

# COFFS HARBOUR CITY COUNCIL

## INTEGRATED PLANNING AND REPORTING

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love it!



## DELIVERY PROGRAM BUDGETS 2017-2021



Helping to achieve the MyCoffs Community Vision



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## 2017/2018 Consolidated Income Statement

Period Ending: 30 June 2018

2016/17	Description	2017/18		
Budget \$'000		Budget \$'000	Variance \$'000	Var %
<b>Recurrent Revenue</b>				
\$86,781	Rates & Annual Charges	94,845	8,064	9%
\$33,104	User Charges & Fees	30,750	(2,354)	(8%)
\$5,700	Interest & Investment Revenue	5,140	(560)	(11%)
\$8,152	Other Revenues	15,171	7,019	46%
\$20,924	Grants & Contributions provided for Operating Purposes	12,620	(8,304)	(66%)
<b>\$154,661</b>	<b>RECURRENT REVENUE</b>	<b>\$158,526</b>	<b>\$3,865</b>	<b>2%</b>
<b>Recurrent Expenditure</b>				
\$37,814	Employee Benefits & Oncosts	48,718	10,904	22%
\$11,498	Borrowing Costs	10,621	(877)	(8%)
\$54,123	Materials & Contracts	117,366	63,243	54%
\$44,767	Depreciation & Amortisation	46,170	1,403	3%
\$12,236	Other Expenses	1,667	(10,569)	(634%)
	Less: Capitalised Expenses	(58,482)	(58,482)	100%
<b>\$160,438</b>	<b>RECURRENT EXPENDITURE</b>	<b>\$166,060</b>	<b>\$5,622</b>	<b>3%</b>
<b>(\$5,777)</b>	<b>NET OPERATING (DEFICIT)</b>	<b>(\$7,534)</b>	<b>(\$1,757)</b>	<b>23%</b>
<b>Capital Revenue</b>				
\$24,317	Capital Grants, Subsidies, Contributions and Donations	25,793	1,476	6%
<b>\$24,317</b>	<b>CAPITAL REVENUE</b>	<b>\$25,793</b>	<b>\$1,476</b>	<b>6%</b>
<b>\$18,540</b>	<b>NET SURPLUS</b>	<b>\$18,259</b>	<b>(\$281)</b>	<b>(2%)</b>



## 2017/2018 Fund Income Statement and Funding Sources

Period Ending: 30 June 2018

<i>Description</i>	<b>General</b>	<b>Water</b>	<b>Sewer</b>	<b>Total</b>
	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
<b>Recurrent Revenue</b>				
Rates & Annual Charges	67,542	4,164	23,139	94,845
User Charges & Fees	12,902	14,851	2,997	30,750
Interest & Investment Revenue	2,169	1,109	1,862	5,140
Other Revenues	14,725	49	397	15,171
Grants & Contributions provided for Operating Purposes	12,103	262	255	12,620
<b>TOTAL RECURRENT REVENUE</b>	<b>\$109,441</b>	<b>\$20,435</b>	<b>\$28,650</b>	<b>\$158,526</b>
<b>Recurrent Expenditure</b>				
Employee Benefits & Oncosts	40,456	4,665	3,597	48,718
Borrowing Costs	960	4,481	5,180	10,621
Materials & Contracts	90,152	8,710	18,504	117,366
Depreciation & Amortisation	26,526	7,738	11,906	46,170
Other Expenses	1,667	0	0	1,667
Less: Capitalised Expenses	(45,097)	(4,463)	(8,922)	(58,482)
<b>TOTAL RECURRENT EXPENDITURE</b>	<b>\$114,664</b>	<b>\$21,131</b>	<b>\$30,265</b>	<b>\$166,060</b>
<b>Interfund Transactions</b>				
Income Tax Equivalents	(114)	32	82	0
Dividend	(4,928)	2,007	2,921	0
<b>TOTAL INTERFUND TRANSACTIONS</b>	<b>(\$5,042)</b>	<b>\$2,039</b>	<b>\$3,003</b>	<b>\$0</b>
<b>NET OPERATING SURPLUS (DEFICIT)</b>	<b>(\$181)</b>	<b>(\$2,735)</b>	<b>(\$4,618)</b>	<b>(\$7,534)</b>
<b>Capital Revenue</b>				
Capital Grants, Subsidies, Contributions and Donations	18,031	3,802	3,960	25,793
<b>TOTAL CAPITAL REVENUE</b>	<b>\$18,031</b>	<b>\$3,802</b>	<b>\$3,960</b>	<b>\$25,793</b>
<b>NET SURPLUS (DEFICIT)</b>	<b>\$17,850</b>	<b>\$1,067</b>	<b>(\$658)</b>	<b>\$18,259</b>
<b>FUNDING SOURCES</b>				
<b>Operating Funding</b>				
Net Surplus (Deficit)	17,850	1,067	(658)	18,259
Transfer to Reserves	(11,248)	(3,751)	(4,226)	(19,225)
Transfer from Unexpended Loans	0	1,415	5,251	6,666
Transfer from Reserves	9,924	3,251	3,110	16,285
<b>Total Operating Funding</b>	<b>\$16,526</b>	<b>\$1,982</b>	<b>\$3,477</b>	<b>\$21,985</b>
<b>Capital Funding</b>				
Loan Advance	4,720	0	0	4,720
Depreciation	26,526	7,738	11,906	46,170
<b>Total Capital Funding</b>	<b>\$31,246</b>	<b>\$7,738</b>	<b>\$11,906</b>	<b>\$50,890</b>
<b>Total Funding</b>	<b>\$47,772</b>	<b>\$9,720</b>	<b>\$15,383</b>	<b>\$72,875</b>
<b>Allocations of Funding</b>				
Constructed and Purchased Assets	(45,097)	(4,463)	(8,922)	(58,482)
Loan Redemptions	(2,882)	(5,257)	(6,461)	(14,600)
<b>Total Allocation of Funding</b>	<b>(\$47,979)</b>	<b>(\$9,720)</b>	<b>(\$15,383)</b>	<b>(\$73,082)</b>
<b>Budget Surplus</b>	<b>(\$207)</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$207)</b>



## 4 Year Consolidated Income Statement

<i>Description</i>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>
	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
<b>Recurrent Revenue</b>				
Rates & Annual Charges	94,845	98,137	101,783	105,552
User Charges & Fees	30,750	32,028	33,089	34,019
Interest & Investment Revenue	5,140	4,479	4,895	5,294
Other Revenues	15,171	16,186	16,947	17,839
Grants & Contributions provided for Operating Purposes	12,620	12,849	13,089	13,325
<b>RECURRENT REVENUE</b>	<b>\$158,526</b>	<b>\$163,679</b>	<b>\$169,803</b>	<b>\$176,029</b>
<b>Recurrent Expenditure</b>				
Employee Benefits & Oncosts	48,718	50,254	52,684	54,224
Borrowing Costs	10,621	9,723	8,695	7,629
Materials & Contracts	117,366	96,524	95,104	97,567
Depreciation & Amortisation	46,170	47,619	49,049	50,492
Other Expenses	1,667	1,715	1,764	1,811
Less: Capitalised Expenses	(58,482)	(37,462)	(37,479)	(37,397)
<b>RECURRENT EXPENDITURE</b>	<b>\$166,060</b>	<b>\$168,373</b>	<b>\$169,817</b>	<b>\$174,326</b>
<b>NET OPERATING SURPLUS (DEFICIT)</b>	<b>(\$7,534)</b>	<b>(\$4,694)</b>	<b>(\$14)</b>	<b>\$1,703</b>
<b>Capital Revenue</b>				
Capital Grants, Subsidies, Contributions and Donations	25,793	17,941	14,973	14,465
<b>CAPITAL REVENUE</b>	<b>\$25,793</b>	<b>\$17,941</b>	<b>\$14,973</b>	<b>\$14,465</b>
<b>NET SURPLUS</b>	<b>\$18,259</b>	<b>\$13,247</b>	<b>\$14,959</b>	<b>\$16,168</b>



**2017/18 Consolidated Statement of Cash Flows**  
 Period Ending: 30 June 2018

2017/18

	General	Water	Sewer	Total
<b>Cash Flows from Operating Activities</b>				
<b>Receipts:</b>				
Rates & Annual Charges	67,542	4,164	23,139	94,845
User Charges & Fees	12,902	14,851	2,997	30,750
Interest & Investment Revenue Received	2,169	1,109	1,862	5,140
Other	14,725	49	397	15,171
Grants & Contributions	12,103	262	255	12,620
Capital Grants and Contributions	18,031	3,802	3,960	25,793
	<u>127,472</u>	<u>24,237</u>	<u>32,610</u>	<u>184,319</u>
<b>Payments:</b>				
Employee Benefits & On-Costs	(40,456)	(4,665)	(3,597)	(48,718)
Borrowing Costs	(960)	(4,481)	(5,180)	(10,621)
Materials & Contracts	(90,152)	(8,710)	(18,504)	(117,366)
Other	(1,667)	0	0	(1,667)
Capitalised Expenses	45,097	4,463	8,922	58,482
	<u>(88,138)</u>	<u>(13,393)</u>	<u>(18,359)</u>	<u>(119,890)</u>
<b>Net Cash provided by (or used in) Operating Activities</b>	<b>39,334</b>	<b>10,844</b>	<b>14,251</b>	<b>64,429</b>
<b>Cash Flows from Investing Activities</b>				
<b>Receipts:</b>				
Sale of Investment Securities	38,000	7,800	12,300	58,100
Sale of Investment Property				0
Sale of Real Estate Assets				0
Sale of Infrastructure, Property, Plant & Equipment				0
	<u>38,000</u>	<u>7,800</u>	<u>12,300</u>	<u>58,100</u>
<b>Payments:</b>				
Purchase of Investment Securities	(34,000)	(7,800)	(12,300)	(54,100)
Purchase of Investment Property				0
Purchase of Infrastructure, Property, Plant & Equipment	(45,097)	(4,463)	(8,922)	(58,482)
Purchase of Real Estate Assets				0
	<u>(79,097)</u>	<u>(12,263)</u>	<u>(21,222)</u>	<u>(112,582)</u>
<b>Net Cash provided by (or used in) Investing Activities</b>	<b>(41,097)</b>	<b>(4,463)</b>	<b>(8,922)</b>	<b>(54,482)</b>
<b>Cash Flows from Financing Activities</b>				
<b>Receipts:</b>				
Proceeds from Borrowings & Advances	4,720	0	0	4,720
	<u>4,720</u>	<u>0</u>	<u>0</u>	<u>4,720</u>
<b>Payments:</b>				
Repayment of Borrowings & Advances	(2,882)	(5,257)	(6,461)	(14,600)
	<u>(2,882)</u>	<u>(5,257)</u>	<u>(6,461)</u>	<u>(14,600)</u>
<b>Net Cash Flow provided by (or used in) Financing Activities</b>	<b>1,838</b>	<b>(5,257)</b>	<b>(6,461)</b>	<b>(9,880)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>75</b>	<b>1,124</b>	<b>(1,132)</b>	<b>67</b>
<b>Cash, Cash Equivalents &amp; Investments - beginning of year</b>	<b>101,300</b>	<b>29,900</b>	<b>46,800</b>	<b>178,000</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>101,375</b>	<b>31,024</b>	<b>45,668</b>	<b>178,067</b>



**OPERATING DELIVERY PROGRAM 2017/18 TO 2020/21**

		OPERATING Revenue					OPERATING Expenditure						
		2017/18	2018/19	2019/20	2020/21	2017/18	2018/19	2019/20	2020/21	2017/18	2018/19	2019/20	2020/21
<b>Business Services</b>													
2000	Business Services	0	0	0	0	469,051	483,093	497,546	512,425				
2110	Financial Planning	-17,063,980	-17,284,043	-17,826,881	-18,270,018	4,103,399	3,973,996	4,163,964	4,293,352				
2120	Financial Support	-80,859,860	-83,483,668	-86,368,283	-89,267,720	2,327,594	2,391,389	2,458,956	2,520,629				
2130	Financial Logistics Property	-1,583,350	-1,507,250	-1,501,323	-1,518,713	3,859,094	3,839,922	4,016,930	4,110,286				
2131	Plant & Fleet Management	-7,001,447	-7,114,810	-7,306,110	-7,502,200	7,135,958	7,334,123	7,537,584	7,747,152				
2230	Business Systems	-128,900	-129,050	-129,200	-129,350	3,843,729	3,872,300	3,984,044	4,100,029				
2300	Organisational Development	-100,000	-100,000	-100,000	-100,000	1,352,367	1,392,326	1,473,790	1,516,071				
2400	Customer Services	-51,100	-52,625	-54,210	-55,840	2,646,487	2,674,319	2,752,535	2,832,605				
	<b>Business Services</b>	<b>-106,788,637</b>	<b>-109,671,446</b>	<b>-113,286,007</b>	<b>-116,843,841</b>	<b>25,737,679</b>	<b>25,961,469</b>	<b>26,885,349</b>	<b>27,632,549</b>				
<b>Sustainable Communities</b>													
3000	Sustainable Communities	0	0	0	0	366,891	377,898	389,226	400,884				
3100	Community and Cultural Services	0	0	0	0	395,628	407,502	419,721	432,347				
3112	Library Service	-179,400	-178,700	-183,647	-189,569	1,802,897	1,851,827	1,907,360	1,965,187				
3113	Regional Gallery	-43,600	-43,900	-44,347	-44,807	372,332	380,581	391,127	401,975				
3114	Jetty Theatre	-216,500	-223,150	-229,740	-236,632	592,925	610,658	628,773	647,650				
3115	Museum	-2,500	-2,575	-2,650	-2,730	301,093	310,136	319,446	329,034				
3116	Community Venues	0	0	0	0	573,267	590,471	608,187	626,430				
3117	Cultural & Creative Industries Development	-235,000	-235,000	-235,000	-235,000	416,458	416,689	419,739	419,739				
3118	Lifeguards	-19,000	-15,000	-15,000	-15,000	799,515	817,181	839,819	863,118				
3119	Sustainable Living & Community Programs	-1,845	-1,845	-1,845	-1,845	161,831	166,488	170,958	175,378				

**OPERATING DELIVERY PROGRAM 2017/18 TO 2020/21**

	OPERATING Revenue					OPERATING Expenditure						
	2017/18	2018/19	2019/20	2020/21	2017/18	2018/19	2019/20	2020/21	2017/18	2018/19	2019/20	2020/21
3121 Corporate Planning & Performance Reporting	0	0	0	0	210,688	150,059	196,956	178,734				
3122 Community Planning & Commissioning	-50,000	0	0	0	601,597	529,418	533,091	547,275				
3123 Corporate Sustainability	-27,575	-136,204	-222,498	-226,948	115,307	118,763	409,702	368,851				
3210 Local Planning	-88,600	-59,900	-60,200	-60,500	1,588,271	1,396,418	1,431,640	1,468,128				
3220 Development Assessment	-1,663,570	-1,705,200	-1,752,900	-1,805,400	1,894,830	1,957,310	2,008,758	2,068,315				
3230 Compliance & Regulatory Enforcement	-570,650	-587,750	-605,505	-623,590	1,444,803	1,487,644	1,531,626	1,577,016				
3231 Environmental & Public Health	-619,658	-728,810	-738,353	-782,804	950,347	978,452	1,007,457	1,037,289				
3310 Industry & Destination Development	-194,998	-199,055	-203,781	-208,696	1,523,220	1,435,189	1,472,838	1,514,510				
3320 Events	-520,321	-534,033	-548,431	-563,212	2,217,414	2,244,177	2,302,719	2,369,610				
3322 International Stadium	-64,700	-65,100	-65,600	-66,100	742,358	848,017	860,870	874,123				
3323 Local Sport	-163,430	-85,933	-88,511	-88,511	688,666	626,838	645,643	645,643				
<b>Sustainable Communities</b>	<b>-4,661,347</b>	<b>-4,567,155</b>	<b>-4,763,008</b>	<b>-4,916,344</b>	<b>17,760,337</b>	<b>17,471,719</b>	<b>18,269,656</b>	<b>18,691,049</b>				
<b>Sustainable Infrastructure</b>												
4000 Sustainable Infrastructure	-485,200	-498,700	-512,600	-512,600	2,225,325	2,290,735	2,358,210	2,389,742				
4100 Infrastructure Construction & Maintenance	-67,800	-69,697	-71,788	-72,740	1,006,251	1,036,394	1,067,107	1,098,954				
4111 CW Commercial Works	-5,790,500	-6,345,500	-6,956,500	-7,631,500	4,857,250	5,329,000	5,848,350	6,422,100				
4120 Infrastructure Maintenance Water	-1,168,394	-1,038,167	-1,125,178	-1,224,678	22,549,620	22,624,764	22,792,008	22,807,691				
4121 Infrastructure Maintenance Sewer	-2,302,779	-2,082,069	-2,237,369	-2,402,219	28,850,178	28,978,874	29,221,242	29,419,674				
4131 Open Space Maintenance	-1,329,100	-1,362,505	-1,399,435	-1,438,470	8,270,405	8,506,305	8,749,327	9,006,949				
4132 Roads Maintenance	-1,316,000	-1,348,070	-1,382,800	-1,417,700	15,796,020	16,282,737	16,751,222	17,247,280				
4133 Bridges, Jetty Structures & Boat Ramps Maintenance	0	0	0	0	1,150,932	1,184,956	1,220,011	1,256,620				

**OPERATING DELIVERY PROGRAM 2017/18 TO 2020/21**

	OPERATING Revenue					OPERATING Expenditure				
	2017/18	2018/19	2019/20	2020/21		2017/18	2018/19	2019/20	2020/21	
4134	0	0	0	0		1,112,199	1,144,900	1,178,510		1,208,880
4135	0	0	0	0		1,418,244	1,460,813	1,504,622		1,549,750
4136	0	0	0	0		321,100	329,100	337,300		347,400
4138	-164,400	-169,300	-174,400	-179,600		164,400	169,300	174,400		179,600
4143	0	0	0	0		2,727,283	2,808,818	893,077		976,904
4200	-80,400	-82,400	-83,224	-83,224		218,132	224,681	231,407		238,365
4201	-6,547,252	-6,645,460	-6,778,369	-6,913,937		1,332,352	1,372,322	1,413,491		1,455,898
4202	-1,986,647	-2,013,057	-2,054,858	-2,097,455		554,193	561,255	578,311		589,169
4203	-748,635	-759,864	-775,061	-790,563		413,405	425,807	442,380		459,471
4204	-273,512	-273,510	-273,375	-273,638		228,082	530,739	537,886		545,131
4213	-900,602	-914,111	-932,394	-951,042		0	0	0		0
4216	-2,506,997	-2,542,786	-2,434,873	-2,475,920		2,587,596	2,901,106	2,760,787		2,896,980
4218	-19,595,400	-20,568,932	-21,601,305	-22,670,902		18,360,089	18,987,774	19,483,422		20,150,716
4219	-6,148,121	-6,227,380	-6,442,080	-6,664,929		6,875,733	7,049,105	7,227,890		7,419,926
4220	0	0	0	0		882,564	717,104	621,944		557,296
4221	0	0	0	0		2,478,614	1,692,904	1,157,844		822,996
4231	-195,450	-200,400	-206,345	-211,645		1,547,092	1,593,533	1,641,277		1,690,602
4232	-194,979	-200,828	-206,852	-213,059		1,095,241	1,128,104	1,161,931		1,196,790
4233	0	0	0	0		519,793	535,387	551,448		567,992
<b>Sustainable Infrastructure</b>	<b>-51,802,168</b>	<b>-53,342,736</b>	<b>-55,648,806</b>	<b>-58,225,821</b>		<b>127,542,094</b>	<b>129,866,519</b>	<b>129,905,404</b>		<b>132,502,877</b>

**OPERATING DELIVERY PROGRAM 2017/18 TO 2020/21**

	OPERATING Revenue					OPERATING Expenditure				
	2017/18	2018/19	2019/20	2020/21		2017/18	2018/19	2019/20	2020/21	
5000 Office of the General Manager	0	0	0	0		1,041,665	1,097,533	1,104,596	1,162,367	
5100 Business Improvement	0	0	0	0		367,237	378,254	389,512	401,017	
5200 Governance Services	-100,500	-100,500	-100,500	-100,500		2,148,086	2,185,134	2,249,051	2,739,907	
<b>General Manager</b>	<b>-100,500</b>	<b>-100,500</b>	<b>-100,500</b>	<b>-100,500</b>		<b>3,556,988</b>	<b>3,660,922</b>	<b>3,743,159</b>	<b>4,303,291</b>	
<b>Commercial Business Units</b>										
6200 Airport	-8,049,142	-8,771,000	-9,187,000	-9,485,000		6,518,786	6,675,491	6,845,552	7,019,740	
6300 CitySmart Solutions	-2,200,001	-2,255,001	-2,311,374	-2,369,159		2,178,194	2,248,992	2,325,781	2,396,534	
6400 Environmental Laboratory	-769,400	-790,500	-814,900	-839,900		662,727	682,596	703,093	724,030	
<b>Commercial Business Units</b>	<b>-11,018,543</b>	<b>-11,816,501</b>	<b>-12,313,274</b>	<b>-12,694,059</b>		<b>9,359,707</b>	<b>9,607,080</b>	<b>9,874,426</b>	<b>10,140,304</b>	
<b>Total</b>	<b>-174,371,195</b>	<b>-179,498,338</b>	<b>-186,111,595</b>	<b>-192,780,565</b>		<b>183,956,805</b>	<b>186,567,708</b>	<b>188,677,995</b>	<b>193,270,070</b>	

**CAPITAL DELIVERY PROGRAM 2017/18 TO 2020/21**

	CAPITAL Revenue					CAPITAL Expenditure				
	2017/18	2018/19	2019/20	2020/21		2017/18	2018/19	2019/20	2020/21	
<b>Business Services</b>										
2110 Financial Planning	-6,910,504	-7,256,397	-7,474,837	-7,742,637		4,933,804	5,180,862	5,337,036	5,497,947	
2130 Financial Logistics Property	0	0	0	0		112,359	116,031	119,863	123,677	
2131 Plant & Fleet Management	-1,235,875	-627,800	-700,700	-1,044,450		4,317,425	2,464,800	2,744,000	3,685,800	
2230 Business Systems	-200,000	0	0	0		734,278	620,364	590,531	596,782	
2400 Customer Services	0	0	0	0		0	0	0	0	
<b>Business Services</b>	<b>-8,346,379</b>	<b>-7,884,197</b>	<b>-8,175,537</b>	<b>-8,787,087</b>		<b>10,097,866</b>	<b>8,382,057</b>	<b>8,791,430</b>	<b>9,904,206</b>	
<b>Sustainable Communities</b>										
3112 Library Service	-35,000	0	0	0		65,425	31,400	32,282	33,250	
3114 Jetty Theatre	0	0	0	0		58,000	58,000	58,000	58,000	
3115 Museum	0	0	0	0		0	0	0	0	
3116 Community Venues	-57,000	0	0	0		97,000	0	0	0	
3118 Lifeguards	-30,000	0	-10,000	0		30,000	0	10,000	0	
3122 Community Planning & Commissioning	-1,000,000	-312,000	-200,000	0		1,173,562	496,059	395,144	0	
3123 Corporate Sustainability	-66,000	0	0	0		220,000	750,000	0	0	
3230 Compliance & Regulatory Enforcement	0	0	0	0		4,000	4,000	4,000	4,000	
3310 Industry & Destination Development	0	0	0	0		43,391	46,015	48,785	0	
3322 International Stadium	-13,440,000	0	0	-90,000		13,519,079	162,803	169,197	265,843	
3323 Local Sport	-324,000	0	0	0		375,000	0	0	0	
<b>Sustainable Communities</b>	<b>-14,952,000</b>	<b>-312,000</b>	<b>-210,000</b>	<b>-90,000</b>		<b>15,585,457</b>	<b>1,548,277</b>	<b>717,408</b>	<b>361,093</b>	
<b>Sustainable Infrastructure</b>										

**CAPITAL DELIVERY PROGRAM 2017/18 TO 2020/21**

	CAPITAL Revenue					CAPITAL Expenditure				
	2017/18	2018/19	2019/20	2020/21		2017/18	2018/19	2019/20	2020/21	
4000 Sustainable Infrastructure	-882,000	-882,000	-882,000	-882,000		882,000	882,000	882,000	882,000	882,000
4100 Infrastructure Construction & Maintenance	-78,000	-78,000	-78,000	-78,000		78,000	78,000	78,000	78,000	78,000
4120 Infrastructure Maintenance Water	0	0	0	0		5,257,115	5,624,742	6,017,596	6,438,984	6,438,984
4121 Infrastructure Maintenance Sewer	0	0	0	0		6,471,252	6,831,651	7,306,299	7,413,651	7,413,651
4201 Financial Sustainability	-1,000,000	0	0	0		6,214,900	5,273,138	5,364,878	5,458,039	5,458,039
4202 Community Facilities	0	0	0	0		600,000	600,000	600,000	600,000	600,000
4203 CBD Masterplan Works	0	0	0	0		130,000	10,000	10,000	10,000	10,000
4204 Jetty Foreshores Project	0	0	0	0		200,891	210,120	219,489	230,003	230,003
4211 Open Space Infrastructure	-1,084,400	-962,000	-3,702,760	-945,200		1,084,400	962,000	3,702,760	945,200	945,200
4212 Roads Infrastructure	-4,123,529	-2,825,023	-1,258,504	-2,272,204		6,583,352	5,396,545	3,897,764	4,992,134	4,992,134
4213 Bridges, Jetty Structures and Boat Ramps Infra	0	0	0	0		900,602	914,111	932,394	951,042	951,042
4214 Footpaths, Cycleways & Bus Shelters Infrastru	-420,000	-500,000	0	0		445,000	525,000	25,000	25,000	25,000
4215 Parking Infrastructure	-150,000	-450,000	0	0		168,200	469,100	19,673	19,673	19,673
4216 Drainage Infrastructure	0	0	0	0		2,227,203	2,767,517	3,100,372	2,388,301	2,388,301
4218 Domestic Waste Service Planning&Delivery	0	0	0	0		0	0	0	0	0
4219 Non Dom Waste Service Planning&Delivery	0	0	0	0		0	0	0	0	0
4220 Water	-3,801,860	-3,916,385	-3,365,548	-2,615,851		4,462,700	3,741,900	3,761,150	3,644,500	3,644,500
4221 Sewer	-3,959,670	-3,952,960	-1,232,112	-850,000		8,912,500	6,280,001	6,320,000	6,368,975	6,368,975
4231 Project Design & Survey	0	-220,000	-200,000	-114,776		3,820	223,940	204,050	118,956	118,956
<b>Sustainable Infrastructure</b>	<b>-15,499,459</b>	<b>-13,786,368</b>	<b>-10,718,924</b>	<b>-7,758,031</b>		<b>44,621,935</b>	<b>40,789,766</b>	<b>42,441,425</b>	<b>40,564,459</b>	<b>40,564,459</b>

**Commercial Business Unit:**

**CAPITAL DELIVERY PROGRAM 2017/18 TO 2020/21**

	CAPITAL Revenue					CAPITAL Expenditure				
	2017/18	2018/19	2019/20	2020/21	2020/21	2017/18	2018/19	2019/20	2020/21	2020/21
6200 Airport	0	0	0	0	0	2,527,479	1,904,036	1,724,221	2,547,987	2,547,987
6400 Environmental Laboratory	0	0	0	0	0	250,000	50,000	50,000	50,000	50,000
<b>Commercial Business Units</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,777,479</b>	<b>1,954,036</b>	<b>1,774,221</b>	<b>2,597,987</b>	<b>2,597,987</b>
<b>Total</b>	<b>-38,797,838</b>	<b>-21,982,565</b>	<b>-19,104,461</b>	<b>-16,635,118</b>	<b>-16,635,118</b>	<b>73,082,737</b>	<b>52,674,136</b>	<b>53,724,484</b>	<b>53,427,745</b>	<b>53,427,745</b>

**BUDGETTED INCOME TO BE RESTRICTED - GENERAL ACCOUNT**

<b>Adopted 2016/17</b>	<b>Cost Centre / Description</b>	<b>Adopted 2017/18</b>	<b>Adopted 2018/19</b>	<b>Adopted 2019/20</b>	<b>Adopted 2020/21</b>
	<u>Financial Planning</u>				
23,236	Hockey Association Loan Repayments	23,231	23,224	23,216	23,208
	Toormina Community Preschool Loan Repays	6,357	5,793	5,203	4,586
3,175,830	T2S Savings	3,257,231	3,257,231	3,257,231	3,257,231
1,919,168	Developer Contributions Income	1,976,700	2,075,535	2,137,801	2,244,690
1,059,100	Interest on Investments - Reserves	680,300	532,600	606,500	624,700
400,000	Interest on Investments - Sec 94	365,000	320,000	350,000	380,000
<b>6,577,334</b>	<b>Total</b>	<b>6,308,819</b>	<b>6,214,383</b>	<b>6,379,951</b>	<b>6,534,415</b>
	<u>Plant &amp; Fleet Management</u>				
	Surplus in Program		785,670	652,468	128,758
<b>0</b>	<b>Total</b>	<b>0</b>	<b>785,670</b>	<b>652,468</b>	<b>128,758</b>
	<u>Business Systems</u>				
110,000	IT Conference Profit	120,000	120,000	120,000	120,000
<b>110,000</b>	<b>Total</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>
	<u>Private Works Construction</u>				
1,074,927	Surplus in Program	933,250	1,016,500	1,108,149	1,209,399
<b>1,074,927</b>	<b>Total</b>	<b>933,250</b>	<b>1,016,500</b>	<b>1,108,149</b>	<b>1,209,399</b>
	<u>Corporate Sustainability</u>				
50,000	REERP - Surplus in Program			80,112	84,108
<b>50,000</b>	<b>Total</b>	<b>0</b>	<b>0</b>	<b>80,112</b>	<b>84,108</b>
	<u>Financial Sustainability</u>				
	Jetty Structure		500,000	500,000	
<b>0</b>	<b>Total</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>
	<u>Community Facilities</u>				
497,774	Surplus in Program	841,785	861,413	886,446	918,481
<b>497,774</b>	<b>Total</b>	<b>841,785</b>	<b>861,413</b>	<b>886,446</b>	<b>918,481</b>
	<u>CBD Masterplan</u>				
	Loan Repayments	406,801	531,675	536,528	541,354
<b>0</b>	<b>Total</b>	<b>406,801</b>	<b>531,675</b>	<b>536,528</b>	<b>541,354</b>
	<u>Waste Planning &amp; Delivery</u>				
18,347	T2S Savings	18,347	18,347	18,347	18,347
332,195	Domestic Waste Planning & Delivery Surplus in Program	1,825,432	2,189,533	2,745,060	3,166,729
<b>350,542</b>	<b>Total</b>	<b>1,843,779</b>	<b>2,207,880</b>	<b>2,763,407</b>	<b>3,185,076</b>
	<u>Coffs Harbour Regional Airport</u>				
500,000	Internal Loan Repayment	500,000	500,000		
749,518	Surplus in Program	115,636	1,352,615	2,328,203	1,679,578
<b>1,249,518</b>	<b>Total</b>	<b>615,636</b>	<b>1,852,615</b>	<b>2,328,203</b>	<b>1,679,578</b>
	<u>CitySmart Solutions</u>				
231,499	Surplus in Program	178,389	167,288	151,710	143,725
<b>231,499</b>	<b>Total</b>	<b>178,389</b>	<b>167,288</b>	<b>151,710</b>	<b>143,725</b>
	<u>Environmental Laboratory</u>				
69,036	Surplus in Program		72,804	77,107	81,570
<b>69,036</b>	<b>Total</b>	<b>0</b>	<b>72,804</b>	<b>77,107</b>	<b>81,570</b>
<b>10,210,630</b>	<b>Total Income to be Restricted</b>	<b>11,248,459</b>	<b>14,330,228</b>	<b>15,584,081</b>	<b>14,626,464</b>



**BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT**

Adopted 2016/17	Cost Centre / Description	Adopted 2017/18	Adopted 2018/19	Adopted 2019/20	Adopted 2020/21
	<u>Financial Planning</u>				
71,201	Developer Contributions Coordinator	67,981	70,020	72,122	74,284
<b>71,201</b>	<b>Total</b>	<b>67,981</b>	<b>70,020</b>	<b>72,122</b>	<b>74,284</b>
	<u>Financial Logistics &amp; Property</u>				
0	Condition Assessment - Council Buildings	120,000			
<b>0</b>	<b>Total</b>	<b>120,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>Plant &amp; Fleet Management</u>				
1,387,081	Deficit in Program	456,855			
<b>1,387,081</b>	<b>Total</b>	<b>456,855</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>Business Systems</u>				
50,000	Corporate Software Infrastructure	200,000			
60,000	HRP Phase 2				
<b>110,000</b>	<b>Total</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>Customer Services</u>				
120,000	Customer Centric Service Delivery				
<b>120,000</b>	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>Library</u>				
	Replace Library Computer and Print Management	35,000			
10,000	S94 Library Books	5,000			
<b>10,000</b>	<b>Total</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>Community Venues</u>				
	Community Village Capital Renewal	30,000			
0	Sportz Central Net Curtain Divider	27,000			
<b>0</b>	<b>Total</b>	<b>57,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>Cultural &amp; Creative Industries Development</u>				
	Gallery/Library Strategic Plans and Project Mgmt	160,000			
	City Hill Cultural Dev Studies/Concept Design	75,000			
<b>0</b>	<b>Total</b>	<b>235,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>Lifeguard Services</u>				
	Lifeguard Strategic Plan	4,000			
	S94 Beach Patrol Equipment	30,000		10,000	
<b>0</b>	<b>Total</b>	<b>34,000</b>	<b>0</b>	<b>10,000</b>	<b>0</b>
	<u>Community Planning &amp; Commissioning</u>				
	Youth Needs Analysis	50,000			
	S94 Community Facilities - Corindi		312,000		
1,000,000	S94 Community Facilities - West Coffs	1,000,000		200,000	
<b>1,000,000</b>	<b>Total</b>	<b>1,050,000</b>	<b>312,000</b>	<b>200,000</b>	<b>0</b>
	<u>Corporate Sustainability</u>				
	REERP - Renewable Energy Fund allocation	100,000	100,000	100,000	100,000
140,000	REERP - Deficit in Program	26,425	513,796		
<b>140,000</b>	<b>Total</b>	<b>126,425</b>	<b>613,796</b>	<b>100,000</b>	<b>100,000</b>
	<u>Local Planning</u>				
0	Brelsford Park Preinct Analysis & Masterplan	29,000			
<b>0</b>	<b>Total</b>	<b>29,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>International Sports Stadium</u>				
	EPIC Stadium Project	2,000,000			
90,000	CEX Stadium & CCSLP 1 Sand Grooving				90,000
<b>90,000</b>	<b>Total</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>90,000</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT**

<b>Adopted 2016/17</b>	<b>Cost Centre / Description</b>	<b>Adopted 2017/18</b>	<b>Adopted 2018/19</b>	<b>Adopted 2019/20</b>	<b>Adopted 2020/21</b>
	<u>Local Sport</u>				
	Indoor Sports Feasibility Study/Business Plan	80,000			
	Toormina Oval New Amenities	324,000			
<b>0</b>	<b>Total</b>	<b>404,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>Open Space ICM</u>				
43,100	SH 10 Handover Maintenance (RMS)				
43,100	<b>Total</b>	0	0	0	0
	<u>Roads ICM</u>				
11,700	SH 10 Handover Maintenance (RMS)				
11,700	<b>Total</b>	0	0	0	0
	<u>Financial Sustainability</u>				
	Jetty Structure	1,000,000			
<b>0</b>	<b>Total</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>CBD Masterplan</u>				
1,476,429	Deficit in Program				
<b>1,476,429</b>	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>Jetty4Shores</u>				
4,605,289	Jetty4Shores Events & Active Recreation Hub				
<b>4,605,289</b>	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>Open Space SAM</u>				
50,000	S94 Beach Protection Works	50,000	50,000	50,000	50,000
	S94 Open Space			2,600,000	
492,000	S94 West Woolgoolga Sportsground Works				
192,000	S94 Woolgoolga Sportsground Works	228,000			
228,000	S94 Richardson Park Works	249,600			
	S94 Criterion Track Upgrade			288,600	
	S94 Underground Services to BMX Amenity			120,000	
	S94 Netball Training Facility at Toormina Sports Complex			644,160	
	S94 Nana Glen Sportsground Amenities				411,600
	S94 Nana Glen Equestrian Centre Earthworks				288,000
	S94 Korora Oval Fencing				105,600
	S94 Coramba Recreation Reserve car parking				90,000
192,000	S94 Ayrshire Park Drainage				
60,360	S94 Nana Glen Equestrian Centre				
	S94 Combine St Oval Earthworks	156,000			
	S94 Geoff King Motors Park Drainage	204,000	204,000		
	S94 Sawtell Toormina Sport & Recreation Drainage	196,800	196,800		
	S94 Toormina Oval Lighting		156,000		
	S94 Polwarth Drive Sportsground Lighting		144,000		
	S94 Coramba Recreation Reserve Drainage		211,200		
<b>1,214,360</b>	<b>Total</b>	<b>1,084,400</b>	<b>962,000</b>	<b>3,702,760</b>	<b>945,200</b>
	<u>Roads SAM</u>				
170,000	S94 Moonee Roads	170,000			
250,000	S94 West Coffs Local Collector Roads	800,000			
	S94 North Bonville Collector Roads		250,000		
100,000	S94 Corindi Roads				
	S94 West Woolgoolga Traffic Facilities		200,000		850,000
200,000	S94 Hearnes Lake Transport & Traffic Facilities		100,000		150,000
	S94 Hearnes Lake West	500,000			
	S94 West Korora Traffic Facilities	35,000			
	S94 Nth Boambee Koala Management	83,000	780,000		
	S94 South Coffs Roads		250,000		
<b>720,000</b>	<b>Total</b>	<b>1,588,000</b>	<b>1,580,000</b>	<b>0</b>	<b>1,000,000</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT**

<b>Adopted 2016/17</b>	<b>Cost Centre / Description</b>	<b>Adopted 2017/18</b>	<b>Adopted 2018/19</b>	<b>Adopted 2019/20</b>	<b>Adopted 2020/21</b>
	<u>Footpaths, Cycleways, Bus Shelters SAM</u>				
	Upgrade Bus Stops to DDA Requirements	270,000			
	S94 Moonee Cycleways		500,000		
	S94 West Coffs Cycleways	150,000			
<b>0</b>	<b>Total</b>	<b>420,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>
	<u>Asset Planning &amp; Projects</u>				
150,000	S94 Coffs Harbour Car Parking				
	S94 Jetty Area Car Parking	150,000			
	S94 Woolgoolga Car Parking		450,000		
<b>150,000</b>	<b>Total</b>	<b>150,000</b>	<b>450,000</b>	<b>0</b>	<b>0</b>
	<u>Drainage</u>				
	Flood Mitigation Works	136,128	823,863	1,055,253	367,201
	<b>Total</b>	<b>136,128</b>	<b>823,863</b>	<b>1,055,253</b>	<b>367,201</b>
	<u>Waste Planning &amp; Delivery</u>				
	Domestic Waste Planning & Delivery Deficit in Program				1
	Non Domestic Waste Planning & Delivery Deficit in Program	229,775	308,953	257,655	210,997
<b>503,416</b>	<b>Total</b>	<b>229,775</b>	<b>308,953</b>	<b>257,655</b>	<b>210,997</b>
	<u>Design &amp; Technical Services</u>				
250,000	S94 Flood Mitigation & Drainage Resv West Coffs		0	200,000	114,776
	S94 North Boambee Stormwater Management		220,000		
<b>250,000</b>	<b>Total</b>	<b>0</b>	<b>220,000</b>	<b>200,000</b>	<b>114,776</b>
	<u>Business Improvement</u>				
300,000	Ongoing Business Improvement	367,237	378,254	389,512	401,017
<b>300,000</b>	<b>Total</b>	<b>367,237</b>	<b>378,254</b>	<b>389,512</b>	<b>401,017</b>
	<u>Environmental Laboratory</u>				
	Deficit in Program	128,827			1
<b>0</b>	<b>Total</b>	<b>128,827</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>12,202,576</b>	<b>Total Expenditure from Restricted</b>	<b>9,924,628</b>	<b>6,218,886</b>	<b>5,987,302</b>	<b>3,303,475</b>

**BUDGETTED INCOME TO BE RESTRICTED - WATER ACCOUNT**

Adopted 2016/17	Cost Centre / Description	Adopted 2017/18	Adopted 2018/19	Adopted 2019/20	Adopted 2020/21
	<b><u>Water Management</u></b>				
-17,815	T2S Savings	90,284	90,284	90,284	90,284
<b>-17,815</b>	<b>Total</b>	<b>90,284</b>	<b>90,284</b>	<b>90,284</b>	<b>90,284</b>
	<b><u>Water SAM</u></b>				
3,156,180	Developer Contributions - S64	3,250,860	3,348,386	3,448,837	3,552,302
<b>3,156,180</b>	<b>Total</b>	<b>3,250,860</b>	<b>3,348,386</b>	<b>3,448,837</b>	<b>3,552,302</b>
	<b><u>Untied Funding Program</u></b>				
450,000	Interest on Investments - Reserves	405,000	355,000	385,000	421,000
3,500	Interest on Investments - S64	4,500	3,000	3,500	4,000
<b>453,500</b>	<b>Total</b>	<b>409,500</b>	<b>358,000</b>	<b>388,500</b>	<b>425,000</b>
<b>3,591,865</b>	<b>Total Income to be Restricted</b>	<b>3,750,644</b>	<b>3,796,670</b>	<b>3,927,621</b>	<b>4,067,586</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - WATER ACCOUNT**

Adopted 2016/17	Cost Centre / Description	Adopted 2017/18	Adopted 2018/19	Adopted 2019/20	Adopted 2020/21
	<b><u>Water SAM</u></b>				
7,276,950	Capital Infrastructure - Unexpended Loan	1,415,536	30,284		
	Capital Infrastructure - S64	3,250,860	3,348,386	3,448,837	3,552,302
<b>7,276,950</b>	<b>Total</b>	<b>4,666,396</b>	<b>3,378,670</b>	<b>3,448,837</b>	<b>3,552,302</b>
<b>7,276,950</b>	<b>Total Expenditure from Restricted</b>	<b>4,666,396</b>	<b>3,378,670</b>	<b>3,448,837</b>	<b>3,552,302</b>

**BUDGETTED INCOME TO BE RESTRICTED - SEWER ACCOUNT**

Adopted 2016/17	Cost Centre / Description	Adopted 2017/18	Adopted 2018/19	Adopted 2019/20	Adopted 2020/21
	<b><u>Sewer Management</u></b>				
271,536	T2S Savings	474,882	474,882	474,882	474,882
<b>271,536</b>	<b>Total</b>	<b>474,882</b>	<b>474,882</b>	<b>474,882</b>	<b>474,882</b>
	<b><u>Sewer SAM</u></b>				
	Unexpended Loan				1,560,955
3,019,096	Developer Contributions - Sec 64	3,109,670	3,202,960	3,299,049	3,398,020
<b>3,019,096</b>	<b>Total</b>	<b>3,109,670</b>	<b>3,202,960</b>	<b>3,299,049</b>	<b>4,958,975</b>
	<b><u>Untied Funding Program</u></b>				
700,000	Interest on Investments - Reserves	640,000	567,500	610,000	667,000
1,500	Interest on Investments - S64	1,500	1,500	1,500	1,500
<b>701,500</b>	<b>Total</b>	<b>641,500</b>	<b>569,000</b>	<b>611,500</b>	<b>668,500</b>
<b>3,992,132</b>	<b>Total Income to be Restricted</b>	<b>4,226,052</b>	<b>4,246,842</b>	<b>4,385,431</b>	<b>6,102,357</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - SEWER ACCOUNT**

Adopted 2016/17	Cost Centre / Description	Adopted 2017/18	Adopted 2018/19	Adopted 2019/20	Adopted 2020/21
	<b><u>Sewer SAM</u></b>				
2,627,500	Capital Infrastructure - Unexpended Loan	5,251,155	914,739		
	Capital Infrastructure - S64	3,109,670	3,202,960	3,299,049	3,398,020
<b>2,627,500</b>	<b>Total</b>	<b>8,360,825</b>	<b>4,117,699</b>	<b>3,299,049</b>	<b>3,398,020</b>
<b>2,627,500</b>	<b>Total Expenditure from Restricted</b>	<b>8,360,825</b>	<b>4,117,699</b>	<b>3,299,049</b>	<b>3,398,020</b>

**BUDGETTED INCOME TO BE RESTRICTED - GENERAL ACCOUNT**

Adopted 2016/17	Reserve	Adopted 2017/18	Adopted 2018/19	Adopted 2019/20	Adopted 2020/21
749,518	Airport - Surplus in Program	115,636	1,352,615	2,328,203	1,679,578
322,478	Coastal Works	279,975	304,950	332,445	362,820
497,774	Community Facilities	841,785	861,413	886,446	918,481
332,195	Domestic Waste - Surplus in Program	1,825,432	2,189,533	2,745,060	3,166,729
523,236	Employees Leave Entitlement	936,389	1,060,692	564,947	569,148
69,036	Environmental Lab - Surplus in Program	0	72,804	77,107	81,570
752,449	Infrastructure Renewal Fund	653,275	1,211,550	1,275,704	846,579
1,059,100	Interest on Reserves	680,300	532,600	606,500	624,700
0	Plant	0	785,670	652,468	128,758
50,000	Renewable Energy Fund	0	0	80,112	84,108
2,319,168	Section 94	2,341,700	2,395,535	2,487,801	2,624,690
110,000	Strategic Initiatives Fund	120,000	120,000	120,000	120,000
3,175,830	T2S Savings - General Fund	3,257,231	3,257,231	3,257,231	3,257,231
18,347	T2S Savings - Waste Fund	18,347	18,347	18,347	18,347
231,499	CitySmart Solutions - Surplus in Program	178,389	167,288	151,710	143,725
<b>10,210,630</b>		<b>11,248,459</b>	<b>14,330,228</b>	<b>15,584,081</b>	<b>14,626,464</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT**

	2017/18	2018/19	2019/20	2020/21
4,695,289	Infrastructure Renewal Fund	1,806,000	0	90,000
1,476,429	CBD - Deficit in Program			
0	Environmental Lab - Deficit in Program	128,827	0	0
1,387,081	Plant - Deficit in Program	456,855	0	0
90,000	Renewable Energy Fund	126,425	613,796	100,000
3,415,561	Section 94	4,075,381	4,094,020	4,184,882
54,800	SH10 handover Maintenance			
230,000	Stategic Initiatives	598,000		
300,000	T2S	2,367,237	378,254	389,512
0	Unexpended Loan	136,128	823,863	1,055,253
503,416	Non Domestic Waste - Deficit in Program	229,775	308,953	257,655
<b>12,152,576</b>		<b>9,924,628</b>	<b>6,218,886</b>	<b>5,987,302</b>

**BUDGETTED INCOME TO BE RESTRICTED - WATER ACCOUNT**

	2017/18	2018/19	2019/20	2020/21
453,500	Interest on Reserves	409,500	358,000	388,500
3,156,180	Section 64 - Water	3,250,860	3,348,386	3,448,837
-17,815	T2S Savings - Water Fund	90,284	90,284	90,284
<b>3,591,865</b>		<b>3,750,644</b>	<b>3,796,670</b>	<b>3,927,621</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - WATER ACCOUNT**

	2017/18	2018/19	2019/20	2020/21
7,276,950	Unexpended Loan - Water	1,415,536	30,284	0
0	Section 64 - Water	3,250,860	3,348,386	3,448,837
<b>7,276,950</b>		<b>4,666,396</b>	<b>3,378,670</b>	<b>3,448,837</b>

**BUDGETTED INCOME TO BE RESTRICTED - SEWER ACCOUNT**

	2017/18	2018/19	2019/20	2020/21
701,500	Interest on Reserves	641,500	569,000	611,500
3,019,096	Section 64 - Sewer	3,109,670	3,202,960	3,299,049
0	Unexpended Loan - Sewer	0	0	0
271,536	T2S Savings - Sewer Fund	474,882	474,882	474,882
<b>3,992,132</b>		<b>4,226,052</b>	<b>4,246,842</b>	<b>4,385,431</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - SEWER ACCOUNT**

	2017/18	2018/19	2019/20	2020/21
2,627,500	Unexpended Loan - Sewer	5,251,155	914,739	0
0	Section 64 - Sewer	3,109,670	3,202,960	3,299,049
<b>2,627,500</b>		<b>8,360,825</b>	<b>4,117,699</b>	<b>3,299,049</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Business Services</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre</b>	<b>2000</b>	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
2000101	Business Services General	469,051	483,093	497,546	512,425
<b>Total Operating Expense</b>		<b>469,051</b>	<b>483,093</b>	<b>497,546</b>	<b>512,425</b>
<b>OPERATING RESULT</b>		<b>469,051</b>	<b>483,093</b>	<b>497,546</b>	<b>512,425</b>
<b>2000</b>	<b>Business Services</b>	<b>469,051</b>	<b>483,093</b>	<b>497,546</b>	<b>512,425</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Financial Planning</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 2110</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
2110101	Financial Planning General	798,819	822,782	847,490	872,853
2110102	Procurement Salaries	404,955	417,104	429,617	442,505
2110117	Contribution to Fire & Rescue NSW	483,100	497,600	512,500	527,900
2110118	Contribution to SES	141,750	146,000	150,400	154,900
2110130	EL Env Levy Co-Ordination	63,089	64,982	66,931	68,939
2110131	EL Matching Grants Pool	0	0	0	0
2110140	Stores Operating Expenses	19,762	20,256	20,763	20,763
2110141	Developer Contributions Plan Coordinator	106,581	109,778	113,072	116,464
2110142	EL Financial Planning Projects	1,026,959	1,031,573	1,057,248	1,076,881
2110711	Hockey Assoc Loan Interest Repays	6,727	5,527	4,240	2,861
2110712	Toormina Community Preschool Loan Interest Rep:	6,357	5,793	5,203	4,586
2110714	Interest on Investments - Reserves	680,300	532,600	606,500	624,700
2110717	Interest on Investments - Sec 94	365,000	320,000	350,000	380,000
<b>Total Operating Expense</b>		<b>4,103,399</b>	<b>3,973,996</b>	<b>4,163,964</b>	<b>4,293,352</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
2110101	Financial Planning General	-25,000	-25,000	-25,000	-25,000
2110141	Developer Contributions Plan Coordinator	-106,581	-109,778	-113,072	-116,464
2110702	S94 Recoupment	-50,000	-45,000	-40,000	-35,000
2110711	Hockey Assoc Loan Interest Repays	-6,727	-5,527	-4,240	-2,861
2110712	Toormina Community Preschool Loan Interest Rep:	-6,357	-5,793	-5,203	-4,586
2110713	Interest on Investments - General	-315,000	-280,000	-300,000	-320,000
2110714	Interest on Investments - Reserves	-680,300	-532,600	-606,500	-624,700
2110715	EL Interest on Investments	-4,000	-3,000	-3,000	-3,000
2110716	Administration Contributions Revenue	-6,580,000	-6,777,216	-6,980,533	-7,188,592
2110717	Interest on Investments - Sec 94	-365,000	-320,000	-350,000	-380,000
2110718	Financial Assistance Grant	-6,960,000	-7,064,400	-7,170,000	-7,278,000
2110719	Dividend Revenue	-1,926,399	-2,075,953	-2,188,365	-2,250,847



**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Financial Planning</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 2110</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
2110722	S94 Admin Contributions	-38,616	-39,776	-40,968	-40,968
<b>Total Operating Revenue</b>		<b>-17,063,980</b>	<b>-17,284,043</b>	<b>-17,826,881</b>	<b>-18,270,018</b>
<b>OPERATING RESULT</b>		<b>-12,960,581</b>	<b>-13,310,047</b>	<b>-13,662,917</b>	<b>-13,976,666</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
2110518	Developer Contributions In Kind Expense	4,917,300	5,163,165	5,318,060	5,477,600
2110812	Hockey Assoc Loan Principal Repayments	16,504	17,697	18,976	20,347
<b>Total Capital Expense</b>		<b>4,933,804</b>	<b>5,180,862</b>	<b>5,337,036</b>	<b>5,497,947</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
2110518	Developer Contributions In Kind Expense	-4,917,300	-5,163,165	-5,318,060	-5,477,600
2110812	Hockey Assoc Loan Principal Repayments	-16,504	-17,697	-18,976	-20,347
2110817	Developer Contributions Income (General Fund)	-1,976,700	-2,075,535	-2,137,801	-2,244,690
<b>Total Capital Revenue</b>		<b>-6,910,504</b>	<b>-7,256,397</b>	<b>-7,474,837</b>	<b>-7,742,637</b>
<b>CAPITAL RESULT</b>		<b>-1,976,700</b>	<b>-2,075,535</b>	<b>-2,137,801</b>	<b>-2,244,690</b>
<b>Reserve Expense</b>					
<u>Lineitem</u>					
2110799	Transfer to and from Reserves	5,233,931	5,332,766	5,395,032	5,501,921
<b>Total Reserve Expense</b>		<b>5,233,931</b>	<b>5,332,766</b>	<b>5,395,032</b>	<b>5,501,921</b>
<b>Reserve Revenue</b>					
<u>Lineitem</u>					
<b>Total Reserve Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESERVE MOVEMENTS</b>		<b>5,233,931</b>	<b>5,332,766</b>	<b>5,395,032</b>	<b>5,501,921</b>
<b>2110</b>	<b>Financial Planning</b>	<b>-9,703,350</b>	<b>-10,052,816</b>	<b>-10,405,686</b>	<b>-10,719,435</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Financial Support</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 2120</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
2120101	Financial Support General	1,478,010	1,521,372	1,566,004	1,608,524
2120140	Valuation Fees	171,200	176,300	181,600	187,100
2120141	Asset Revaluation Fees	75,000	75,000	75,000	75,000
2120142	Australia Post - Agency Arrangement	49,440	50,923	52,509	52,509
2120143	Meter Reading	385,234	396,750	410,422	421,619
2120144	Rates Notices Printing & Stationery	32,360	33,330	34,330	35,360
2120145	Staff Accommodation Review	0	0	0	0
2120741	EL Revenue	136,350	137,714	139,091	140,517
<b>Total Operating Expense</b>		<b>2,327,594</b>	<b>2,391,389</b>	<b>2,458,956</b>	<b>2,520,629</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
2120101	Financial Support General	-36,300	-37,278	-38,396	-38,396
2120142	Australia Post - Agency Arrangement	-54,590	-56,228	-57,915	-57,915
2120143	Meter Reading	-385,234	-396,750	-410,422	-421,619
2120720	General Fund Rates	-31,916,847	-32,402,009	-33,066,228	-33,743,886
2120721	General Rates - Pensioner Subsidy	-874,913	-883,662	-892,498	-901,423
2120734	Water Access Charges	-4,163,527	-4,407,962	-4,656,615	-4,855,999
2120735	Water Rates - Pensioner Subsidy	-262,144	-264,014	-265,896	-284,678
2120736	Water Usage Charges	-14,841,026	-15,325,493	-15,817,731	-16,262,806
2120738	Sewer Access Charge	-24,896,859	-26,223,859	-27,605,404	-29,076,784
2120739	Sewer Rates - Pensioner Subsidy	-255,063	-256,338	-257,620	-258,908
2120740	Certificates - Sec 603	-168,800	-173,800	-179,100	-184,400
2120741	EL Revenue	-1,399,463	-1,420,303	-1,448,709	-1,477,718
2120742	Sewer Non-Rateable Charges	-664,350	-676,988	-692,857	-705,131
2120743	Extra Charges	-389,200	-393,091	-397,022	-400,994
2120744	Trade Waste Annual & Usage Charges	-530,844	-544,569	-559,905	-574,443
2120745	Section 377 Payroll Administration	-20,700	-21,324	-21,965	-22,620
<b>Total Operating Revenue</b>		<b>-80,859,860</b>	<b>-83,483,668</b>	<b>-86,368,283</b>	<b>-89,267,720</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

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<b>Financial Support</b>	2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 2120</b>	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>OPERATING RESULT</b>	-78,532,266	-81,092,279	-83,909,327	-86,747,091
<b>2120 Financial Support</b>	-78,532,266	-81,092,279	-83,909,327	-86,747,091

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**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Financial Logistics Property</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 2130</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
2130101	Financial Logistics General	589,617	607,096	625,089	643,614
2130111	Loan Interest Repayments	63,155	59,464	55,660	51,838
2130141	Community Village Properties Operating	87,050	89,732	92,445	92,445
2130142	Buildings Operations	1,547,670	1,593,704	1,714,461	1,750,559
2130143	Condition Assessment - Council Buildings	120,000	0	0	0
2130150	Sawtell Toormina Sport/Rec Club Maint Cont'n	17,000	17,000	17,000	17,000
2130151	Coramba Sportsground Maint Cont'n	25,000	25,000	25,000	25,000
2130170	Furniture /Office Equip Minor Purchases	15,100	15,550	16,050	16,500
2130180	Pool Contractors Lease	385,811	395,456	405,342	415,470
2130181	Pool Pumps & Equipment Maint	74,657	76,524	78,437	80,790
2130200	EL - Possums Den Renewable Energy	0	0	0	0
2130498	Depreciation	590,434	608,146	626,390	645,180
2130516	Public Amenities Expenses	343,600	352,250	361,056	371,890
<b>Total Operating Expense</b>		<b>3,859,094</b>	<b>3,839,922</b>	<b>4,016,930</b>	<b>4,110,286</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
2130141	Community Village Properties Operating	-297,670	-306,600	-315,798	-315,798
2130142	Buildings Operations	-464,240	-478,170	-492,510	-507,300
2130143	Condition Assessment - Council Buildings	-120,000	0	0	0
2130740	Harbour Drive Table Rental	-48,176	-49,620	0	0
2130743	Property Rentals	-573,300	-590,500	-608,215	-608,215
2130745	Outdoor Dining Income	-79,964	-82,360	-84,800	-87,400
<b>Total Operating Revenue</b>		<b>-1,583,350</b>	<b>-1,507,250</b>	<b>-1,501,323</b>	<b>-1,518,713</b>
<b>OPERATING RESULT</b>		<b>2,275,744</b>	<b>2,332,672</b>	<b>2,515,607</b>	<b>2,591,573</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
2130512	Loan Principal Repayments	112,359	116,031	119,863	123,677
<b>Total Capital Expense</b>		<b>112,359</b>	<b>116,031</b>	<b>119,863</b>	<b>123,677</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

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<b>Financial Logistics Property</b>	2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 2130</b>	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
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<b>CAPITAL RESULT</b>	112,359	116,031	119,863	123,677
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<b>2130</b> <b>Financial Logistics Property</b>	<b>2,388,103</b>	<b>2,448,703</b>	<b>2,635,470</b>	<b>2,715,250</b>

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**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Plant &amp; Fleet Management</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 2131</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
2131101	Plant and Fleet General	489,276	503,941	519,021	534,688
2131119	Dividend Payable to General a/c	685,416	705,978	727,158	748,973
2131140	Workshop Operating	50,100	51,600	53,150	54,750
2131141	Small Tools Operating	14,800	15,250	15,700	16,200
2131142	Driver Training	9,100	9,400	9,600	9,900
2131145	Major Plant Operating	3,044,906	3,121,100	3,199,100	3,279,100
2131152	Contribution to Depot Expenses	29,900	30,800	31,700	32,700
2131498	Depreciation	2,759,206	2,841,983	2,927,242	3,015,060
2131801	Reuse	27,254	28,071	28,913	29,781
2131802	Contribution to Depot Upgrade	26,000	26,000	26,000	26,000
<b>Total Operating Expense</b>		<b>7,135,958</b>	<b>7,334,123</b>	<b>7,537,584</b>	<b>7,747,152</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
2131145	Major Plant Operating	-5,585,718	-5,725,360	-5,868,500	-6,015,200
2131714	Interest on Investments	-233,700	-175,000	-190,000	-205,000
2131731	Plant Recoveries Oncost Levy	-614,429	-629,790	-645,530	-661,700
2131732	Rebates	-172,100	-177,260	-182,580	-188,100
2131733	Leased Vehicle Recoveries	-395,500	-407,400	-419,500	-432,200
<b>Total Operating Revenue</b>		<b>-7,001,447</b>	<b>-7,114,810</b>	<b>-7,306,110</b>	<b>-7,502,200</b>
<b>OPERATING RESULT</b>		<b>134,511</b>	<b>219,313</b>	<b>231,474</b>	<b>244,952</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
2131540	Plant Replacement	4,277,425	2,464,800	2,744,000	3,685,800
2131545	Update Fleet Assets	40,000	0	0	0
<b>Total Capital Expense</b>		<b>4,317,425</b>	<b>2,464,800</b>	<b>2,744,000</b>	<b>3,685,800</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
2131540	Plant Replacement	-1,235,875	-627,800	-700,700	-1,044,450
<b>Total Capital Revenue</b>		<b>-1,235,875</b>	<b>-627,800</b>	<b>-700,700</b>	<b>-1,044,450</b>
<b>CAPITAL RESULT</b>		<b>3,081,550</b>	<b>1,837,000</b>	<b>2,043,300</b>	<b>2,641,350</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Plant &amp; Fleet Management</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 2131</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Reserve Expense</b>					
<u>Lineitem</u>					
2131799	Transfer to and from Reserves	0	785,670	652,468	128,758
<b>Total Reserve Expense</b>		<b>0</b>	<b>785,670</b>	<b>652,468</b>	<b>128,758</b>
<b>Reserve Revenue</b>					
<u>Lineitem</u>					
2131799	Transfer to and from Reserves	-456,855	0	0	0
<b>Total Reserve Revenue</b>		<b>-456,855</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESERVE MOVEMENTS</b>		<b>-456,855</b>	<b>785,670</b>	<b>652,468</b>	<b>128,758</b>
<b>2131</b>	<b>Plant &amp; Fleet Management</b>	<b>2,759,206</b>	<b>2,841,983</b>	<b>2,927,242</b>	<b>3,015,060</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Business Systems</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 2230</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
2230101	Business Systems General	1,555,651	1,602,319	1,650,383	1,699,886
2230140	Consultancy Costs	36,700	37,800	38,900	40,100
2230141	Computer Hardware Maintenance	36,770	37,700	38,600	39,750
2230142	Computer Software Operating	1,169,970	1,205,100	1,241,200	1,278,500
2230143	Aerial Photography	80,000	0	0	0
2230160	Stationery, Printing & Paper	101,200	103,700	106,300	109,500
2230161	Rural House Numbering	1,900	1,950	2,000	2,050
2230162	Telephone Charges	145,100	149,400	153,900	158,500
2230498	Depreciation	596,438	614,331	632,761	651,743
2230702	IT Conference	120,000	120,000	120,000	120,000
<b>Total Operating Expense</b>		<b>3,843,729</b>	<b>3,872,300</b>	<b>3,984,044</b>	<b>4,100,029</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
2230701	Business System Income	-8,900	-9,050	-9,200	-9,350
2230702	IT Conference	-120,000	-120,000	-120,000	-120,000
<b>Total Operating Revenue</b>		<b>-128,900</b>	<b>-129,050</b>	<b>-129,200</b>	<b>-129,350</b>
<b>OPERATING RESULT</b>		<b>3,714,829</b>	<b>3,743,250</b>	<b>3,854,844</b>	<b>3,970,679</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
2230530	Computer Hardware and Software	534,278	620,364	590,531	596,782
2230538	Corporate Software Infrastructure	200,000	0	0	0
2230539	HRP Phase 2	0	0	0	0
<b>Total Capital Expense</b>		<b>734,278</b>	<b>620,364</b>	<b>590,531</b>	<b>596,782</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
2230538	Corporate Software Infrastructure	-200,000	0	0	0
<b>Total Capital Revenue</b>		<b>-200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>534,278</b>	<b>620,364</b>	<b>590,531</b>	<b>596,782</b>
<b>2230</b>	<b>Business Systems</b>	<b>4,249,107</b>	<b>4,363,614</b>	<b>4,445,375</b>	<b>4,567,461</b>



**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Organisational Development</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 2300</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
2300101	Organisational Development General	1,238,117	1,275,256	1,353,820	1,393,121
2300140	Health & Wellbeing Program	42,000	43,260	44,560	45,900
2300141	Occupation Health & Safety Act Exp	41,350	42,590	43,870	45,180
2300142	Recognition of Service/Incentives	3,600	3,700	3,800	3,900
2300143	Employee Assistance Program	20,000	20,000	20,000	20,000
2300144	Organisational Development Consulting	0	0	0	0
2300145	WHS/ Hazard & Risk Management	7,300	7,520	7,740	7,970
2300146	Employee Performance Management Improvement	0	0	0	0
<b>Total Operating Expense</b>		<b>1,352,367</b>	<b>1,392,326</b>	<b>1,473,790</b>	<b>1,516,071</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
2300706	Contn to Allainz OH&S Projects	-100,000	-100,000	-100,000	-100,000
<b>Total Operating Revenue</b>		<b>-100,000</b>	<b>-100,000</b>	<b>-100,000</b>	<b>-100,000</b>
<b>OPERATING RESULT</b>		<b>1,252,367</b>	<b>1,292,326</b>	<b>1,373,790</b>	<b>1,416,071</b>
<b>2300</b>	<b>Organisational Development</b>	<b>1,252,367</b>	<b>1,292,326</b>	<b>1,373,790</b>	<b>1,416,071</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Customer Services</b>		<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>
<b>Cost Centre 2400</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
2400101	Customer Services General	2,394,796	2,415,176	2,485,713	2,558,358
2400139	Signs Policy & Enforcement	18,491	18,953	19,427	19,427
2400140	Cemetery Plaques Administration	24,000	24,720	25,460	26,225
2400141	Postage, Office and Advertising Costs	165,100	170,050	175,155	180,410
2400142	Sundry Administration	44,100	45,420	46,780	48,185
2400145	EL Customer Services - Manag of Biodiversity	0	0	0	0
<b>Total Operating Expense</b>		<b>2,646,487</b>	<b>2,674,319</b>	<b>2,752,535</b>	<b>2,832,605</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
2400139	Signs Policy & Enforcement	-11,900	-12,260	-12,625	-13,010
2400140	Cemetery Plaques Administration	-28,800	-29,665	-30,555	-31,470
2400142	Sundry Administration	-10,400	-10,700	-11,030	-11,360
<b>Total Operating Revenue</b>		<b>-51,100</b>	<b>-52,625</b>	<b>-54,210</b>	<b>-55,840</b>
<b>OPERATING RESULT</b>		<b>2,595,387</b>	<b>2,621,694</b>	<b>2,698,325</b>	<b>2,776,765</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
2400144	Customer Centric Service Delivery	0	0	0	0
2400511	Coffs Connect / Corporate Website Development	0	0	0	0
<b>Total Capital Expense</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2400</b>	<b>Customer Services</b>	<b>2,595,387</b>	<b>2,621,694</b>	<b>2,698,325</b>	<b>2,776,765</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Sustainable Communities</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3000</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
3000101	Sustainable Communities General	366,891	377,898	389,226	400,884
<b>Total Operating Expense</b>		<b>366,891</b>	<b>377,898</b>	<b>389,226</b>	<b>400,884</b>
<b>OPERATING RESULT</b>		<b>366,891</b>	<b>377,898</b>	<b>389,226</b>	<b>400,884</b>
<b>3000</b>	<b>Sustainable Communities</b>	<b>366,891</b>	<b>377,898</b>	<b>389,226</b>	<b>400,884</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Community and Cultural Services</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3100</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
3100101	Community/ Cultural Services General	395,628	407,502	419,721	432,347
<b>Total Operating Expense</b>		<b>395,628</b>	<b>407,502</b>	<b>419,721</b>	<b>432,347</b>
<b>OPERATING RESULT</b>		<b>395,628</b>	<b>407,502</b>	<b>419,721</b>	<b>432,347</b>
<b>3100</b>	<b>Community and Cultural Services</b>	<b>395,628</b>	<b>407,502</b>	<b>419,721</b>	<b>432,347</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Library Service</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3112</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
3112101	Library General	1,391,866	1,433,617	1,476,600	1,520,951
3112140	Toormina Branch Library Operating	45,835	47,210	48,626	50,085
3112141	Woolgoolga Branch Library Operating	46,556	47,953	49,391	51,429
3112142	City Centre Library Operating	73,954	76,173	78,458	80,812
3112143	Library IT Systems Operating	43,391	44,690	46,035	47,415
3112144	Library Book Purchases	153,882	158,498	163,253	168,150
3112145	S94 Library Books	5,000	0	0	0
3112498	Depreciation	42,413	43,686	44,997	46,345
<b>Total Operating Expense</b>		<b>1,802,897</b>	<b>1,851,827</b>	<b>1,907,360</b>	<b>1,965,187</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3112145	S94 Library Books	-5,000	0	0	0
3112730	Library Per Capita Subsidy	-136,500	-139,900	-144,097	-148,420
3112731	Library Fees and Charges	-37,900	-38,800	-39,550	-41,149
<b>Total Operating Revenue</b>		<b>-179,400</b>	<b>-178,700</b>	<b>-183,647</b>	<b>-189,569</b>
<b>OPERATING RESULT</b>		<b>1,623,497</b>	<b>1,673,127</b>	<b>1,723,713</b>	<b>1,775,618</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
3112510	Library Asset Purchases	30,425	31,400	32,282	33,250
3112512	Local Priority Projects	0	0	0	0
3112515	Replace Library Computer and Print Management	35,000	0	0	0
<b>Total Capital Expense</b>		<b>65,425</b>	<b>31,400</b>	<b>32,282</b>	<b>33,250</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
3112512	Local Priority Projects	0	0	0	0
3112515	Replace Library Computer and Print Management	-35,000	0	0	0
<b>Total Capital Revenue</b>		<b>-35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>30,425</b>	<b>31,400</b>	<b>32,282</b>	<b>33,250</b>
<b>3112</b>	<b>Library Service</b>	<b>1,653,922</b>	<b>1,704,527</b>	<b>1,755,995</b>	<b>1,808,868</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Regional Gallery</b>	2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3113</b>	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>				
<u>Lineitem</u>				
3113101 Regional Art Gallery Operating	343,332	351,581	362,127	372,975
3113140 Artists Camp	12,500	12,500	12,500	12,500
3113141 STILL Operating	16,500	16,500	16,500	16,500
<b>Total Operating Expense</b>	<b>372,332</b>	<b>380,581</b>	<b>391,127</b>	<b>401,975</b>
<b>Operating Revenue</b>				
<u>Lineitem</u>				
3113101 Regional Art Gallery Operating	-14,600	-14,900	-15,347	-15,807
3113140 Artists Camp	-12,500	-12,500	-12,500	-12,500
3113141 STILL Operating	-16,500	-16,500	-16,500	-16,500
<b>Total Operating Revenue</b>	<b>-43,600</b>	<b>-43,900</b>	<b>-44,347</b>	<b>-44,807</b>
<b>OPERATING RESULT</b>	<b>328,732</b>	<b>336,681</b>	<b>346,780</b>	<b>357,168</b>
<b>3113 Regional Gallery</b>	<b>328,732</b>	<b>336,681</b>	<b>346,780</b>	<b>357,168</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Jetty Theatre</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3114</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
3114142	JMT Operations	592,925	610,658	628,773	647,650
<b>Total Operating Expense</b>		<b>592,925</b>	<b>610,658</b>	<b>628,773</b>	<b>647,650</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3114142	JMT Operations	-216,500	-223,150	-229,740	-236,632
<b>Total Operating Revenue</b>		<b>-216,500</b>	<b>-223,150</b>	<b>-229,740</b>	<b>-236,632</b>
<b>OPERATING RESULT</b>		<b>376,425</b>	<b>387,508</b>	<b>399,033</b>	<b>411,018</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
3114520	JMT Improvements	58,000	58,000	58,000	58,000
<b>Total Capital Expense</b>		<b>58,000</b>	<b>58,000</b>	<b>58,000</b>	<b>58,000</b>
<b>CAPITAL RESULT</b>		<b>58,000</b>	<b>58,000</b>	<b>58,000</b>	<b>58,000</b>
<b>3114</b>	<b>Jetty Theatre</b>	<b>434,425</b>	<b>445,508</b>	<b>457,033</b>	<b>469,018</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Museum</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3115</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
3115145	Museum Operating	301,093	310,136	319,446	329,034
<b>Total Operating Expense</b>		<b>301,093</b>	<b>310,136</b>	<b>319,446</b>	<b>329,034</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3115145	Museum Operating	-2,500	-2,575	-2,650	-2,730
<b>Total Operating Revenue</b>		<b>-2,500</b>	<b>-2,575</b>	<b>-2,650</b>	<b>-2,730</b>
<b>OPERATING RESULT</b>		<b>298,593</b>	<b>307,561</b>	<b>316,796</b>	<b>326,304</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
3115521	Museum Strategic Plan	0	0	0	0
<b>Total Capital Expense</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3115</b>	<b>Museum</b>	<b>298,593</b>	<b>307,561</b>	<b>316,796</b>	<b>326,304</b>



**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Community Venues</b>	2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3116</b>	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>				
<u>Lineitem</u>				
3116101 Community Venues General	270,759	278,888	287,256	295,871
3116140 Bunker Cartoon Gallery Operating	75,000	77,250	79,568	81,955
3116143 Community Village Operating	18,000	18,540	19,096	19,669
3116498 Depreciation	209,508	215,793	222,267	228,935
<b>Total Operating Expense</b>	<b>573,267</b>	<b>590,471</b>	<b>608,187</b>	<b>626,430</b>
<b>Operating Revenue</b>				
<u>Lineitem</u>				
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OPERATING RESULT</b>	<b>573,267</b>	<b>590,471</b>	<b>608,187</b>	<b>626,430</b>
<b>Capital Expense</b>				
<u>Lineitem</u>				
3116504 Community Village Capital Works	70,000	0	0	0
3116505 Sportz Central Capital Works	27,000	0	0	0
<b>Total Capital Expense</b>	<b>97,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Revenue</b>				
<u>Lineitem</u>				
3116504 Community Village Capital Works	-30,000	0	0	0
3116505 Sportz Central Capital Works	-27,000	0	0	0
<b>Total Capital Revenue</b>	<b>-57,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESULT</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3116 Community Venues</b>	<b>613,267</b>	<b>590,471</b>	<b>608,187</b>	<b>626,430</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Cultural &amp; Creative Industries Development</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3117</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
3117101	Cultural & Creative Industries Development Genera	75,094	77,208	79,481	81,866
3117140	Cultural & Creative Industries Development	0	0	0	0
3117142	Cultural Strategic Plan & Performing Arts	45,687	47,058	48,469	49,923
3117145	Arts Mid North Coast Contribution	14,990	15,365	15,826	16,300
3117150	Gallery/Library Strategic Plans and Project Mgmt	160,000	0	0	0
3117151	City Hill Cultural Dev Studies/Concept Design	75,000	0	0	0
3117501	Concept Plan for extended Library and Gallery	45,687	47,058	49,963	51,462
<b>Total Operating Expense</b>		<b>416,458</b>	<b>186,689</b>	<b>193,739</b>	<b>199,551</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3117150	Gallery/Library Strategic Plans and Project Mgmt	-160,000	0	0	0
3117151	City Hill Cultural Dev Studies/Concept Design	-75,000	0	0	0
<b>Total Operating Revenue</b>		<b>-235,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OPERATING RESULT</b>		<b>181,458</b>	<b>186,689</b>	<b>193,739</b>	<b>199,551</b>
<b>3117</b>	<b>Cultural &amp; Creative Industries Developm</b>	<b>181,458</b>	<b>186,689</b>	<b>193,739</b>	<b>199,551</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Lifeguards</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3118</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
3118140	Lifeguards Expenses	676,746	696,729	717,629	739,153
3118141	Lifeguard Strategic Plan	4,000	0	0	0
3118142	Lifeguard Structures & Facilities Maintenance	15,759	16,231	16,718	17,220
3118143	Remote Supervision	10,506	10,821	11,146	11,480
3118144	Beach Safety Education	15,000	15,000	15,000	15,000
3118146	Surf Life Saving Club Subsidies	56,440	56,705	56,980	57,250
3118147	Reuse	0	0	0	0
3118498	Depreciation	21,063	21,695	22,346	23,015
<b>Total Operating Expense</b>		<b>799,515</b>	<b>817,181</b>	<b>839,819</b>	<b>863,118</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3118141	Lifeguard Strategic Plan	-4,000	0	0	0
3118144	Beach Safety Education	-15,000	-15,000	-15,000	-15,000
<b>Total Operating Revenue</b>		<b>-19,000</b>	<b>-15,000</b>	<b>-15,000</b>	<b>-15,000</b>
<b>OPERATING RESULT</b>		<b>780,515</b>	<b>802,181</b>	<b>824,819</b>	<b>848,118</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
3118505	S94 Beach Patrol Equipment	30,000	0	10,000	0
<b>Total Capital Expense</b>		<b>30,000</b>	<b>0</b>	<b>10,000</b>	<b>0</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
3118505	S94 Beach Patrol Equipment	-30,000	0	-10,000	0
<b>Total Capital Revenue</b>		<b>-30,000</b>	<b>0</b>	<b>-10,000</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3118</b>	<b>Lifeguards</b>	<b>780,515</b>	<b>802,181</b>	<b>824,819</b>	<b>848,118</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Sustainable Living &amp; Community Programs</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3119</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
3119101	Sustainable Living & Community General	55,081	56,733	58,435	60,188
3119140	EL Sustainable Living & Community Programs	0	0	0	0
3119145	Multicultural Programs	7,000	7,000	7,000	7,000
3119147	Seniors Programs	4,500	4,500	4,500	4,500
3119148	Youth Programs	8,200	8,405	8,615	8,615
3119149	Awareness & Education Programs	2,250	2,250	2,250	2,250
3119150	Sustainable Living Programs	80,000	82,700	85,158	87,725
3119151	Sister City Programs	3,300	3,400	3,500	3,600
3119152	Disability Inclusion Programs	1,500	1,500	1,500	1,500
<b>Total Operating Expense</b>		<b>161,831</b>	<b>166,488</b>	<b>170,958</b>	<b>175,378</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3119148	Youth Programs	-1,845	-1,845	-1,845	-1,845
<b>Total Operating Revenue</b>		<b>-1,845</b>	<b>-1,845</b>	<b>-1,845</b>	<b>-1,845</b>
<b>OPERATING RESULT</b>		<b>159,986</b>	<b>164,643</b>	<b>169,113</b>	<b>173,533</b>
<b>3119</b>	<b>Sustainable Living &amp; Community Progra</b>	<b>159,986</b>	<b>164,643</b>	<b>169,113</b>	<b>173,533</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Corporate Planning &amp; Performance Reporting</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3121</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Line item</u>					
3121101	Community Planning & Perform General	140,688	144,909	149,256	153,734
3121140	Community Strategic Plan	5,000	5,150	5,300	25,000
3121141	Community Satisfaction Survey	30,000	0	31,800	0
3121142	Community Wellbeing Survey	10,000	0	10,600	0
3121149	Coffs Connect/Corporate Websites Redevelopment	25,000	0	0	0
<b>Total Operating Expense</b>		<b>210,688</b>	<b>150,059</b>	<b>196,956</b>	<b>178,734</b>
<b>OPERATING RESULT</b>		<b>210,688</b>	<b>150,059</b>	<b>196,956</b>	<b>178,734</b>
<b>3121</b>	<b>Corporate Planning &amp; Performance Reporting</b>	<b>210,688</b>	<b>150,059</b>	<b>196,956</b>	<b>178,734</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Community Planning &amp; Commissioning</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3122</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
3122101	Community Plan & Commission General	299,691	308,682	317,942	327,480
3122111	Loan 454 Interest Repayments	28,977	18,480	7,396	7,396
3122140	Arts & Cultural Development Grants	36,562	37,476	38,413	39,565
3122141	Sponsorships Program	20,703	21,324	21,964	22,613
3122142	Access and Inclusion Planning	1,000	1,030	1,060	1,090
3122143	Graffiti Management Planning	1,000	1,030	1,060	1,090
3122144	Multicultural Planning	1,500	1,545	1,590	1,640
3122145	Indigenous Planning	11,000	11,330	11,670	12,020
3122146	Seniors Planning	25,000	0	0	0
3122152	Youth Needs Analysis	50,000	0	0	0
3122155	Community Services Projects	44,967	46,091	47,243	47,243
3122156	Donations Program	81,197	82,430	84,753	87,138
<b>Total Operating Expense</b>		<b>601,597</b>	<b>529,418</b>	<b>533,091</b>	<b>547,275</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3122152	Youth Needs Analysis	-50,000	0	0	0
<b>Total Operating Revenue</b>		<b>-50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OPERATING RESULT</b>		<b>551,597</b>	<b>529,418</b>	<b>533,091</b>	<b>547,275</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
3122520	S94 Works	1,000,000	312,000	200,000	0
3122812	Loan Principal Repayments	173,562	184,059	195,144	0
<b>Total Capital Expense</b>		<b>1,173,562</b>	<b>496,059</b>	<b>395,144</b>	<b>0</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
3122520	S94 Works	-1,000,000	-312,000	-200,000	0
<b>Total Capital Revenue</b>		<b>-1,000,000</b>	<b>-312,000</b>	<b>-200,000</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>173,562</b>	<b>184,059</b>	<b>195,144</b>	<b>0</b>
<b>3122</b>	<b>Community Planning &amp; Commissioning</b>	<b>725,159</b>	<b>713,477</b>	<b>728,235</b>	<b>547,275</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Corporate Sustainability</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3123</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
3123101	Corporate Sustainability General	97,857	100,793	103,816	106,931
3123140	Regional State of the Environment Reporting	2,450	2,520	2,600	2,680
3123141	Corporate Emissions Reporting	0	0	45,000	0
3123142	REERP	0	0	242,386	242,840
3123143	Corporate Sustainability Initiatives	15,000	15,450	15,900	16,400
<b>Total Operating Expense</b>		<b>115,307</b>	<b>118,763</b>	<b>409,702</b>	<b>368,851</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3123140	Regional State of the Environment Reporting	0	0	0	0
3123142	REERP	-27,575	-136,204	-222,498	-226,948
<b>Total Operating Revenue</b>		<b>-27,575</b>	<b>-136,204</b>	<b>-222,498</b>	<b>-226,948</b>
<b>OPERATING RESULT</b>		<b>87,732</b>	<b>-17,441</b>	<b>187,204</b>	<b>141,903</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
3123142	REERP	220,000	750,000	0	0
<b>Total Capital Expense</b>		<b>220,000</b>	<b>750,000</b>	<b>0</b>	<b>0</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
3123142	REERP	-66,000	0	0	0
<b>Total Capital Revenue</b>		<b>-66,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>154,000</b>	<b>750,000</b>	<b>0</b>	<b>0</b>
<b>Reserve Expense</b>					
<u>Lineitem</u>					
3123799	Transfer to and from Reserves	0	0	80,112	84,108
<b>Total Reserve Expense</b>		<b>0</b>	<b>0</b>	<b>80,112</b>	<b>84,108</b>
<b>Reserve Revenue</b>					
<u>Lineitem</u>					
3123799	Transfer to and from Reserves	-126,425	-613,796	-100,000	-100,000
<b>Total Reserve Revenue</b>		<b>-126,425</b>	<b>-613,796</b>	<b>-100,000</b>	<b>-100,000</b>
<b>RESERVE MOVEMENTS</b>		<b>-126,425</b>	<b>-613,796</b>	<b>-19,888</b>	<b>-15,892</b>
<b>3123</b>	<b>Corporate Sustainability</b>	<b>115,307</b>	<b>118,763</b>	<b>167,316</b>	<b>126,011</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Local Planning</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3210</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
3210101	Local Planning General	970,678	999,702	1,029,656	1,060,544
3210105	Flood subscriptions / licences	15,350	15,810	16,280	16,770
3210139	Brelsford Park Preinct Analysis & Masterplan	29,000	0	0	0
3210140	Local Growth Management Strategy	185,000	100,000	100,000	100,000
3210141	Heritage Program	32,990	33,814	34,660	35,700
3210145	Planning Studies	50,000	50,000	50,000	50,000
3210146	Developer Contributions Study	0	0	0	0
3210147	Open Space Strategy Review	97,000	0	0	0
3210161	EL Orara River Rehab Project	0	0	0	0
3210162	EL Planning - Management of Biodiversity	158,377	161,919	165,567	169,324
3210163	EL Non-lethal Man of Coffs Hbr Kangaroos by Fer	0	0	0	0
3210164	EL Water Quality Assessment of Bucca Creek	0	0	0	0
3210165	EL Community Awareness, Educ & Engagement of	0	0	0	0
3210166	EL Incentives & Training for Env Sustainability in	0	0	0	0
3210190	Coastal Hazard & Estuary Studies	40,000	25,000	25,000	25,000
3210498	Depreciation	9,876	10,172	10,477	10,790
<b>Total Operating Expense</b>		<b>1,588,271</b>	<b>1,396,418</b>	<b>1,431,640</b>	<b>1,468,128</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3210139	Brelsford Park Preinct Analysis & Masterplan	-29,000	0	0	0
3210141	Heritage Program	-9,600	-9,900	-10,200	-10,500
3210160	EL Local Planning Projects	-50,000	-50,000	-50,000	-50,000
<b>Total Operating Revenue</b>		<b>-88,600</b>	<b>-59,900</b>	<b>-60,200</b>	<b>-60,500</b>
<b>OPERATING RESULT</b>		<b>1,499,671</b>	<b>1,336,518</b>	<b>1,371,440</b>	<b>1,407,628</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
<b>Total Capital Expense</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3210</b>	<b>Local Planning</b>	<b>1,499,671</b>	<b>1,336,518</b>	<b>1,371,440</b>	<b>1,407,628</b>



**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Development Assessment</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3220</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
3220101	Development Assessment General	1,855,529	1,910,464	1,967,063	2,025,373
3220160	EL Development Assessment - Manag of Biodiver	27,694	34,891	29,381	30,262
3220498	Depreciation	11,607	11,955	12,314	12,680
<b>Total Operating Expense</b>		<b>1,894,830</b>	<b>1,957,310</b>	<b>2,008,758</b>	<b>2,068,315</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3220101	Development Assessment General	-30,100	-30,900	-31,800	-32,700
3220730	Development Assessment Income	-1,633,470	-1,674,300	-1,721,100	-1,772,700
<b>Total Operating Revenue</b>		<b>-1,663,570</b>	<b>-1,705,200</b>	<b>-1,752,900</b>	<b>-1,805,400</b>
<b>OPERATING RESULT</b>		<b>231,260</b>	<b>252,110</b>	<b>255,858</b>	<b>262,915</b>
<b>3220</b>	<b>Development Assessment</b>	<b>231,260</b>	<b>252,110</b>	<b>255,858</b>	<b>262,915</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Compliance &amp; Regulatory Enforcement</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3230</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
3230101	Compliance & Regulatory Enforcement General	1,154,409	1,188,542	1,223,576	1,259,712
3230140	Animal Impounding	117,150	120,660	124,285	128,010
3230141	Parking Operating & Fines	129,547	133,434	137,406	141,544
3230160	EL Compliance & Regulatory Enf - Manag of Biod	40,994	42,224	43,491	44,795
3230498	Depreciation	2,703	2,784	2,868	2,955
<b>Total Operating Expense</b>		<b>1,444,803</b>	<b>1,487,644</b>	<b>1,531,626</b>	<b>1,577,016</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3230140	Animal Impounding	-121,100	-124,700	-128,500	-132,300
3230141	Parking Operating & Fines	-335,100	-345,200	-355,500	-366,200
3230721	Ordinance Inspection Fines	-18,500	-19,100	-19,700	-20,300
3230722	Pool Inspections & Certifications	-61,800	-63,600	-65,600	-67,500
3230723	Fire Services Certifications	-34,150	-35,150	-36,205	-37,290
<b>Total Operating Revenue</b>		<b>-570,650</b>	<b>-587,750</b>	<b>-605,505</b>	<b>-623,590</b>
<b>OPERATING RESULT</b>		<b>874,153</b>	<b>899,894</b>	<b>926,121</b>	<b>953,426</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
3230520	Equipment Purchases	4,000	4,000	4,000	4,000
<b>Total Capital Expense</b>		<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>CAPITAL RESULT</b>		<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>3230</b>	<b>Compliance &amp; Regulatory Enforcement</b>	<b>878,153</b>	<b>903,894</b>	<b>930,121</b>	<b>957,426</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Environmental &amp; Public Health</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3231</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
3231101	Environmental & Public Health General	585,431	602,623	620,410	638,706
3231141	Water Quality Monitoring	2,000	2,000	2,000	2,000
3231144	Domestic Sewage Systems Supervision	309,601	318,914	328,485	338,323
3231498	Depreciation	53,315	54,915	56,562	58,260
<b>Total Operating Expense</b>		<b>950,347</b>	<b>978,452</b>	<b>1,007,457</b>	<b>1,037,289</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3231144	Domestic Sewage Systems Supervision	-234,208	-348,700	-353,600	-358,628
3231721	Miscellaneous Income	-10,600	-10,900	-11,200	-11,500
3231723	Caravan Park/ Camping Ground Renewals	-25,500	-10,300	-3,908	-31,976
3231725	Contribution Water Sampling fr Water	-30,100	-30,980	-31,900	-32,900
3231731	Licence Fees	-149,350	-153,830	-158,445	-163,200
3231732	Sewer Fees	-95,400	-97,800	-100,700	-103,700
3231733	Drainage Diagram Fees	-74,500	-76,300	-78,600	-80,900
<b>Total Operating Revenue</b>		<b>-619,658</b>	<b>-728,810</b>	<b>-738,353</b>	<b>-782,804</b>
<b>OPERATING RESULT</b>		<b>330,689</b>	<b>249,642</b>	<b>269,104</b>	<b>254,485</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
<b>Total Capital Expense</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3231</b>	<b>Environmental &amp; Public Health</b>	<b>330,689</b>	<b>249,642</b>	<b>269,104</b>	<b>254,485</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Industry &amp; Destination Development</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3310</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
3310101	Industry & Destination Development General	850,776	876,299	902,589	929,191
3310111	Loan Interest Repayments	7,244	4,620	1,849	1,849
3310142	Trade Engagement & Famils	15,000	15,450	15,900	16,350
3310143	Collateral	23,000	23,700	24,400	25,100
3310145	Destination Services	6,000	6,200	6,400	6,600
3310146	Campaigns - Destination	196,000	201,900	207,900	214,200
3310147	Consumer Shows	3,700	3,800	3,900	4,000
3310148	Campaigns - Co-op	30,100	31,000	31,900	32,900
3310149	Campaigns - Industry	0	0	0	0
3310150	Database - CRM - Website	26,700	27,500	28,300	29,200
3310151	Sawtell & Woolgoolga Chamber of Commerce	20,900	21,500	22,200	22,900
3310154	Tourism Strategy 2020 Implementation	175,000	50,000	50,000	50,000
3310155	Economic Development Strategy	25,000	25,750	26,500	27,300
3310156	Sponsorship	15,000	15,000	15,000	15,000
3310159	Food Sector	32,400	33,400	34,300	35,400
3310160	Growers Markets Operating	5,600	5,770	5,940	6,120
3310163	Enterprise Development	55,900	57,300	58,700	60,200
3310164	Social Media E-News	25,700	26,500	27,300	28,100
3310165	Six Degrees Co-Working Hubs	9,200	9,500	9,760	10,100
<b>Total Operating Expense</b>		<b>1,523,220</b>	<b>1,435,189</b>	<b>1,472,838</b>	<b>1,514,510</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3310149	Campaigns - Industry	-30,000	-30,900	-31,800	-32,800
3310152	Visitor Info Centre Operations	-35,000	-36,050	-37,130	-38,250
3310159	Food Sector	-9,500	-9,800	-10,100	-10,400
3310720	Economic Development Special Rate Variation	-120,498	-122,305	-124,751	-127,246
<b>Total Operating Revenue</b>		<b>-194,998</b>	<b>-199,055</b>	<b>-203,781</b>	<b>-208,696</b>
<b>OPERATING RESULT</b>		<b>1,328,222</b>	<b>1,236,134</b>	<b>1,269,057</b>	<b>1,305,814</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Industry &amp; Destination Development</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3310</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Capital Expense</b>					
<u>Lineitem</u>					
3310512	Loan Prinicipal Repayments	43,391	46,015	48,785	0
<b>Total Capital Expense</b>		<b>43,391</b>	<b>46,015</b>	<b>48,785</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>43,391</b>	<b>46,015</b>	<b>48,785</b>	<b>0</b>
<b>3310</b>	<b>Industry &amp; Destination Development</b>	<b>1,371,613</b>	<b>1,282,149</b>	<b>1,317,842</b>	<b>1,305,814</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Events</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3320</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
3320101	Major Events General	971,643	1,000,689	1,030,592	1,060,888
3320141	Events	536,500	551,500	566,900	582,900
3320143	Events Seed Funding	54,121	54,933	56,031	57,152
3320144	Events Marketing	625,150	637,055	649,196	668,670
3320149	Queens Baton Relay	30,000	0	0	0
<b>Total Operating Expense</b>		<b>2,217,414</b>	<b>2,244,177</b>	<b>2,302,719</b>	<b>2,369,610</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3320141	Events	-466,200	-479,100	-492,400	-506,060
3320143	Events Seed Funding	-54,121	-54,933	-56,031	-57,152
<b>Total Operating Revenue</b>		<b>-520,321</b>	<b>-534,033</b>	<b>-548,431</b>	<b>-563,212</b>
<b>OPERATING RESULT</b>		<b>1,697,093</b>	<b>1,710,144</b>	<b>1,754,288</b>	<b>1,806,398</b>
<b>3320</b>	<b>Events</b>	<b>1,697,093</b>	<b>1,710,144</b>	<b>1,754,288</b>	<b>1,806,398</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>International Stadium</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3322</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
3322111	Loan Interest Repayments	0	0	0	0
3322112	Proposed Loan Interest Repayments	91,804	178,964	172,569	165,923
3322140	Food & Beverage	38,900	39,800	40,900	42,100
3322141	Stadium Operating Costs	385,400	396,900	408,850	421,150
3322142	Stadium Sponsorship & Signage	25,000	25,000	25,000	25,000
3322150	Stadium R & M	91,300	94,100	96,900	99,800
3322498	Depreciation	109,954	113,253	116,651	120,150
<b>Total Operating Expense</b>		<b>742,358</b>	<b>848,017</b>	<b>860,870</b>	<b>874,123</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3322142	Stadium Sponsorship & Signage	-64,700	-65,100	-65,600	-66,100
<b>Total Operating Revenue</b>		<b>-64,700</b>	<b>-65,100</b>	<b>-65,600</b>	<b>-66,100</b>
<b>OPERATING RESULT</b>		<b>677,658</b>	<b>782,917</b>	<b>795,270</b>	<b>808,023</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
3322512	Loan Principal Repayments	0	0	0	0
3322513	Proposed Loan Drawdown/Principal Repayments	79,079	162,803	169,197	175,843
3322520	CEX Stadium & CCSLP 1 Sand Grooving	0	0	0	90,000
3322522	EPIC Stadium Project	13,440,000	0	0	0
<b>Total Capital Expense</b>		<b>13,519,079</b>	<b>162,803</b>	<b>169,197</b>	<b>265,843</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
3322513	Proposed Loan Drawdown/Principal Repayments	-4,720,000	0	0	0
3322520	CEX Stadium & CCSLP 1 Sand Grooving	0	0	0	-90,000
3322522	EPIC Stadium Project	-8,720,000	0	0	0
<b>Total Capital Revenue</b>		<b>-13,440,000</b>	<b>0</b>	<b>0</b>	<b>-90,000</b>
<b>CAPITAL RESULT</b>		<b>79,079</b>	<b>162,803</b>	<b>169,197</b>	<b>175,843</b>
<b>3322</b>	<b>International Stadium</b>	<b>756,737</b>	<b>945,720</b>	<b>964,467</b>	<b>983,866</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Local Sport</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 3323</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
3323143	Sport Facilities & Ovals	539,066	555,238	571,895	571,895
3323146	Indoor Sports Feasibility Study/Business Plan	80,000	0	0	0
3323150	Woolgoolga Sports Council Inc Contrib.	69,600	71,600	73,748	73,748
<b>Total Operating Expense</b>		<b>688,666</b>	<b>626,838</b>	<b>645,643</b>	<b>645,643</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
3323143	Sport Facilities & Ovals	-83,430	-85,933	-88,511	-88,511
3323146	Indoor Sports Feasibility Study/Business Plan	-80,000	0	0	0
<b>Total Operating Revenue</b>		<b>-163,430</b>	<b>-85,933</b>	<b>-88,511</b>	<b>-88,511</b>
<b>OPERATING RESULT</b>		<b>525,236</b>	<b>540,905</b>	<b>557,132</b>	<b>557,132</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
3323513	Toormina Oval New Amenities	375,000	0	0	0
<b>Total Capital Expense</b>		<b>375,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
3323513	Toormina Oval New Amenities	-324,000	0	0	0
<b>Total Capital Revenue</b>		<b>-324,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>51,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3323</b>	<b>Local Sport</b>	<b>576,236</b>	<b>540,905</b>	<b>557,132</b>	<b>557,132</b>



**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Sustainable Infrastructure</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4000</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4000101	Sustainable Infrastructure General	439,311	452,460	465,995	479,927
4000151	Contribution to RFS	554,400	571,100	588,200	605,800
4000152	Brigade Stations Operating	193,200	198,900	204,900	204,900
4000161	Hazard Reduction	35,000	35,000	35,000	35,000
4000200	Fire Attend by Council Volunteer Staff	3,713	3,639	3,566	3,566
4000201	Bushfire Vehicle Operating	135,200	139,200	143,400	143,400
4000498	Depreciation - RFS	864,501	890,436	917,149	917,149
<b>Total Operating Expense</b>		<b>2,225,325</b>	<b>2,290,735</b>	<b>2,358,210</b>	<b>2,389,742</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4000161	Hazard Reduction	-35,000	-35,000	-35,000	-35,000
4000721	Grant - Operating	-450,200	-463,700	-477,600	-477,600
<b>Total Operating Revenue</b>		<b>-485,200</b>	<b>-498,700</b>	<b>-512,600</b>	<b>-512,600</b>
<b>OPERATING RESULT</b>		<b>1,740,125</b>	<b>1,792,035</b>	<b>1,845,610</b>	<b>1,877,142</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
4000530	Rural Fire Equip Issues	152,000	152,000	152,000	152,000
4000531	New Vehicles Rural Fire Service	730,000	730,000	730,000	730,000
<b>Total Capital Expense</b>		<b>882,000</b>	<b>882,000</b>	<b>882,000</b>	<b>882,000</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
4000530	Rural Fire Equip Issues	-152,000	-152,000	-152,000	-152,000
4000531	New Vehicles Rural Fire Service	-730,000	-730,000	-730,000	-730,000
<b>Total Capital Revenue</b>		<b>-882,000</b>	<b>-882,000</b>	<b>-882,000</b>	<b>-882,000</b>
<b>CAPITAL RESULT</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>4000</b>	<b>Sustainable Infrastructure</b>	<b>1,740,125</b>	<b>1,792,035</b>	<b>1,845,610</b>	<b>1,877,142</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Infrastructure Construction &amp; Maintenance</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4100</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4100101	Infrastructure Constructn & Maint General	719,824	741,419	763,665	786,602
4100142	Emergency Management	8,405	8,615	8,572	8,572
4100144	Depot Expenses	278,022	286,360	294,870	303,780
<b>Total Operating Expense</b>		<b>1,006,251</b>	<b>1,036,394</b>	<b>1,067,107</b>	<b>1,098,954</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4100143	Building Activities within Road Reserves	-37,900	-38,900	-40,067	-40,067
4100722	Contrib from Plant for Depot Expenses	-29,900	-30,797	-31,721	-32,673
<b>Total Operating Revenue</b>		<b>-67,800</b>	<b>-69,697</b>	<b>-71,788</b>	<b>-72,740</b>
<b>OPERATING RESULT</b>		<b>938,451</b>	<b>966,697</b>	<b>995,319</b>	<b>1,026,214</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
4100521	Depot Improvements	78,000	78,000	78,000	78,000
<b>Total Capital Expense</b>		<b>78,000</b>	<b>78,000</b>	<b>78,000</b>	<b>78,000</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
4100821	Contrib to Depot Upgrade	-78,000	-78,000	-78,000	-78,000
<b>Total Capital Revenue</b>		<b>-78,000</b>	<b>-78,000</b>	<b>-78,000</b>	<b>-78,000</b>
<b>CAPITAL RESULT</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>4100</b>	<b>Infrastructure Construction &amp; Maintenance</b>	<b>938,451</b>	<b>966,697</b>	<b>995,319</b>	<b>1,026,214</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>CW Commercial Works</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4111</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4111119	Dividend Payable to General a/c	373,633	487,408	541,103	541,103
4111141	Coastal Works Operating	4,868	5,014	5,164	5,319
4111142	External Plant Hire	8,000	8,400	8,820	9,260
4111145	Coastal Works Business Activities (CWBA)	4,171,845	4,524,266	4,987,748	5,558,583
4111146	RFS Heavy Vehicle Servicing Expenses	116,304	119,212	118,616	118,616
4111148	Mechanical / Electrical Commercial Works Operati	42,000	44,100	46,300	48,620
4111521	Howard St Quarry	140,600	140,600	140,600	140,600
<b>Total Operating Expense</b>		<b>4,857,250</b>	<b>5,329,000</b>	<b>5,848,350</b>	<b>6,422,100</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4111142	External Plant Hire	-10,000	-10,500	-11,025	-11,580
4111145	Coastal Works Business Activities (CWBA)	-5,336,000	-5,883,200	-6,490,525	-7,161,620
4111146	RFS Heavy Vehicle Servicing Expenses	-143,000	-147,300	-147,300	-147,300
4111148	Mechanical / Electrical Commercial Works Operati	-60,000	-63,000	-66,150	-69,500
4111521	Howard St Quarry	-241,500	-241,500	-241,500	-241,500
<b>Total Operating Revenue</b>		<b>-5,790,500</b>	<b>-6,345,500</b>	<b>-6,956,500</b>	<b>-7,631,500</b>
<b>OPERATING RESULT</b>		<b>-933,250</b>	<b>-1,016,500</b>	<b>-1,108,149</b>	<b>-1,209,399</b>
<b>Reserve Expense</b>					
<u>Lineitem</u>					
4111799	Transfer to and from Reserves	933,250	1,016,500	1,108,149	1,209,399
<b>Total Reserve Expense</b>		<b>933,250</b>	<b>1,016,500</b>	<b>1,108,149</b>	<b>1,209,399</b>
<b>RESERVE MOVEMENTS</b>		<b>933,250</b>	<b>1,016,500</b>	<b>1,108,149</b>	<b>1,209,399</b>
<b>4111</b>	<b>CW Commercial Works</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Infrastructure Maintenance Water</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4120</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4120101	Infrastructure Maintenance Water General	834,142	858,994	884,673	897,829
4120111	Water Loan Interest Repayments	4,480,856	4,109,787	3,713,258	3,287,923
4120116	Meter Reading Contn to Finance	282,234	290,660	301,132	309,079
4120119	Dividend	2,039,200	2,100,376	2,163,388	2,228,289
4120141	Dams Operations	251,600	258,440	266,193	266,193
4120142	Water Reservoirs	436,010	446,910	460,317	460,317
4120143	Water Pump Stations	252,410	259,980	267,780	275,820
4120144	Water Mains	1,617,965	1,658,410	1,708,162	1,708,162
4120146	Country Energy - Nymboida Fish Ladder	28,300	29,000	29,870	29,870
4120147	Country Energy - Nymboida Infrastructure	82,400	84,500	87,035	87,035
4120148	Water Efficiency	551,531	565,775	582,748	585,640
4120149	RWS - Operation & Maintenance	865,600	887,240	913,857	913,857
4120150	Water Quality Monitoring	114,993	120,354	123,965	123,965
4120151	Meter Disconnect / Reconnections / R&M	46,225	47,370	48,791	48,791
4120154	Backflow Prevention Devices	11,500	11,800	12,154	12,154
4120155	Standpipe Water	46,400	47,560	48,987	48,987
4120157	Retic Pump Stations & Chlorination Plant	54,635	56,000	57,680	57,680
4120159	Water Treatment Plant	2,311,150	2,368,930	2,428,150	2,488,850
4120171	Contn to Works Depot Upgrade	26,000	26,000	26,000	26,000
4120172	Cont'n to EL Orara River Project	50,000	50,000	50,000	50,000
4120174	Contribution to Developer Services Plan	19,300	19,879	20,475	21,090
4120498	Depreciation	7,737,669	7,968,799	8,208,893	8,455,160
4120714	Water Interest on Investments - Reserves	405,000	355,000	385,000	421,000
4120717	Water Interest on Investments - S64	4,500	3,000	3,500	4,000
<b>Total Operating Expense</b>		<b>22,549,620</b>	<b>22,624,764</b>	<b>22,792,008</b>	<b>22,807,691</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4120151	Meter Disconnect / Reconnections / R&M	-19,894	-20,197	-20,509	-20,509
4120154	Backflow Prevention Devices	-4,200	-4,300	-4,429	-4,429

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Infrastructure Maintenance Water</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4120</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
4120155	Standpipe Water	-34,800	-35,670	-36,740	-36,740
4120713	Water Interest on Investments - Revenue	-700,000	-620,000	-675,000	-738,000
4120714	Water Interest on Investments - Reserves	-405,000	-355,000	-385,000	-421,000
4120717	Water Interest on Investments - S64	-4,500	-3,000	-3,500	-4,000
<b>Total Operating Revenue</b>		<b>-1,168,394</b>	<b>-1,038,167</b>	<b>-1,125,178</b>	<b>-1,224,678</b>
<b>OPERATING RESULT</b>		<b>21,381,226</b>	<b>21,586,597</b>	<b>21,666,830</b>	<b>21,583,013</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
4120512	Water Loan Principal Repayments	5,257,115	5,624,742	6,017,596	6,438,984
<b>Total Capital Expense</b>		<b>5,257,115</b>	<b>5,624,742</b>	<b>6,017,596</b>	<b>6,438,984</b>
<b>CAPITAL RESULT</b>		<b>5,257,115</b>	<b>5,624,742</b>	<b>6,017,596</b>	<b>6,438,984</b>
<b>4120</b>	<b>Infrastructure Maintenance Water</b>	<b>26,638,341</b>	<b>27,211,339</b>	<b>27,684,426</b>	<b>28,021,997</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Infrastructure Maintenance Sewer</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4121</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4121101	Infrastructure Maintenance Sewer General	938,732	966,894	995,973	1,009,629
4121111	Sewer Loan Interest Repayment	5,180,082	4,725,978	4,242,402	3,753,750
4121119	Dividend	3,002,550	3,092,627	3,185,405	3,280,968
4121141	Sullage Collection	69,656	71,400	73,200	75,400
4121142	Sewer Operations	935,060	958,440	987,193	987,193
4121143	Reuse Pipework	57,785	59,230	61,007	61,007
4121145	Sewer Rental Properties	10,510	10,770	11,093	11,093
4121146	Mobile Sludge Dewatering Plant	71,025	72,800	74,984	74,984
4121147	Trade Waste	430,792	442,462	455,736	461,464
4121148	Morgans Rd Farm Operating	359,400	368,385	379,437	379,437
4121150	Pump Out Sullage Collection	58,000	59,450	61,234	61,234
4121153	Contribution to Works Depot Upgrade	26,000	26,000	26,000	26,000
4121154	Cont'n to Developer Services Plan Admin	19,300	19,879	20,475	21,090
4121156	Contribution to Sullage Collection	66,200	67,855	69,891	69,891
4121157	Sewer Treatment Works Operating	5,077,470	5,204,405	5,334,515	5,467,900
4121498	Depreciation	11,906,116	12,263,299	12,631,198	13,010,135
4121714	Water Interest on Investments - Reserves	640,000	567,500	610,000	667,000
4121717	Water Interest on Investments - S64	1,500	1,500	1,500	1,500
<b>Total Operating Expense</b>		<b>28,850,178</b>	<b>28,978,874</b>	<b>29,221,242</b>	<b>29,419,674</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4121141	Sullage Collection	-7,379	-3,529	-3,426	-3,426
4121146	Mobile Sludge Dewatering Plant	-131,500	-134,786	-138,830	-138,830
4121147	Trade Waste	0	0	0	0
4121148	Morgans Rd Farm Operating	-26,500	-27,163	-27,978	-27,978
4121149	Biosolids Disposal	-110,500	-113,263	-116,661	-116,661
4121713	Water Interest on Investments - Revenue	-1,220,000	-1,065,000	-1,165,000	-1,272,000
4121714	Water Interest on Investments - Reserves	-640,000	-567,500	-610,000	-667,000
4121717	Water Interest on Investments - S64	-1,500	-1,500	-1,500	-1,500

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Infrastructure Maintenance Sewer</b>	2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4121</b>	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
4121721 Effluent Collection & Disposal Revenue	-165,400	-169,328	-173,975	-174,825
<b>Total Operating Revenue</b>	<b>-2,302,779</b>	<b>-2,082,069</b>	<b>-2,237,369</b>	<b>-2,402,219</b>
<b>OPERATING RESULT</b>	<b>26,547,399</b>	<b>26,896,805</b>	<b>26,983,873</b>	<b>27,017,455</b>
<b>Capital Expense</b>				
<u>Lineitem</u>				
4121512 Sewer Loan Principal Repayments	6,461,252	6,821,651	7,296,299	7,403,651
4121521 Sewer Equipment Purchases	10,000	10,000	10,000	10,000
<b>Total Capital Expense</b>	<b>6,471,252</b>	<b>6,831,651</b>	<b>7,306,299</b>	<b>7,413,651</b>
<b>CAPITAL RESULT</b>	<b>6,471,252</b>	<b>6,831,651</b>	<b>7,306,299</b>	<b>7,413,651</b>
<b>4121 Infrastructure Maintenance Sewer</b>	<b>33,018,651</b>	<b>33,728,456</b>	<b>34,290,172</b>	<b>34,431,106</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Open Space Maintenance</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4131</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4131101	Open Space General	294,156	302,919	312,063	321,524
4131120	Litter Bin Collections - Streets & Parks	454,700	468,300	482,400	496,900
4131141	Regional Parks Operating	271,830	279,650	287,710	296,330
4131142	State Parks Operating	465,800	479,680	493,930	508,765
4131145	General Parks Operating	1,587,020	1,634,630	1,683,650	1,734,120
4131148	Botanic Gardens Operating	448,830	460,050	471,550	485,700
4131151	Cemeteries Operating	320,505	328,515	336,730	346,830
4131154	Parks Depot Operating	92,160	94,920	97,770	100,710
4131155	FOP Program Coordinator	35,000	35,000	35,000	35,000
4131157	Noxious Weeds Inspection	190,270	195,025	199,900	205,900
4131159	Noxious Weeds Control	315,590	323,480	331,570	341,520
4131180	RMS Highway Gardens Lyons to Sapphire	120,100	120,100	120,100	120,100
4131181	SH10 Corridor Maintenance	44,400	45,700	47,100	48,500
4131182	External Business Activities	64,600	66,230	67,885	69,920
4131186	Bush Regeneration	10,000	10,000	10,000	10,000
4131201	EL Bushland Eradication	0	0	0	0
4131202	EL Environmental Weeds	0	0	0	0
4131203	EL Supporting Community Action in Coffs LGA	0	0	0	0
4131204	EL Koala / Wildlife Corridor Bakker Dr Reserve St	0	0	0	0
4131205	EL Restore the Natural Environment of the Jetty Fo	0	0	0	0
4131206	EL Restore the Natural Environment of Boambee B	0	0	0	0
4131207	EL Nth Coast Regional Bot Garden Education Offic	0	0	0	0
4131498	Depreciation	3,555,443	3,662,106	3,771,969	3,885,130
<b>Total Operating Expense</b>		<b>8,270,405</b>	<b>8,506,305</b>	<b>8,749,327</b>	<b>9,006,949</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4131141	Regional Parks Operating	-7,100	-7,300	-7,500	-7,700
4131142	State Parks Operating	-4,500	-4,650	-4,780	-4,920
4131145	General Parks Operating	-18,700	-19,260	-19,840	-20,430



**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Open Space Maintenance</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4131</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
4131148	Botanic Gardens Operating	-432,000	-442,800	-456,080	-469,760
4131151	Cemeteries Operating	-265,200	-273,200	-281,350	-289,790
4131155	FOP Program Coordinator	-10,000	-10,000	-10,000	-10,000
4131159	Noxious Weeds Control	-198,800	-204,760	-210,910	-217,230
4131160	Noxious Weeds Private Works	-4,500	-4,635	-4,775	-4,920
4131180	RMS Highway Gardens Lyons to Sapphire	-120,100	-120,100	-120,100	-120,100
4131182	External Business Activities	-65,300	-66,900	-68,900	-72,020
4131716	Caravan Park Contributions	-202,900	-208,900	-215,200	-221,600
<b>Total Operating Revenue</b>		<b>-1,329,100</b>	<b>-1,362,505</b>	<b>-1,399,435</b>	<b>-1,438,470</b>
<b>OPERATING RESULT</b>		<b>6,941,305</b>	<b>7,143,800</b>	<b>7,349,892</b>	<b>7,568,479</b>
<b>4131</b>	<b>Open Space Maintenance</b>	<b>6,941,305</b>	<b>7,143,800</b>	<b>7,349,892</b>	<b>7,568,479</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Roads Maintenance</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4132</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4132139	Traffic Committee & Road Naming	80,100	82,500	84,900	87,500
4132141	Local Road Maintenance	4,332,035	4,480,061	4,593,778	4,725,254
4132144	Local Road Traffic Facilities Block Grant	168,000	172,000	176,000	180,000
4132147	Regional Road Block Grant	643,577	660,396	682,396	704,396
4132150	Harbour Drive R&M	144,100	148,400	152,900	157,460
4132160	SH10 Handover Works	12,100	12,100	12,100	12,100
4132170	Transfer Bins Delivery/Emptying	275,700	282,700	291,200	299,900
4132171	Street Cleaning	478,000	492,300	507,100	522,300
4132498	Depreciation	9,662,408	9,952,280	10,250,848	10,558,370
<b>Total Operating Expense</b>		<b>15,796,020</b>	<b>16,282,737</b>	<b>16,751,222</b>	<b>17,247,280</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4132144	Local Road Traffic Facilities Block Grant	-168,000	-172,000	-176,000	-180,000
4132147	Regional Road Block Grant	-853,000	-874,000	-896,000	-918,000
4132160	SH10 Handover Works	-12,100	-12,100	-12,100	-12,100
4132170	Transfer Bins Delivery/Emptying	-282,900	-289,970	-298,700	-307,600
<b>Total Operating Revenue</b>		<b>-1,316,000</b>	<b>-1,348,070</b>	<b>-1,382,800</b>	<b>-1,417,700</b>
<b>OPERATING RESULT</b>		<b>14,480,020</b>	<b>14,934,667</b>	<b>15,368,422</b>	<b>15,829,580</b>
<b>4132</b>	<b>Roads Maintenance</b>	<b>14,480,020</b>	<b>14,934,667</b>	<b>15,368,422</b>	<b>15,829,580</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Bridges, Jetty Structures &amp; Boat Ramps Maintenance</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4133</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4133101	Bridges, Jetty and Boat Ramps General	0	0	0	0
4133141	Bridge Maintenance	146,500	150,900	155,400	160,100
4133142	Boat Ramp & Fixtures Operating & Maint	97,600	100,040	102,550	105,600
4133143	Historical Jetty Operating & Maint	60,700	62,500	64,400	66,330
4133498	Depreciation	846,132	871,516	897,661	924,590
<b>Total Operating Expense</b>		<b>1,150,932</b>	<b>1,184,956</b>	<b>1,220,011</b>	<b>1,256,620</b>
<b>OPERATING RESULT</b>		<b>1,150,932</b>	<b>1,184,956</b>	<b>1,220,011</b>	<b>1,256,620</b>
<b>4133</b>	<b>Bridges, Jetty Structures &amp; Boat Ramps ]</b>	<b>1,150,932</b>	<b>1,184,956</b>	<b>1,220,011</b>	<b>1,256,620</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Footpaths, Cycleways &amp; Bus Shelters Maintenance</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4134</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
4134101	Footpaths, Cycleways & Bus Shelters General	0	0	0	0
4134141	Street Furniture Operating & Maint	66,660	68,330	70,040	72,140
4134142	Footpaths Operating & Maintenance	178,800	184,200	189,700	190,400
4134143	Cycleways Operating & Maintenance	73,545	75,380	77,270	79,590
4134498	Depreciation	793,194	816,990	841,500	866,750
<b>Total Operating Expense</b>		<b>1,112,199</b>	<b>1,144,900</b>	<b>1,178,510</b>	<b>1,208,880</b>
<b>OPERATING RESULT</b>		<b>1,112,199</b>	<b>1,144,900</b>	<b>1,178,510</b>	<b>1,208,880</b>
<b>4134</b>	<b>Footpaths, Cycleways &amp; Bus Shelters Ma</b>	<b>1,112,199</b>	<b>1,144,900</b>	<b>1,178,510</b>	<b>1,208,880</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Parking Maintenance</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4135</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4135111	Loan 462 Interest Repayments	0	0	0	0
4135141	General Carpark Operating & Maint	291,653	300,400	309,400	318,700
4135142	Multi-story Carpark Operating & maint	172,600	177,800	183,100	188,600
4135143	Ground Level Carparks Operating & Maint	33,950	34,970	36,050	37,100
4135498	Depreciation	920,041	947,643	976,072	1,005,350
<b>Total Operating Expense</b>		<b>1,418,244</b>	<b>1,460,813</b>	<b>1,504,622</b>	<b>1,549,750</b>
<b>OPERATING RESULT</b>		<b>1,418,244</b>	<b>1,460,813</b>	<b>1,504,622</b>	<b>1,549,750</b>
<b>4135</b>	<b>Parking Maintenance</b>	<b>1,418,244</b>	<b>1,460,813</b>	<b>1,504,622</b>	<b>1,549,750</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Drainage Maintenance</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4136</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
4136141	Drainage Operating & Maintenance	321,100	329,100	337,300	347,400
<b>Total Operating Expense</b>		<b>321,100</b>	<b>329,100</b>	<b>337,300</b>	<b>347,400</b>
<b>OPERATING RESULT</b>		<b>321,100</b>	<b>329,100</b>	<b>337,300</b>	<b>347,400</b>
<b>4136</b>	<b>Drainage Maintenance</b>	<b>321,100</b>	<b>329,100</b>	<b>337,300</b>	<b>347,400</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Quarries</b>		<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>
<b>Cost Centre 4138</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4138142	Quarries Operations	164,400	169,300	174,400	179,600
<b>Total Operating Expense</b>		<b>164,400</b>	<b>169,300</b>	<b>174,400</b>	<b>179,600</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4138142	Quarries Operations	-164,400	-169,300	-174,400	-179,600
<b>Total Operating Revenue</b>		<b>-164,400</b>	<b>-169,300</b>	<b>-174,400</b>	<b>-179,600</b>
<b>OPERATING RESULT</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>4138</b>	<b>Quarries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Pumping Stations &amp; Telemetry Operating</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4143</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
4143101	Pumping Station Expenses	0	0	-2,000,000	-2,000,000
4143143	Pumping Station Operating	2,579,410	2,656,509	2,736,198	2,816,487
4143144	Telemetry Operating	147,873	152,309	156,879	160,417
<b>Total Operating Expense</b>		<b>2,727,283</b>	<b>2,808,818</b>	<b>893,077</b>	<b>976,904</b>
<b>OPERATING RESULT</b>		<b>2,727,283</b>	<b>2,808,818</b>	<b>893,077</b>	<b>976,904</b>
<b>4143</b>	<b>Pumping Stations &amp; Telemetry Operating</b>	<b>2,727,283</b>	<b>2,808,818</b>	<b>893,077</b>	<b>976,904</b>



**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Strategic Asset Management</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4200</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
4200101	Strategic Asset Management General	218,132	224,681	231,407	238,365
<b>Total Operating Expense</b>		<b>218,132</b>	<b>224,681</b>	<b>231,407</b>	<b>238,365</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4200142	Subdivision Construction Certificate Fees	-80,400	-82,400	-83,224	-83,224
<b>Total Operating Revenue</b>		<b>-80,400</b>	<b>-82,400</b>	<b>-83,224</b>	<b>-83,224</b>
<b>OPERATING RESULT</b>		<b>137,732</b>	<b>142,281</b>	<b>148,183</b>	<b>155,141</b>
<b>4200</b>	<b>Strategic Asset Management</b>	<b>137,732</b>	<b>142,281</b>	<b>148,183</b>	<b>155,141</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Financial Sustainability</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4201</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4201142	Roads Maintenance	617,431	635,954	655,030	674,684
4201143	Asset Management Expenditure	194,979	200,828	206,852	213,059
4201144	Buildings Maintenance	519,942	535,540	551,609	568,155
<b>Total Operating Expense</b>		<b>1,332,352</b>	<b>1,372,322</b>	<b>1,413,491</b>	<b>1,455,898</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4201721	Funding - 15/16 SRV Revenue	-4,384,841	-4,450,613	-4,539,625	-4,630,418
4201722	Funding - 14/15 SRV Revenue	-2,162,411	-2,194,847	-2,238,744	-2,283,519
<b>Total Operating Revenue</b>		<b>-6,547,252</b>	<b>-6,645,460</b>	<b>-6,778,369</b>	<b>-6,913,937</b>
<b>OPERATING RESULT</b>		<b>-5,214,900</b>	<b>-5,273,138</b>	<b>-5,364,878</b>	<b>-5,458,039</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
4201521	Road Pavement Renewals	2,202,788	2,160,307	2,155,927	2,662,473
4201522	Open Space Assets	1,844,907	870,254	896,362	407,000
4201523	Building Renewals	1,559,828	1,606,623	1,654,822	1,704,466
4201524	Other Transport Assets New/Upgrade	607,377	635,954	657,767	684,100
<b>Total Capital Expense</b>		<b>6,214,900</b>	<b>5,273,138</b>	<b>5,364,878</b>	<b>5,458,039</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
4201522	Open Space Assets	-1,000,000	0	0	0
<b>Total Capital Revenue</b>		<b>-1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>5,214,900</b>	<b>5,273,138</b>	<b>5,364,878</b>	<b>5,458,039</b>
<b>4201</b>	<b>Financial Sustainability</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Community Facilities</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4202</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4202101	Community Facilities General	0	0	0	0
4202111	Loan Interest Repayments	0	0	0	0
4202142	Nana Glen Pool Operating Costs	138,446	141,907	155,405	165,704
4202143	City Park (Brelsford) Operations	132,904	136,227	139,632	139,632
4202148	Cont'n to Loan Repayments for Jetty Foreshores Pr	273,512	273,510	273,375	273,638
4202498	Depreciation	9,331	9,611	9,899	10,195
<b>Total Operating Expense</b>		<b>554,193</b>	<b>561,255</b>	<b>578,311</b>	<b>589,169</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4202714	Interest on Investments	-26,000	-23,000	-25,000	-27,000
4202720	Rate Variation Additional Revenue	-1,960,647	-1,990,057	-2,029,858	-2,070,455
<b>Total Operating Revenue</b>		<b>-1,986,647</b>	<b>-2,013,057</b>	<b>-2,054,858</b>	<b>-2,097,455</b>
<b>OPERATING RESULT</b>		<b>-1,432,454</b>	<b>-1,451,802</b>	<b>-1,476,547</b>	<b>-1,508,286</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
4202521	Community Grants Funding Pool	300,000	300,000	300,000	300,000
4202522	Public Amenities Upgrade Program	300,000	300,000	300,000	300,000
<b>Total Capital Expense</b>		<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>
<b>CAPITAL RESULT</b>		<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>
<b>Reserve Expense</b>					
<u>Lineitem</u>					
4202799	Transfer to and from Reserves	841,785	861,413	886,446	918,481
<b>Total Reserve Expense</b>		<b>841,785</b>	<b>861,413</b>	<b>886,446</b>	<b>918,481</b>
<b>RESERVE MOVEMENTS</b>		<b>841,785</b>	<b>861,413</b>	<b>886,446</b>	<b>918,481</b>
<b>4202</b>	<b>Community Facilities</b>	<b>9,331</b>	<b>9,611</b>	<b>9,899</b>	<b>10,195</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>CBD Masterplan Works</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4203</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4203142	Marketing	22,511	23,186	23,882	24,598
4203143	Saturday Markets	56,275	57,963	59,701	61,493
4203144	Activation Operating	50,648	52,168	53,733	55,345
4203145	Maintenance Costs	82,400	84,872	91,217	97,773
4203498	Depreciation	201,571	207,618	213,847	220,262
<b>Total Operating Expense</b>		<b>413,405</b>	<b>425,807</b>	<b>442,380</b>	<b>459,471</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4203720	CBD Special Rate Variation	-748,635	-759,864	-775,061	-790,563
<b>Total Operating Revenue</b>		<b>-748,635</b>	<b>-759,864</b>	<b>-775,061</b>	<b>-790,563</b>
<b>OPERATING RESULT</b>		<b>-335,230</b>	<b>-334,057</b>	<b>-332,681</b>	<b>-331,092</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
4203521	City Square Upgrade	0	0	0	0
4203526	Landscaping	40,000	0	0	0
4203527	Lighting	50,000	0	0	0
4203528	Park Ave Artist Lane	0	0	0	0
4203530	Carpark Upgrade	0	0	0	0
4203531	Shade Sail	0	0	0	0
4203532	Moonee Street entry statement	30,000	0	0	0
4203534	Park Avenue upgrade and landscaping	0	0	0	0
4203536	Contingency (Capital)	10,000	10,000	10,000	10,000
<b>Total Capital Expense</b>		<b>130,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>CAPITAL RESULT</b>		<b>130,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Reserve Expense</b>					
<u>Lineitem</u>					
4203799	Transfer to and from Reserves	406,801	531,675	536,528	541,354
<b>Total Reserve Expense</b>		<b>406,801</b>	<b>531,675</b>	<b>536,528</b>	<b>541,354</b>
<b>RESERVE MOVEMENTS</b>		<b>406,801</b>	<b>531,675</b>	<b>536,528</b>	<b>541,354</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

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<b>CBD Masterplan Works</b>		<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>
<b>Cost Centre</b>	<b>4203</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>4203</b>	<b>CBD Masterplan Works</b>	<b>201,571</b>	<b>207,618</b>	<b>213,847</b>	<b>220,262</b>

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**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Jetty Foreshores Project</b>		<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>
<b>Cost Centre</b>	<b>4204</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4204101	Jetty Foreshores General	0	0	0	0
4204111	Loan Interest Repayments	72,621	63,390	53,886	43,635
4204143	Jetty Walkway Maintenance Costs	86,021	395,829	410,330	425,616
4204498	Depreciation	69,440	71,520	73,670	75,880
<b>Total Operating Expense</b>		<b>228,082</b>	<b>530,739</b>	<b>537,886</b>	<b>545,131</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4204716	Cont'n from Comm Facilities Program - Loan Repa	-273,512	-273,510	-273,375	-273,638
<b>Total Operating Revenue</b>		<b>-273,512</b>	<b>-273,510</b>	<b>-273,375</b>	<b>-273,638</b>
<b>OPERATING RESULT</b>		<b>-45,430</b>	<b>257,229</b>	<b>264,511</b>	<b>271,493</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
4204512	Loan Principal Repayment	200,891	210,120	219,489	230,003
4204523	Jetty4Shores Events & Active Recreation Hub Proj	0	0	0	0
<b>Total Capital Expense</b>		<b>200,891</b>	<b>210,120</b>	<b>219,489</b>	<b>230,003</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
4204523	Jetty4Shores Events & Active Recreation Hub Proj	0	0	0	0
<b>Total Capital Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>200,891</b>	<b>210,120</b>	<b>219,489</b>	<b>230,003</b>
<b>4204</b>	<b>Jetty Foreshores Project</b>	<b>155,461</b>	<b>467,349</b>	<b>484,000</b>	<b>501,496</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Open Space Infrastructure</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4211</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
4211558	S94 Open Space	0	0	1,052,760	895,200
4211560	S94 Beach Protection Works	50,000	50,000	50,000	50,000
4211561	S94 Open Space UNALLOCATED	0	0	2,600,000	0
4211569	S94 Wlga S'Ground Works	228,000	0	0	0
4211571	S94 Richardson Park Works	249,600	0	0	0
4211572	S94 Drainage - Ayrshire Park	0	0	0	0
4211573	S94 Nana Glen Equestrian Centre Works	0	0	0	0
4211574	S94 Combine St Oval Earthworks	156,000	0	0	0
4211575	S94 Geoff King Motors Park - Drainage	204,000	204,000	0	0
4211576	S94 Sawtell Toormina Sport & Rec - Drainage	196,800	196,800	0	0
4211577	S94 Toormina Oval Lighting	0	156,000	0	0
4211578	S94 Polwarth Drive Sportsground Works	0	144,000	0	0
4211579	S94 Coramba Recreation Reserve Drainage	0	211,200	0	0
<b>Total Capital Expense</b>		<b>1,084,400</b>	<b>962,000</b>	<b>3,702,760</b>	<b>945,200</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
4211558	S94 Open Space	0	0	-1,052,760	-895,200
4211560	S94 Beach Protection Works	-50,000	-50,000	-50,000	-50,000
4211561	S94 Open Space UNALLOCATED	0	0	-2,600,000	0
4211569	S94 Wlga S'Ground Works	-228,000	0	0	0
4211571	S94 Richardson Park Works	-249,600	0	0	0
4211574	S94 Combine St Oval Earthworks	-156,000	0	0	0
4211575	S94 Geoff King Motors Park - Drainage	-204,000	-204,000	0	0
4211576	S94 Sawtell Toormina Sport & Rec - Drainage	-196,800	-196,800	0	0
4211577	S94 Toormina Oval Lighting	0	-156,000	0	0
4211578	S94 Polwarth Drive Sportsground Works	0	-144,000	0	0
4211579	S94 Coramba Recreation Reserve Drainage	0	-211,200	0	0
<b>Total Capital Revenue</b>		<b>-1,084,400</b>	<b>-962,000</b>	<b>-3,702,760</b>	<b>-945,200</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

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<b>Open Space Infrastructure</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>
<b>Cost Centre 4211</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>CAPITAL RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>4211 Open Space Infrastructure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Roads Infrastructure</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4212</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
4212522	Regional Roads Repair Program	418,846	427,208	427,208	427,208
4212523	3 X 3 RMS Block Grant	131,000	131,000	131,000	131,000
4212540	Sealed Road Reseals	1,936,450	2,027,270	2,080,788	2,147,116
4212541	Unsealed Rds Gravel Resheet	213,950	230,648	244,867	259,210
4212543	Sealed Roads Rehabilitation (R2R)	2,295,106	1,000,419	1,013,900	1,027,600
4212551	S94 Local Collector Roads - West Coffs	800,000	0	0	0
4212553	S94 Corindi Roads	0	0	0	0
4212555	S94 Hearnes Lake Transport & Traffic	500,000	100,000	0	150,000
4212556	S94 South Coffs Roads	0	250,000	0	0
4212559	S94 West Wlga Traffic Facilities	0	200,000	0	850,000
4212560	S94 North Bonville Roads & Cycleways	0	250,000	0	0
4212561	S94 Moonee Roads	170,000	0	0	0
4212562	S94 West Korora Traffic Facilities	35,000	0	0	0
4212563	S94 North Boambee Koala Management	83,000	780,000	0	0
<b>Total Capital Expense</b>		<b>6,583,352</b>	<b>5,396,545</b>	<b>3,897,764</b>	<b>4,992,134</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
4212522	Regional Roads Repair Program	-209,423	-213,604	-213,604	-213,604
4212523	3 X 3 RMS Block Grant	-131,000	-131,000	-131,000	-131,000
4212543	Sealed Roads Rehabilitation (R2R)	-2,195,106	-900,419	-913,900	-927,600
4212551	S94 Local Collector Roads - West Coffs	-800,000	0	0	0
4212555	S94 Hearnes Lake Transport & Traffic	-500,000	-100,000	0	-150,000
4212556	S94 South Coffs Roads	0	-250,000	0	0
4212559	S94 West Wlga Traffic Facilities	0	-200,000	0	-850,000
4212560	S94 North Bonville Roads & Cycleways	0	-250,000	0	0
4212561	S94 Moonee Roads	-170,000	0	0	0
4212562	S94 West Korora Traffic Facilities	-35,000	0	0	0
4212563	S94 North Boambee Koala Management	-83,000	-780,000	0	0

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Roads Infrastructure</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>
<b>Cost Centre 4212</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Total Capital Revenue</b>	<b>-4,123,529</b>	<b>-2,825,023</b>	<b>-1,258,504</b>	<b>-2,272,204</b>
<b>CAPITAL RESULT</b>	<b>2,459,823</b>	<b>2,571,522</b>	<b>2,639,260</b>	<b>2,719,930</b>
<b>4212 Roads Infrastructure</b>	<b>2,459,823</b>	<b>2,571,522</b>	<b>2,639,260</b>	<b>2,719,930</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Bridges, Jetty Structures and Boat Ramps Infrastructu</b>		<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>
<b>Cost Centre</b>	<b>4213</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4213720	Special Rate Variation	-900,602	-914,111	-932,394	-951,042
<b>Total Operating Revenue</b>		<b>-900,602</b>	<b>-914,111</b>	<b>-932,394</b>	<b>-951,042</b>
<b>OPERATING RESULT</b>		<b>-900,602</b>	<b>-914,111</b>	<b>-932,394</b>	<b>-951,042</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
4213521	Bridge Capital Works	900,602	914,111	932,394	951,042
4213522	Cathodic Protection	0	0	0	0
<b>Total Capital Expense</b>		<b>900,602</b>	<b>914,111</b>	<b>932,394</b>	<b>951,042</b>
<b>CAPITAL RESULT</b>		<b>900,602</b>	<b>914,111</b>	<b>932,394</b>	<b>951,042</b>
<b>4213</b>	<b>Bridges, Jetty Structures and Boat Ramp</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Footpaths, Cycleways &amp; Bus Shelters Infrastructure</b>		<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>
<b>Cost Centre</b>	<b>4214</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
4214524	RMS - Pedestrian Access Man Plan (PAMPS)	25,000	25,000	25,000	25,000
4214542	Upgrade Bus Stops to meet DDA Requirements	270,000	0	0	0
4214560	S94 Moonee Cycleways	0	500,000	0	0
4214561	S94 South Coffs Cycleways	0	0	0	0
4214562	S94 Cycleway - West Coffs	150,000	0	0	0
<b>Total Capital Expense</b>		<b>445,000</b>	<b>525,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
4214542	Upgrade Bus Stops to meet DDA Requirements	-270,000	0	0	0
4214560	S94 Moonee Cycleways	0	-500,000	0	0
4214562	S94 Cycleway - West Coffs	-150,000	0	0	0
<b>Total Capital Revenue</b>		<b>-420,000</b>	<b>-500,000</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>4214</b>	<b>Footpaths, Cycleways &amp; Bus Shelters Inf</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Parking Infrastructure</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4215</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Capital Expense</b>					
<u>Lineitem</u>					
4215512	Loan Principal Repayment	0	0	0	0
4215521	Carpark Capital Works	18,200	19,100	19,673	19,673
4215560	S94 Carpark Capital Works	150,000	450,000	0	0
<b>Total Capital Expense</b>		<b>168,200</b>	<b>469,100</b>	<b>19,673</b>	<b>19,673</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
4215560	S94 Carpark Capital Works	-150,000	-450,000	0	0
<b>Total Capital Revenue</b>		<b>-150,000</b>	<b>-450,000</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>18,200</b>	<b>19,100</b>	<b>19,673</b>	<b>19,673</b>
<b>4215</b>	<b>Parking Infrastructure</b>	<b>18,200</b>	<b>19,100</b>	<b>19,673</b>	<b>19,673</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Drainage Infrastructure</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4216</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
4216101	Drainage General	0	0	0	0
4216111	Loan Interest Repayments	320,922	256,132	186,754	129,820
4216498	Depreciation	2,171,674	2,301,974	2,371,033	2,442,160
4216723	Stormwater Management Service Charge	95,000	343,000	203,000	325,000
<b>Total Operating Expense</b>		<b>2,587,596</b>	<b>2,901,106</b>	<b>2,760,787</b>	<b>2,896,980</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4216714	Interest On Investments	-169,000	-173,225	-25,000	-25,000
4216720	Special Rate Variation	-1,637,042	-1,661,597	-1,694,829	-1,728,726
4216723	Stormwater Management Service Charge	-700,955	-707,964	-715,044	-722,194
<b>Total Operating Revenue</b>		<b>-2,506,997</b>	<b>-2,542,786</b>	<b>-2,434,873</b>	<b>-2,475,920</b>
<b>OPERATING RESULT</b>		<b>80,599</b>	<b>358,320</b>	<b>325,914</b>	<b>421,060</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
4216512	Loan Principal Repayment	970,661	1,036,270	1,104,960	516,140
4216520	Flood Mitigation Capital Works	1,256,542	1,731,247	1,995,412	1,872,161
<b>Total Capital Expense</b>		<b>2,227,203</b>	<b>2,767,517</b>	<b>3,100,372</b>	<b>2,388,301</b>
<b>CAPITAL RESULT</b>		<b>2,227,203</b>	<b>2,767,517</b>	<b>3,100,372</b>	<b>2,388,301</b>
<b>Reserve Revenue</b>					
<u>Lineitem</u>					
4216799	Transfer to and from Reserves	-136,128	-823,863	-1,055,253	-367,201
<b>Total Reserve Revenue</b>		<b>-136,128</b>	<b>-823,863</b>	<b>-1,055,253</b>	<b>-367,201</b>
<b>RESERVE MOVEMENTS</b>		<b>-136,128</b>	<b>-823,863</b>	<b>-1,055,253</b>	<b>-367,201</b>
<b>4216</b>	<b>Drainage Infrastructure</b>	<b>2,171,674</b>	<b>2,301,974</b>	<b>2,371,033</b>	<b>2,442,160</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Domestic Waste Service Planning&amp;Delivery</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4218</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4218101	Domestic Waste Service General	318,866	328,263	337,971	346,914
4218119	Dividend Payable to General a/c	925,000	952,750	981,333	1,010,772
4218142	State Landfill Levy Liability - Domestic	2,040,178	2,101,380	2,164,425	2,229,355
4218143	Midwaste Contribution	8,195	8,400	8,610	8,825
4218144	Kerbside Collection Contract	5,947,747	6,245,134	6,401,262	6,721,325
4218145	Englands Rd Tip Operating	1,447,473	1,484,359	1,522,189	1,560,983
4218146	Tipping Vouchers - Domestic	189,113	193,840	198,686	203,654
4218147	MERF Recycling	191,382	196,166	201,071	206,097
4218148	Waste Processing Contract	6,140,903	6,294,426	6,451,786	6,613,080
4218149	Transfer Stations Operating	475,003	486,878	499,050	511,523
4218150	Waste Education & Promotion	28,997	29,722	30,465	31,226
4218151	Truck Turning Areas Public Roads	23,004	23,580	24,169	24,770
4218153	Greenwaste Processing	15,759	16,153	16,880	17,302
4218498	Depreciation	608,468	626,722	645,524	664,890
<b>Total Operating Expense</b>		<b>18,360,089</b>	<b>18,987,774</b>	<b>19,483,422</b>	<b>20,150,716</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4218714	Interest on Investments - Domestic	-43,000	-38,000	-41,000	-44,000
4218721	Domestic Waste Charges	-19,192,090	-20,151,695	-21,159,279	-22,217,243
4218722	Pensioner Rebate Subsidy	481,250	486,063	490,923	495,832
4218725	Tipping Fees - Domestic	-32,400	-33,300	-34,299	-35,156
4218731	Waste Contract Cont'n-Bellingen & Nambucca	-809,160	-832,000	-857,650	-870,335
<b>Total Operating Revenue</b>		<b>-19,595,400</b>	<b>-20,568,932</b>	<b>-21,601,305</b>	<b>-22,670,902</b>
<b>OPERATING RESULT</b>		<b>-1,235,311</b>	<b>-1,581,158</b>	<b>-2,117,883</b>	<b>-2,520,186</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
4218521	Englands Rd Capital Works	0	0	0	0
<b>Total Capital Expense</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Domestic Waste Service Planning&amp;Delivery</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4218</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Reserve Expense</b>					
<u>Lineitem</u>					
4218799	Transfer to and from Reserves	1,843,779	2,207,880	2,763,407	3,185,076
<b>Total Reserve Expense</b>		<b>1,843,779</b>	<b>2,207,880</b>	<b>2,763,407</b>	<b>3,185,076</b>
<b>RESERVE MOVEMENTS</b>		<b>1,843,779</b>	<b>2,207,880</b>	<b>2,763,407</b>	<b>3,185,076</b>
<b>4218</b>	<b>Domestic Waste Service Planning&amp;Delive</b>	<b>608,468</b>	<b>626,722</b>	<b>645,524</b>	<b>664,890</b>



**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Non Dom Waste Service Planning&amp;Delivery</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4219</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
4219101	Non Dom Waste General	283,342	291,798	300,508	309,231
4219119	Dividend Payable to General a/c	300,000	309,000	318,270	327,818
4219142	State Landfill Levy Liability Non Domestic	873,172	895,002	918,272	940,310
4219144	Kerbside Collection Contract	515,395	528,279	541,486	555,025
4219145	Englands Road Tip Operating	1,216,861	1,247,982	1,279,902	1,323,983
4219147	MERF Recycling	16,642	17,058	17,484	17,920
4219148	Waste Processing Contract	2,631,816	2,697,611	2,765,051	2,834,177
4219149	Transfer Stations Operating	52,789	54,108	55,461	56,247
4219150	Waste Education & Promotion	81,844	83,890	85,987	88,070
4219151	Truck Turning Areas Public Roads	2,000	2,050	2,102	2,150
4219152	Hazardous Waste Disposal	89,303	91,536	93,824	96,170
4219153	Greenwaste Processing	15,759	16,153	16,557	16,958
4219200	Landfill Gas Extraction Management	77,851	79,798	81,793	83,837
4219201	Concrete Crushing	37,823	38,768	39,737	40,730
4219205	EPA Better Waste & Recycling Fund	183,300	183,300	183,300	183,300
4219498	Depreciation	497,837	512,772	528,155	544,000
<b>Total Operating Expense</b>		<b>6,875,733</b>	<b>7,049,105</b>	<b>7,227,890</b>	<b>7,419,926</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4219714	Interest on Investments - Non Domestic	-42,000	-37,000	-40,000	-44,000
4219721	Non Domestic Waste Charges	-1,976,362	-2,075,180	-2,178,939	-2,287,886
4219725	Tipping Fees - Non Domestic	-2,980,000	-2,940,000	-3,028,200	-3,119,046
4219726	Englands Rd - Biosolids Income	-494,400	-506,800	-511,868	-516,905
4219731	Waste Contract Cont'n-Bellingen & Nambucca	-323,840	-333,000	-343,110	-352,500
4219751	Scrap Metal Sales	-33,000	-34,000	-35,020	-36,000
4219752	Lease Income	-115,219	-118,100	-121,643	-125,292
4219760	EPA Funding Initiative - Waste Less, Recycle More	-183,300	-183,300	-183,300	-183,300
<b>Total Operating Revenue</b>		<b>-6,148,121</b>	<b>-6,227,380</b>	<b>-6,442,080</b>	<b>-6,664,929</b>
<b>OPERATING RESULT</b>		<b>727,612</b>	<b>821,725</b>	<b>785,810</b>	<b>754,997</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Non Dom Waste Service Planning&amp;Delivery</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4219</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Capital Expense</b>					
<u>Lineitem</u>					
4219521	Englands Rd Capital Works	0	0	0	0
<b>Total Capital Expense</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESULT</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Reserve Revenue</b>					
<u>Lineitem</u>					
4219799	Transfer to and from Reserves	-229,775	-308,953	-257,655	-210,997
<b>Total Reserve Revenue</b>		<b>-229,775</b>	<b>-308,953</b>	<b>-257,655</b>	<b>-210,997</b>
<b>RESERVE MOVEMENTS</b>		<b>-229,775</b>	<b>-308,953</b>	<b>-257,655</b>	<b>-210,997</b>
<b>4219</b>	<b>Non Dom Waste Service Planning&amp;Deliv</b>	<b>497,837</b>	<b>512,772</b>	<b>528,155</b>	<b>544,000</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Water</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4220</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
4220101	Water SAM General	482,564	497,104	511,944	527,296
4220102	Water Network Analysis & Strategic Planning Water	400,000	220,000	110,000	30,000
<b>Total Operating Expense</b>		<b>882,564</b>	<b>717,104</b>	<b>621,944</b>	<b>557,296</b>
<b>OPERATING RESULT</b>		<b>882,564</b>	<b>717,104</b>	<b>621,944</b>	<b>557,296</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
4220519	S64 & Water Supply Strategy	250,000	0	0	0
4220520	Water Mains Extension	150,000	0	0	0
4220521	Headworks	97,000	128,000	133,000	133,000
4220522	Water Reservoirs	1,275,000	500,000	300,000	200,000
4220524	Water Mains Renewals	1,350,000	2,148,800	2,534,650	2,500,000
4220527	Water Plant Assets	76,000	80,000	80,000	80,000
4220528	Minor Works	22,500	23,200	23,900	23,900
4220530	Water Telemetry	273,000	120,000	80,000	80,000
4220531	Water Efficiency	23,200	23,900	24,600	24,600
4220532	Water Treatment Plant	200,000	150,000	0	0
4220533	Automatic Water Fill Stations	60,000	0	0	0
4220599	Developer Contributions In Kind (Water)	686,000	568,000	585,000	603,000
<b>Total Capital Expense</b>		<b>4,462,700</b>	<b>3,741,900</b>	<b>3,761,150</b>	<b>3,644,500</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
4220524	Water Mains Renewals	-3,250,860	-3,348,385	-2,780,548	-2,012,851
4220599	Developer Contributions In Kind (Water)	-551,000	-568,000	-585,000	-603,000
<b>Total Capital Revenue</b>		<b>-3,801,860</b>	<b>-3,916,385</b>	<b>-3,365,548</b>	<b>-2,615,851</b>
<b>CAPITAL RESULT</b>		<b>660,840</b>	<b>-174,485</b>	<b>395,602</b>	<b>1,028,649</b>
<b>Reserve Expense</b>					
<u>Lineitem</u>					
4220799	Transfers to and from Reserves	3,341,144	3,438,670	3,539,121	3,642,586

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Water</b>	2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4220</b>	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Total Reserve Expense</b>	<b>3,341,144</b>	<b>3,438,670</b>	<b>3,539,121</b>	<b>3,642,586</b>
<b>Reserve Revenue</b>				
<u>Lineitem</u>				
4220799    Transfers to and from Reserves	-4,666,396	-3,378,670	-3,448,837	-3,552,302
<b>Total Reserve Revenue</b>	<b>-4,666,396</b>	<b>-3,378,670</b>	<b>-3,448,837</b>	<b>-3,552,302</b>
<b>RESERVE MOVEMENTS</b>	<b>-1,325,252</b>	<b>60,000</b>	<b>90,284</b>	<b>90,284</b>
<b>4220        Water</b>	<b>218,152</b>	<b>602,619</b>	<b>1,107,830</b>	<b>1,676,229</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

Sewer	2017/18	2018/19	2019/20	2020/21
Cost Centre 4221	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>				
<u>Lineitem</u>				
4221101 Sewer SAM General	478,614	492,904	507,844	522,996
4221102 Network Analysis & Strategic Planning (Sewer)	500,000	200,000	150,000	100,000
4221537 Sewer Infrastrucutre Condition Assessment	1,500,000	1,000,000	500,000	200,000
<b>Total Operating Expense</b>	<b>2,478,614</b>	<b>1,692,904</b>	<b>1,157,844</b>	<b>822,996</b>
<b>OPERATING RESULT</b>	<b>2,478,614</b>	<b>1,692,904</b>	<b>1,157,844</b>	<b>822,996</b>
<b>Capital Expense</b>				
<u>Lineitem</u>				
4221521 Water Reclamation Plant	900,000	300,000	200,000	200,000
4221522 Reclaimed Water Pipeline	50,000	50,000	50,000	50,000
4221523 Pumps. Mechanical Equip & Rising Mains	1,700,000	1,200,000	1,000,000	1,000,000
4221524 Sewer Mains	500,000	500,000	400,000	300,000
4221525 Reclaimed Water Mains	250,000	200,000	100,000	100,000
4221527 Sewer Telemetry	272,500	100,000	80,000	50,000
4221528 Morgans Road Farm Subdivision Works	150,000	150,000	10,000	0
4221529 Sawtell Water Reclamation Plant	20,000	20,000	20,000	20,000
4221530 Minor Treatment Works	170,000	60,000	60,000	60,000
4221532 Sewer Plant Assets	300,000	150,000	100,000	100,000
4221535 Sewer Rehabilitation	1,500,000	2,000,000	2,800,000	2,938,975
4221536 Sewer Rising Mains	400,000	400,000	400,000	400,000
4221538 S64 Sewer Pump Station Upgrades	500,000	0	0	0
4221540 Northern Beaches Fibre Project	1,150,000	0	0	0
4221598 S64 Works (Sewer)	200,000	400,000	300,000	300,000
4221599 Developer Contributions in Kind (Sewer)	850,000	750,000	800,000	850,000
<b>Total Capital Expense</b>	<b>8,912,500</b>	<b>6,280,001</b>	<b>6,320,000</b>	<b>6,368,975</b>
<b>Capital Revenue</b>				
<u>Lineitem</u>				
4221524 Sewer Mains	-3,109,670	-3,202,960	-432,112	0

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

Sewer	2017/18	2018/19	2019/20	2020/21
Cost Centre 4221	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
4221599 Developer Contributions in Kind (Sewer)	-850,000	-750,000	-800,000	-850,000
<b>Total Capital Revenue</b>	<b>-3,959,670</b>	<b>-3,952,960</b>	<b>-1,232,112</b>	<b>-850,000</b>
<b>CAPITAL RESULT</b>	<b>4,952,830</b>	<b>2,327,041</b>	<b>5,087,888</b>	<b>5,518,975</b>
<b>Reserve Expense</b>				
<u>Lineitem</u>				
4221799 Transfers to and from Reserves	3,584,552	3,677,842	3,773,931	5,433,857
<b>Total Reserve Expense</b>	<b>3,584,552</b>	<b>3,677,842</b>	<b>3,773,931</b>	<b>5,433,857</b>
<b>Reserve Revenue</b>				
<u>Lineitem</u>				
4221799 Transfers to and from Reserves	-8,360,825	-4,117,699	-3,299,049	-3,398,020
<b>Total Reserve Revenue</b>	<b>-8,360,825</b>	<b>-4,117,699</b>	<b>-3,299,049</b>	<b>-3,398,020</b>
<b>RESERVE MOVEMENTS</b>	<b>-4,776,273</b>	<b>-439,857</b>	<b>474,882</b>	<b>2,035,837</b>
<b>4221 Sewer</b>	<b>2,655,171</b>	<b>3,580,088</b>	<b>6,720,614</b>	<b>8,377,808</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Project Design &amp; Survey</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4231</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
4231141	Design Investigations	381,259	392,725	404,474	416,662
4231147	Roads - Survey/Resumptions	30,000	30,900	31,800	32,800
4231149	Street Lighting Operating	1,002,000	1,032,060	1,063,020	1,094,900
4231498	Depreciation	133,833	137,848	141,983	146,240
<b>Total Operating Expense</b>		<b>1,547,092</b>	<b>1,593,533</b>	<b>1,641,277</b>	<b>1,690,602</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4231141	Design Investigations	-1,850	-1,900	-1,957	-1,957
4231149	Street Lighting Operating	-164,800	-168,900	-173,900	-179,200
4231724	Private Footpath Crossings	-28,800	-29,600	-30,488	-30,488
<b>Total Operating Revenue</b>		<b>-195,450</b>	<b>-200,400</b>	<b>-206,345</b>	<b>-211,645</b>
<b>OPERATING RESULT</b>		<b>1,351,642</b>	<b>1,393,133</b>	<b>1,434,932</b>	<b>1,478,957</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
4231570	Traffic Facilities Signage & Improvements	3,820	3,940	4,050	4,180
4231573	S94 Flood Mitigation & Drainage Works	0	220,000	200,000	114,776
<b>Total Capital Expense</b>		<b>3,820</b>	<b>223,940</b>	<b>204,050</b>	<b>118,956</b>
<b>Capital Revenue</b>					
<u>Lineitem</u>					
4231573	S94 Flood Mitigation & Drainage Works	0	-220,000	-200,000	-114,776
<b>Total Capital Revenue</b>		<b>0</b>	<b>-220,000</b>	<b>-200,000</b>	<b>-114,776</b>
<b>CAPITAL RESULT</b>		<b>3,820</b>	<b>3,940</b>	<b>4,050</b>	<b>4,180</b>
<b>4231</b>	<b>Project Design &amp; Survey</b>	<b>1,355,462</b>	<b>1,397,073</b>	<b>1,438,982</b>	<b>1,483,137</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Asset Strategies</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4232</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
4232101	Project Planning	1,085,441	1,118,004	1,151,531	1,186,090
4232146	RSO Direct Program Costs	9,800	10,100	10,400	10,700
<b>Total Operating Expense</b>		<b>1,095,241</b>	<b>1,128,104</b>	<b>1,161,931</b>	<b>1,196,790</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
4232101	Project Planning	-194,979	-200,828	-206,852	-213,059
<b>Total Operating Revenue</b>		<b>-194,979</b>	<b>-200,828</b>	<b>-206,852</b>	<b>-213,059</b>
<b>OPERATING RESULT</b>		<b>900,262</b>	<b>927,276</b>	<b>955,079</b>	<b>983,731</b>
<b>4232</b>	<b>Asset Strategies</b>	<b>900,262</b>	<b>927,276</b>	<b>955,079</b>	<b>983,731</b>



**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Asset Project Delivey</b>	2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 4233</b>	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>				
<u>Lineitem</u>				
4233101 Project Delivery General	519,793	535,387	551,448	567,992
<b>Total Operating Expense</b>	<b>519,793</b>	<b>535,387</b>	<b>551,448</b>	<b>567,992</b>
<b>OPERATING RESULT</b>	<b>519,793</b>	<b>535,387</b>	<b>551,448</b>	<b>567,992</b>
<b>4233 Asset Project Delivey</b>	<b>519,793</b>	<b>535,387</b>	<b>551,448</b>	<b>567,992</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Office of the General Manager</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 5000</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
5000101	Office of the General Manager	586,061	603,643	621,753	640,405
5000161	Sister City Youth Exchange Program	8,600	8,700	8,800	8,900
5000162	Councillor Allowances & Expenses	284,970	293,540	302,385	311,390
5000164	LG NSW Subscription	53,930	55,500	57,200	58,900
5000165	Civic Receptions	6,800	6,900	7,100	7,300
5000166	Naturalisations	7,400	7,600	7,800	8,000
5000168	Sister City Visit - Sasebo	0	25,000	0	25,000
5000169	Australia Day Committee	9,890	10,185	10,490	10,800
5000182	Regional Subscriptions	78,900	81,200	83,650	86,100
5000183	National Subscriptions	3,400	3,500	3,600	3,700
5000498	Depreciation	1,714	1,765	1,818	1,872
<b>Total Operating Expense</b>		<b>1,041,665</b>	<b>1,097,533</b>	<b>1,104,596</b>	<b>1,162,367</b>
<b>OPERATING RESULT</b>		<b>1,041,665</b>	<b>1,097,533</b>	<b>1,104,596</b>	<b>1,162,367</b>
<b>5000</b>	<b>Office of the General Manager</b>	<b>1,041,665</b>	<b>1,097,533</b>	<b>1,104,596</b>	<b>1,162,367</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Business Improvement</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 5100</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
5100101	Business Improvement General	143,935	148,253	152,701	157,282
5100130	Establishment of Ongoing Business Improvement	223,302	230,001	236,811	243,735
<b>Total Operating Expense</b>		<b>367,237</b>	<b>378,254</b>	<b>389,512</b>	<b>401,017</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
5100725	T2S Project Savings	0	0	0	0
<b>Total Operating Revenue</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OPERATING RESULT</b>		<b>367,237</b>	<b>378,254</b>	<b>389,512</b>	<b>401,017</b>
<b>Reserve Revenue</b>					
<u>Lineitem</u>					
5100799	Transfer to and from Reserves	-367,237	-378,254	-389,512	-401,017
<b>Total Reserve Revenue</b>		<b>-367,237</b>	<b>-378,254</b>	<b>-389,512</b>	<b>-401,017</b>
<b>RESERVE MOVEMENTS</b>		<b>-367,237</b>	<b>-378,254</b>	<b>-389,512</b>	<b>-401,017</b>
<b>5100</b>	<b>Business Improvement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Governance Services</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 5200</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
5200101	Governance Services General	690,111	710,824	732,152	754,043
5200125	Internal Audit	94,500	97,335	100,255	103,260
5200126	Consulting Costs	35,000	35,000	35,000	35,000
5200128	Legal Expenses	407,460	419,680	432,280	445,240
5200129	Crown Land Management & Native Title	25,000	0	0	0
5200131	Prosper Coffs Harbour Ltd Operating	20,000	20,000	20,000	20,000
5200133	Insurance Costs	876,015	902,295	929,364	929,364
5200180	2016 Election Expenses	0	0	0	453,000
<b>Total Operating Expense</b>		<b>2,148,086</b>	<b>2,185,134</b>	<b>2,249,051</b>	<b>2,739,907</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
5200725	Performance Bonuses and Rebates	-100,500	-100,500	-100,500	-100,500
<b>Total Operating Revenue</b>		<b>-100,500</b>	<b>-100,500</b>	<b>-100,500</b>	<b>-100,500</b>
<b>OPERATING RESULT</b>		<b>2,047,586</b>	<b>2,084,634</b>	<b>2,148,551</b>	<b>2,639,407</b>
<b>5200</b>	<b>Governance Services</b>	<b>2,047,586</b>	<b>2,084,634</b>	<b>2,148,551</b>	<b>2,639,407</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Airport</b>	2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 6200</b>	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>				
<u>Lineitem</u>				
6200101 Airport General	369,457	380,541	391,957	403,716
6200111 Loan Interest Repayments	374,970	306,400	241,779	171,803
6200116 Administration Charge	286,700	295,301	304,160	313,285
6200119 Dividend Payable to General a/c	406,900	419,107	431,680	444,631
6200124 Administration Expenses	50,000	52,000	53,000	55,000
6200125 Security Screening Operating	1,323,000	1,376,000	1,431,000	1,488,000
6200126 General Car Parking Operating	83,000	86,000	89,000	91,000
6200127 Security Car Parking Operating	83,000	86,000	89,000	91,000
6200135 Animal Hazard Management Plan	17,000	18,000	18,000	19,000
6200136 Airport Landside Plan	50,000	50,000	50,000	50,000
6200137 Airport Strategic Plan	54,000	52,000	52,000	54,000
6200145 Internal Marketing	106,000	109,000	113,000	116,000
6200146 RPT Operatiions & Maintenance	1,343,000	1,410,000	1,481,000	1,555,000
6200147 General Aviation Operations	222,000	233,000	244,000	256,000
6200148 Rates and Taxes	137,000	141,000	145,000	149,000
6200498 Depreciation	1,612,759	1,661,142	1,710,976	1,762,305
<b>Total Operating Expense</b>	<b>6,518,786</b>	<b>6,675,491</b>	<b>6,845,552</b>	<b>7,019,740</b>
<b>Operating Revenue</b>				
<u>Lineitem</u>				
6200125 Security Screening Operating	-1,323,000	-1,376,000	-1,431,000	-1,488,000
6200126 General Car Parking Operating	-660,000	-680,000	-700,000	-721,000
6200127 Security Car Parking Operating	-540,000	-556,000	-573,000	-590,000
6200714 Interest on Investments - Airport	-20,000	0	-43,000	-82,000
6200715 Airport - LIRS Subsidy Icome	-119,142	-99,000	-78,000	-54,000
6200721 Aeronautical Charges	-4,999,000	-5,661,000	-5,950,000	-6,127,000
6200722 RPT Leases and Advertising Income	-167,000	-172,000	-177,000	-182,000
6200723 GA Leases	-207,000	-213,000	-220,000	-226,000
6200725 Contributions/Sundry Income	-14,000	-14,000	-15,000	-15,000

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Airport</b>	2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 6200</b>	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Total Operating Revenue</b>	<b>-8,049,142</b>	<b>-8,771,000</b>	<b>-9,187,000</b>	<b>-9,485,000</b>
<b>OPERATING RESULT</b>	<b>-1,530,356</b>	<b>-2,095,509</b>	<b>-2,341,448</b>	<b>-2,465,260</b>
<b>Capital Expense</b>				
<u>Lineitem</u>				
6200512 Loan Principal Repayment	1,302,479	1,010,036	1,074,221	1,142,987
6200524 Minor Capital Works	15,000	15,000	16,000	16,000
6200525 General Aviation Planned Enhancements	103,000	106,000	109,000	113,000
6200526 RPT Planned Enhancements	52,000	53,000	55,000	56,000
6200530 Air Conditioning	0	0	0	500,000
6200532 Terminal Area Masterplan	20,000	20,000	20,000	20,000
6200534 Landside Traffic Modifications	535,000	0	0	0
6200535 Backup Generator	0	0	0	0
6200536 Security Screening Uquipment	0	0	0	400,000
6200537 Replace Perimeter Fence & New Lighting	0	0	0	0
6200538 RTIF Capital Works Upgrade	0	0	0	0
6200539 RPT Taxiway Overlays	500,000	0	0	0
6200540 RPT Carpark Resurfacing	0	200,000	0	300,000
6200542 Enterprise Park Land Dev Consultant	0	0	0	0
6200543 Runway Rejuvenation	0	500,000	0	0
6200544 Relocate Staff Carpark	0	0	450,000	0
<b>Total Capital Expense</b>	<b>2,527,479</b>	<b>1,904,036</b>	<b>1,724,221</b>	<b>2,547,987</b>
<b>CAPITAL RESULT</b>	<b>2,527,479</b>	<b>1,904,036</b>	<b>1,724,221</b>	<b>2,547,987</b>
<b>Reserve Expense</b>				
<u>Lineitem</u>				
6200799 Transfer to and from Reserves	615,636	1,852,615	2,328,203	1,679,578
<b>Total Reserve Expense</b>	<b>615,636</b>	<b>1,852,615</b>	<b>2,328,203</b>	<b>1,679,578</b>
<b>RESERVE MOVEMENTS</b>	<b>615,636</b>	<b>1,852,615</b>	<b>2,328,203</b>	<b>1,679,578</b>
<b>6200 Airport</b>	<b>1,612,759</b>	<b>1,661,142</b>	<b>1,710,976</b>	<b>1,762,305</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>CitySmart Solutions</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 6300</b>		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expense</b>					
<u>Lineitem</u>					
6300101	Telecommunication & New Technology General	612,072	630,139	648,743	667,898
6300119	Dividend Payable	347,121	368,595	394,716	413,426
6300141	Switchboard Assembly & Installation	529,250	542,481	556,044	569,945
6300143	CCTV Sales & Installation	229,416	235,151	241,030	247,056
6300144	Other Tech Group Projects	15,222	15,603	15,993	16,393
6300147	Fibre Optic Cabling	248,311	254,519	260,882	267,404
6300148	Tech Group Consulting	40,220	41,225	42,256	43,312
6300498	Depreciation	156,582	161,279	166,117	171,100
<b>Total Operating Expense</b>		<b>2,178,194</b>	<b>2,248,992</b>	<b>2,325,781</b>	<b>2,396,534</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
6300141	Switchboard Assembly & Installation	-1,441,057	-1,477,084	-1,514,011	-1,551,861
6300143	CCTV Sales & Installation	-240,247	-246,253	-252,409	-258,719
6300144	Other Tech Group Projects	-19,789	-20,284	-20,791	-21,311
6300147	Fibre Optic Cabling	-426,978	-437,652	-448,593	-459,808
6300148	Tech Group Consulting	-61,883	-63,430	-65,015	-66,641
6300794	Interest on Investments	-10,047	-10,298	-10,555	-10,819
<b>Total Operating Revenue</b>		<b>-2,200,001</b>	<b>-2,255,001</b>	<b>-2,311,374</b>	<b>-2,369,159</b>
<b>OPERATING RESULT</b>		<b>-21,807</b>	<b>-6,009</b>	<b>14,407</b>	<b>27,375</b>
<b>Reserve Expense</b>					
<u>Lineitem</u>					
6300799	Transfer to and from Reserves	178,389	167,288	151,710	143,725
<b>Total Reserve Expense</b>		<b>178,389</b>	<b>167,288</b>	<b>151,710</b>	<b>143,725</b>
<b>RESERVE MOVEMENTS</b>		<b>178,389</b>	<b>167,288</b>	<b>151,710</b>	<b>143,725</b>
<b>6300</b>	<b>CitySmart Solutions</b>	<b>156,582</b>	<b>161,279</b>	<b>166,117</b>	<b>171,100</b>

**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

<b>Environmental Laboratory</b>		2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 6400</b>		<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
<b>Operating Expense</b>					
<u>Lineitem</u>					
6400101	Environmental Laboratory General	408,127	420,375	432,978	445,947
6400119	Dividend Payable to General a/c	80,700	83,121	85,615	88,183
6400145	Laboratory - Water Testing Consumables	119,900	123,500	127,200	131,100
6400146	Laboratory Building M&R	7,200	7,400	7,600	7,800
6400147	Property 38 Gordon Street Operating Costs	32,300	33,300	34,400	35,300
6400498	Depreciation	14,500	14,900	15,300	15,700
<b>Total Operating Expense</b>		<b>662,727</b>	<b>682,596</b>	<b>703,093</b>	<b>724,030</b>
<b>Operating Revenue</b>					
<u>Lineitem</u>					
6400714	Interest on Investments	-14,000	-12,500	-13,500	-14,500
6400725	Laboratory Fees - Internal	-267,900	-275,900	-284,200	-292,700
6400726	Laboratory Fees - External	-487,500	-502,100	-517,200	-532,700
<b>Total Operating Revenue</b>		<b>-769,400</b>	<b>-790,500</b>	<b>-814,900</b>	<b>-839,900</b>
<b>OPERATING RESULT</b>		<b>-106,673</b>	<b>-107,904</b>	<b>-111,807</b>	<b>-115,870</b>
<b>Capital Expense</b>					
<u>Lineitem</u>					
6400521	Laboratory Equipment	250,000	50,000	50,000	50,000
<b>Total Capital Expense</b>		<b>250,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>CAPITAL RESULT</b>		<b>250,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>Reserve Expense</b>					
<u>Lineitem</u>					
6400799	Transfer to and from Reserves	0	72,804	77,107	81,570
<b>Total Reserve Expense</b>		<b>0</b>	<b>72,804</b>	<b>77,107</b>	<b>81,570</b>
<b>Reserve Revenue</b>					
<u>Lineitem</u>					
6400799	Transfer to and from Reserves	-128,827	0	0	0
<b>Total Reserve Revenue</b>		<b>-128,827</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESERVE MOVEMENTS</b>		<b>-128,827</b>	<b>72,804</b>	<b>77,107</b>	<b>81,570</b>
<b>6400</b>	<b>Environmental Laboratory</b>	<b>14,500</b>	<b>14,900</b>	<b>15,300</b>	<b>15,700</b>



**ADOPTED 4 YEAR DETAILED BUDGET**  
**Coffs Harbour City Council**

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<b>Environmental Laboratory</b>	2017/18	2018/19	2019/20	2020/21
<b>Cost Centre 6400</b>	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE

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<b>Grand Total</b>	<b>46,377,309</b>	<b>48,084,830</b>	<b>49,928,331</b>	<b>51,803,008</b>
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This Report excludes Projects classified as Reserve Transfers. Internals are Included.

## 17/18 Coffs Coast State Park Trust Adopted Budgets

### Operating

	Park Beach	Sawtell Beach	Woolgoolga Beach	Woolgoolga Lake
<b><u>Cabin Operations</u></b>				
<b>Income</b>				
Cabin Hire Income	1,976,000	1,211,600	448,050	182,000
	<b>1,976,000</b>	<b>1,211,600</b>	<b>448,050</b>	<b>182,000</b>
<b>Expenses</b>				
Cabin Building R&M	28,350	33,600	21,000	8,400
Cabin Furn & Equip R&M	21,000	18,375	0	0
Cabin Pay TV	17,442	11,730	0	0
Cabin Linen Costs	82,000	38,625	25,200	6,300
Cabin Cleaning	36,750	31,500	17,850	10,500
Electricity	169,015	133,875	73,500	27,300
Travel Agent Commission	8,317	4,800	2,000	515
Garbage	0	45,413	25,200	16,538
Lands Levy	98,800	60,580	22,403	9,100
Heating Fuel - Gas	23,625	16,800	6,300	4,725
Water & Sewerage	0	78,750	44,100	31,500
	<b>485,299</b>	<b>474,048</b>	<b>237,553</b>	<b>114,878</b>
<b>Net Operating Result from Cabin Operations</b>	<b>1,490,701</b>	<b>737,552</b>	<b>210,498</b>	<b>67,122</b>
<b><u>Site Operations</u></b>				
<b>Income</b>				
Site Hire	1,679,600	962,000	520,150	405,600
Storage of Vans Income	0	26,265	25,750	0
	<b>1,679,600</b>	<b>988,265</b>	<b>545,900</b>	<b>405,600</b>
<b>Expenses</b>				
Site R&M	761,250	401,100	168,000	84,000
Site - Grounds	52,500	28,350	0	0
Travel Agent Commission	1,468	0	0	0
Lands Levy	83,980	49,413	27,295	20,280
	<b>899,198</b>	<b>478,863</b>	<b>195,295</b>	<b>104,280</b>
<b>Net Operating Result from Site Operations</b>	<b>780,402</b>	<b>509,402</b>	<b>350,605</b>	<b>301,320</b>
<b><u>Permanent Residents Operations</u></b>				
<b>Income</b>				
Permanent Residence Site Fees	515,000	224,540	35,020	9,894
Permanent Residence Elec Reimbursement	25,235	30,900	6,180	2,163
	<b>540,235</b>	<b>255,440</b>	<b>41,200</b>	<b>12,057</b>
<b>Expenses</b>				
Division 40	9,180	5,665	1,800	900
Electricity	25,235	0	0	0
Lands Levy	27,012	12,772	2,060	603
	<b>61,427</b>	<b>18,437</b>	<b>3,860</b>	<b>1,503</b>
<b>Net Operating Result from Permanent Residents Operations</b>	<b>478,808</b>	<b>237,003</b>	<b>37,340</b>	<b>10,554</b>

## 17/18 Coffs Coast State Park Trust Adopted Budgets

### Operating

	Park Beach	Sawtell Beach	Woolgoolga Beach	Woolgoolga Lake
<b><u>Shop Operations</u></b>				
<b>Income</b>				
Shop Income	154,500	56,650	0	0
	<b>154,500</b>	<b>56,650</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>				
Shop Stock	110,250	44,625	0	0
Lands Levy	7,725	2,833	0	0
	<b>117,975</b>	<b>47,458</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result from Shop Operations</b>	<b>36,525</b>	<b>9,193</b>	<b>0</b>	<b>0</b>
<b><u>Hall Operations</u></b>				
<b>Income</b>				
Hall Hire	0	500	1,000	0
	<b>0</b>	<b>500</b>	<b>1,000</b>	<b>0</b>
<b>Expenses</b>				
Lands Levy	0	25	50	0
	<b>0</b>	<b>25</b>	<b>50</b>	<b>0</b>
<b>Net Operating Result from Hall Operations</b>	<b>0</b>	<b>475</b>	<b>950</b>	<b>0</b>
<b><u>Residence Operations</u></b>				
<b>Income</b>				
Residence Hire Income	0	0	12,000	0
	<b>0</b>	<b>0</b>	<b>12,000</b>	<b>0</b>
<b>Expenses</b>				
Lands Levy	0	0	600	0
	<b>0</b>	<b>0</b>	<b>600</b>	<b>0</b>
<b>Net Operating Result from Residence Operations</b>	<b>0</b>	<b>0</b>	<b>11,400</b>	<b>0</b>
<b><u>Amenities Operations</u></b>				
<b>Income</b>				
Laundry Income	56,650	30,900	14,935	7,725
	<b>56,650</b>	<b>30,900</b>	<b>14,935</b>	<b>7,725</b>
<b>Expenses</b>				
Lands Levy	2,833	1,545	747	386
	<b>2,833</b>	<b>1,545</b>	<b>747</b>	<b>386</b>
<b>Net Operating Result from Amenities Operations</b>	<b>53,818</b>	<b>29,355</b>	<b>14,188</b>	<b>7,339</b>
<b><u>Sundry Operations</u></b>				
<b>Income</b>				
Miscellaneous	49,440	20,600	7,210	4,223
	<b>49,440</b>	<b>20,600</b>	<b>7,210</b>	<b>4,223</b>
<b>Expenses</b>				
Lands Levy	2,472	1,030	361	211
	<b>2,472</b>	<b>1,030</b>	<b>361</b>	<b>211</b>
<b>Net Operating Result from Sundry Operations</b>	<b>46,968</b>	<b>19,570</b>	<b>6,850</b>	<b>4,012</b>

## 17/18 Coffs Coast State Park Trust Adopted Budgets

### Operating

	Park Beach	Sawtell Beach	Woolgoolga Beach	Woolgoolga Lake
<b>Administration</b>				
<b>Income</b>				
Bank Interest	0	28,000	1,000	0
	<b>0</b>	<b>28,000</b>	<b>1,000</b>	<b>0</b>
<b>Expenses</b>				
Reception Building R&M	31,500	18,900	10,500	7,875
Printing Postage & Stat	12,600	5,250	2,625	1,050
Bank Charges	23,625	15,750	6,300	3,045
Reservations / Acct Syst	12,600	14,500	5,775	5,250
Conferences	3,000	2,800	0	0
Licences / Local Govt Levy	6,000	3,800	1,500	618
Petty Cash & Sundries	6,300	1,000	919	412
Audit Fees	6,000	10,000	7,770	4,200
Telephone & Fax	18,900	6,510	5,775	1,890
Communications	0	0	10,300	4,326
Wages Admin Non Timesheet	707,700	383,250	199,500	159,600
Staff Uniforms & Protective Clothing	8,000	4,500	500	350
FBT	900	1,000	0	0
Staff Training & Medical	6,000	5,000	1,000	200
Superannuation	89,250	68,250	19,425	0
Workers Compensation	74,675	43,775	11,025	2,000
Rates	162,750	0	0	0
Security	42,000	27,300	19,950	1,575
Refunds	500	500	400	400
Leave Taken	120,000	72,000	20,600	1,900
Insurance	39,900	28,000	13,125	5,775
Garbage	57,750	0	0	0
	<b>1,429,950</b>	<b>712,085</b>	<b>336,989</b>	<b>200,466</b>
<b>Net Operating Result from Rates, Levies &amp; Charges</b>	<b>-1,429,950</b>	<b>-684,085</b>	<b>-335,989</b>	<b>-200,466</b>
<b>Advertising &amp; Marketing</b>				
<b>Expenses</b>				
Advertising & Marketing	95,000	91,555	16,800	15,750
	<b>95,000</b>	<b>91,555</b>	<b>16,800</b>	<b>15,750</b>
<b>Net Operating Result from Advertising &amp; Marketing</b>	<b>-95,000</b>	<b>-91,555</b>	<b>-16,800</b>	<b>-15,750</b>
<b>Contributions</b>				
<b>Expenses</b>				
CHCC Parks & Recreation	101,710	43,590	0	0
CHCC Administration Levy	23,057	23,057	2,500	3,500
CHCC + Jetty Contribution	234,700	234,700	0	0
	<b>359,467</b>	<b>301,347</b>	<b>2,500</b>	<b>3,500</b>
<b>Net Operating Result from Contributions</b>	<b>-359,467</b>	<b>-301,347</b>	<b>-2,500</b>	<b>-3,500</b>

## 17/18 Coffs Coast State Park Trust Adopted Budgets

### Operating

	Park Beach	Sawtell Beach	Woolgoolga Beach	Woolgoolga Lake
<b><u>Grounds Operations</u></b>				
<b>Expenses</b>				
Gardens - Trees & Landscaping	10,000	5,150	17,325	11,025
Arboreal Inspections	0	0	5,000	2,000
	<b>10,000</b>	<b>5,150</b>	<b>22,325</b>	<b>13,025</b>
<b>Net Operating Result from Garbage</b>	<b>-10,000</b>	<b>-5,150</b>	<b>-22,325</b>	<b>-13,025</b>
<b>Expenses</b>				
Pool Maintenance	21,000	0	0	0
	<b>21,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result from Pool Operations</b>	<b>-21,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Plant &amp; Equipment</u></b>				
<b>Expenses</b>				
PE Repairs & Maintenance	43,050	28,350	5,775	1,575
	<b>43,050</b>	<b>28,350</b>	<b>5,775</b>	<b>1,575</b>
<b>Net Operating Result from Plant &amp; Equipment</b>	<b>-43,050</b>	<b>-28,350</b>	<b>-5,775</b>	<b>-1,575</b>
<b><u>Pool Operations</u></b>				
<b><u>Debt Servicing</u></b>				
<b>Expenses</b>				
Interest on Loan	45,000	22,500	0	18,000
	<b>45,000</b>	<b>22,500</b>	<b>0</b>	<b>18,000</b>
<b>Net Operating Result from Debt Servicing</b>	<b>-45,000</b>	<b>-22,500</b>	<b>0</b>	<b>-18,000</b>
<b><u>Reserve Maintenance</u></b>				
<b>Expenses</b>				
Grounds R&M	2,000	12,000	58,000	5,665
	<b>2,000</b>	<b>12,000</b>	<b>58,000</b>	<b>5,665</b>
<b>Net Operating Result from Reserve Maintenance</b>	<b>-2,000</b>	<b>-12,000</b>	<b>-58,000</b>	<b>-5,665</b>
Net Operating Result	881,755	397,562	190,441	132,366
<b>Capital Expenditure</b>				
Cabins/Villas	705,000	710,000	0	130,000
Buildings	250,000	0	350,000	0
Amenities	185,000	0	75,000	0
Plant & Equipment	6,000	20,000	0	0
Recreation Precinct	180,000	50,000	0	0
Grounds	320,000	295,000	375,000	70,000
Principal Loan Repayments	100,000	50,000		40,000
<b>Total Capital Expenditure</b>	<b>1,746,000</b>	<b>1,125,000</b>	<b>800,000</b>	<b>240,000</b>



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