasing Tfr to - Bldg & Asset Maint Reserve	61,100	63,000	64,900	67,000
65,800	Total Transfer To Reserves	61,100	63,000	64,900	67,000
	Transfer From Reserves				
-386,005	Leasing Tfr from - Depn Reserve	-391,669	-403,420	-415,522	-427,988

2012/13				
ADOPTED Program Number 320	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
-386,005 Total Transfer From Reserves	-391,669	-403,420	-415,522	-427,988
,026,746 Total Leasing and Asset Manag	gement 996,696	1,030,882	1,072,883	1,116,467

	Swimming Pools				
2012/13 ADOPTED	Program Number 330	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Expenses				
126,500	Coffs Harbour Contractors Lease	143,000	147,275	151,670	156,286
79,300	Sawtell Contractors Lease	85,300	87,800	90,390	93,200
79,300	Woolgoolga Contractors Lease	85,500	87,800	90,390	93,200
56,650	Pumps & Equipment M&R	58,350	60,100	61,900	63,800
162,978	Loan 467 Interest Repayments - Pool Upgrade \$1.75m	158,348	153,402	148,508	142,484
58,890	Depreciation	89,652	92,342	95,112	97,966
563,618	Total Operating Expenses	620,150	628,719	637,970	646,936
	Capital Expenditure				
63,764	Loan 467 - Princ Repayments Pool Upgrade	68,338	72,815	77,676	83,659
63,764	Total Capital Expenditure	68,338	72,815	77,676	83,659
	Operating Revenue				
-1,300	Lease Income	-1,300	-1,300	-1,300	-1,300
-1,300	Total Operating Revenue	-1,300	-1,300	-1,300	-1,300
	Transfer From Reserves				
-58,890	Pools Tfr from - Depn Reserve	-89,652	-92,342	-95,112	-97,966
-58,890	Total Transfer From Reserves	-89,652	-92,342	-95,112	-97,966
	Total Swimming Pools	597,537	607,892	619,234	631,329

	Airport				
2012/13 ADOPTED	Program Number 350	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/1' ESTIMATI
	Operating Expenses				
251,992	Management & Administration Staff Costs	258,015	273,495	289,905	307,299
796	Staff Costs - FBT	796	820	844	869
193,146	Administration Charge	198,940	204,900	211,000	217,400
264,545	Dividend Payable to General A/C	282,539	390,000	416,000	429,000
42,600	Administration Expenses	43,800	45,000	46,200	47,586
30,646	Loan 462 Interest Repayments	23,622	16,132	8,163	914
215,983	Loan 447 Interest Repayments	178,872	139,091	96,447	50,736
305,951	Loan 470 Interest Repayments - Runway Overlay	309,893	282,892	254,747	223,065
16,000	Animal Hazard Management Plan	16,000	17,000	17,000	17,510
64,000	Promotions	66,000	68,000	70,000	72,100
203,690	Aerodrome Operations	209,800	216,094	222,577	233,706
103,971	General Aviation Operations	107,084	110,297	113,605	119,285
640,777	RPT Operations	660,007	679,807	728,201	764,61
76,374	General Aviation R & M	78,674	81,034	83,465	87,638
249,315	RPT Aviation R & M	256,774	264,477	272,412	286,033
105,200	Rates & Taxes	115,000	118,000	123,000	129,000
1,344,655	Depreciation	1,323,436	1,363,139	1,404,033	1,443,154
4,109,641	Total Operating Expenses	4,129,251	4,270,178	4,357,599	4,429,900
	Capital Expenditure				
13,000	Minor Capital Works	13,000	13,000	14,000	14,420
508,191	Loan 447 Principal Repay Airport	544,756	583,951	625,966	671,004
	Loan 462 Principal Repay- Airport	111,783	119,192	127,075	66,672
167,000	Planned Enhancements GA	30,000	16,000	422,000	100,000
268,772	Loan 470 Principal Repay - Runway Overlay	380,523	407,191	434,374	467,004
0	Planned Enhancements RPT	367,000	15,000	0	50,000
0	ARFFS Site Preparation	150,000	0	0	(
100,000	Runway Overlay	1,000,000	0	0	(
0	Upgrade RPT Terminal Building	0	0	0	200,000
0	RPT Car Park Extension	225,000	0	0	200,000
0	RPT Taxiway Overlays	0	720,000	500,000	500,000
0	RPT Car Parking Resurfacing	0	0	200,000	(
0	Expand Freight Area to BOM	250,000	0	0	(
0	Develop Lease Sites - new road	0	0	360,000	(
0	Terminal Area Masterplan	10,000	10,000	10,000	10,000
10,000	Friction testing	0	11,000	0	12,000
500,000	RPT Roadworks Design/Const	0	0	0	12,000
1,671,796	Total Capital Expenditure	3,082,061	1,895,334	2,693,415	2,091,100
	Operating Revenue	, ,			
	• 9				

come rpark Income ome Terminal entals ome e nents Revenue ue	2013/14 ESTIMATE -4,264,000 -21,200 -186,200 -22,100 -105,000 -148,500 -13,260 -12,960 -13,800 -30,000 -181,224 -3,000 -5,121,244	2014/15 ESTIMATE -4,802,000 -21,850 -191,800 -22,800 -107,000 -153,000 -13,658 -13,340 -14,200 -30,000 -166,279 -10,000	2015/16 ESTIMATE -5,024,000 -22,500 -197,500 -23,400 -109,000 -157,500 -14,068 -13,740 -14,600 -30,000 -148,514 -22,000	-203,42 -24,102 -112,276 -162,22 -14,496 -14,152 -15,032 -30,906
rpark Income ome Terminal entals ome e ments Revenue ue	-21,200 -186,200 -22,100 -105,000 -148,500 -13,260 -12,960 -13,800 -30,000 -181,224 -3,000	-21,850 -191,800 -22,800 -107,000 -153,000 -13,658 -13,340 -14,200 -30,000 -166,279 -10,000	-22,500 -197,500 -23,400 -109,000 -157,500 -14,068 -13,740 -14,600 -30,000 -148,514	-23,17 -203,42 -24,10 -112,27 -162,22 -14,49 -14,15 -15,03 -30,90 -130,06
ome Terminal entals ome e e e e e e e e e ue	-186,200 -22,100 -105,000 -148,500 -13,260 -12,960 -13,800 -30,000 -181,224 -3,000	-191,800 -22,800 -107,000 -153,000 -13,658 -13,340 -14,200 -30,000 -166,279 -10,000	-197,500 -23,400 -109,000 -157,500 -14,068 -13,740 -14,600 -30,000 -148,514	-24,10: -112,27: -162,22: -14,49: -14,15: -15,03: -30,90: -130,06
entals ome e e nents Revenue ue	-22,100 -105,000 -148,500 -13,260 -12,960 -13,800 -30,000 -181,224 -3,000	-22,800 -107,000 -153,000 -13,658 -13,340 -14,200 -30,000 -166,279 -10,000	-23,400 -109,000 -157,500 -14,068 -13,740 -14,600 -30,000 -148,514	-130,063
entals ome e nents Revenue ue	-105,000 -148,500 -13,260 -12,960 -13,800 -30,000 -181,224 -3,000	-107,000 -153,000 -13,658 -13,340 -14,200 -30,000 -166,279 -10,000	-109,000 -157,500 -14,068 -13,740 -14,600 -30,000 -148,514	-112,270 -162,223 -14,490 -14,152 -15,038 -30,900 -130,065
nents Revenue	-148,500 -13,260 -12,960 -13,800 -30,000 -181,224 -3,000	-153,000 -13,658 -13,340 -14,200 -30,000 -166,279 -10,000	-157,500 -14,068 -13,740 -14,600 -30,000 -148,514	-162,223 -14,490 -14,152 -15,033 -30,900 -130,065
nents Revenue	-13,260 -12,960 -13,800 -30,000 -181,224 -3,000	-13,658 -13,340 -14,200 -30,000 -166,279 -10,000	-14,068 -13,740 -14,600 -30,000 -148,514	-14,490 -14,152 -15,038 -30,900 -130,066
nents Revenue	-12,960 -13,800 -30,000 -181,224 -3,000	-13,340 -14,200 -30,000 -166,279 -10,000	-13,740 -14,600 -30,000 -148,514	-14,152 -15,038 -30,900 -130,066
nents Revenue	-13,800 -30,000 -181,224 -3,000	-14,200 -30,000 -166,279 -10,000	-14,600 -30,000 -148,514	-15,038 -30,900 -130,066
nents Revenue ue	-30,000 -181,224 -3,000	-30,000 -166,279 -10,000	-30,000 -148,514	-30,900 -130,06
nents Revenue ue	-181,224 -3,000	-166,279 -10,000	-148,514	
Revenue	-3,000	-10,000		-130,063 -43,000
Revenue			-22,000	-43 000
ue	-5,121,244			-45,000
		-5,666,927	-5,898,822	-6,229,840
Proposed Capital Wks \$5m	0	0	0	(
renue	0	0	0	(
eserves				
Reserve	0	500,000	0	(
her Reserve	2,815,429	2,259,888	2,945,256	3,243,088
Reserves	2,815,429	2,759,888	2,945,256	3,243,088
1 Reserves				
Depn Reserve	-1,323,436	-1,363,139	-1,404,033	-1,443,154
LE Reserve	-500,000	0	0	(
Other Reserve	-3,082,061	-1,895,334	-2,693,415	-2,091,100
om Reserves	-4,905,497	-3,258,473	-4,097,448	-3,534,254
t	0	0	0	(
	Reserve her Reserve her Reserve Reserves Reserves Depn Reserve LE Reserve Other Reserve Tom Reserves Tom Reserves	2 Reserve 0 2,815,429 2,815,429 2 Reserves 2,815,429 3 Reserves -1,323,436 3 Depn Reserve -500,000 3 CLE Reserve -3,082,061 3 Com Reserves -4,905,497	E Reserve 0 500,000 her Reserve 2,815,429 2,259,888 D Reserves 2,815,429 2,759,888 Depn Reserves -1,323,436 -1,363,139 LE Reserve -500,000 0 Other Reserve -3,082,061 -1,895,334 Fom Reserves -4,905,497 -3,258,473	Reserve 0 500,000 0 her Reserve 2,815,429 2,259,888 2,945,256 Deserves 2,815,429 2,759,888 2,945,256 Reserves -1,323,436 -1,363,139 -1,404,033 Depn Reserve -500,000 0 0 Other Reserve -3,082,061 -1,895,334 -2,693,415 rom Reserves -4,905,497 -3,258,473 -4,097,448

	Sports Development				
2012/13 DOPTED	Program Number 375	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/1 ESTIMATI
	Operating Expenses				
435,553	Sports Management Staff Costs	448,219	475,112	503,619	533,830
21,500	Sports Management Vehicle Running Exp	27,800	28,600	29,500	30,400
18,000	Sports Management Office Expenses	18,000	18,000	18,000	18,000
43,500	Food & Beverage Expenses	35,000	36,000	37,000	38,000
79,600	Stadium R & M	81,900	84,400	86,900	89,500
363,400	Stadium Operating Costs	374,300	385,500	397,100	409,000
20,000	Stadium Marketing – Naming Rights	0	0	0	(
443,000	Sports Events Expenses	460,800	454,100	467,700	481,700
475,700	Sports Facilities Ovals Maintenance	485,000	499,700	514,800	530,400
60,050	Woolgoolga Sports Council Inc Contrib	61,850	63,700	65,600	67,600
25,897	Loan 462 Interest Repay -Tennis Complex, Lights 06/0	19,961	13,632	6,898	773
318,280	Depreciation	236,000	243,080	250,372	257,883
304,480	Total Operating Expenses	2,248,830	2,301,824	2,377,489	2,457,092
	Capital Expenditure				
88,588	Loan 462 Repay Principal Tennis Complex etc	94,461	100,722	107,384	56,340
88,588	Total Capital Expenditure	94,461	100,722	107,384	56,340
	Operating Revenue				
-76,600	Sports Facilities Ovals Hire Income	-73,900	-76,200	-78,600	-81,100
-45,000	Sponsorship	-25,000	-25,000	-25,000	-25,000
-12,700	Signage	-13,100	-13,500	-13,900	-14,300
-382,000	Stadium Events Income	-393,500	-405,300	-417,400	-429,900
516,300	Total Operating Revenue	-505,500	-520,000	-534,900	-550,300
	Transfer From Reserves				
-318,280	Sports Dev Tfr from - Depn Reserve	-236,000	-243,080	-250,372	-257,883
210,200		-236,000	-243,080	-250,372	-257,883
,	Total Transfer From Reserves				

				Admin & Corp Governance	
2016/1' ESTIMATI	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 410	2012/13 ADOPTED
				Operating Expenses	
422,033	398,144	375,608	354,347	Staff Costs-Salaries & Allowance	366,900
7,600	7,400	7,200	7,000	Vehicle Running Expenses	10,000
172,500	167,500	162,600	157,900	Office Expenses	153,200
85,200	80,400	75,800	71,550	Technology Group Overheads	69,980
61,500	61,500	61,500	61,500	Sundry Expenses	43,500
21,900	21,300	20,700	20,100	Furniture & Fittings M&R	19,500
340,300	330,400	320,800	311,400	Admin Building Expenses	302,400
139,577	135,512	131,565	127,733	Depreciation	144,425
1,250,610	1,202,156	1,155,773	1,111,530	Total Operating Expenses	1,109,905
				Capital Expenditure	
20,000	20,000	20,000	20,000	Office Equipment	20,000
5,000	5,000	5,000	5,000	Banner Replacement Program	15,000
0	0	9,094	9,094	Constitutional Recognition of Local Government	9,094
0	0	0	0	Masterplan Works (Specail Rate Variation)	668,900
25,000	25,000	34,094	34,094	Total Capital Expenditure	712,994
				Operating Revenue	
-8,200	-8,000	-7,800	-7,600	Miscellaneous	-7,400
-27,500	-26,700	-26,000	-25,200	Caravan Parks Management Contribution	-24,500
-10,000	-10,000	-10,000	-10,000	Contribution from Environmntl Management	-10,000
-1,978,200	-1,920,600	-1,864,700	-1,810,350	Contribution From Water Function	-1,713,318
-2,823,500	-2,741,200	-2,661,400	-2,583,878	Contribution From Sewer Function	-2,428,207
-217,400	-211,000	-204,900	-198,940	Contribution From Airport Operation	-193,146
-776,300	-753,700	-731,700	-710,397	Contribution - Domestic Waste	-601,647
-255,800	-248,400	-241,200	-234,135	Contrib Non Domestic Waste	-307,077
-43,800	-42,500	-41,300	-40,102	Contrib from Environmental Laboratory	-32,445
-6,500	-6,500	-6,500	-6,500	Building Long Service Levy Commiss	-10,000
-6,147,200	-5,968,600	-5,795,500	-5,627,102	Total Operating Revenue	5,327,740
				Transfer To Reserves	
304,750	295,870	287,260	278,890	Admin Tfr to - Future Fund Reserve	263,791
304,750	295,870	287,260	278,890	Total Transfer To Reserves	263,791
				Transfer From Reserves	
-139,577	-135,512	-131,565	-127,733	Admin Tfr from - Depn Reserve	-144,425
	-135,512	-131,565	-127,733	Total Transfer From Reserves	-144,425
-139,577					

	Governance & Legal				
2012/13 ADOPTED	Program Number 411	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/1' ESTIMATI
	Operating Expenses				
513,886	Governance & Legal Staff Costs	626,724	664,327	704,187	746,438
2,000	Governance & Legal Office Expenses	3,000	3,000	3,000	3,000
11,800	Governance & Legal Vehicle Running Expenses	15,620	16,100	16,600	17,100
8,500	Internal Audit Quality Assurance	0	0	0	0
3,000	Audit Committee Costs	3,000	3,000	3,000	3,000
30,000	Consultancy Costs	30,000	30,000	30,000	30,000
138,000	Legal Expenses	172,000	177,000	182,000	188,000
1,098,660	Insurance Costs	1,079,000	1,112,650	1,147,350	1,183,000
1,805,846	Total Operating Expenses	1,929,344	2,006,077	2,086,137	2,170,538
	Operating Revenue				
-28,500	Reduction in Cont'n to Statewide Mutual	-28,500	-28,500	-28,500	-28,500
-68,000	Risk Management Bonus - Statewide Mutual	-68,000	-68,000	-68,000	-68,000
-96,500	Total Operating Revenue	-96,500	-96,500	-96,500	-96,500
1,709,346	Total Governance & Legal	1,832,844	1,909,577	1,989,637	2,074,038

	Rural Fire Service				
2012/13		2013/14	2014/15	2015/16	2016/1
ADOPTED	Program Number 412	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATI
	Operating Expenses				
500	Fire Attendance Council Volunteers	500	500	500	515
40,000	Hazard Reduction	40,000	40,000	40,000	41,200
155,504	Bushfire Vehicles Running Expenses	130,514	164,975	169,925	175,023
5,512	Equipment R & M	7,687	5,512	5,512	5,677
78,919	Brigade Stations Working Expenses	77,217	83,725	86,235	88,822
130,561	Rural Fire Management Centre	155,422	138,545	142,710	146,99
1,118	Rural Fire Management Committee	1,200	1,118	1,118	1,152
57,317	Other Expenditure	4,358	60,745	62,530	64,406
544,687	Contribution to Rural Fire Services	525,870	459,800	473,600	487,800
2,000	Bushfire Expenses (Plant & Equip)	2,000	2,000	2,000	2,060
561,140	Depreciation	681,052	701,483	722,528	744,204
1,577,258	Total Operating Expenses	1,625,820	1,658,403	1,706,658	1,757,850
	Capital Expenditure				
140,000	Rural Fire Equipment Issues	151,000	140,000	140,000	140,000
844,104	New Vehicles	1,123,328	844,104	844,104	844,104
314,354	Bushfire Stations	734,354	0	0	0
1,298,458	Total Capital Expenditure	2,008,682	984,104	984,104	984,104
	Operating Revenue				
-40,000	Grant - Hazard Reduction	-40,000	-40,000	-40,000	-41,200
-808,054	Grant - Operating	-571,538	-600,800	-618,800	-637,400
-848,054	Total Operating Revenue	-611,538	-640,800	-658,800	-678,600
	Capital Revenue				
	Capital Revenue				
-140,000	•	-151.000	-140.000	-140.000	-140.000
-140,000 -844,104	Grant - Equipment Issues Grant - Vehicles	-151,000 -1,123,328	-140,000 -844,104	-140,000 -844,104	-140,000 -844,104
-844,104	Grant - Equipment Issues	-1,123,328	-844,104	-140,000 -844,104 0	-140,000 -844,104
-844,104 -314,354	Grant - Equipment Issues Grant - Vehicles		-844,104 0	-844,104 0	-844,104 0
-844,104 -314,354	Grant - Equipment Issues Grant - Vehicles Grant - Stations Total Capital Revenue	-1,123,328 -734,354	-844,104	-844,104	-844,104 0
-844,104 -314,354 -1,298,458	Grant - Equipment Issues Grant - Vehicles Grant - Stations Total Capital Revenue Transfer From Reserves	-1,123,328 -734,354 -2,008,682	-844,104 0 -984,104	-844,104 0 - 984,104	-844,104 0 - 984,104
-844,104 -314,354 1,298,458 -561,140	Grant - Equipment Issues Grant - Vehicles Grant - Stations Total Capital Revenue	-1,123,328 -734,354 -2,008,682 -681,052	-844,104 0 -984,104 -701,483	-844,104 0 - 984,104 -722,528	-844,104 0 -984,104 -744,204
-844,104 -314,354 -1,298,458	Grant - Equipment Issues Grant - Vehicles Grant - Stations Total Capital Revenue Transfer From Reserves RFS tfr from Depn Reserve	-1,123,328 -734,354 -2,008,682	-844,104 0 -984,104	-844,104 0 - 984,104	-844,104 0

ADOPTED Program Number 420 Operating Expenses 1,856,741 Staff Costs-Salaries & Allowances 4,400 Vehicle Running - Info Services 192,200 Office Expenses 75,154 Office Equipment R & M 25,200 Working Expenses 25,000 Consultancy Costs 3,180 Consumables 12,000 Hardware Maintenance 845,590 Software Maintenance 1,000 Rural House Numbering 980,680 Depreciation 4,021,145 Total Operating Expenses Capital Expenditure 545,250 Computer Hardware & Software	2013/14 ESTIMATE 1,881,626 5,120 150,000 74,800 25,900 25,000 3,300 12,400 913,300 1,000 737,720 3,830,166	2014/15 ESTIMATE 1,994,524 5,270 154,500 77,400 26,700 25,000 3,400 12,800 940,700 1,000 759,852	2015/16 ESTIMATE 2,114,195 5,430 159,000 79,500 27,500 25,000 3,500 13,200 968,900 1,000 782,647	2,241,04' 5,590 163,500 82,100 28,300 25,000 3,600 13,600
Operating Expenses 1,856,741 Staff Costs-Salaries & Allowances 4,400 Vehicle Running - Info Services 192,200 Office Expenses 75,154 Office Equipment R & M 25,200 Working Expenses 25,000 Consultancy Costs 3,180 Consumables 12,000 Hardware Maintenance 845,590 Software Maintenance 1,000 Rural House Numbering 980,680 Depreciation 4,021,145 Total Operating Expenses Capital Expenditure	1,881,626 5,120 150,000 74,800 25,900 25,000 3,300 12,400 913,300 1,000 737,720	1,994,524 5,270 154,500 77,400 26,700 25,000 3,400 12,800 940,700 1,000 759,852	2,114,195 5,430 159,000 79,500 27,500 25,000 3,500 13,200 968,900 1,000	5,590 163,500 82,100 28,300 25,000 3,600 13,600 997,900
1,856,741 Staff Costs-Salaries & Allowances 4,400 Vehicle Running - Info Services 192,200 Office Expenses 75,154 Office Equipment R & M 25,200 Working Expenses 25,000 Consultancy Costs 3,180 Consumables 12,000 Hardware Maintenance 845,590 Software Maintenance 1,000 Rural House Numbering 980,680 Depreciation 4,021,145 Total Operating Expenses Capital Expenditure	5,120 150,000 74,800 25,900 25,000 3,300 12,400 913,300 1,000 737,720	5,270 154,500 77,400 26,700 25,000 3,400 12,800 940,700 1,000 759,852	5,430 159,000 79,500 27,500 25,000 3,500 13,200 968,900 1,000	163,500 82,100 28,300 25,000 3,600 13,600 997,900
4,400 Vehicle Running - Info Services 192,200 Office Expenses 75,154 Office Equipment R & M 25,200 Working Expenses 25,000 Consultancy Costs 3,180 Consumables 12,000 Hardware Maintenance 845,590 Software Maintenance 1,000 Rural House Numbering 980,680 Depreciation 4,021,145 Total Operating Expenses Capital Expenditure	5,120 150,000 74,800 25,900 25,000 3,300 12,400 913,300 1,000 737,720	5,270 154,500 77,400 26,700 25,000 3,400 12,800 940,700 1,000 759,852	5,430 159,000 79,500 27,500 25,000 3,500 13,200 968,900 1,000	5,590 163,500 82,100 28,300 25,000 3,600 13,600 997,900
192,200 Office Expenses 75,154 Office Equipment R & M 25,200 Working Expenses 25,000 Consultancy Costs 3,180 Consumables 12,000 Hardware Maintenance 845,590 Software Maintenance 1,000 Rural House Numbering 980,680 Depreciation 4,021,145 Total Operating Expenses Capital Expenditure	150,000 74,800 25,900 25,000 3,300 12,400 913,300 1,000 737,720	154,500 77,400 26,700 25,000 3,400 12,800 940,700 1,000 759,852	159,000 79,500 27,500 25,000 3,500 13,200 968,900 1,000	28,300 25,000 3,600 13,600 997,900
75,154 Office Equipment R & M 25,200 Working Expenses 25,000 Consultancy Costs 3,180 Consumables 12,000 Hardware Maintenance 845,590 Software Maintenance 1,000 Rural House Numbering 980,680 Depreciation 4,021,145 Total Operating Expenses Capital Expenditure	74,800 25,900 25,000 3,300 12,400 913,300 1,000 737,720	77,400 26,700 25,000 3,400 12,800 940,700 1,000 759,852	79,500 27,500 25,000 3,500 13,200 968,900 1,000	82,100 28,300 25,000 3,600 13,600 997,900
25,200 Working Expenses 25,000 Consultancy Costs 3,180 Consumables 12,000 Hardware Maintenance 845,590 Software Maintenance 1,000 Rural House Numbering 980,680 Depreciation 4,021,145 Total Operating Expenses Capital Expenditure	25,900 25,000 3,300 12,400 913,300 1,000 737,720	26,700 25,000 3,400 12,800 940,700 1,000 759,852	27,500 25,000 3,500 13,200 968,900 1,000	25,000 3,600 13,600 997,900
25,000 Consultancy Costs 3,180 Consumables 12,000 Hardware Maintenance 845,590 Software Maintenance 1,000 Rural House Numbering 980,680 Depreciation 4,021,145 Total Operating Expenses Capital Expenditure	25,000 3,300 12,400 913,300 1,000 737,720	25,000 3,400 12,800 940,700 1,000 759,852	25,000 3,500 13,200 968,900 1,000	
3,180 Consumables 12,000 Hardware Maintenance 845,590 Software Maintenance 1,000 Rural House Numbering 980,680 Depreciation 4,021,145 Total Operating Expenses Capital Expenditure	3,300 12,400 913,300 1,000 737,720	3,400 12,800 940,700 1,000 759,852	3,500 13,200 968,900 1,000	3,600 13,600 997,900
12,000 Hardware Maintenance 845,590 Software Maintenance 1,000 Rural House Numbering 980,680 Depreciation 4,021,145 Total Operating Expenses Capital Expenditure	12,400 913,300 1,000 737,720	12,800 940,700 1,000 759,852	13,200 968,900 1,000	13,600 997,900
845,590 Software Maintenance 1,000 Rural House Numbering 980,680 Depreciation 4,021,145 Total Operating Expenses Capital Expenditure	913,300 1,000 737,720	940,700 1,000 759,852	968,900 1,000	997,900
1,000 Rural House Numbering 980,680 Depreciation 4,021,145 Total Operating Expenses Capital Expenditure	1,000 737,720	1,000 759,852	1,000	997,900 1 000
980,680 Depreciation 4,021,145 Total Operating Expenses Capital Expenditure	737,720	759,852	-	1,000
4,021,145 Total Operating Expenses Capital Expenditure			782 647	1,000
Capital Expenditure	3,830,166	4 001 146	702,047	806,127
		4,001,146	4,179,872	4,367,764
545,250 Computer Hardware & Software				
	510,691	629,924	702,908	628,994
260,000 Payroll HR System	0	0	0	0
805,250 Total Capital Expenditure	510,691	629,924	702,908	628,994
Operating Revenue				
-6,000 Sale of Information Products	-3,000	-3,000	-3,000	-3,000
-34,600 Copying & Enquiry Fees	-15,000	-15,450	-15,900	-16,400
-40,600 Total Operating Revenue	-18,000	-18,450	-18,900	-19,400
Capital Revenue				
-60,000 Cont'n from Water - HR Payroll System	0	0	0	0
-60,000 Cont'n from Sewer - HR Payroll System	0	0	0	0
-120,000 Total Capital Revenue	0	0	0	0
Transfer From Reserves				
-193,000 IT Tfr from - EDP Reserve	0	0	0	0
-980,680 IT Tfr from - Depn Reserve	-737,720	-759,852	-782,647	-806,127
-1,173,680 Total Transfer From Reserves	-737,720	-759,852	-782,647	-806,127
			·	
3,492,115 Total Information Services	3,585,137	3,852,768	4,081,233	4,171,23

	Technology Group				
2012/13		2013/14	2014/15	2015/16	2016/17
ADOPTED	Program Number 421	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
	Operating Expenses				
220,465	Staff Costs - Technology Group	226,862	240,474	254,902	270,196
22,000	Vehicle Running - Technology Group	25,600	26,400	27,200	28,000
500	Office Expenses	2,000	2,000	2,000	2,000
10,000	Internet Data Charges	10,000	10,000	10,000	10,000
693,735	Pump Station Switchboard Assembly Costs	719,110	745,436	772,757	795,940
87,495	CCTV Installation Costs	92,215	97,203	102,449	105,522
20,000	Projects Seed Funding	20,000	20,000	20,000	20,000
48,735	Consulting Costs	51,535	54,315	57,265	58,983
1,102,930	Total Operating Expenses	1,147,322	1,195,828	1,246,573	1,290,641
	Capital Expenditure				
71,225	Fibre Optic Cabling	74,330	77,570	80,960	83,390
71,225	Total Capital Expenditure	74,330	77,570	80,960	83,390
	Operating Revenue				
-1,000,000	Pump Station Switchboard Sales	-1,052,500	-1,107,800	-1,165,900	-1,200,900
-100,000	CCTV System Sales	-105,250	-110,800	-116,600	-120,100
-26,000	Projects Seed Income	-26,000	-26,000	-26,000	-26,000
-203,680	Consultancy Income	-214,375	-225,620	-237,480	-244,610
-72,265	Lease of Optical Fibre Cabling	-75,800	-79,200	-81,600	-84,000
0	Interest on Investments	-23,000	-37,000	-52,000	-72,000
1,401,945	Total Operating Revenue	-1,496,925	-1,586,420	-1,679,580	-1,747,610
	Capital Revenue				
-5,175	Cont'n - Optical Fibre Installation	-5,350	-5,540	-5,740	-5,912
-50,000	Sales - Optical Fibre	-52,625	-55,400	-58,300	-60,000
-55,175	Total Capital Revenue	-57,975	-60,940	-64,040	-65,912
	Transfer To Reserves				
282,965	Tech Group Tfr to - Technology Group	407,578	451,532	497,047	522,881
282,965	Total Transfer To Reserves	407,578	451,532	497,047	522,881
	Transfer From Reserves				
0	Tech Group Tfr from Technology Group	-74,330	-77,570	-80,960	-83,390
	Total Transfer From Reserves	-74,330	-77,570	-80,960	-83,390
0					

	Finance				
2012/13 ADOPTED	Program Number 430	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Expenses				
1,573,647	Finance - Salaries & Allowances	1,654,105	1,737,342	1,841,582	1,952,077
609,626	Front Counter -Salaries & Allowances	633,253	671,248	711,523	754,214
371	Staff Costs-FBT	383	394	406	418
11,800	Vehicle Running Expenses	14,020	14,440	14,870	15,320
70,000	Events Seed Funding	50,000	50,000	50,000	50,000
140,400	Valuation Fees	162,750	172,515	182,860	193,800
28,000	Asset Valuation Fees	0	0	28,000	28,840
137,500	Telephone Charges	141,500	145,500	149,865	154,361
79,300	Audit Fees	83,550	87,750	92,150	94,915
123,000	Bank Charges	126,700	130,501	134,416	138,449
530	Payroll tax	546	563	580	597
10,609	Doubtful Debts	10,927	11,255	11,593	11,941
423,500	Contribution to NSW Fire Brigades	465,000	478,950	493,319	508,118
7,619	Agency Costs	7,850	8,080	8,325	8,575
510,495	Stores & Purchasing Staff Costs	526,995	558,615	592,132	627,659
12,200	Stores & Purchasing Vehicle Running Expenses	14,400	14,800	15,250	15,700
2,292	Stores & Purchasing Office Expenses	2,360	2,431	2,504	2,579
1,697	Stores Unaccounted For	1,748	1,801	1,855	1,910
16,253	Stores & Purchasing Depot Expenses	16,741	17,243	17,760	18,293
255,616	Meter Reading Staff Costs	265,317	281,236	298,111	315,993
19,800	Meter Reading Vehicle Running Costs	23,040	23,730	24,440	25,170
16,020	Meter Reading Bank Charges	16,500	16,995	17,505	18,030
59,410	Meter Reading Agency Cost	61,193	63,028	64,919	66,867
27,318	Meter Reading Postage	28,138	28,982	29,851	30,747
265	Meter Reading Equipment M & R	273	281	290	299
31,827	Meter Reading Printing & Sationery	32,782	33,765	34,778	35,822
265	Meter Reading Sundries	273	281	290	299
10,050	Proposed Hockey Assoc Loan - Interest Repayment	0	0	0	0
4,179,411	Total Operating Expenses	4,340,344	4,551,727	4,819,173	5,070,990
	Capital Expenditure				
250,000	Advance Payment to Hockey Association	0	0	0	0
8,812	Proposed Hockey Assoc Loan - Princ Repayment	0	0	0	0
258,812	Total Capital Expenditure	0	0	0	0
	Operating Revenue				
-7	Westside Tennis Club	0	0	0	0
-10,050	Hockey Association	-10,770	-9,862	-8,889	-7,845
-7,950	Indoor Stadium	-6,451	-4,839	-3,107	-3,200
-12,519	Administration Income - Private Works & Overgrown	-12,894	-13,281	-13,679	-14,090
-424	Enquiries & Sales Income	-437	-450	-464	-478
	· ·			-	

				Finance	
2016/1' ESTIMATI	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 430	2012/13 ADOPTED
-35,000	-35,000	-35,000	-36,623	Internal Lease Charges Income	-42,351
(0	-121	-335	Repay - Toormina Sport & Recreation Club	-785
-373,742	-362,857	-352,288	-333,965	Meter Reading - Contrib from Water	-316,644
-5,994	-5,820	-5,650	-5,500	Meter Reading - Special Readings	-5,350
-101,528	-98,571	-95,700	-92,930	Meter Reading - Recovery Charges	-90,230
-21,493	-20,867	-20,259	-19,669	Sundry Debtor Administration Fee	-19,096
-129,100	-125,300	-121,700	-118,110	Contrib to Mgt Acct Expend from Invest.	-114,670
-129,137	-125,375	-121,724	-118,178	Certificates - Sec 603	-114,736
-73,792	-71,643	-69,556	-67,531	Stores Oncost Levy	-65,564
-89,554	-86,946	-84,413	-81,955	S94 Recoupment	-79,567
-50,000	-50,000	-50,000	-50,000	Special Rate Variation	0
-1,034,953	-1,008,517	-984,844	-955,348	Total Operating Revenue	-879,943
				Capital Revenue	
0	0	0	0	Advance - Principal Repay Westside Tennis Club	-1,570
-25,450	-24,709	-22,986	-21,383	Advance - Principal Repay Indoor Stadium	-19,892
	0	-3,399	-3,187	Advance - Principal Repay Toormina Sports Club	-7,988
0				Principal Repay - Hockey Assoc	-8,812
-15,391	-14,353	-13,386	-12,483	,,,,,	- , -
	-14,353 0	-13,386 0	-12,483 0	Loan Drawdown - Hockey Assoc	-250,000
-15,391					
-15,391 0	0	0	0	Loan Drawdown - Hockey Assoc	-250,000
-15,391 0	0	0	0	Loan Drawdown - Hockey Assoc Total Capital Revenue	-250,000
-15,391 0 -40,841	- 39,062	- 39,771	-37, 053	Loan Drawdown - Hockey Assoc Total Capital Revenue Transfer To Reserves	-250,000 -288,262

Plant					
rogram Number	435	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
Operating Exp	enses				
taff Costs - Salarie	s & Allowances	376,400	398,984	422,923	448,298
ehicle Running Ex	penses	62,640	64,520	66,460	68,450
Vorkshop Operatin	g Expenses	54,636	56,185	57,964	59,703
lant Operating & I	Maintenance	2,731,817	2,813,772	2,898,185	2,985,131
mall Tools Operat	ng Expenses	15,298	15,757	16,230	16,717
Oriver / Operator T	raining	21,854	22,510	23,185	23,881
Contribution to Dep	ot Upgrade	26,000	26,000	26,000	26,780
Contribution to Dep	ot Expenses	26,000	26,000	26,000	26,000
Dividend Payable to	Untied Funding	473,910	488,100	502,800	517,800
pecial Dividend Pa	yable to General Fund	0	0	0	0
Depreciation		2,664,888	2,744,835	2,827,180	2,911,996
otal Operating E	xpenses	6,453,444	6,656,663	6,866,927	7,084,755
Capital Expend	iture				
Plant Replacement		5,175,600	5,460,100	5,122,139	4,018,773
Total Capital Expe	nditure	5,175,600	5,460,100	5,122,139	4,018,773
Operating Revo	enue				
lant Hire Charges		-4,962,838	-5,111,723	-5,265,075	-5,423,027
lant Recovery Onc	ost Levy	-545,912	-562,290	-579,158	-596,533
Diesel Fuel Rebates		-58,133	-59,877	-61,673	-63,524
eased Vehicle Fue	l Contributions	-15,298	-15,757	-16,230	-16,717
ehicle Lease Payn	nents	-341,696	-351,947	-362,505	-373,380
nterest on Investme	ents	-160,000	-132,000	-84,000	-87,000
Total Operating R	evenue	-6,083,878	-6,233,594	-6,368,642	-6,560,181
Capital Revenu	e				
lant Sales		-1,707,350	-2,270,850	-1,832,279	-1,522,288
Total Capital Reve	nue	-1,707,350	-2,270,850	-1,832,279	-1,522,288
Transfer To Re	serves				
lant Tfr to - Other	Reserve	2,295,321	2,321,765	2,328,894	2,387,422
Total Transfer To	Reserves	2,295,321	2,321,765	2,328,894	2,387,422
Transfer From	Reserves				
lant Tfr from - De	on Reserve	-2,664,888	-2,744,835	-2,827,180	-2,911,996
lant Tfr from - Oth	er Reserve	-3,468,250	-3,189,250	-3,289,860	-2,496,485
Total Transfer Fro	m Reserves	-6,133,138	-5,934,085	-6,117,040	-5,408,481
Total Plant		0	0	0	0

				Program Support	
2016/17	2015/16	2014/15	2013/14		2012/13
ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	Program Number 440	ADOPTED
				Operating Expenses	
255,420	240,962	227,323	214,456	Staff Costs-Salaries & Allowances	206,159
500	500	500	500	Office Expenses	500
0	0	0	0	Vehicle Running Expenses	8,800
138,414	130,972	123,928	117,260	Developer Contributions Coordinator	112,505
1,348,280	1,295,983	1,245,752	64,247	EL Environmental Levy Co-ordination	62,375
0	0	0	23,121	EL Matching Grant Funding Pool	0
1,742,614	1,668,417	1,597,503	419,584	Total Operating Expenses	390,339
				Operating Revenue	
-138,414	-130,972	-123,928	-117,260	Sec 94 Admin Contributions	-112,505
-138,414	-130,972	-123,928	-117,260	Total Operating Revenue	-112,505
1,604,200	1,537,445	1,473,575	302,324	Total Program Support	277,834

	HR & Org Development				
2012/13 ADOPTED	Program Number 450	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Expenses				
1,110,635	Staff Costs-Salaries & Allowances	1,197,440	1,260,326	1,335,966	1,416,114
176,549	IMS Staff Costs-Salaries & Allowances	176,440	187,026	198,248	210,143
9,800	Vehicle Running Expenses	12,000	12,400	12,800	13,200
5,500	Office Expenses/Travelling	5,500	5,500	5,500	5,500
20,000	Health & Wellbeing Program	20,000	20,000	20,000	20,000
28,600	Occupational Health & Safety Act Ex	29,400	30,282	31,190	32,126
6,000	Recognition of Service/Incentives	6,000	6,000	6,000	6,000
,357,084	Total Operating Expenses	1,446,780	1,521,534	1,609,704	1,703,083
	Operating Revenue				
-14,853	Section 377 Payroll Administration	-15,298	-15,757	-16,230	-16,717
-40,000	Cont'n - Health & Wellbeing Program	-40,000	-40,000	-40,000	-40,000
-54,853	Total Operating Revenue	-55,298	-55,757	-56,230	-56,717
,			1,465,777	1,553,475	1,646,366

	City Services Support				
2012/13	D N	2013/14	2014/15	2015/16	2016/17
ADOPTED	Program Number 510	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
	Operating Expenses				
480,007	Staff Costs City Services Admin	491,653	521,152	552,421	585,566
10,000	Vehicle Running Expenses	7,000	7,200	7,400	7,600
51,000	Office Expenses	44,100	45,400	46,800	48,200
6,000	Two-Way Radio Expenses	6,200	6,400	6,600	6,800
144,700	State Emergency Expenses	147,700	152,220	157,140	162,060
233,160	Depreciation	19,491	20,075	20,678	21,298
924,867	Total Operating Expenses	716,144	752,447	791,039	831,524
	Transfer From Reserves				
-233,160	City Serv Supp Tfr from - Depn Reserve	-19,491	-20,075	-20,678	-21,298
-233,160	Total Transfer From Reserves	-19,491	-20,075	-20,678	-21,298
691,707	Total City Services Support	696,653	732,372	770,361	810,226

	Assets Systems				
2012/13 ADOPTED	Program Number 512	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/1 ESTIMATI
	Operating Expenses				
315,041	Staff Costs - Asset Systems	332,103	352,029	373,151	395,540
15,700	Vehicle Running Expenses	10,000	10,300	10,600	10,90
10,609	Pavement Management System	10,900	11,300	11,600	11,900
2,500	IMS/Office Expenses	5,000	5,150	5,300	5,450
343,850	Total Operating Expenses	358,003	378,779	400,651	423,790
343,850	Total Assets Systems	358,003	378,779	400,651	423,790

	Library				
2012/13 ADOPTED	Program Number 514	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Expenses				
1,363,900	Staff Costs - Salaries & Allowances	1,421,821	1,507,130	1,597,558	1,693,412
10,500	Vehicle Running Expenses	11,500	11,850	12,200	12,600
90,780	Office Expenses	95,800	98,600	101,500	104,500
40,700	Toormina Branch Operating Expenses	41,900	43,200	44,500	45,800
39,000	Woolgoolga Branch Operating Expenses	40,200	41,400	42,600	43,900
60,300	City Centre Branch Operating Expenses	62,000	63,800	65,700	67,700
2,600	Furniture & Fittings Maintenance	2,700	2,800	2,900	3,000
44,800	Computer System Maintenance	46,200	47,500	48,900	50,400
35,000	Hardware Lease Payments	35,000	35,000	35,000	35,000
98,485	Depreciation	24,354	25,270	26,028	26,809
1,786,065	Total Operating Expenses	1,781,475	1,876,550	1,976,886	2,083,121
	Capital Expenditure				
131,500	Library Resources	135,500	139,500	143,500	147,800
20,000	Library Books from Sec 94 Plan	10,000	0	0	0
16,000	Computer Equipment	16,000	16,000	16,000	16,000
50,000	Local Priority Project	50,000	50,000	50,000	50,000
2,000	Furniture & Fittings	2,000	2,000	2,000	2,000
219,500	Total Capital Expenditure	213,500	207,500	211,500	215,800
	Operating Revenue				
-138,000	Grant Per Capita Subsidy	-142,000	-146,300	-150,600	-155,100
-21,200	Fees	-21,800	-22,400	-23,000	-23,700
-1,000	Fundraising Income	-1,000	-1,000	-1,000	-1,000
-10,079	Miscellaneous	-10,000	-10,000	-10,000	-10,000
-170,279	Total Operating Revenue	-174,800	-179,700	-184,600	-189,800
	Capital Revenue				
-50,000	Grant - Special Project	-50,000	-50,000	-50,000	-50,000
-50,000	Total Capital Revenue	-50,000	-50,000	-50,000	-50,000
	Transfer From Reserves				
-98,485	Library Tfr from - Depn Reserve	-24,354	-25,270	-26,028	-26,809
-20,000	Library Tfr from - S94 Reserve	-10,000	0	0	0
	Total Transfer From Reserves	-34,354	-25,270	-26,028	-26,809
-118,485		1,735,821	1,829,080		2,032,312

				Community Development	
2016/ ESTIMAT	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 516	2012/13 ADOPTED
				Operating Expenses	
1,022,1	964,253	909,673	858,182	Staff Costs - Salaries & Allowances	783,865
24,0	23,340	22,660	22,000	Vehicle Running Expenses	17,700
7,7	7,750	7,750	7,750	Office Expenses	7,520
272,5	257,106	242,553	228,824	Regional Art Gallery Staff Costs	222,334
10,0	10,000	10,000	10,000	Regional Art Gallery Arts Festival	10,000
88,2	85,365	82,590	78,800	Regional Art Gallery Operating Expenses	85,700
44,0	42,800	41,600	40,400	Arts & Cultural Development Projects	39,200
4,20	4,100	4,000	3,900	Boambee East Comm Centre Operating Exp	3,800
727,3	698,617	678,417	658,870	Jetty Theatre Operating Costs	568,194
35,6	34,800	34,000	32,900	Visual & Performing Arts	31,900
14,5	14,130	13,720	13,320	Arts Mid North Coast Contribution	12,932
135,1	129,476	124,043	97,624	Bunker Gallery Operating Costs	94,700
157,4	149,833	145,525	141,402	Museum Operating Expenses	192,988
8,20	8,000	7,800	7,600	Youth Week & Youth Projects	7,400
3,6	3,500	3,400	3,300	Access Committee	3,200
10,0	10,000	10,000	10,000	Multicultural Festival / Harmony Day	10,000
	0	0	0	Loan 454 Interest Repays - Community Fac Capital	352
39,0	48,521	57,231	65,942	Loan 455 Interest Repayments - Senior Cit Centre	73,216
344,5	334,512	324,768	315,309	Depreciation	551,255
2,948,28	2,826,103	2,719,730	2,596,123	Total Operating Expenses	,716,255
				Capital Expenditure	
	0	0	0	Loan 454 Principal Repayments	10,671
163,5	154,017	145,308	136,597	Loan 455 Loan Principal Repay - Senior Citzs	129,323
	0	200,000	0	S94 Community Facilities	200,000
163,51	154,017	345,308	136,597	Total Capital Expenditure	339,994
				Operating Revenue	
-51,5	-50,000	-48,700	-47,300	Grant - Community Workers	-46,000
-12,50	-12,500	-12,500	-12,500	Grant - Area Assistance Scheme	-9,250
-1,5	-1,500	-1,500	-1,500	Grant - Youth Week & Projects	-1,500
-22,20	-21,800	-21,200	-20,600	Art Gallery Sales & Donations	-30,900
-40,0	-39,000	-38,000	-37,000	Jetty Theatre Operating Revenue	-36,000
-2,5	-2,500	-2,500	-2,500	Museum Income	-15,913
-16,9	-16,400	-15,900	-15,400	Bunker Gallery Income	-15,900
-47,6	-46,300	-44,900	-43,600	Jetty Theatre Non Profit Hire Income	-10,000
-108,7	-105,600	-102,500	-99,500	Jetty Theatre Commercial Hire Income	-120,000
-303,40	-295,600	-287,700	-279,900	Total Operating Revenue	-285,463
		,		Transfer From Reserves	
	-334,512	-324,768	-315,309	Comm Dev Tfr from - Depn Reserve	-551,255
-344,5			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

				Community Development	
2010 ESTIMA	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 516	2012/13 ADOPTED
	0	-200,000	0	Comm DevTfr from - S94 Reserve	-200,000
-344,5	-334,512	-524,768	-315,309	Total Transfer From Reserves	-751,255
2,463,8	2,350,008	2,252,570	2,137,511	Total Community Development	2,019,531

	Economic Development				
2012/13 ADOPTED	Program Number 517	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/1 ESTIMATI
	Operating Expenses				
565,365	Staff Costs	586,968	622,186	659,518	699,089
13,900	EDU Vehicle Expenses	18,000	18,500	19,000	19,500
14,500	EDU Office Expenses	14,500	14,500	14,500	14,500
61,800	City Centre Marketing	63,600	65,400	67,400	69,400
127,300	Events Expenses	118,800	122,400	126,100	129,800
36,000	Growers Market Costs	36,000	36,000	36,000	36,000
22,000	Community Economic Development Program	22,000	22,700	23,400	24,100
29,000	Enterprise Support	29,000	29,870	30,740	31,610
10,000	Investment Attraction Material & Activity	10,000	10,300	10,600	10,900
500	Education & Training Strategy	500	500	500	500
15,000	Economic Product Development	15,000	15,450	15,900	16,350
18,500	Information, Communication & Technology	18,500	18,600	18,700	18,800
5,100	Nana Glen Subsidy for Public Toilets	5,300	5,500	5,700	5,900
2,069	Loan 454 Interest Repay - Harbour Development	0	0	0	0
18,304	Loan 455 Interest Repay - Harbour	16,486	14,308	12,130	9,755
3,064	Loan 462 Interest Repayments - Foreshores Improvem	2,362	1,613	816	91
942,402	Total Operating Expenses	957,015	997,827	1,041,004	1,086,295
	Capital Expenditure				
10,481	Loan 462 Principal Repay- Foreshore Improvem	11,176	11,916	12,705	6,665
62,771	Loan 454 - Principal repayment Harbour Development	0	0	0	0
,	Loan 455 Loan Repay Principal - Harbour	34,149	36,327	38,504	40,880
32,331			49.242	51,209	47,545
32,331 105,583	Total Capital Expenditure	45,325	48,243	01,207	
		45,325	48,243		
105,583	Operating Revenue	<u> </u>		<u> </u>	<u> </u>
105,583 -74,000	Operating Revenue Events Income	-63,000	-64,900	-66,800	-68,800
-74,000 -36,000	Operating Revenue Events Income Growers Markets Income	-63,000 -36,000	-64,900 -36,000	-66,800 -36,000	-68,800 -36,000
-74,000 -36,000 -156,020	Operating Revenue Events Income Growers Markets Income Special Rate Variation	-63,000 -36,000 -111,325	-64,900 -36,000 -116,164	-66,800 -36,000 -121,149	-68,800 -36,000 -126,284
-74,000 -36,000	Operating Revenue Events Income Growers Markets Income	-63,000 -36,000	-64,900 -36,000	-66,800 -36,000	-68,800 -36,000 -126,284 -231,084

erating Expenses Costs - Salaries & Allowances Costs - FBT Cle Running Expenses nistration Charge e Expenses r Testing Consumables ings Maintenance & Repair erty 38 Gordon St Operating Costs eciation Operating Expenses pital Expenditure	2013/14 ESTIMATE 335,972 0 12,800 40,102 2,800 126,800 4,200 25,000 10,591 558,265	2014/15 ESTIMATE 356,130 0 13,200 41,300 2,900 130,600 4,300 25,750 10,909 585,089	2015/16 ESTIMATE 377,498 0 13,600 42,500 3,000 134,500 4,400 26,500 11,236	400,148 (14,000 43,800 3,100 138,500 4,500 27,300
costs - Salaries & Allowances Costs - FBT cle Running Expenses nistration Charge e Expenses r Testing Consumables ings Maintenance & Repair crty 38 Gordon St Operating Costs eciation Coperating Expenses pital Expenditure	335,972 0 12,800 40,102 2,800 126,800 4,200 25,000 10,591	356,130 0 13,200 41,300 2,900 130,600 4,300 25,750 10,909	377,498 0 13,600 42,500 3,000 134,500 4,400 26,500 11,236	14,000 43,800 3,100 138,500 4,500 27,300
Costs - Salaries & Allowances Costs - FBT cle Running Expenses nistration Charge e Expenses r Testing Consumables ings Maintenance & Repair crty 38 Gordon St Operating Costs eciation Operating Expenses pital Expenditure	0 12,800 40,102 2,800 126,800 4,200 25,000 10,591	0 13,200 41,300 2,900 130,600 4,300 25,750 10,909	0 13,600 42,500 3,000 134,500 4,400 26,500 11,236	14,000 43,800 3,100 138,500 4,500 27,300
Costs - FBT cle Running Expenses nistration Charge e Expenses r Testing Consumables ings Maintenance & Repair crty 38 Gordon St Operating Costs eciation Operating Expenses pital Expenditure	0 12,800 40,102 2,800 126,800 4,200 25,000 10,591	0 13,200 41,300 2,900 130,600 4,300 25,750 10,909	0 13,600 42,500 3,000 134,500 4,400 26,500 11,236	14,000 43,800 3,100 138,500 4,500 27,300
cle Running Expenses nistration Charge te Expenses r Testing Consumables tings Maintenance & Repair terty 38 Gordon St Operating Costs teciation Operating Expenses pital Expenditure	12,800 40,102 2,800 126,800 4,200 25,000 10,591	13,200 41,300 2,900 130,600 4,300 25,750 10,909	13,600 42,500 3,000 134,500 4,400 26,500 11,236	3,100 138,500 4,500 27,300
nistration Charge e Expenses r Testing Consumables ings Maintenance & Repair erty 38 Gordon St Operating Costs eciation Operating Expenses pital Expenditure	40,102 2,800 126,800 4,200 25,000 10,591	41,300 2,900 130,600 4,300 25,750 10,909	42,500 3,000 134,500 4,400 26,500 11,236	43,800 3,100 138,500 4,500 27,300
e Expenses r Testing Consumables ings Maintenance & Repair erty 38 Gordon St Operating Costs eciation Operating Expenses pital Expenditure	2,800 126,800 4,200 25,000 10,591	2,900 130,600 4,300 25,750 10,909	3,000 134,500 4,400 26,500 11,236	43,800 3,100 138,500 4,500 27,300 11,573
r Testing Consumables ings Maintenance & Repair erty 38 Gordon St Operating Costs eciation Operating Expenses pital Expenditure	126,800 4,200 25,000 10,591	130,600 4,300 25,750 10,909	134,500 4,400 26,500 11,236	138,500 4,500 27,300
ings Maintenance & Repair erty 38 Gordon St Operating Costs eciation Operating Expenses pital Expenditure	4,200 25,000 10,591	4,300 25,750 10,909	4,400 26,500 11,236	4,500 27,300
erty 38 Gordon St Operating Costs eciation Operating Expenses pital Expenditure	25,000 10,591	25,750 10,909	26,500 11,236	27,300
Operating Expenses pital Expenditure	10,591	10,909	11,236	
Operating Expenses pital Expenditure				11,573
pital Expenditure	558,265	585,089	(12.22.4	
•			613,234	642,921
ratory Equipment	50,000	50,000	50,000	50,000
Capital Expenditure	50,000	50,000	50,000	50,000
erating Revenue				
ratory Fees - Internal	-382,100	-393,600	-405,400	-417,600
ratory Fees - External	-450,100	-463,600	-477,500	-491,800
est on Investments	-30,000	-38,000	-47,000	-57,000
Operating Revenue	-862,200	-895,200	-929,900	-966,400
nnsfer To Reserves				
fir to - Other Reserve	314,526	321,020	327,902	335,052
Transfer To Reserves	314,526	321,020	327,902	335,052
nnsfer From Reserves				
fr from - Depn Reserve	-10.591	-10.909	-11.236	-11,573
•		*		-50,000
	-60,591	-60,909	-61,236	-61,573
al Environmental Laboratory	0	0	0	0
	ratory Fees - Internal ratory Fees - External est on Investments I Operating Revenue ansfer To Reserves I Transfer To Reserves ansfer From Reserves Ifr from - Depn Reserve I Transfer From Reserve I Transfer From Reserve Ansfer From Reserve The from - Other Reserve I Transfer From Reserves I Transfer From Reserves I Transfer From Reserves	-382,100 -450,100 -450,100 -30,000	-382,100 -393,600 -393,600 -450,100 -463,600 -450,100 -463,600 -30,000 -38,000 -38,000 -862,200 -895,200 -862,200 -895,200 -895,200 -895,200 -895,200 -895,200 -895,200 -895,200 -895,200 -895,200 -895,200 -995,200 -	-382,100 -393,600 -405,400 ratory Fees - External -450,100 -463,600 -477,500 est on Investments -30,000 -38,000 -47,000 I Operating Revenue -862,200 -895,200 -929,900 ansfer To Reserves If to - Other Reserve 314,526 321,020 327,902 I Transfer To Reserves Iff from - Depn Reserve -10,591 -10,909 -11,236 Iff from - Other Reserve -50,000 -50,000 I Transfer From Reserve -60,591 -60,909 -61,236

	Operational Administration				
2012/13 ADOPTED	Program Number 521	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Expenses				
639,407	Staff Costs Salaries & Allownace	660,579	700,214	742,227	786,761
40,200	Vehicle Running Expenses	54,200	55,800	57,500	59,200
42,458	Works Co-ordination Staff Costs	43,690	46,311	49,090	52,035
11,445	Emergency Management Staff Costs Salaries & Allowr	11,408	12,092	12,818	13,587
3,000	Emergency Management Other Expenses	5,000	5,000	5,000	5,000
205,800	Depot Expenses	222,300	228,975	235,850	242,900
942,310	Total Operating Expenses	997,177	1,048,392	1,102,485	1,159,483
	Capital Expenditure				
78,000	Works Depot Upgrade	78,000	78,000	78,000	78,000
78,000	Total Capital Expenditure	78,000	78,000	78,000	78,000
	Operating Revenue				
-12,000	Road Opening & Closing Permits	-22,000	-22,000	-22,000	-22,000
-26,000	Cont from Plant for Depot Expenses	-26,000	-26,000	-26,000	-26,000
-38,000	Total Operating Revenue	-48,000	-48,000	-48,000	-48,000
	Capital Revenue				
-26,000	Contrib from Plant for Depot Upgrade	-26,000	-26,000	-26,000	-26,000
-52,000	Contrib for Depot Upgrade Water & Sewer	-52,000	-52,000	-52,000	-52,000
-78,000	Total Capital Revenue	-78,000	-78,000	-78,000	-78,000
904,310	Total Operational Administration	949,177	1,000,392	1,054,485	1,111,483

	Recreational Services				
2012/13 ADOPTED	Program Number 522	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Expenses				
529,058	Administration Staff	545,164	577,874	623,146	660,535
31,600	Vehicle Running Expenses	38,000	39,100	40,300	41,500
14,750	Office Expenses	15,190	15,650	16,120	16,600
0	Time in Lieu Suspense	0	0	0	0
81,580	Parks Depot Maintenance	73,730	75,940	78,200	80,600
128,200	City Parks Reserves Maintenance	136,000	140,100	144,300	148,600
21,670	Mowing Operations City Parks Reserves	22,320	22,990	23,680	24,390
31,800	Footbridges and Boardwalks Maintenance	32,800	33,800	34,800	35,800
318,980	Roundabouts & Garden Maintenance	338,400	348,500	359,000	369,800
112,302	RTA Highway Gardens Lyons to Sapphire	116,308	120,032	123,633	127,342
24,400	External Business Activities	58,000	59,740	61,500	63,400
40,314	SH 10 Corridor Maint (Fund from Reserve)	35,229	0	0	0
352,510	General Parks Maintenance	337,840	347,900	358,400	369,500
275,800	Mowing Operations General Parks	285,100	293,700	302,500	311,600
16,970	General Parks Gardens Maintennace	17,480	18,000	18,540	19,100
256,870	Street Tree Maint & Safety Compl.	272,500	280,700	289,100	297,800
0	Street Tree Maintenance < 6yr Trees	18,540	19,100	19,700	20,300
36,800	Playgrounds Rehabilitation	22,500	23,170	23,865	24,580
186,400	Noxious Weeds Inspection	192,000	197,800	203,700	209,850
258,917	Noxious Weeds Control	266,800	274,800	283,000	291,535
20,913	Mowing Operations Noxious Weeds Control	16,390	16,880	17,385	17,900
106,090	Noxious Weeds Private Works	109,273	112,550	115,930	119,405
369,000	Botanic Gardens Maintenance	380,200	391,600	403,350	415,450
3,500	Mowing Operations Botanic Gardens	2,060	2,120	2,185	2,250
277,899	Cemeteries Expenses	286,200	294,900	303,750	312,860
23,800	Mowing Operations Cemeteries	24,500	25,300	26,060	26,840
134,310	Regional Parks Maintenance	142,490	146,800	151,200	155,700
54,932	Mowing Operations Regional Parks	56,580	58,275	60,020	61,825
2,090	Regional Parks Garde	2,150	2,220	2,280	2,350
1,100	Seaweed Removal	1,200	1,300	1,340	1,380
256,795	State Park Maintenance	272,435	280,600	289,000	297,700
83,670	Mowing Operations State Park	86,190	88,740	91,402	94,142
15,900	State Parks Garden M	16,380	16,870	17,370	17,900
19,992	EL Boambee Beach	19,992	0	0	0
24,500	New Street Trees	25,240	26,000	26,780	27,580
119,820	EL Dunecare/Landcare Support	164,848	0	0	0
17,862	EL Yarrawarra Giriin Team - Bush Regeneration	19,664	0	0	0
9,945	EL CH Community Seedbank Network	9,982	0	0	0
5,400	EL Moonee Reserve Amenity Improvement Project	0	0	0	0
195,700	EL Bush Regeneration	201,571	0	0	0

				Recreational Services	
2016/17 ESTIMATE	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 522	2012/13 ADOPTED
0	0	0	19,900	EL Darrunda Wajaar Repair to Priority Sites	19,150
0	0	0	19,992	EL Jetty Foreshore Reserve Weeding	19,992
0	0	0	103,000	EL Bushland Weed Eradication	100,000
0	0	0	0	EL Buluunggal (Coffs Creek) Interpretive Bush Tucker	9,900
0	0	0	6,370	EL Woody Weed Control at Lowanna	0
0	0	0	16,000	EL Environmental Education Officer	15,000
128,849	143,656	157,471	170,360	Loan Interest Repayments - Proposed \$2.5m loan	0
0	0	0	0	Loan 454 Interest Repayments - Coffs Coast Sport	1,717
0	10,665	26,923	42,196	Loan 458 Interest Repayments CCSLP (05/06)	56,521
4,336,604	4,210,295	4,087,665	3,968,607	Depreciation	1,187,275
9,131,567	8,876,152	8,625,110	9,007,671	Total Operating Expenses	5,871,694
				Capital Expenditure	
0	261,842	246,184	230,911	Loan 458 Principal Repayments CCSLP (05/06)	216,586
0	0	0	0	Loan 454 Principal Repay - Coffs Coast Sport	52,100
0	0	0	0	Botanic Gardens - Japanese Garden Dev	10,000
220,872	206,065	192,250	179,361	Loan Principal Repayments - Proposed \$2.5m loan	0
205,000	0	0	0	Road Extension Karangi Cemetery	0
0	0	0	0	Advocate Park Drainage and Parking	0
0	0	0	0	Angler Facilities (Fish Cleaning)	0
0	25,000	50,000	50,000	S94 Beach Protection Works	100,000
520,000	950,000	250,000	600,000	S94 Open Space UNALLOCATED	3,250,000
0	0	0	0	McCarthy Pk Estate - Habitat Restoration	0
0	0	0	50,000	EL Darkum Headland Access Rehabilitation	0
945,872	1,442,907	738,434	1,110,273	Total Capital Expenditure	3,628,685
				Operating Revenue	
-63,400	-61,500	-59,740	-58,000	External Business Activities Income	-24,400
-127,342	-123,633	-120,032	-116,308	Cont RTA Highway Gardens	-112,302
-16,900	-16,400	-15,900	-15,450	State & Regional Parks Reserves Income	-15,000
0	0	0	0	Street Tree Developer Contributions	0
-123,300	-119,700	-116,200	-112,800	Noxious Weeds Charges	-137,900
-326,328	-316,835	-307,600	-298,500	Cemeteries Income	-256,680
-145,250	-141,000	-136,900	-132,900	Caravan Parks Contributions	-129,000
-144,460	-140,250	-136,200	-132,200	Grant - Noxious Weeds	-124,600
-419,400	-407,200	-395,300	-383,800	State Park Cont'n - Botanic Gardens Main	-372,500
-1,366,380	-1,326,518	-1,287,872	-1,249,958	Total Operating Revenue	-1,172,382
				Capital Revenue	
0	0	0	0	Loan Drawdown \$2.5m - Proposed Open Space Works	-2,500,000
0	0	0	0	Total Capital Revenue	-2,500,000
				Transfer From Reserves	

				Recreational Services	
2016 ESTIMA	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 522	2012/13 ADOPTED
-4,336,6	-4,210,295	-4,087,665	-3,968,607	Rec Serv Tfr from - Depn Reserve	-1,187,275
-869,7	-1,324,721	-649,721	-999,721	Rec Serv Tfr from - S94 Reserve	-850,000
	0	0	-35,229	Rec Serv Tfr from - SH 10 Garden Works Handover	-34,203
-5,206,3	-5,535,016	-4,737,386	-5,003,557	Total Transfer From Reserves	2,071,478
3,504,7	3,457,525	3,338,286	3,864,428	Total Recreational Services	3,756,519
					, ,

				Regional Roads	
2016/17	2015/16	2014/15	2013/14		2012/13
ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	Program Number 531	ADOPTED
				Operating Expenses	
736,000	736,000	680,600	544,000	Regional Roads Block Grant	496,000
148,000	148,000	148,000	148,000	Traffic Facilities Block Grant	148,000
0	7,999	20,195	31,651	Loan 458 Interest Repayment - Hogbin Drive Ext 05/0	42,396
1,609,753	1,562,867	1,517,347	1,473,152	Depreciation	1,584,395
2,493,753	2,454,866	2,366,142	2,196,803	Total Operating Expenses	2,270,791
				Capital Expenditure	
0	196,404	184,659	173,204	Loan 458 Principal Repayment - Hogbin Drive Ext 05/	162,459
0	0	110,800	384,000	Regional Roads Repair Program	480,000
131,000	131,000	131,000	131,000	3 X 3 Program	131,000
131,000	327,404	426,459	688,204	Total Capital Expenditure	773,459
				Operating Revenue	
-736,000	-736,000	-736,000	-736,000	Grant - Regional Roads	-736,000
-148,000	-148,000	-148,000	-148,000	Grant - Traffic Facilities	-148,000
-884,000	-884,000	-884,000	-884,000	Total Operating Revenue	-884,000
				Capital Revenue	
-131,000	-131,000	-131,000	-131,000	Grant - 3 x 3	-131,000
0	0	-55,400	-192,000	Grant Regional Roads REPAIR	-240,000
-131,000	-131,000	-186,400	-323,000	Total Capital Revenue	-371,000
				Transfer From Reserves	
-1,609,753	-1,562,867	-1,517,347	-1,473,152	Reg Rds Tfr from - Depn Reserve	-1,584,395
	-100,000	-100,000	-100,000	Reg Rds Tfr from - S94 Reserve	-100,000
0				T . I T . A . T . D	1 (01 00 -
-1,6 09 ,7 53	-1,662,867	-1,617,347	-1,573,152	Total Transfer From Reserves	1,684,395

				Local Roads	
2016/17 ESTIMATE	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 535	2012/13 ADOPTED
				Operating Expenses	
1,518,900	1,474,600	1,431,700	1,390,000	Urban Roads Maintenance	1,148,900
0	0	0	25,312	SH 10 Handover Works	24,575
332,800	323,100	307,200	298,300	Urban Roads Verge Mowing	289,600
244,300	237,200	230,300	223,600	Road & Traffic Signs	152,900
982,700	954,100	926,300	899,300	Rural Roads Sealed Maintenance	873,100
928,900	901,900	875,600	850,100	Rural Roads Unsealed Maintenance	825,400
33,000	33,000	33,000	33,000	Pine Creek Way Handover Works	33,000
248,200	241,000	234,000	227,000	Transfer Bins Delivery/Empty	222,000
10,028,210	9,736,126	9,452,549	9,177,232	Depreciation	16,020,010
14,317,010	13,901,026	13,490,649	13,123,844	Total Operating Expenses	19,589,485
				Capital Expenditure	
0	0	0	0	Dust Sealing	164,800
154,500	154,500	154,500	154,500	Road Resurfacing	0
1,319,400	1,319,400	1,319,400	1,319,400	Sealed Roads Reseals - Flush Seals	931,000
93,300	93,300	93,300	93,300	Sealed Roads Reseals - Ashphalt	90,600
154,500	154,500	154,500	154,500	Gravel Patching/ Preparation for Seal	0
100,000	100,000	100,000	996,265	Sealed Roads Rehabilitation	1,646,265
110,200	110,200	110,200	110,200	Unsealed Roads Gravel Resheeting	207,000
29,700	29,700	29,700	29,700	Kerb & Gutter Repairs	28,800
1,000,000	2,000,000	500,000	250,000	S94 Moonee Road Works New	250,000
0	250,000	250,000	0	S94 West Coffs Local Collector Roads	0
0	500,000	0	0	S94 West Korora Traffic Facilities	0
0	100,000	0	0	S94 North Boambee Local Collector Roads	530,000
250,000	0	0	0	S94 Corindi Roads	0
0	0	800,000	0	S94 West Woolgoolga Traffic Facilities	0
0	0	57,000	0	S94 Park Beach Traffic Facilities	0
0	0	350,000	0	S94 Hearnes Lake Transport & Traffic	0
0	250,000	0	0	S94 North Bonville Roads	0
1,000,000	0	0	0	S94 South Coffs Roads	0
4,211,600	5,061,600	3,918,600	3,107,865	Total Capital Expenditure	3,848,465
				Operating Revenue	
-283,800	-275,500	-267,370	-259,600	Transfer Bins Deliver & Emptying	-266,000
-283,800	-275,500	-267,370	-259,600	Total Operating Revenue	-266,000
				Capital Revenue	
0	0	0	-896,265	Grant - Roads to Recovery	-896,265
0	0	0	-896,265	Total Capital Revenue	-896,265
				Transfer From Reserves	
-10,028,210	-9,736,126	-9,452,549	-9,177,232	Local Rds Tfr from - Depn Reserve	-16,020,010

				Local Roads	
2016 ESTIMA	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 535	2012/13 ADOPTED
-2,250,0	-3,100,000	-1,957,000	-250,000	Local Rds Tfr from - S94 Reserve	-780,000
	0	0	-25,312	Local Rds Tfr from - SH 10 Garden Works Handover	-24,575
-33,0	-33,000	-33,000	-33,000	Local Rds Tfr from - Pine Creek Handover Works	-33,000
-12,311,2	-12,869,126	-11,442,549	-9,485,544	Total Transfer From Reserves	-16,857,585
5,933,6	5,818,000	5,699,330	5,590,300	Total Local Roads	5,418,100

	Bridges				
2012/13 ADOPTED	Program Number 536	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/1 ESTIMAT
	Operating Expenses				
101,500	Bridges M&R	104,600	107,700	110,900	114,200
542,060	Depreciation	684,964	705,513	726,678	748,478
643,560	Total Operating Expenses	789,564	813,213	837,578	862,678
	Capital Expenditure				
785,330	Major Repairs	812,371	837,042	862,454	888,627
10,000	Cathodic Protection	10,000	10,000	10,000	10,000
795,330	Total Capital Expenditure	822,371	847,042	872,454	898,627
	Operating Revenue				
-795,330	Special Rate Variation	-822,371	-847,042	-872,454	-898,627
-795,330	Total Operating Revenue	-822,371	-847,042	-872,454	-898,627
	Transfer From Reserves				
-542,060	Bridges Tfr from - Depn Reserve	-684,964	-705,513	-726,678	-748,478
-542,060	Total Transfer From Reserves	-684,964	-705,513	-726,678	-748,478
101,500	Total Bridges	104,600	107,700	110,900	114,200

Fo	otpaths,Cycleways,Bus Shelters				
2/13 FED Pro	ogram Number 538	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
0	perating Expenses				
,820 Bus	s Shelters M&R	22,470	23,150	23,850	24,570
,100 Hai	rbour Drive Pavers Repairs	7,300	7,500	7,700	7,900
,500 Foo	otpaths M&R	101,500	104,500	107,500	110,500
,700 Cy	cleways M&R	30,600	31,500	32,500	33,500
,960 Str	eet Furniture M&R - Urban	9,230	9,500	9,800	10,100
,100 Str	eet Furniture M&R - Jetty	13,500	13,900	14,300	14,700
,300 Unj	paved Footpath Repairs	42,500	43,800	45,100	46,500
,210 Dej	preciation	587,623	605,251	623,409	642,111
690 Tot	tal Operating Expenses	814,723	839,101	864,159	889,881
C	apital Expenditure				
,000 Cy	cleways Major Repairs	30,000	30,000	30,000	30,000
,000 Foo	otpaths Major Repairs	64,000	64,000	64,000	64,000
,000 RT	A PAMPS	50,000	50,000	50,000	50,000
,000 Bus	s Shelter Major Repairs	10,000	10,000	10,000	10,000
000 Tot	tal Capital Expenditure	154,000	154,000	154,000	154,000
C	apital Revenue				
,000 RT	A Grant - PAMP Works	-25,000	-25,000	-25,000	-25,000
000 Tot	tal Capital Revenue	-25,000	-25,000	-25,000	-25,000
Т	ransfer From Reserves				
,210 F'P	ath, C'Way, Bus Tfr from - Depn Reserve	-587,623	-605,251	-623,409	-642,111
210 Tot	tal Transfer From Reserves	-587,623	-605,251	-623,409	-642,111
480 T	otal Footpaths,Cycleways,Bus Shelters	356,100	362,850	369,750	376,770

	Parking				
2012/13 ADOPTED	Program Number 539	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Expenses				
50,900	Working Expenses	52,400	54,000	55,600	57,300
216,700	Rates, Insurance & Water	223,300	230,000	236,900	244,000
141,600	Multilevel Carparks	145,800	150,200	154,700	159,300
7,400	Ground Level Carparks	7,600	7,800	8,000	8,200
30,646	Loan 462 Interest Repay - Castle St Carpark Improv	23,622	16,132	8,163	914
771,960	Depreciation	747,334	769,754	792,847	816,632
1,219,206	Total Operating Expenses	1,200,056	1,227,886	1,256,210	1,286,346
	Capital Expenditure				
104,833	Loan 462 Principal Repay - Castle St Carpark	111,783	119,192	127,075	66,672
15,000	Resealing of Carparks	15,000	15,000	15,000	15,000
101,000	Jetty Area Car Parking (S94)	0	0	0	0
0	S94 Coffs Harbour Car Parking	300,000	0	0	0
220,833	Total Capital Expenditure	426,783	134,192	142,075	81,672
	Transfer From Reserves				
-771,960	Parking Tfr from - Depn Reserve	-747,334	-769,754	-792,847	-816,632
-101,000	Parking Tfr from - S94 Reserve	-300,000	0	0	0
-872,960	Total Transfer From Reserves	-1,047,334	-769,754	-792,847	-816,632
	Total Parking	579,504	592,324	605,438	551,386

ADOPTED Program Number 541 ESTIMATE ESTIMATE <th></th> <th>Quarries</th> <th></th> <th></th> <th></th> <th></th>		Quarries				
201,000 Costs of Production 207,000 213,000 219,000 225,0 6,800 Testing Lab Equipment 6,900 7,000 7,100 7,2 207,800 Total Operating Expenses 213,900 220,000 226,100 232,2 -207,800 Quarry Internal Income -213,900 -220,000 -226,100 -232,2 -207,800 Total Operating Revenue -213,900 -220,000 -226,100 -232,2		Program Number 541	I			2016/2 ESTIMAT
6,800 Testing Lab Equipment 6,900 7,000 7,100 7,3 207,800 Total Operating Expenses 213,900 220,000 226,100 232,2 Operating Revenue -207,800 Quarry Internal Income -213,900 -220,000 -226,100 -232,2 -207,800 Total Operating Revenue -213,900 -220,000 -226,100 -232,2		Operating Expenses				
207,800 Total Operating Expenses 213,900 220,000 226,100 232,2 Operating Revenue -207,800 Quarry Internal Income -213,900 -220,000 -226,100 -232,2 -207,800 Total Operating Revenue -213,900 -220,000 -226,100 -232,2	201,000	Costs of Production	207,000	213,000	219,000	225,00
Operating Revenue -207,800 Quarry Internal Income -213,900 -220,000 -226,100 -232,2 -207,800 Total Operating Revenue -213,900 -220,000 -226,100 -232,2	6,800	Testing Lab Equipment	6,900	7,000	7,100	7,20
-207,800 Quarry Internal Income -213,900 -220,000 -226,100 -232,7 -207,800 Total Operating Revenue -213,900 -220,000 -226,100 -232,7	207,800	Total Operating Expenses	213,900	220,000	226,100	232,20
-207,800 Total Operating Revenue -213,900 -220,000 -226,100 -232,2		Operating Revenue				
	-207,800	Quarry Internal Income	-213,900	-220,000	-226,100	-232,2
O Total Quarries O O O	-207,800	Total Operating Revenue	-213,900	-220,000	-226,100	-232,20
	0	Total Quarries	0	0	0	

	Street & Toilet Cleaning				
2012/13 ADOPTED	Program Number 543	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/1 ESTIMAT
	Operating Expenses				
378,100	Street Cleaning	389,500	401,100	413,100	425,50
285,500	Public Toilet Cleaning	294,100	302,900	312,000	321,40
9,100	Marina Public Toilet Cleaning	9,300	9,500	9,700	9,90
143,100	Harbour Drive Cleaning & Maintenance	147,300	151,700	156,300	161,00
815,800	Total Operating Expenses	840,200	865,200	891,100	917,80
815,800	Total Street & Toilet Cleaning	840,200	865,200	891,100	917,80

ainage M - Drainage (rate variations) 513,449) ice Charge	289,800 388,737 350,117 2,794,767 3,823,421 167,767 513,687 759,605 1,441,060 -667,500 -1,512,413 -400,000 -2,579,913	298,500 376,594 309,117 2,878,610 3,862,821 178,756 553,384 807,935 1,540,075 -668,000 -1,557,786 -300,000	2015/16 ESTIMATE 307,500 364,579 265,573 2,964,968 3,902,620 190,690 596,609 856,404 1,643,703 -669,336 -1,604,519 -200,000	3,937,729 205,379 644,50° 911,686 1,761,572 -676,029 -1,652,659
ainage M - Drainage (rate variat 513,449)	388,737 350,117 2,794,767 3,823,421 167,767 513,687 759,605 1,441,060 -667,500 -1,512,413 -400,000	376,594 309,117 2,878,610 3,862,821 178,756 553,384 807,935 1,540,075	364,579 265,573 2,964,968 3,902,620 190,690 596,609 856,404 1,643,703 -669,336 -1,604,519	349,79 217,32 3,053,91 3,937,729 205,379 644,50 911,68 1,761,572
ainage M - Drainage (rate variations) 513,449)	388,737 350,117 2,794,767 3,823,421 167,767 513,687 759,605 1,441,060 -667,500 -1,512,413 -400,000	376,594 309,117 2,878,610 3,862,821 178,756 553,384 807,935 1,540,075	364,579 265,573 2,964,968 3,902,620 190,690 596,609 856,404 1,643,703 -669,336 -1,604,519	349,79 217,32 3,053,91' 3,937,729 205,379 644,50' 911,680 1,761,572
ainage M - Drainage (rate variations) 513,449)	350,117 2,794,767 3,823,421 167,767 513,687 759,605 1,441,060 -667,500 -1,512,413 -400,000	309,117 2,878,610 3,862,821 178,756 553,384 807,935 1,540,075 -668,000 -1,557,786	265,573 2,964,968 3,902,620 190,690 596,609 856,404 1,643,703 -669,336 -1,604,519	217,32 3,053,917 3,937,729 205,379 644,507 911,686 1,761,572
ainage M - Drainage (rate variat 513,449)	2,794,767 3,823,421 167,767 513,687 759,605 1,441,060 -667,500 -1,512,413 -400,000	2,878,610 3,862,821 178,756 553,384 807,935 1,540,075 -668,000 -1,557,786	2,964,968 3,902,620 190,690 596,609 856,404 1,643,703 -669,336 -1,604,519	3,053,917 3,937,729 205,379 644,507 911,680 1,761,572 -676,029 -1,652,655
M - Drainage (rate variat 513,449)	3,823,421 167,767 513,687 759,605 1,441,060 -667,500 -1,512,413 -400,000	3,862,821 178,756 553,384 807,935 1,540,075 -668,000 -1,557,786	3,902,620 190,690 596,609 856,404 1,643,703 -669,336 -1,604,519	205,379 644,507 911,686 1,761,572 -676,029 -1,652,655
M - Drainage (rate variat 513,449)	167,767 513,687 759,605 1,441,060 -667,500 -1,512,413 -400,000	178,756 553,384 807,935 1,540,075 -668,000 -1,557,786	190,690 596,609 856,404 1,643,703 -669,336 -1,604,519	644,507 911,686 1,761,572 -676,029 -1,652,655
M - Drainage (rate variat 513,449)	513,687 759,605 1,441,060 -667,500 -1,512,413 -400,000	553,384 807,935 1,540,075 -668,000 -1,557,786	596,609 856,404 1,643,703 -669,336 -1,604,519	911,686 1,761,572 -676,029 -1,652,655
M - Drainage (rate variat 513,449)	513,687 759,605 1,441,060 -667,500 -1,512,413 -400,000	553,384 807,935 1,540,075 -668,000 -1,557,786	596,609 856,404 1,643,703 -669,336 -1,604,519	644,507 911,686 1,761,572 -676,029 -1,652,655
513,449)	759,605 1,441,060 -667,500 -1,512,413 -400,000	807,935 1,540,075 -668,000 -1,557,786	856,404 1,643,703 -669,336 -1,604,519	-676,029 -1,652,655
	-667,500 -1,512,413 -400,000	1,540,075 -668,000 -1,557,786	-669,336 -1,604,519	-1,652,655
ice Charge	-667,500 -1,512,413 -400,000	-668,000 -1,557,786	-669,336 -1,604,519	-676,029 -1,652,655
ice Charge	-1,512,413 -400,000	-1,557,786	-1,604,519	-676,029 -1,652,655
ice Charge	-1,512,413 -400,000	-1,557,786	-1,604,519	-1,652,655
	-400,000			
		-300,000	-200,000	4.50.000
	-2,579,913			-150,000
		-2,525,786	-2,473,855	-2,478,684
ve	400,000	300,000	200,000	150,000
	400,000	300,000	200,000	150,000
5				
erve	-2,794,767	-2,878,610	-2,964,968	-3,053,917
es	-2,794,767	-2,878,610	-2,964,968	-3,053,917
	289,800	298,500	307,500	316,700
e			s -2,794,767 -2,878,610	s -2,794,767 -2,878,610 -2,964,968

	Harbour & Jetty				
2012/13 ADOPTED	Program Number 547	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Expenses				
59,900	Boat Ramp Dredging	61,800	63,600	65,500	67,500
26,000	Boat Ramp Maintenance	26,800	27,600	28,400	29,200
79,000	Historical Jetty Routine Maint.	81,300	83,800	86,300	88,900
20,350	Depreciation	26,741	27,543	28,369	29,221
185,250	Total Operating Expenses	196,641	202,543	208,569	214,821
	Transfer From Reserves				
-20,350	Jetty Tfr from - Depn Reserve	-26,741	-27,543	-28,369	-29,221
-20,350	Total Transfer From Reserves	-26,741	-27,543	-28,369	-29,221
164,900	Total Harbour & Jetty	169,900	175,000	180,200	185,600
104,700		107,700	175,000	100,200	163,

	CityWorks - Private Works				
2012/13 ADOPTED	Program Number 550	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Expenses				
42,000	Howard Street Production	43,000	44,000	45,000	46,000
35,000	External Plant Hire Expenses	35,000	35,000	35,000	35,000
-101,300	Operations Branch Business Activities	-104,100	-106,800	-109,900	-113,200
254,900	Nana Lane Nursery Operating Costs	262,600	270,400	278,500	286,900
169,700	Morgans Rd Nursery Operating Costs	174,800	180,000	185,500	191,100
400,300	Total Operating Expenses	411,300	422,600	434,100	445,800
	Operating Revenue				
-35,000	External Plant Hire Income	-35,000	-35,000	-35,000	-35,000
-98,000	Howard Street Income	-101,000	-104,000	-107,000	-110,000
-127,300	Nana Lane Nursery Income	-131,100	-135,000	-139,100	-143,200
-140,000	Morgans Rd Nursery Income	-144,200	-148,600	-153,000	-157,600
-400,300	Total Operating Revenue	-411,300	-422,600	-434,100	-445,800
0	Total CityWorks - Private Works	0	0	0	0

				Survey & Design	
2016/17 ESTIMATE	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 560	2012/13 ADOPTED
				Operating Expenses	
1,895,800	1,788,500	1,687,300	1,591,784	Staff Costs-Salaries & Allowances	1,530,690
545	530	515	500	Staff Costs-FBT	530
133,429	125,876	118,751	112,029	Staff Costs Road Safety Officer	108,856
9,000	9,000	9,000	9,000	RSO Direct Program Costs	9,000
17,400	16,900	16,400	15,900	Plans of Management Expenses	15,450
88,600	86,000	83,500	81,100	Vehicle Running Expenses	66,900
15,200	14,800	14,400	14,000	Office Expenses	13,600
23,000	22,400	21,800	21,200	Equipment & Software M&R	20,600
1,200	1,200	1,200	1,200	Flood Mitigation Membership	1,200
1,000	1,000	1,000	1,000	GPS Operating Expenses	1,000
0	0	0	0	EL Hearns Lake Fish Friendly Farms	11,000
0	0	0	0	EL Korora Lagoons Aquatic Weed Control Program	10,000
0	0	0	5,260	EL Koala / Wildlife Corridor Bakker Drive Res Bonvil	0
0	0	0	39,000	EL Supporting Voluntary FOP Undertake Env Works i	0
0	0	0	0	Cook Dr and Nth Boambee Rd Realignment - Service l	11,000
108,281	105,127	102,066	99,093	Depreciation	105,850
2,293,455	2,171,333	2,055,932	1,991,066	Total Operating Expenses	1,905,676
				Capital Expenditure	
0	0	0	0	Brelsford Park Redevelopment	250,000
4,000	4,000	4,000	4,000	Software Acquistion	4,000
30,000	30,000	30,000	30,000	Roads Survey/Acquistion	30,000
12,000	12,000	12,000	12,000	Drainage Investigations	12,000
25,000	25,000	25,000	25,000	Coastal Hazard & Estuary Projects	25,000
21,000	21,000	21,000	21,000	Roads & Traffic Signs - New	21,000
0	0	0	100,000	Sec 94 Cycleway - West Coffs Creek Reserve	100,000
0	200,000	0	250,000	S94 Flood Mitigation & Drainage Resv West Coffs UN	628,000
0	0	200,000	0	S94 North Boambee Stormwater Management UNALL	0
16,000	16,000	16,000	16,000	Traffic Facilities - Council Roads	16,000
15,000	15,000	15,000	15,000	Traffic Safety Improvements	15,000
10,000	10,000	10,000	10,000	Traffic Infrastructure Improvements	10,000
133,000	333,000	333,000	483,000	Total Capital Expenditure	1,111,000
				Operating Revenue	
	-4,500	-4,500	-4,500	Grant - RSO Direct Program Costs	-4,500
-4,600			-63,517	Grant - Road Safety Officer	-60,030
-4,600 -71,298		-67,205		•	,
-71,298	-69,221	-67,205 -26,400		Private Footpath Crossing	-33.400
-71,298 -28,000	-69,221 -27,200	-26,400	-25,600	Private Footpath Crossing Engineering Works Design	-33,400 -5.950
-71,298 -28,000 -1,800	-69,221 -27,200 -1,700	-26,400 -1,600	-25,600 -1,500	Engineering Works Design	-5,950
-71,298 -28,000	-69,221 -27,200	-26,400	-25,600		

				Survey & Design	
2016 ESTIMA	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 560	2012/13 ADOPTED
-110,3	-107,221	-104,205	-99,517	Total Operating Revenue	-108,180
				Transfer From Reserves	
-108,2	-105,127	-102,066	-99,093	Design Tfr from - Depn Reserve	-105,850
	-200,000	-200,000	-350,000	Design Tfr from - S94 Reserve	-728,000
-108,2	-305,127	-302,066	-449,093	Total Transfer From Reserves	-833,850
2,207,7	2,091,985	1,982,661	1,925,456	Total Survey & Design	,074,646

	Street Lighting				
2012/13		2013/14	2014/15	2015/16	2016/17
ADOPTED	Program Number 562	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATI
	Operating Expenses				
767,800	Street Lighting Operating Costs	907,200	934,300	962,400	991,300
767,800	Total Operating Expenses	907,200	934,300	962,400	991,300
	Capital Expenditure				
6,000	New Street Lights	6,000	6,000	6,000	6,000
6,000	Total Capital Expenditure	6,000	6,000	6,000	6,000
	Operating Revenue				
-147,000	Grant Traffic Route Lighting	-151,000	-154,000	-157,000	-160,000
-147,000	Total Operating Revenue	-151,000	-154,000	-157,000	-160,000
626,800	Total Street Lighting	762,200	786,300	811,400	837,300

	Contracts and Subdivisions				
2012/13 ADOPTED	Program Number 570	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Expenses				
448,255	Staff Costs	465,641	493,579	523,194	554,586
22,000	Vehicle Running Expenses	26,600	27,400	28,200	29,000
3,850	Office Expenses	3,850	3,850	3,850	3,850
30,340	Supervision Minor Subdivision	31,250	32,200	33,150	34,150
504,445	Total Operating Expenses	527,341	557,029	588,394	621,586
	Capital Expenditure				
7,200	Contracts Manager Software	7,400	7,400	7,400	7,400
7,200	Total Capital Expenditure	7,400	7,400	7,400	7,400
	Operating Revenue				
-200	Sale of Documents & Search Fees	-200	-200	-200	-200
-96,200	Subdivisn Construction Certificate Fees	-99,100	-102,100	-105,100	-108,300
-7,725	Proj Management Supervision Income	-7,950	-8,200	-8,450	-8,700
-104,125	Total Operating Revenue	-107,250	-110,500	-113,750	-117,200
407,520	Total Contracts and Subdivisions	427,491	453,929	482,044	511,786

				General Untied Funding	
2016/1 ESTIMATI	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 610	2012/13 ADOPTED
				Capital Expenditure	
4,774,050	4,635,000	4,500,000	4,500,000	Developer Contributions In Kind Expense	2,700,000
4,774,050	4,635,000	4,500,000	4,500,000	Total Capital Expenditure	2,700,000
				Operating Revenue	
-7,824,100	-7,596,200	-7,375,000	-7,160,170	Financial Assistance Grant	-7,070,400
C	0	0	0	CBD Special Rate Variation	-668,900
-31,737,565	-30,469,184	-29,250,121	-28,078,472	General Rates	-26,983,450
-858,498	-849,998	-841,583	-833,250	Gen Rates Pensioner Subsidy	-814,000
-1,285,280	-1,232,483	-1,181,752	-1,127,810	Environmental Special Rate	-1,087,047
-3,000	-3,500	-4,000	-4,500	EL Pensioner Rebate Subsidy	-2,300
-429,000	-416,000	-390,000	-282,539	Coffs Hbr Regional Airport Dividend	-264,545
-295,006	-292,085	-289,193	-286,330	Extra Charges	-268,000
-35,700	-34,700	-33,700	-32,715	Dividend (Tax Equivalent) Water Fund	-33,696
-84,500	-82,000	-79,650	-77,350	Dividend (Tax Equivalent) Sewer Fund	-78,480
-517,800	-502,800	-488,100	-473,910	Plant Dividend	-460,107
0	0	0	0	Plant Special Dividend to Untied Funding	-550,000
-600,000	-600,000	-600,000	-600,000	Interest on Investment Revenue	-600,000
-10,000	-10,000	-10,000	-30,000	EL Interest on Investments Env Levy	-10,000
-584,000	-547,000	-515,000	-834,000	Interest on Invest Reserves	-600,000
-400,000	-400,000	-400,000	-400,000	Interest on Invest Sec 94	-310,000
-44,664,449	-43,035,950	-41,458,099	-40,221,046	Total Operating Revenue	39,800,925
				Capital Revenue	
-4,774,050	-4,635,000	-4,500,000	-4,500,000	Developer Contributions In Kind	-2,700,000
-1,919,168	-1,863,270	-1,809,000	-1,809,000	Developer Contributions Income (General Fund)	-1,756,000
-6,693,218	-6,498,270	-6,309,000	-6,309,000	Total Capital Revenue	-4,456,000
				Transfer To Reserves	
1,000	1,000	3,000	5,000	Untied Funding Tfr to - Asset Maint/Replac Reserve	0
135,340	117,940	99,905	79,823	Untied Funding Tfr to - Future Fund Reserve	36,233
50,000	46,000	42,000	38,000	Untied Funding Tfr to - Business Dev Reserve	0
50,000	46,000	42,000	380,000	Untied Funding Tfr to - Proj Contingency Reserve	0
188,000	182,000	177,000	172,000	Untied Funding Tfr to - ELE Reserve	0
1,000	1,000	1,000	6,000	Untied Funding Tfr to - Open Space Land Reserve	0
47,000	45,000	44,000	43,000	Untied Funding Tfr to - Future Road Network	0
2,319,168	2,263,270	2,209,000	2,209,000	Untied Funding Tfr to - S94 Reserve	1,756,000
	38,000	35,000	32,000	Untied Funding Tfr to - Private Wks GF Reserve	0
			90,000	Untied Funding Tfr to - Car Parking Upgrade Reserve	0
41,000	98,000	94,000		- 2 12	-
41,000 102,000	98,000		-	Untied Funding Tfr to - SH10 Garden Wks Reserve	0
41,000 102,000 3,000 1,000		94,000 5,000 1,000	6,000 4,000	Untied Funding Tfr to - SH10 Garden Wks Reserve Untied Funding Tfr to - Moonee Beach Rd Upgrade Re	0 0

	General Untied Funding				
2012/13 ADOPTED	Program Number 610	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
910,000	Untied Funding Tfr to - Other Reserve	9,000	9,000	9,000	9,000
2,702,233	Total Transfer To Reserves	3,080,823	2,767,905	2,856,210	2,950,508
	Transfer From Reserves				
-140,793	Untied Funding Tfr from - EL Reserve	-181,537	0	0	0
-140,793	Total Transfer From Reserves	-181,537	0	0	0
-38,995,485	Total General Untied Funding	-39,130,760	-40,499,194	-42,043,010	-43,633,109
308,365	GENERAL FUND	426,307	393,288	213,848	-171,861

	General Untied Funding				
2012/13 ADOPTED	Program Number 610	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
308,365	Grand Total	426,307	393,288	213,848	-171,861

ADOPTED BUDGET FOR 2013/14

									NET COST
		INCOME		i	EXPENDITURE		RESTRICTED TRANSFERS		ESTIMATED
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2013/2014
<u>PROGRAM</u>									
Management Expenses	3,000	-	3,000	4,032,985	7,867	4,040,852	-	-	(4,037,852)
Maintenance & Operating	79,900	=	79,900	12,052,561	-	12,052,561	-	6,088,861	(5,883,800)
Miscellaneous	-	-	-	6,148,866	7,030,201	13,179,067	-	_	(13,179,067)
Capital Program	300,000	3,428,000	3,728,000	-	12,333,100	12,333,100	2,938,000	11,543,100	-
TOTALS	382,900	3,428,000	3,810,900	22,234,412	19,371,168	41,605,580	2,938,000	17,631,961	(23,100,719)
Untied Funding Available	18,857,277	_	18,857,277	_	_	-	310,000	_	18,547,277
Critical Fariang / (Valiable	10,007,277		10,001,211				010,000		10,011,211
(DEFICIT) / SURPLUS									(4,553,442)

ADOPTED BUDGET FOR 2014/15

									NET COST
	INCOME		E	EXPENDITURE		RESTRICTED TRANSFERS		ESTIMATED	
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2014/2015
<u>PROGRAM</u>									
Management Expenses	3,000	-	3,000	3,677,007	8,103	3,685,110	-	<u>-</u>	(3,682,110)
Maintenance & Operating Miscellaneous	82,200	- -	82,200 -	12,414,027 5,692,846	5,873,389	12,414,027 11,566,235	-	6,271,527	(6,060,300) (11,566,235)
Capital Program	300,000	3,479,700	3,779,700	-	6,629,250	6,629,250	2,975,000	5,824,550	-
TOTALS	385,200	3,479,700	3,864,900	21,783,880	12,510,742	34,294,622	2,975,000	12,096,077	(21,308,645)
UNTIED FUNDING AVAILABLE	19,420,615		19,420,615				260,000	-	19,160,615
(DEFICIT) / SURPLUS									(2,148,030)

ADOPTED BUDGET FOR 2015/16

									NET COST
	INCOME			ı	EXPENDITURE		RESTRICTE	RESTRICTED TRANSFERS	
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2015/2016
<u>PROGRAM</u>									
Management Expenses	3,000	-	3,000	3,818,877	8,200	3,827,077	-	-	(3,824,077)
Maintenance & Operating	84,600	-	84,600	12,751,972	-	12,751,972	-	6,459,672	(6,207,700)
Miscellaneous	-	-	-	5,335,061	4,591,051	9,926,112	-	-	(9,926,112)
Capital Program	312,000	3,584,250	3,896,250	-	5,043,900	5,043,900	3,064,250	4,211,900	-
TOTALS	399,600	3,584,250	3,983,850	21,905,910	9,643,151	31,549,061	3,064,250	10,671,572	(19,957,889)
UNTIED FUNDING AVAILABLE	20,060,943	-	20,060,943	-	-	-	210,000	-	19,850,943
(DEFICIT) / SURPLUS									(106,946)

ADOPTED BUDGET FOR 2016/17

	INCOME			E	EXPENDITURE			RESTRICTED TRANSFERS	
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2016/2017
<u>PROGRAM</u>									
Management Expenses	3,090	-	3,090	3,933,062	8,300	3,941,362	-	_	(3,938,272)
Maintenance & Operating	87,138	=	87,138	13,133,663	-	13,133,663	-	6,653,463	(6,393,062)
Miscellaneous	-	-	-	5,015,003	4,913,543	9,928,546	-	-	(9,928,546)
Capital Program	324,000	3,691,178	4,015,178	-	3,206,750	3,206,750	3,156,178	2,347,750	-
TOTALS				22,081,728	8,128,593	30,210,321	3,156,178	9,001,213	(20,259,880)
UNTIED FUNDING AVAILABLE	20,713,586		20,713,586	-	-	-	160,000	-	20,553,586
(DEFICIT) / SURPLUS									293,706

	BUDGETTED INCOME TO BE RESTRI	CTED - WATER	R ACCOUNT	'	
Adopted 2012/13	Item	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
2,906,000	<u>Capital Program</u> Developer Contributions - S64 New Loan	2,938,000	2,975,000	3,064,250	3,156,178
2,906,000	Total	2,938,000	2,975,000	3,064,250	3,156,178
	Untied Funding Program				
400,000	Interest on Investments - Reserves	300,000	250,000	200,000	150,000
10,000	Interest on Investments - S64	10,000	10,000	10,000	10,000
410,000	Total	310,000	260,000	210,000	160,000
3,316,000	Total Income to be Restricted	3,248,000	3,235,000	3,274,250	3,316,178
	BUDGETTED EXPENDITURE FROM RES	TRICTED - WA	TER ACCOU	INT	
Adopted Item		Estimate	Estimate	Estimate	Estimate
2012/13		2013/14	2014/15	2015/16	2016/17
	Maintenance & Operating				
5,849,970	Depreciation	6,088,861	6,271,527	6,459,672	6,653,463
5,849,970	Total	6,088,861	6,271,527	6,459,672	6,653,463
	Capital Program				
	8ML Reservoir at Unwins Rd	3,000,000			
	Moonee to Emerald Trunk Main	2,372,500			
	Karangi Dam to Red Hill Balance Tank Dupl	2,500,000	2,500,000		
651,075	Reticulation Mains from Strategy - S64	800,000	700,000	700.000	728,00
200,000	Shepherds Lane Reservoir - S64	200,000		2,300,000	,
200,000	Establish Yard Adjacent to Coffs WRP	,		,,	
750,000	Relocate Lime Plant	750,000			
200,000	Reservoir Renewals	300,000	300,000	400,000	100,000
,	Dams Rehabilitation	100,000	104,000	108,000	112,000
800,000	Mains Renewal	1,000,000	500,000	500,000	1,200,000
50,000	Mains Extension	50,000	51,500	53,000	54,600
45,000	Minor Plant	45,000	46,350	48,000	48,000
25,000	New Plant/Vehicles	25,000	25,750	28,000	28,000
25,000	Telemetry Equipment	300,000	50,000	26,500	27,300
20,000	Minor Works	20,000	20,600	21,200	21,900
5,000	Easements	5,000	5,150	5,300	5,450
750,000	Coramba Water Main	55,000	1,500,000	0,000	0,400
700,000	Network Analysis	20,600	21,200	21,900	22,500
3,721,075	Total	11,543,100	5,824,550	4,211,900	2,347,750
	Total Expenditure from Restricted	17,631,961	12,096,077		

	Water Management Exps				
2012/13		2013/14	2014/15	2015/16	2016/1
ADOPTED	Program Number 710	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMAT
	Operating Expenses				
1,713,318	Contribution to Administration	1,810,350	1,864,700	1,920,600	1,978,20
33,696	Dividend to General A/C (Tax Equivalent)	32,715	33,700	34,700	35,70
2,150	Contribution to IT - GPS Project	2,200	2,250	2,300	2,35
17,300	Contrib Developer Servic Plan Admin	17,600	17,900	18,200	18,50
4,900	Water Quality Monitoring	5,000	5,100	5,200	5,30
50,000	Cont'n to EL Orara River Works Env Man	50,000	50,000	50,000	51,50
26,800	Contribution Works Depot Upgrade	27,600	28,400	29,300	30,17
60,000	Contribution HR Payroll System	0	0	0	
992,363	Engineering Salaries & Allowances	1,051,905	1,115,019	1,181,920	1,217,37
0	Water Strategy	450,000	0	0	
316,644	Meter Reading Cont to Finance Mngt	333,965	352,288	362,857	373,74
500	Staff Costs - FBT	500	500	500	51
49,620	Vehicle Running Expenses	62,850	64,750	66,700	68,70
64,800	Other Management Expenses	66,700	68,700	70,800	72,92
10,700	Water Directorate	11,000	11,300	11,600	11,94
10,900	Developer Contributions Plan Review	11,200	11,500	11,800	12,15
48,000	Strategic Plans and Financial Plan	49,400	50,900	52,400	53,97
0	Water & Sewer Data Management	50,000	0	0	
150,000	Drinking Water Management Plan	0	0	0	(
3,551,691	Total Operating Expenses	4,032,985	3,677,007	3,818,877	3,933,062
	Capital Expenditure				
7,638	Equipment Acquisition	7,867	8,103	8,200	8,30
7,638	Total Capital Expenditure	7,867	8,103	8,200	8,30
	Operating Revenue		· · · · · · · · · · · · · · · · · · ·	<u> </u>	
-3,000	Administration Charges Income	-3,000	-3,000	-3,000	-3,09
-3,000	Total Operating Revenue	-3,000	-3,000	-3,000	-3,09
2.55(.220	Total Water Management Exps	4 027 052	2 (92 110	2 024 055	2 020 27
3,556,329	Total Water Management Exps	4,037,852	3,682,110	3,824,077	3,938,27

	Water Maintenance & Operating				
2012/13 ADOPTED	Program Number 720	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Expenses				
360,700	Dams	371,500	382,600	394,100	405,923
293,100	Reservoirs	301,900	311,000	320,300	329,909
21,200	Boambee & Emerald Booster Chlorination Plant	21,800	22,500	23,200	23,896
441,900	Pumping Stations	360,500	371,300	382,500	393,900
80,300	Nana Glen Water Supply	100,000	103,000	106,000	109,000
49,900	Coramba Water Supply	51,400	52,900	20,000	20,000
1,371,900	Water Treatment Expenses	1,607,700	1,655,900	1,705,600	1,756,800
1,478,100	Mains Maintenance	1,572,400	1,619,600	1,668,200	1,718,200
59,400	Catchment Areas & Weirs	61,200	63,000	64,900	66,847
24,400	Country Energy - Nymboida Fish Ladder	25,100	25,900	26,700	27,501
71,100	Country Energy - Nymboida Infrastr Maint	73,200	75,400	77,700	80,031
399,600	Water Efficiency	411,600	423,900	436,600	449,698
106,100	Raw Water Purchases	109,300	112,600	116,000	119,480
73,400	Water Quality Monitoring	75,600	77,900	80,200	82,606
640,600	RWS - Operations & Maintenance	0	0	0	0
7,400	Meter Disconnect Reconnections	7,600	7,800	8,000	8,240
0	RWS - Operation & Maintenance	659,800	679,600	700,000	721,000
42,200	Meter Repairs	43,500	44,800	46,100	47,483
29,900	Telemetry	30,800	31,700	32,700	33,681
15,900	Contributions to Works	16,400	16,900	17,400	17,922
3,000	Mains Locations Other Authorities	3,100	3,200	3,300	3,399
9,900	Backflow Prevention	10,200	10,500	10,800	11,124
1,300	Meter Testing Consumer Request	1,300	1,300	1,300	1,339
40,000	Standpipe Water	41,200	42,400	43,700	45,011
6,400	Pressure Test Fees	6,600	6,800	7,000	7,210
5,849,970	Depreciation	6,088,861	6,271,527	6,459,672	6,653,463
11,477,670	Total Operating Expenses	12,052,561	12,414,027	12,751,972	13,133,663
	Operating Revenue				
-5,517	Pressure Test Fees	-5,700	-5,900	-6,100	-6,283
-424	Meter Testing Consumer Request	-400	-400	-400	-412
-10,000	Meter Disconnect/Reconnect Fees	-10,300	-10,600	-10,900	-11,227
-3,713	Water Backflow Prev Lic & Testing	-3,800	-3,900	-4,000	-4,120
-1,500	Mains Locations Other Authorities	-1,500	-1,500	-1,500	-1,545
-26,523	Contributions to Works	-27,300	-28,100	-28,900	-29,767
-30,000	Standpipe Water Sales	-30,900	-31,800	-32,800	-33,784
-77,677	Total Operating Revenue	-79,900	-82,200	-84,600	-87,138
	Transfer From Reserves	1 7 7 7	- ,	,000	
0	Water Maint tfr from - Dep'n Reserve	-6,088,861	-6,271,527	-6,459,672	-6,653,463
-5,849,970	Water Maint th from - Water & Sewer Reserve	0	-0,2/1,32/	0,439,072	-0,033,403
-3,047,7/0	That Haint in Hom - Water & Dewer Reserve		U	U	U

				Water Maintenance & Operating	
2016 ESTIMA	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 720	2012/13 ADOPTED
-6,653,4	-6,459,672	-6,271,527	-6,088,861	Total Transfer From Reserves	-5,849,970
6,393,0	6,207,700	6,060,300	5,883,800	Total Water Maintenance & Operating	5,550,023

	Water Miscellaneous				
2012/13 ADOPTED	Program Number 730	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Expenses				
140,039	Payroll Tax	144,200	148,500	153,000	157,590
6,447,948	Loan Interest Repayments	5,977,366	5,516,246	5,153,161	4,827,646
26,523	Professional Dev/Subs and Seminars	27,300	28,100	28,900	29,767
6,614,510	Total Operating Expenses	6,148,866	5,692,846	5,335,061	5,015,003
	Capital Expenditure				
6,562,836	Loan Principal Repayments	7,030,201	5,873,389	4,591,051	4,913,543
6,562,836	Total Capital Expenditure	7,030,201	5,873,389	4,591,051	4,913,543
3,177,346	Total Water Miscellaneous	13,179,067	11,566,235	9,926,112	9,928,546

				Water Capital Expenditure	
2016/17 ESTIMATE	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 740	2012/13 ADOPTED
				Capital Expenditure	
C	0	0	3,000,000	8 ML Reservoir at Unwins Rd	0
100,000	400,000	300,000	300,000	Reservoir Renewals	200,000
(2,300,000	0	200,000	Shepherds Lane Reservoirs (Land) S64	200,000
728,000	700,000	700,000	800,000	Reticulation Mains from Strategy - S64	651,075
1,200,000	500,000	500,000	1,000,000	Mains Renewal	800,000
54,600	53,000	51,500	50,000	Mains Extension	50,000
324,000	312,000	300,000	300,000	Service Connections	300,000
28,000	28,000	25,750	25,000	New Plant/Vehicles	25,000
22,500	21,900	21,200	20,600	Network Analysis	0
48,000	48,000	46,350	45,000	Minor Plant	45,000
112,000	108,000	104,000	100,000	Dams Rehabilitation	0
27,300	26,500	50,000	300,000	Telemetry Equipment & Meters	25,000
21,900	21,200	20,600	20,000	Minor Works	20,000
5,450	5,300	5,150	5,000	Easements	5,000
0	0	1,500,000	55,000	Coramba Water Main	750,000
535,000	520,000	504,700	490,000	Developer Cont'n In Kind Expenses (Water)	250,000
0	0	0	0	Establishment Yard Adjacent to Coffs WRP	200,000
0	0	0	750,000	Relocate Lime Plant	750,000
0	0	0	2,372,500	Moonee to Emerald Trunk Main MNTL	0
0	0	2,500,000	2,500,000	Karangi Dam to Red Hill Bal Tank Duplication	0
3,206,750	5,043,900	6,629,250	12,333,100	Total Capital Expenditure	,271,075
				Operating Revenue	
-324,000	-312,000	-300,000	-300,000	Service Connections	-300,000
-324,000	-312,000	-300,000	-300,000	Total Operating Revenue	-300,000
				Capital Revenue	
-3,156,178	-3,064,250	-2,975,000	-2,938,000	Contributions - S64 New Mains	-2,906,000
-535,000	-520,000	-504,700	-490,000	Developer Cont'n In Kind Income (Water)	-250,000
-3,691,178	-3,584,250	-3,479,700	-3,428,000	Total Capital Revenue	3,156,000
				Transfer To Reserves	
3,156,178	3,064,250	2,975,000	2,938,000	Water Cap tfr to - Water & Sewer Reserve	2,906,000
3,156,178	3,064,250	2,975,000	2,938,000	Total Transfer To Reserves	2,906,000
				Transfer From Reserves	
-98,500	-2,397,900	-3,394,800	-8,445,600	Water Capital tfr from - Unexpended Loan Reserve	0
-2,249,250	-1,814,000	-2,429,750	-3,097,500	Water Capital tfr from - Water & Sewer Reserve	-3,721,075
-2,347,750	-4,211,900	-5,824,550	-11,543,100	Total Transfer From Reserves	3,721,075
	0	0	0	Total Water Capital Expenditure	0

	Water Untied Funding				
2012/13 ADOPTED	Program Number 790	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Revenue				
-3,792,088	Access Charges	-3,983,590	-4,151,300	-4,322,679	-4,497,793
-252,294	Pensioner Subsidy	-256,153	-260,069	-264,044	-268,079
-12,566,486	Water Usage Charges	-13,057,534	-13,649,246	-14,264,220	-14,887,714
-1,275,000	Interest on Investments Revenue	-1,250,000	-1,100,000	-1,000,000	-900,000
-400,000	Interest on Investments Reserves	-300,000	-250,000	-200,000	-150,000
-10,000	Interest on Investments Sec 64	-10,000	-10,000	-10,000	-10,000
-18,295,868	Total Operating Revenue	-18,857,277	-19,420,615	-20,060,943	-20,713,586
	Transfer To Reserves				
410,000	Water Untied Funding tfr to - Water & Sewer Reserve	310,000	260,000	210,000	160,000
410,000	Total Transfer To Reserves	310,000	260,000	210,000	160,000
-17,885,868	Total Water Untied Funding	-18,547,277	-19,160,615	-19,850,943	-20,553,586
4,397,830	WATER FUND	4,553,442	2,148,030	106,946	-293,706

	Water Untied Funding				
2012/13 ADOPTED	Program Number 790	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
4,397,830	Grand Total	4,553,442	2,148,030	106,946	-293,706

ADOPTED BUDGET FOR 2013/14

									NET COST
		INCOME		ļ	EXPENDITURE		RESTRICTE	ESTIMATED	
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2013/2014
<u>PROGRAM</u>									
Management Expenses	1,093	-	1,093	4,431,721	10,000	4,441,721	-	-	(4,440,628)
Maintenance & Operating	1,005,443	-	1,005,443	16,543,749	-	16,543,749	-	6,993,049	(8,545,257)
Miscellaneous	-	4.047.040	4.047.040	7,609,636	8,068,440	15,678,076	- 200,000	40.007.505	(15,678,076)
Capital Program	-	4,947,848	4,947,848	-	18,222,543	18,222,543	2,762,900	16,037,595	-
TOTALS	1,006,536	4,947,848	5,954,384	28,585,106	26,300,983	54,886,089	2,762,900	23,030,644	(28,663,961)
Untied Funding Available	26,308,735	-	26,308,735	-	-	-	810,000	-	25,498,735
(DEFICIT) / SURPLUS									(3,165,226)

ADOPTED BUDGET FOR 2014/15

									NET COST
		INCOME		1	EXPENDITURE		RESTRICTE	ESTIMATED	
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2014/2015
<u>PROGRAM</u>									
Management Expenses	1,126	-	1,126	4,291,863	10,000	4,301,863	-	-	(4,300,737)
Maintenance & Operating	1,038,160	-	1,038,160	17,350,090	-	17,350,090	-	7,202,840	(9,109,090)
Miscellaneous	=	-	-	7,060,190	8,671,952	15,732,142	-	-	(15,732,142)
Capital Program	-	4,945,787	4,945,787	-	7,520,600	7,520,600	2,845,787	5,420,600	-
TOTALS	1,039,286	4,945,787	5,985,073	28,702,143	16,202,552	44,904,695	2,845,787	12,623,440	(29,141,969)
UNTIED FUNDING AVAILABLE	27,002,890	-	27,002,890	-	-	-	710,000		26,292,890
(DEFICIT) / SURPLUS									(2,849,079)

ADOPTED BUDGET FOR 2015/16

									NET COST
		INCOME		ı	EXPENDITURE		RESTRICTE	D TRANSFERS	ESTIMATED
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2015/2016
<u>PROGRAM</u>									
Management Expenses	1,160	-	1,160	4,458,960	10,000	4,468,960	-	-	(4,467,800)
Maintenance & Operating	1,070,967	-	1,070,967	17,934,025	-	17,934,025	-	7,418,925	(9,444,133)
Miscellaneous Capital Program	-	5,094,161	5,094,161	6,483,639	8,685,979	15,169,618 5,484,800	- 2,931,161	2 221 900	(15,169,618)
Capital Program	-	5,094,161	5,094,161	-	5,484,800	5,464,600	2,931,101	3,321,800	-
TOTALS	1,072,127	5,094,161	6,166,288	28,876,624	14,180,779	43,057,403	2,931,161	10,740,725	(29,081,551)
UNTIED FUNDING AVAILABLE	27,874,811	-	-	-	-	-	610,000	-	27,264,811
(DEFICIT) / SURPLUS									(1,816,740)

ADOPTED BUDGET FOR 2016/17

									NET COST
	INCOME		ı	EXPENDITURE		RESTRICTE	D TRANSFERS	ESTIMATED	
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	2016/2017
<u>PROGRAM</u>									
Management Expenses Maintenance & Operating Miscellaneous Capital Program	1,195 1,104,591 - -	- - - 3,969,096	1,195 1,104,591 - 3,969,096	4,592,570 18,534,241 5,971,170	10,000 - 6,037,280 4,345,100	4,602,570 18,534,241 12,008,450 4,345,100	- - - 3,019,096	7,641,493 - 3,395,100	(4,601,375) (9,788,157) (12,008,450)
TOTALS	1,105,786	3,969,096	5,074,882	29,097,981	10,392,380	39,490,361	3,019,096	11,036,593	(26,397,982)
UNTIED FUNDING AVAILABLE	28,845,983	-	-	-	-	-	510,000	-	28,335,983
(DEFICIT) / SURPLUS									1,938,001

	BUDGETTED INCOME TO BE RESTR	RICTED - SEWER	R ACCOUNT		
Adopted	Item	Estimate	Estimate	Estimate	Estimate
2012/13	•		2014/15	2015/16	2016/17
2012/10		2013/14	201.,,10	2010/10	20.07.11
	Capital Program				
2,732,100	Developer Contributions - Sec 64	2,762,900	2,845,787	2,931,161	3,019,096
2,732,100	Total	2,762,900	2,845,787	2,931,161	3,019,096
	Untied Funding Program				=00.000
775,000	Interest on Investments - Reserves	800,000	700,000	600,000	500,000
10,000	Interest on Investments - S64	10,000	10,000	10,000	10,000
785,000	Total	810,000	710,000	610,000	510,000
3,517,100	Total Income to be Restricted	3,572,900	3,555,787	3,541,161	3,529,096
	BUDGETTED EXPENDITURE FROM RESTRIC	TED - SEWER A	CCOUNT		
Adopted	Item	Estimate	Estimate	Estimate	Estimate
2012/13		2013/14	2014/15	2015/16	2016/17
	Maintenance & Operating				
6,686,950	Depreciation	6,993,049	7,202,840	7,418,925	7,641,493
6,686,950	Total	6,993,049	7,202,840	7,418,925	7,641,493
	Capital Program				
100,000	Woolgoolga Treatment Works Upgrade	150,000	100,000		
100,000	Sawtell Pump Station & Pipework	8,071,995	100,000		
4,000,000	Reclaimed Water Pipeline Stage 2/3	2,000,000	2,000,000		
200,000	Establish Yard Adjacent to Coffs WRP	_,000,000	_,000,000		
1,000,000	Sewer Rehabilitation	1,000,000	1,000,000	1,000,000	1,000,000
20,000	Telemetry	175,000	40,000	21,800	22,500
40,000	Minor Sewer Extensions	41,600	43,300	45,000	46,800
-,	Corindi 150mm Rising Main	185,000	-,	-,	-,
	Buildings - Generators	150,000			
	New Rising Main - Nth Bonville to SPS	1,500,000			
2,500,000	Pumps, Mech Equip Renew & Pump Station Upgrade	2,200,000	1,700,000	1,700,000	1,751,000
50,000	Minor Treatment Works	104,000	108,000	112,000	117,000
40,000	New Plant & Equipment	85,000	43,300	45,000	46,800
25,000	New Vehicles	25,000	26,000	26,000	27,000
50,000	Minor Works	50,000	50,000	52,000	53,000
270,000	S64 Works General	280,000	290,000	300,000	310,000
50,000	Network Analysis	20,000	20,000	20,000	21,000
8,345,000	Total	16,037,595	5,420,600	3,321,800	3,395,100
15,031,950	Total Expenditure from Restricted	23,030,644	12,623,440	10,740,725	11,036,593
10,001,000	rotal Expeliatare from Neotifolea	20,000,044	12,023,740	10,170,120	. 1,000,000

				Sewer Management Expenses		
2016/17 ESTIMATE	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 810	2012/13 ADOPTED	
				Operating Expenses		
2,823,5	2,741,200	2,661,400	2,583,878	Contribution to Administration	2,428,207	
64,272	62,400	60,600	58,800	Cont'n to Sullage Collection Contrct Chg	57,100	
84,5	82,000	79,650	77,350	78,480 Dividend to General Account (Tax Equival		
2,3	2,300	2,250	2,200	Contribution to IT - GPS Project	2,150	
18,5	18,200	17,900	17,600	Contrib Developer Servic Plan Admin	17,300	
	0	0	0	Contribution HR Payroll System	60,000	
1,435,5	1,393,710	1,314,821	1,240,397	Engineering Staff Costs-Sal/Allow	1,170,186	
5	580	562	546	Engineering Staff Costs-FBT	530	
	0	0	300,000	Sewerage Strategy	200,000	
25,7	25,000	25,000	25,000	Contribution to Works Depot	25,000	
70,3	68,270	66,280	64,350	Vehicle Running Expenses	60,080	
4,2	4,100	4,000	3,900	3,819 Advertising & Public Awareness		
12,4	12,100	11,700	11,400	Water Directorate	11,033	
50,5	49,100	47,700	46,300	Sundry Expenses	44,982 50,000	
0	0	0	0	Recycled Water Management Plan		
4,592,5	4,458,960	4,291,863	4,431,721	Total Operating Expenses	4,208,867	
				Capital Expenditure		
10,0	10,000	10,000	10,000	Equipment Acquisition	10,000	
10,0	10,000	10,000	10,000	Total Capital Expenditure	10,000	
				Operating Revenue		
-1,1	-1,160	-1,126	-1,093	Administration Charges Income	-1,061	
-1,1	-1,160	-1,126	-1,093	Total Operating Revenue	-1,061	
4 601 3	4 467 800	4 300 737	4 440 628	Total Sewer Management Expenses	4 217 806	
4,601,	-1,160 4,467,800	-1,126 4,300,737	-1,093 4,440,628	Total Operating Revenue Total Sewer Management Expenses	-1,061 4,217,806	

2016/1 ESTIMAT	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 820	2012/13 ADOPTED
				Operating Expenses	
5,300,00	5,150,000	5,000,000	4,850,000	Treatment Works	4,255,900
1,041,06	1,012,200	984,200	957,000	Sewers	880,547
56,30	54,600	53,000	51,500	Pump Outs Sullage Collection	47,600
28,63	27,800	27,000	26,200	Reuse Pipework	25,462
3,580,600	3,410,100	3,247,750		2,400,000	
66,84	64,900	63,000	61,200	59,410 Telemetry	
35,84	34,800	33,800	32,800	External Works	31,827
71,68	69,600	67,600	65,600	Mobile Sludge Dewatering Plant Expenses	63,654
214,96	208,700	202,600	196,700	Trade Waste Inspection	190,962
28,63	27,800	27,000	26,200	Trade Waste for Bellingen Council	25,462
59,63	57,900	56,200	54,600	Reuse Management Operating	53,045
	0	0	0	Biosolids Disposal	366,011
348,90	338,800	328,900	319,300	Morgans Rd Farm	294,000
59,637 7,641,493 18,534,241	57,900 7,418,925	56,200 7,202,840	54,600	53,045 Ocean Outfall 6,686,950 Depreciation	
			6,993,049		
	17,934,025	17,350,090	16,543,749	Total Operating Expenses	
				Operating Revenue	
-593,22	-574,472	-555,990	-537,703	Trade Waste Annual & Usage Charges	-507,276
-3,60	-3,500	-3,400	-3,300	Trade Waste Application Fees	-3,183
-33,37	-32,400	-31,500	-30,600	Trade Waste for Bellingen Council	-29,705
-39,42	-38,295	-37,170	-35,640	Sullage Collection Charges	-34,200
-121,43	-117,900	-114,500	-111,200	Effluent Disposal Charge Contractor	-108,000
-35,84	-34,800	-33,800	-32,800	Contribution to External Works	-31,827
-107,32	-104,200	-101,200	-98,300	Fruit Sales from Morgans Rd Farm	-95,481
-25,85	-25,100	-24,400	-23,700	Lease Morgans Rd Farm	-23,000
-127,72	-124,000	-120,400	-116,900	Mobile Sludge Dewatering Plant Income	-113,500
-16,78	-16,300	-15,800	-15,300	Property Rental Income - Corindi	-14,853
-1,104,59	-1,070,967	-1,038,160	-1,005,443	Total Operating Revenue	-961,025
				Transfer From Reserves	
-7,641,49	-7,418,925	-7,202,840	-6,993,049	Sewer Maint tfr from - Dep'n Reserve	0
7,011,19	0	0	0,555,015	Sewer Maint tfr from - Water & Sewer Reserve	-6,686,950
-7,641,49	-7,418,925	-7,202,840	-6,993,049	Total Transfer From Reserves	6,686,950
				Total Sewer Maintenance & Operating	
9,788,15	9,444,133	9,109,090	8,545,257	- com service services of contract	7,785,900

	Sewer Miscellaneous				
2012/13 ADOPTED	Program Number 830	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Expenses				
196,353	Payroll Tax	202,764	208,337	214,587	221,025
84,872	Insurance Premiums	87,418	90,041	92,742	95,524
7,795,199	Loan Interest Repayments	7,277,135	6,718,224	6,131,414	5,608,378
26,523	Professional Dev/Seminars Subs	27,319	28,139	28,983	29,852
15,000	Asset Register	15,000	15,450	15,914	16,391
8,117,947	Total Operating Expenses	7,609,636	7,060,190	6,483,639	5,971,170
	Capital Expenditure				
7,505,218	Sewer Fund Loan Repayments Principal	8,068,440	8,671,952	8,685,979	6,037,280
7,505,218	Total Capital Expenditure	8,068,440	8,671,952	8,685,979	6,037,280
5,623,165	Total Sewer Miscellaneous	15,678,076	15,732,142	15,169,618	12,008,450
15,623,165	Total Sewer Miscellaneous	15,678,076	15,732,142	15,169,618	12,008

				Sewer Capital Program	
2016/17 ESTIMATE	2015/16 ESTIMATE	2014/15 ESTIMATE	2013/14 ESTIMATE	Program Number 840	2012/13 ADOPTED
				Capital Expenditure	
1,000,000	1,000,000	1,000,000	1,000,000	Sewer Rehabilitation	1,000,000
46,800	45,000	43,300	41,600	Minor Sewer Extensions	40,000
22,500	21,800	40,000	175,000	Telemetry	20,000
1,751,000	1,700,000	1,700,000	2,200,000	Pumps, Mechanical Equip Renewals	2,500,000
0	0	100,000	150,000	Wlga/Corindi Treatment Works Upgrade Stage 2	100,000
0	0	2,000,000	2,000,000	Reclaimed Water Pipeline Stage 2	4,000,000
117,000	112,000	108,000	104,000	Minor Treatment Works	50,000
53,000	52,000	50,000	50,000	Minor Sewer Works	50,000
0	0	0	9,206,943	Sawtell Pump Station & Pipework	0
0	0	0	150,000	Building Generators	0
46,800	45,000	43,300	85,000	New Plant & Equipment	40,000
27,000	26,000	26,000	25,000	New Vehicle	25,000
0	0	0	0	Establishment Yard Adjacent to Coffs WRP	200,000
950,000	2,163,000	2,100,000	1,050,000	Developer Cont'n In Kind Expense (Sewer)	620,000
21,000	20,000	20,000	20,000	Network Analysis	50,000
0	0	0	185,000	Corindi 150mm Rising Main (Sec 64)	0
310,000	300,000	290,000	280,000	S64 Works General	270,000
0	0	0	1,500,000	S64 Rising Main - Nth Bonville to SPS	0
4,345,100	5,484,800	7,520,600	18,222,543	Total Capital Expenditure	3,965,000
				Capital Revenue	
-3,019,096	-2,931,161	-2,845,787	-2,762,900	Developer Contributions Section 64	-2,732,100
0	0	0	-1,134,948	CTWSS Stage 3 Grant	0
	-2,163,000	-2,100,000	-1,050,000	Developer Cont'n In Kind Income (Sewer)	-620,000
-3,969,096	-5,094,161	-4,945,787	-4,947,848	Total Capital Revenue	3,352,100
				Transfer To Reserves	
3,019,096	2,931,161	2,845,787	2,762,900	Sewer Cap tfr to - Water & Sewer Reserve	2,732,100
3,019,096	2,931,161	2,845,787	2,762,900	Total Transfer To Reserves	2,732,100
				Transfer From Reserves	
_			-11,441,995	Sewer Cap tfr from - Unexp Loan Reserve	0
-147,800	-143,000	-2,304,300	-11,771,773		
-147,800 -3,247,300	-143,000 -3,178,800	-2,304,300 -3,116,300		Sewer Cap tfr from - Water & Sewer Reserve	-8,345,000
-147,800 -3,247,300 -3,395,100	-143,000 -3,178,800 -3,321,800	-2,304,300 -3,116,300 -5,420,600	-4,595,600 -16,037,595	Sewer Cap tfr from - Water & Sewer Reserve Total Transfer From Reserves	-8,345,000 3,345,000

	Sewer Untied Funding				
2012/13 ADOPTED	Program Number 890	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
	Operating Revenue				
-20,869,080	,869,080 Access Charges		-22,769,327	-23,791,705	-24,811,172
-1,552,799	Usage Charges	-1,600,540	-1,669,987	-1,740,970	-1,813,516
-255,009	Pensioner Subsidy	-258,324	-261,682	-265,084	-268,530
-507,646	Non Ratable Charges	-567,280	-591,894	-617,053	-642,765
-900,000	Interest on Investments Revenue	-1,250,000	-1,000,000	-850,000	-800,000
-775,000	Interest on Investments Reserves	-800,000	-700,000	-600,000	-500,000
-10,000	Interest on Investments - Sec 64	-10,000	-10,000	-10,000	-10,000
-24,869,534	Total Operating Revenue	-26,308,735	-27,002,890	-27,874,812	-28,845,983
	Transfer To Reserves				_
785,000	Sewer Untied Funding tfr to - Water & Sewer Reserve	810,000	710,000	610,000	510,000
785,000	Total Transfer To Reserves	810,000	710,000	610,000	510,000
-24,084,534	Total Sewer Untied Funding	-25,498,735	-26,292,890	-27,264,812	-28,335,983
3,542,337	SEWERAGE FUND	3,165,226	2,849,079	1,816,740	-1,938,001

	Sewer Untied Funding				
2012/13 ADOPTED	Program Number 890	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
3,542,337	Grand Total	3,165,226	2,849,079	1,816,740	-1,938,001

Adopted 2012/2013	COFFS COAST STATE PARK TRUST	Adopted 2013/2014	Adopted 2014/2015	Adopted 2015/2016	Adopted 2016/2017
	Operating Expenses				
2,689,175	2,689,175 Park Beach Holiday Park		2,904,088	3,039,032	3,180,724
	Sawtell Beach Caravan Park	2,800,225 1,630,525	1,697,377		1,869,632
235,100	Jetty & Foreshores	242,200	249,400	256,800	264,500
372,500	Contribution to Botanic Gardens	372,500	380,000	387,600	395,352
	Contribution to Park Beach Masterplan Wks	-	-	-	-
455,465	Other Reserves	480,225	484,515	509,262	524,678
5,362,215	5,362,215 Total Operating Expenses		5,715,380	5,990,212	6,234,886
	Capital Expenditure				
1,936,886	Park Beach Holiday Park	1,596,000	192,000	199,000	234,000
1,003,293	Sawtell Beach Caravan Park	655,000	124,000	126,000	179,000
2,940,179	Total Capital Expenditure	2,251,000	316,000	325,000	413,000
8,302,394	Total Program Expenditure	7,776,675	6,031,380	6,315,212	6,647,886
	Related Revenues				
-3.717.500	Park Beach Holiday Park	- 3.758.500	- 3,871,255	- 3.987.393	- 4.107.014
	Sawtell Beach Caravan Park		- 2,282,545		
	Jetty & Foreshores		-	-	-
	Botanic Gardens				
	Other Reserves				
	Loan Funds from Dept Lands	- 1,500,000	-	-	-
-827,965	Contribution by CHCC	- 852,725	- 864,515	- 896,862	- 920,030
-6,732,965	Total Program Revenue	- 8,325,725	- 7,018,315	- 7,235,276	- 7,448,596
	Restricted Equity (Reserve) Transfers				
	Allocated to Future Works				
	Park Beach Holiday Park Surplus	1,958,275	967,167	· ·	926,290
577,525	Sawtell Beach Caravan Park Surplus	1,083,975	585,168	553,503	551,920
	Utilised for Current Works	. =			
	Park Beach Holiday Park	- 1,596,000		· ·	
	S Sawtell Beach Caravan Park	- 655,000		•	
-235,100	Jetty & Foreshores	- 242,200	- 249,400	- 256,800	- 264,500
-1,569,429	Net Restricted Equity Transfers	549,050	986,935	920,064	800,710
0	NET PROGRAM COST	0	0) 0	0

Adopted 12/13 WOOLGOOLGA BEACH RESERVE TRUS		<i>Adopted</i> 13/14	Adopted 14/15	Adopted 15/16	Adopted 16/17
	Operating Expenses				
640,300	Woolgoolga Beach Caravan Park	726,025	755,105	786,772	819,666
360,835	Lakeside Caravan Park	394,900	414,018	432,522	451,392
1,001,135	Total Operating Expenses	1,120,925	1,169,123	1,219,294	1,271,058
	Capital Expenditure				
	Woolgoolga Beach Caravan Park	184,500		59,500	44,500
825,806	Lakeside Caravan Park	414,000	61,000	51,000	61,000
905,806	Total Capital Expenditure	598,500	125,500	110,500	105,500
1,906,941	Total Program Expenditure	1,719,425	1,294,623	1,329,794	1,376,558
	Related Revenues				
	Woolgoolga Beach Caravan Park	·		- 998,837	
-360,700	Lakeside Caravan Park	-396,000	- 407,868	- 420,092	- 432,683
-1,208,700	Total Program Revenue	- 1,337,500	- 1,377,613	-1,418,929	- 1,461,485
	Restricted Equity (Reserve) Transfers				
	Allocated to Future Works				
	Woolgoolga Beach Caravan Park Surplus	215,475		•	•
-135	Lakeside Caravan Park Surplus Utilised for Current Works	1,100	-6,150	-12,430	-18,709
	Woolgoolga Beach Caravan Park	-184,500	-64,500		
-825,806	Lakeside Caravan Park	-414,000	-61,000	-51,000	-61,000
-698,241	Net Restricted Equity Transfers	- 381,925	82,990	89,135	84,927
	NET DDOCDAM COST	^			
0	NET PROGRAM COST	0	-	0	0

2013/14 ADOPTED BUDGETS FOR COUNCILS SECTION 355 COMMITTEES

Bayldon Coramba Lowanna Woolgoolga Sportz Central Community Hall Community Hall Community Village **Community Centre** 2013/14 2012/13 2013/14 2012/13 2013/14 2012/13 2012/13 2013/14 2012/13 2013/14 335,779 1,240 1,980 2,259 2,500 12,650 13,880 300,023 12,050 9,300 (14,680) (1,130)(1,620)(2,090)3,000 (18,510)(300,526)(336,219) (12,120)(9,338)110 360 169 5,500 (5,860) (800) (503) (440) (70) (38)

Operating Expenditure
Capital Expenditure
Operating Income
(Surplus) Deficit

	Ayrshire Park		Eastern Showgro Ha	ound and	Lower Communi		Nana Gle Rec and E Cer	questrian
	2012/13	2013/14	2012/13	2013/14	2012/13	2013/14	2012/13	2013/14
€	3,894	2,500	800	800	26,475	20,975	17,760	13,707
	(3,410)	(4,050)	(1,004)	(1,000)	(12,563)	(12,563)	(17,760)	(23,520)
	484	(1,550)	(204)	(200)	13,912	8,412	-	(9,813)

Operating Expenditure
Capital Expenditure
Operating Income
(Surplus) Deficit