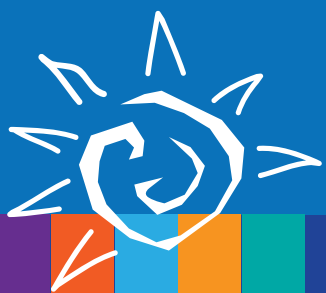


COFFS HARBOUR CITY COUNCIL

INTEGRATED PLANNING AND REPORTING



DELIVERY PROGRAM BUDGETS 2016 - 2020



Helping to achieve the 2030 Community Vision

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2016/2017 Consolidated Income Statement

Period Ending: 30 June 2017

2015/16 <i>Budget</i> \$'000	<i>Description</i>	2016/17		
		<i>Budget</i> \$'000	<i>Variance</i> \$'000	<i>Var %</i>
Recurrent Revenue				
\$81,364	Rates & Annual Charges	\$86,781	\$5,417	6%
\$29,433	User Charges & Fees	\$33,104	\$3,671	11%
\$5,563	Interest & Investment Revenue	\$5,700	\$137	2%
\$7,678	Other Revenues	\$8,152	\$474	6%
\$27,878	Grants & Contributions provided for Operating Purposes	\$20,924	(\$6,954)	-33%
\$151,916	RECURRENT REVENUE	\$154,661	\$2,745	2%
Recurrent Expenditure				
\$39,897	Employee Benefits & Oncosts	\$37,814	(\$2,083)	-6%
\$12,666	Borrowing Costs	\$11,498	(\$1,168)	-10%
\$55,359	Materials & Contracts	\$54,123	(\$1,236)	-2%
\$48,131	Depreciation & Amortisation	\$44,767	(\$3,364)	-8%
\$12,448	Other Expenses	\$12,236	(\$212)	-2%
\$168,501	RECURRENT EXPENDITURE	\$160,438	(\$8,063)	-5%
(\$16,585)	NET OPERATING (DEFICIT)	(\$5,777)	\$10,808	-187%
Capital Revenue				
\$27,492	Capital Grants, Subsidies, Contributions and Donations	\$24,317	(\$3,175)	-13%
\$27,492	CAPITAL REVENUE	\$24,317	(\$3,175)	-13%
\$10,907	NET SURPLUS	\$18,540	\$7,633	41%



2016/2017 Fund Income Statement

Period Ending: 30 June 2017

<i>Description</i>	General	Water	Sewer	Total
	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
Recurrent Revenue				
Rates & Annual Charges	\$60,076	\$3,979	\$22,726	\$86,781
User Charges & Fees	\$16,946	\$13,621	\$2,537	\$33,104
Interest & Investment Revenue	\$2,421	\$1,228	\$2,051	\$5,700
Other Revenues	\$7,330	\$403	\$419	\$8,152
Grants & Contributions provided for Operating Purposes	\$20,924	\$0	\$0	\$20,924
RECURRENT REVENUE	\$107,697	\$19,231	\$27,733	\$154,661
Recurrent Expenditure				
Employee Benefits & Oncosts	\$30,335	\$3,097	\$4,382	\$37,814
Borrowing Costs	\$1,062	\$4,828	\$5,608	\$11,498
Materials & Contracts	\$47,230	\$2,819	\$4,074	\$54,123
Depreciation & Amortisation	\$25,695	\$7,512	\$11,560	\$44,767
Other Expenses	\$3,934	\$3,326	\$4,976	\$12,236
RECURRENT EXPENDITURE	\$108,256	\$21,582	\$30,600	\$160,438
NET OPERATING (DEFICIT)	(\$559)	(\$2,351)	(\$2,867)	(\$5,777)
Capital Revenue				
Capital Grants, Subsidies, Contributions and Donations	\$18,142	\$3,156	\$3,019	\$24,317
CAPITAL REVENUE	\$18,142	\$3,156	\$3,019	\$24,317
NET SURPLUS	\$17,583	\$805	\$152	\$18,540



4 Year Consolidated Income Statement

<i>Description</i>	<i>2016/17</i>	<i>2017/18</i>	<i>2018/19</i>	<i>2019/20</i>
	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
Recurrent Revenue				
Rates & Annual Charges	\$86,781	\$89,204	\$92,296	\$95,503
User Charges & Fees	\$33,104	\$34,421	\$36,075	\$37,312
Interest & Investment Revenue	\$5,700	\$5,215	\$4,645	\$5,015
Other Revenues	\$8,152	\$9,787	\$10,117	\$10,433
Grants & Contributions provided for Operating Purposes	\$20,924	\$20,812	\$21,824	\$22,884
RECURRENT REVENUE	\$154,661	\$159,439	\$164,957	\$171,147
Recurrent Expenditure				
Employee Benefits & Oncosts	\$37,814	\$38,873	\$39,961	\$41,080
Borrowing Costs	\$11,498	\$10,529	\$9,544	\$8,503
Materials & Contracts	\$54,123	\$56,412	\$57,982	\$60,867
Depreciation & Amortisation	\$44,767	\$46,169	\$47,617	\$49,046
Other Expenses	\$12,236	\$11,908	\$11,969	\$12,035
RECURRENT EXPENDITURE	\$160,438	\$163,891	\$167,073	\$171,531
NET OPERATING (DEFICIT)	(\$5,777)	(\$4,452)	(\$2,116)	(\$384)
Capital Revenue				
Capital Grants, Subsidies, Contributions and Donations	\$24,317	\$17,938	\$17,946	\$19,241
CAPITAL REVENUE	\$24,317	\$17,938	\$17,946	\$19,241
NET SURPLUS	\$18,540	\$13,486	\$15,830	\$18,857



2016/17 Consolidated Statement of Cash Flows

Period Ending: 30 June 2017

	2016/17
Cash Flows from Operating Activities	
Receipts:	
Rates & Annual Charges	\$86,781
User Charges & Fees	\$33,104
Interest & Investment Revenue Received	\$5,700
Grants & Contributions	\$43,907
Other	\$8,152
Payments:	
Employee Benefits & On-Costs	(\$37,814)
Materials & Contracts	(\$54,123)
Borrowing Costs	(\$11,498)
Other	(\$12,236)
Net Cash provided (or used in) Operating Activities	\$61,973
Cash Flows from Investing Activities	
Receipts:	
Sale of Investment Securities	\$54,312
Sale of Investment Property	\$0
Sale of Real Estate Assets	\$0
Sale of Infrastructure, Property, Plant & Equipment	\$1,334
Payments:	
Purchase of Investment Securities	(\$50,000)
Purchase of Investment Property	\$0
Purchase of Infrastructure, Property, Plant & Equipment	(\$52,771)
Purchase of Real Estate Assets	\$0
Net Cash provided (or used in) Investing Activities	(\$47,125)
Cash Flows from Financing Activities	
Receipts:	
Proceeds from Borrowings & Advances	\$0
Proceeds from Finance Leases	\$0
Other Financing Activity Receipts	\$0
Payments:	
Repayment of Borrowings & Advances	(\$14,898)
Repayment of Finance Lease Liabilities	\$0
Distributions to Minority Interests	\$0
Other Financing Activity Payments	\$0
Net Cash Flow provided (used in) Financing Activities	(\$14,898)
Net Increase/(Decrease) in Cash & Cash Equivalents	(\$50)
plus: Cash, Cash Equivalents & Investments - beginning of year	\$156,129
Cash & Cash Equivalents - end of the year	\$156,079



2016/17 Summary by Cost Centre

Cost Centre	Revenue \$			Expenditure \$		
	Operating	Capital	Total	Operating	Capital	Total
Executive Office						
Office of the General Manager	\$0	\$0	\$0	\$1,039,845	\$0	\$1,039,845
Business Transformation	\$450,000	\$0	\$450,000	\$509,780	\$0	\$509,780
Governance Services	\$100,500	\$0	\$100,500	\$2,592,856	\$0	\$2,592,856
Total Executive Office	\$550,500	\$0	\$550,500	\$4,142,481	\$0	\$4,142,481
Business Services	\$0	\$0	\$0	\$364,647	\$0	\$364,647
Business Systems	\$8,750	\$0	\$8,750	\$3,569,111	\$642,604	\$4,211,715
Organisation Development	\$100,000	\$0	\$100,000	\$1,471,539	\$0	\$1,471,539
Customer Services	\$68,368	\$0	\$68,368	\$2,557,035	\$170,000	\$2,727,035
Financial Services & Logistics						
Financial Planning	\$16,930,364	\$6,693,218	\$23,623,582	\$2,922,962	\$4,758,659	\$7,681,621
Financial Support	\$77,335,404	\$0	\$77,335,404	\$2,060,092	\$0	\$2,060,092
Plant & Fleet Management	\$6,778,700	\$1,334,200	\$8,112,900	\$6,904,422	\$5,274,400	\$12,178,822
Property & Facilities Management	\$1,445,498	\$0	\$1,445,498	\$3,818,641	\$108,652	\$3,927,293
Total Business Services	\$102,667,084	\$8,027,418	\$110,694,502	\$23,668,449	\$10,954,315	\$34,622,764
Sustainable Communities	\$0	\$0	\$0	\$368,716	\$0	\$368,716
Community & Cultural Services	\$0	\$0	\$0	\$351,422	\$0	\$351,422
Corporate Planning & Performance	\$0	\$0	\$0	\$201,282	\$0	\$201,282
Corporate Sustainability	\$65,500	\$0	\$65,500	\$328,599	\$0	\$328,599
Community Planning & Commissioning	\$0	\$0	\$0	\$548,144	\$1,163,519	\$1,711,663
Library Services	\$172,100	\$50,000	\$222,100	\$1,853,538	\$79,500	\$1,933,038
Regional Gallery	\$43,200	\$0	\$43,200	\$331,907	\$0	\$331,907
Jetty Theatre	\$210,300	\$0	\$210,300	\$522,800	\$58,000	\$580,800
Museum	\$2,500	\$0	\$2,500	\$266,192	\$4,000	\$270,192
Community Venues	\$0	\$0	\$0	\$596,659	\$0	\$596,659
Cultural & Creative Industries	\$0	\$0	\$0	\$102,688	\$0	\$102,688
Lifeguard Services	\$15,000	\$0	\$15,000	\$769,928	\$0	\$769,928
Sustainable Living & Community Programs	\$50,345	\$0	\$50,345	\$275,692	\$0	\$275,692
Total Community & Cultural Services	\$558,945	\$50,000	\$608,945	\$6,517,567	\$1,305,019	\$7,822,586
Sustainable Places						
Local Planning	\$59,400	\$0	\$59,400	\$1,733,829	\$0	\$1,733,829
Development Assessment	\$1,901,065	\$0	\$1,901,065	\$1,703,909	\$0	\$1,703,909
Compliance & Regulatory Enforcement	\$482,225	\$0	\$482,225	\$1,433,783	\$4,000	\$1,437,783
Environmental & Public Health	\$467,969	\$0	\$467,969	\$1,376,383	\$2,000	\$1,378,383
Total Sustainable Places	\$2,910,659	\$0	\$2,910,659	\$6,247,904	\$6,000	\$6,253,904



2016/17 Summary by Cost Centre

Cost Centre	Revenue \$			Expenditure \$		
	<i>Operating</i>	<i>Capital</i>	<i>Total</i>	<i>Operating</i>	<i>Capital</i>	<i>Total</i>
City Prosperity						
Industry & Destination Development	\$347,417	\$0	\$347,417	\$1,623,199	\$47,545	\$1,670,744
Events	\$903,221	\$0	\$903,221	\$2,154,681	\$0	\$2,154,681
International Stadium	\$64,300	\$0	\$64,300	\$639,490	\$146,340	\$785,830
Sports Facilities & Ovals	\$81,000	\$0	\$81,000	\$590,965	\$0	\$590,965
Total City Prosperity	\$1,395,938	\$0	\$1,395,938	\$5,008,335	\$193,885	\$5,202,220
Total Sustainable Communities	\$4,865,542	\$50,000	\$4,915,542	\$17,773,806	\$1,504,904	\$19,278,710
Sustainable Infrastructure						
Sustainable Infrastructure	\$472,092	\$842,500	\$1,314,592	\$2,141,418	\$842,500	\$2,983,918
Strategic Asset Management	\$78,100	\$0	\$78,100	\$399,224	\$0	\$399,224
Infrastructure Construction & Maintenance	\$65,900	\$78,000	\$143,900	\$1,368,161	\$78,000	\$1,446,161
Financial Sustainability	\$6,450,494	\$0	\$6,450,494	\$1,293,546	\$5,156,948	\$6,450,494
Community Facilities	\$1,960,372	\$0	\$1,960,372	\$551,694	\$919,964	\$1,471,658
CBD Masterplan Works	\$773,571	\$0	\$773,571	\$475,700	\$1,970,000	\$2,445,700
Jetty Foreshores Project	\$273,514	\$4,605,288	\$4,878,802	\$150,884	\$9,402,646	\$9,553,530
Open Space	\$1,368,430	\$0	\$1,368,430	\$8,170,618	\$1,214,360	\$9,384,978
Roads	\$1,276,800	\$3,412,397	\$4,689,197	\$14,837,735	\$6,485,690	\$21,323,425
Bridges & Jetty Structure	\$887,293	\$0	\$887,293	\$1,114,489	\$887,293	\$2,001,782
Footpaths, Cycleways & Bus Shelters	\$0	\$0	\$0	\$1,077,123	\$25,000	\$1,102,123
Parking	\$0	\$0	\$0	\$1,370,658	\$234,022	\$1,604,680
Quarries	\$319,300	\$0	\$319,300	\$319,300	\$0	\$319,300
Drainage	\$2,450,380	\$0	\$2,450,380	\$2,735,219	\$2,068,910	\$4,804,129
Coastal Works	\$6,367,830	\$241,500	\$6,609,330	\$5,393,804	\$140,600	\$5,534,404
Project Design	\$29,800	\$0	\$29,800	\$1,022,965	\$329,880	\$1,352,845
Project Planning	\$60,400	\$0	\$60,400	\$1,107,467	\$0	\$1,107,467
Asset Telemetry & Monitoring	\$0	\$0	\$0	\$203,325	\$0	\$203,325
Water Operations	\$1,317,200	\$3,480,180	\$4,797,380	\$21,873,397	\$13,140,085	\$35,013,482
Sewer Operations	\$3,010,151	\$3,019,096	\$6,029,247	\$30,298,485	\$9,307,279	\$39,605,764
Domestic Waste Management	\$18,989,750	\$0	\$18,989,750	\$19,048,300	\$200,000	\$19,248,300
Non-Domestic Waste Management	\$5,727,964	\$0	\$5,727,964	\$6,514,717	\$200,000	\$6,714,717
Total Sustainable Infrastructure	\$51,879,341	\$15,678,961	\$67,558,302	\$121,468,229	\$52,603,177	\$174,071,406



Cost Centre

Business Units

Airport
 Environmental Laboratory
 Telecommunications & New Technology
 Total Business Units
 Total

2016/17 Summary by Cost Centre

	Revenue \$			Expenditure \$		
	<i>Operating</i>	<i>Capital</i>	<i>Total</i>	<i>Operating</i>	<i>Capital</i>	<i>Total</i>
Airport	\$7,792,000	\$0	\$7,792,000	\$6,343,517	\$2,264,751	\$8,608,268
Environmental Laboratory	\$695,800	\$0	\$695,800	\$640,815	\$0	\$640,815
Telecommunications & New Technology	\$2,329,500	\$560,988	\$2,890,488	\$2,468,867	\$342,143	\$2,811,010
Total Business Units	\$10,817,300	\$560,988	\$11,378,288	\$9,453,199	\$2,606,894	\$12,060,093
Total	\$170,779,767	\$24,317,367	\$195,097,134	\$176,506,164	\$67,669,290	\$244,175,454



2016/17 to 2019/20 Delivery Program - Operating

Cost Centre	Operating Revenue \$				Operating Expenditure \$			
	2016/17	2017/18	2018/19	2019/20	2016/17	2017/18	2018/19	2019/20
Executive Office								
Office of the General Manager	\$0	\$0	\$0	\$0	\$1,039,845	\$1,042,232	\$1,095,054	\$1,100,336
Business Transformation	\$450,000	\$0	\$0	\$0	\$509,780	\$0	\$0	\$0
Governance Services	\$100,500	\$100,500	\$100,500	\$100,500	\$2,592,856	\$2,323,821	\$2,281,344	\$2,351,848
Total Executive Office	\$550,500	\$100,500	\$100,500	\$100,500	\$4,142,481	\$3,366,053	\$3,376,398	\$3,452,184
Business Services	\$0	\$0	\$0	\$0	\$364,647	\$375,586	\$386,854	\$398,460
Business Systems	\$8,750	\$8,900	\$9,050	\$9,232	\$3,569,111	\$3,675,349	\$3,784,906	\$3,897,302
Organisation Development	\$100,000	\$103,000	\$106,000	\$110,000	\$1,471,539	\$1,351,253	\$1,391,059	\$1,472,375
Customer Services	\$68,368	\$70,022	\$71,712	\$73,863	\$2,557,035	\$3,031,901	\$2,710,512	\$2,791,515
Financial Services & Logistics								
Financial Planning	\$16,930,364	\$17,310,191	\$17,700,143	\$18,277,623	\$2,922,962	\$4,214,966	\$4,329,254	\$4,448,055
Financial Support	\$77,335,404	\$78,613,770	\$80,699,836	\$82,971,100	\$2,060,092	\$2,137,417	\$2,199,730	\$2,265,886
Plant & Fleet Management	\$6,778,700	\$6,975,022	\$7,116,648	\$7,363,722	\$6,904,422	\$7,095,434	\$7,291,826	\$7,493,680
Property & Facilities Management	\$1,445,498	\$1,487,539	\$1,530,710	\$1,576,631	\$3,818,641	\$3,921,001	\$4,026,743	\$4,208,697
Total Business Services	\$102,667,084	\$104,568,444	\$107,234,099	\$110,382,171	\$23,668,449	\$25,802,907	\$26,120,884	\$26,975,970
Sustainable Communities	\$0	\$0	\$0	\$0	\$368,716	\$379,777	\$391,171	\$402,905
Community & Cultural Services	\$0	\$0	\$0	\$0	\$351,422	\$370,465	\$381,300	\$382,516
Corporate Planning & Performance	\$0	\$0	\$0	\$0	\$201,282	\$206,270	\$186,400	\$221,700
Corporate Sustainability	\$65,500	\$0	\$0	\$0	\$328,599	\$498,490	\$243,720	\$331,550
Community Planning & Commissioning	\$0	\$0	\$0	\$0	\$548,144	\$572,383	\$549,787	\$553,638
Library Services	\$172,100	\$174,400	\$178,700	\$183,647	\$1,853,538	\$1,902,584	\$1,953,245	\$2,010,569
Regional Gallery	\$43,200	\$43,600	\$43,900	\$44,347	\$331,907	\$340,694	\$349,745	\$359,018
Jetty Theatre	\$210,300	\$216,500	\$223,150	\$229,740	\$522,800	\$538,415	\$554,622	\$571,038
Museum	\$2,500	\$2,500	\$2,500	\$2,575	\$266,192	\$274,178	\$282,403	\$290,875
Community Venues	\$0	\$0	\$0	\$0	\$596,659	\$607,152	\$623,085	\$639,612
Cultural & Creative Industries	\$0	\$0	\$0	\$0	\$102,688	\$104,990	\$107,575	\$110,314
Lifeguard Services	\$15,000	\$15,000	\$15,000	\$15,000	\$769,928	\$792,075	\$814,789	\$838,263
Sustainable Living & Community Program	\$50,345	\$51,745	\$53,145	\$54,684	\$275,692	\$185,785	\$188,970	\$191,965
Total Community & Cultural Services	\$558,945	\$503,745	\$516,395	\$529,993	\$6,517,567	\$6,773,258	\$6,626,812	\$6,903,963



2016/17 to 2019/20 Delivery Program - Operating

Cost Centre	Operating Revenue \$				Operating Expenditure \$			
	2016/17	2017/18	2018/19	2019/20	2016/17	2017/18	2018/19	2019/20
Sustainable Places								
Local Planning	\$59,400	\$59,700	\$60,000	\$60,300	\$1,733,829	\$1,399,591	\$1,385,643	\$1,422,115
Development Assessment	\$1,901,065	\$1,929,420	\$1,977,984	\$2,032,052	\$1,703,909	\$1,754,306	\$1,806,215	\$1,859,682
Compliance & Regulatory Enforcement	\$482,225	\$514,402	\$526,648	\$538,904	\$1,433,783	\$1,499,148	\$1,542,358	\$1,586,841
Environmental & Public Health	\$467,969	\$501,374	\$599,118	\$621,854	\$1,376,383	\$1,448,851	\$1,500,472	\$1,554,343
Total Sustainable Places	\$2,910,659	\$3,004,896	\$3,163,750	\$3,253,110	\$6,247,904	\$6,101,896	\$6,234,688	\$6,422,981
City Prosperity								
Industry & Destination Development	\$347,417	\$353,585	\$359,627	\$366,440	\$1,623,199	\$1,616,547	\$1,668,682	\$1,710,724
Events	\$903,221	\$917,454	\$929,920	\$944,938	\$2,154,681	\$2,203,934	\$2,249,210	\$2,298,329
International Stadium	\$64,300	\$64,700	\$65,100	\$65,553	\$639,490	\$654,593	\$670,883	\$687,597
Sports Facilities & Ovals	\$81,000	\$83,430	\$85,933	\$88,511	\$590,965	\$608,666	\$626,838	\$645,643
Total City Prosperity	\$1,395,938	\$1,419,169	\$1,440,580	\$1,465,442	\$5,008,335	\$5,083,740	\$5,215,613	\$5,342,293
Sustainable Infrastructure								
Sustainable Infrastructure	\$472,092	\$485,200	\$498,700	\$512,600	\$2,141,418	\$2,204,744	\$2,269,495	\$2,336,335
Strategic Asset Management	\$78,100	\$80,400	\$82,400	\$83,224	\$399,224	\$411,185	\$423,537	\$436,208
Infrastructure Construction & Maintenance	\$65,900	\$67,770	\$69,666	\$71,756	\$1,368,161	\$1,407,422	\$1,447,752	\$1,489,117
Financial Sustainability	\$6,450,494	\$6,644,009	\$6,843,329	\$7,048,629	\$1,293,546	\$1,332,352	\$1,372,322	\$1,413,491
Community Facilities	\$1,960,372	\$2,005,964	\$2,052,463	\$2,105,200	\$551,694	\$554,193	\$561,255	\$568,361
CBD Masterplan Works	\$773,571	\$790,010	\$803,910	\$827,283	\$475,700	\$487,097	\$498,821	\$510,456
Jetty Foreshores Project	\$273,514	\$273,512	\$273,510	\$273,376	\$150,884	\$228,082	\$221,002	\$215,785
Open Space	\$1,368,430	\$1,406,200	\$1,439,020	\$1,478,324	\$8,170,618	\$7,842,751	\$8,062,413	\$8,287,638
Roads	\$1,276,800	\$1,303,900	\$1,335,973	\$1,360,362	\$14,837,735	\$15,271,172	\$15,719,703	\$16,386,712
Bridges & Jetty Structure	\$887,293	\$899,225	\$921,706	\$944,749	\$1,114,489	\$1,150,918	\$1,183,922	\$1,217,877
Footpaths, Cycleways & Bus Shelters	\$0	\$0	\$0	\$0	\$1,077,123	\$1,112,200	\$1,144,901	\$1,178,504
Parking	\$0	\$0	\$0	\$0	\$1,370,658	\$1,422,586	\$1,462,734	\$1,505,068
Quarries	\$319,300	\$328,800	\$337,100	\$347,213	\$319,300	\$328,800	\$337,100	\$347,213
Drainage	\$2,450,380	\$2,519,101	\$2,571,625	\$2,472,802	\$2,735,219	\$2,813,696	\$2,887,206	\$2,895,115
Coastal Works	\$6,367,830	\$7,278,294	\$8,030,273	\$8,857,471	\$5,393,804	\$6,098,472	\$6,633,356	\$7,315,706
Project Design	\$29,800	\$30,650	\$31,500	\$32,445	\$1,022,965	\$1,068,650	\$1,115,803	\$1,164,079
Project Planning	\$60,400	\$62,300	\$64,100	\$66,023	\$1,107,467	\$1,157,370	\$1,208,806	\$1,261,734
Asset Telemetry & Monitoring	\$0	\$0	\$0	\$0	\$203,325	\$209,145	\$215,133	\$221,588



2016/17 to 2019/20 Delivery Program - Operating

Cost Centre	Operating Revenue \$				Operating Expenditure \$			
	2016/17	2017/18	2018/19	2019/20	2016/17	2017/18	2018/19	2019/20
Water Operations	\$1,317,200	\$1,210,494	\$1,081,235	\$1,169,538	\$21,873,397	\$22,083,934	\$22,207,338	\$22,354,384
Sewer Operations	\$3,010,151	\$3,482,686	\$3,205,047	\$3,416,516	\$30,298,485	\$30,463,109	\$30,731,831	\$31,028,510
Domestic Waste Management	\$18,989,750	\$20,125,427	\$21,325,375	\$22,607,372	\$19,048,300	\$19,691,971	\$20,341,913	\$20,863,616
Non-Domestic Waste Management	\$5,727,964	\$6,164,857	\$6,264,884	\$6,502,586	\$6,514,717	\$6,682,185	\$6,849,753	\$7,022,543
Total Sustainable Infrastructure	\$51,879,341	\$55,158,799	\$57,231,816	\$60,177,469	\$121,468,229	\$124,022,034	\$126,896,096	\$130,020,040
Business Units								
Airport	\$7,792,000	\$8,406,700	\$9,271,700	\$9,552,713	\$6,343,517	\$6,372,798	\$6,495,286	\$6,613,378
Environmental Laboratory	\$695,800	\$714,500	\$734,000	\$756,645	\$640,815	\$660,025	\$679,855	\$701,403
Telecommunications & New Technology	\$2,329,500	\$2,442,814	\$2,560,055	\$2,687,308	\$2,468,867	\$2,588,753	\$2,713,182	\$2,847,066
Total Business Units	\$10,817,300	\$11,564,014	\$12,565,755	\$12,996,666	\$9,453,199	\$9,621,576	\$9,888,323	\$10,161,847
Total	\$170,779,767	\$176,319,567	\$182,252,895	\$188,905,351	\$176,506,164	\$180,771,464	\$184,358,814	\$189,279,278



Cost Centre

2016/17 to 2019/20 Delivery Program - Capital

Executive Office

Total Executive Office

Business Services

Business Systems

Customer Services

Financial Services & Logistics

Financial Planning

Plant & Fleet Management

Property & Facilities Management

Total Business Services

Sustainable Communities

Community Planning & Commissioning

Library Services

Jetty Theatre

Museum

Lifeguard Services

Total Community & Cultural Services

Sustainable Places

Compliance & Regulatory Enforcement

Environmental & Public Health

Total Sustainable Places

City Prosperity

Industry & Destination Development

International Stadium

Total City Prosperity

	Capital Revenue \$				Capital Expenditure \$			
	2016/17	2017/18	2018/19	2019/20	2016/17	2017/18	2018/19	2019/20
Total Executive Office	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Business Systems	\$0	\$0	\$0	\$0	\$642,604	\$461,056	\$479,557	\$498,108
Customer Services	\$0	\$0	\$0	\$0	\$170,000	\$0	\$0	\$0
Financial Services & Logistics								
Financial Planning	\$6,693,218	\$6,894,000	\$7,238,700	\$7,455,861	\$4,758,659	\$4,900,796	\$5,145,468	\$5,299,084
Plant & Fleet Management	\$1,334,200	\$1,262,775	\$688,300	\$1,524,200	\$5,274,400	\$4,326,325	\$2,460,500	\$2,097,300
Property & Facilities Management	\$0	\$0	\$0		\$108,652	\$112,359	\$116,031	\$119,863
Total Business Services	\$8,027,418	\$8,156,775	\$7,927,000	\$8,980,061	\$10,954,315	\$9,800,536	\$8,201,556	\$8,014,355
Sustainable Communities								
Community Planning & Commissioning	\$0	\$0	\$0	\$0	\$1,163,519	\$173,562	\$564,059	\$195,144
Library Services	\$50,000	\$0	\$0	\$0	\$79,500	\$30,425	\$31,400	\$32,282
Jetty Theatre	\$0	\$0	\$0	\$0	\$58,000	\$58,000	\$58,000	\$58,000
Museum	\$0	\$0	\$0	\$0	\$4,000	\$0	\$0	\$0
Lifeguard Services	\$0	\$0	\$0	\$0	\$0	\$30,000	\$0	\$10,000
Total Community & Cultural Services	\$50,000	\$0	\$0	\$0	\$1,305,019	\$291,987	\$653,459	\$295,426
Sustainable Places								
Compliance & Regulatory Enforcement	\$0	\$0	\$0	\$0	\$4,000	\$4,000	\$4,000	\$4,000
Environmental & Public Health	\$0	\$0	\$0	\$0	\$2,000	\$2,000	\$2,000	\$2,000
Total Sustainable Places	\$0	\$0	\$0	\$0	\$6,000	\$6,000	\$6,000	\$6,000
City Prosperity								
Industry & Destination Development	\$0	\$0	\$0	\$0	\$47,545	\$43,391	\$46,015	\$48,785
International Stadium	\$0	\$0	\$0	\$0	\$146,340	\$0	\$0	\$0
Total City Prosperity	\$0	\$0	\$0	\$0	\$193,885	\$43,391	\$46,015	\$48,785



Cost Centre

2016/17 to 2019/20 Delivery Program - Capital

Sustainable Infrastructure

	Capital Revenue \$				Capital Expenditure \$			
	2016/17	2017/18	2018/19	2019/20	2016/17	2017/18	2018/19	2019/20
Sustainable Infrastructure	\$842,500	\$902,000	\$902,000	\$902,000	\$842,500	\$902,000	\$902,000	\$902,000
Infrastructure & Maintenance	\$78,000	\$78,000	\$78,000	\$78,000	\$78,000	\$78,000	\$78,000	\$78,000
Financial Sustainability	\$0	\$0	\$0	\$0	\$5,156,948	\$5,311,657	\$5,471,007	\$5,635,138
Community Facilities	\$0	\$0	\$0	\$0	\$919,964	\$609,000	\$618,270	\$627,818
CBD Masterplan Works	\$0	\$0	\$0	\$0	\$1,970,000	\$1,060,000	\$300,000	\$300,000
Jetty Foreshores Project	\$4,605,288	\$0	\$0	\$0	\$9,402,646	\$200,891	\$210,120	\$219,489
Open Space	\$0	\$0	\$0	\$0	\$1,214,360	\$1,084,400	\$561,200	\$490,000
Roads	\$3,412,397	\$1,272,805	\$1,276,986	\$1,276,986	\$6,485,690	\$4,685,628	\$5,028,508	\$6,346,246
Bridges & Jetty Structure	\$0	\$0	\$0	\$0	\$887,293	\$899,225	\$921,706	\$944,749
Footpaths, Cycleways & Bus Shelters	\$0	\$0	\$0	\$0	\$25,000	\$125,000	\$1,025,000	\$25,000
Parking	\$0	\$0	\$0	\$0	\$234,022	\$168,200	\$469,100	\$19,673
Drainage	\$0	\$0	\$0	\$0	\$2,068,910	\$2,198,179	\$2,315,493	\$2,286,048
Coastal Works	\$241,500	\$241,500	\$241,500	\$241,500	\$140,600	\$140,600	\$140,600	\$140,600
Project Design	\$0	\$0	\$0	\$0	\$329,880	\$303,815	\$157,996	\$90,636
Water Operations	\$3,480,180	\$3,587,860	\$3,699,385	\$3,813,837	\$13,140,085	\$8,802,117	\$9,497,943	\$9,731,595
Sewer Operations	\$3,019,096	\$3,109,670	\$3,202,960	\$3,299,049	\$9,307,279	\$10,765,929	\$11,164,600	\$11,677,016
Domestic Waste Management	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0
Non-Domestic Waste Management	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0
Total Sustainable Infrastructure	\$15,678,961	\$9,191,835	\$9,400,831	\$8,709,372	\$52,603,177	\$37,334,641	\$38,861,543	\$39,514,008

Business Units

Airport	\$0	\$0	\$0	\$0	\$2,264,751	\$2,927,479	\$1,984,036	\$1,724,221
Environmental Laboratory	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000
Telecommunications & New Technology	\$560,988	\$589,037	\$618,489	\$649,413	\$342,143	\$359,251	\$377,213	\$396,074
Total Business Units	\$560,988	\$589,037	\$618,489	\$649,413	\$2,606,894	\$3,336,730	\$2,411,249	\$2,170,295
Total	\$24,317,367	\$17,937,647	\$17,946,320	\$19,240,846	\$67,669,290	\$50,813,285	\$50,179,822	\$50,048,869

BUDGETTED INCOME TO BE RESTRICTED - GENERAL ACCOUNT

Reserve	2016/17	2017/18	2018/19	2019/20
Airport - Surplus in Program	749,518	719,182	2,453,520	2,926,090
Coastal Works	322,478	384,217	449,345	492,800
Community Facilities	497,774	852,102	882,549	918,919
Domestic Waste - Surplus in Program	332,195	1,041,773	1,610,033	2,389,130
Employees Leave Entitlement	523,236	523,230	523,223	523,216
Environmental Lab - Surplus in Program	69,036	18,948	19,052	20,596
Infrastructure Renewal Fund	752,449	896,505	1,048,472	1,149,866
Interest on Reserves	1,059,100	960,000	842,500	917,500
Plant	0	0	0	0
Section 94	2,319,168	2,341,700	2,395,535	2,487,801
Strategic Initiatives Fund	110,000	110,000	110,000	110,000
T2S Savings - General Fund	3,175,830	0	0	0
T2S Savings - Waste Fund	18,347	0	0	0
	10,160,630	8,088,086	10,583,657	12,195,616

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT

	2016/17	2017/18	2018/19	2019/20
Business Development	1,211,672	0	0	0
Coastal Works	3,393,617	0	0	0
CBD Masterplan - Deficit in Program	1,476,429	555,517	-212,707	-230,674
Infrastructure Renewal Fund	90,000			
Plant - Deficit in Program	1,387,081	424,756	-894,605	-2,224,185
Renewable Energy Fund	90,000	320,000	62,200	146,900
Section 94	3,415,561	2,615,738	3,716,736	3,007,804
SH 10 Handover Maintenance (RMS)	54,800	15,100	0	0
Strategic Initiatives Fund	230,000			
T2S	300,000			
Non Domestic Waste - Deficit in Program	503,416	19,492	72,098	-8,197
	12,152,576	3,950,603	2,743,722	691,648

BUDGETTED INCOME TO BE RESTRICTED - WATER ACCOUNT

	2016/17	2017/18	2018/19	2019/20
Interest on Reserves	450,000	405,000	355,000	385,000
Section 64	3,159,680	3,255,360	3,351,385	3,452,337
T2S Savings - Water Fund	-17,815	0	0	0
	3,591,865	3,660,360	3,706,385	3,837,337

BUDGETTED EXPENDITURE FROM RESTRICTED - WATER ACCOUNT

	2016/17	2017/18	2018/19	2019/20
Unexpended Loan - Water	7,276,950	2,563,650	2,858,500	2,665,350
	7,276,950	2,563,650	2,858,500	2,665,350

BUDGETTED INCOME TO BE RESTRICTED - SEWER ACCOUNT

	2016/17	2017/18	2018/19	2019/20
Interest on Reserves	700,000	1,280,000	1,135,000	1,220,000
Section 64	3,020,596	3,111,170	3,204,460	3,300,549
T2S Savings - Sewer Fund	271,536	0	0	0
	3,992,132	4,391,170	4,339,460	4,520,549

BUDGETTED EXPENDITURE FROM RESTRICTED - SEWER ACCOUNT

	2016/17	2017/18	2018/19	2019/20
Unexpended Loan - Sewer	2,627,500	3,643,200	3,661,900	3,679,600
	2,627,500	3,643,200	3,661,900	3,679,600

ADOPTED 4 YR YEAR DETAILED BUDGET
Coffs Harbour City Council

Business Services		2016/17	2017/18	2018/19	2019/20
Cost Centre	2000	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
200000	Business Services General	364,647	375,586	386,854	398,460
Total Operating Expense		364,647	375,586	386,854	398,460
OPERATING RESULT		364,647	375,586	386,854	398,460
2000	Business Services	364,647	375,586	386,854	398,460

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Financial Planning		2016/17	2017/18	2018/19	2019/20
Cost Centre	2110	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
211000	Financial Planning General	1,222,164	1,248,529	1,285,805	1,324,564
211001	Stores Operating Expenses	19,280	19,762	20,256	20,763
211002	Developer Contributions Plan Coordinator	108,693	111,954	115,312	118,772
211003	EL Financial Planning Projects	0	1,317,321	1,349,966	1,384,473
211015	Contribution to NSW Fire Brigades	493,900	508,800	524,100	539,823
211017	EL Env Levy Co-Ordination	64,340	0	0	0
211018	EL Matching Grants Pool	30,585	0	0	0
211040	Street Lighting Energy Costs	984,000	1,008,600	1,033,815	1,059,660
Total Operating Expense		2,922,962	4,214,966	4,329,254	4,448,055
Operating Revenue					
<u>Project</u>					
211006	S94 Recoupment	-72,200	-74,400	-76,600	-78,898
211007	Hockey Assoc Loan Interest Repays	-7,845	-6,727	-5,527	-4,240
211009	EL Interest on Investments	-5,000	-4,000	-3,000	-3,000
211011	Financial Assistance Grant	-6,947,600	-7,121,300	-7,299,300	-7,445,286
211014	Internal Lease Charges Income	-35,000	-35,000	-35,000	-35,000
211040	Street Lighting Energy Costs	-160,000	-164,800	-168,920	-173,988
211051	Interest on Investments - Reserves	-755,700	-684,300	-602,500	-656,500
211058	Interest on Investments - Sec 94	-400,000	-365,000	-320,000	-350,000
211073	Investment Interest Income General Fund	-350,000	-315,000	-280,000	-300,000
211080	Admin. Contribution - Caravan Parks	-9,500	-9,800	-10,100	-10,403
211081	Coffs Coast State Park Trust Management	-4,900	-5,000	-5,100	-5,253
211083	Dividend (Tax Equivalent) Sewer Fund	-78,786	-81,150	-83,584	-86,092
211084	Dividend (Tax Equivalent) Water Fund	-30,818	-31,743	-32,695	-33,676
211085	Cityworks Dividend	-279,987	-373,633	-487,408	-541,103
211086	Technology Group Dividend	-325,512	-347,121	-368,595	-394,716
211088	Plant Dividend	-665,452	-685,416	-705,978	-727,157
211089	Coffs Harbour Regional Airport Dividend	-395,000	-406,850	-419,056	-431,627
211090	Developer Contributions Plan Coordinator	-37,492	-38,616	-39,776	-40,968

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Financial Planning		2016/17	2017/18	2018/19	2019/20
Cost Centre	2110	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
211091	Admin Cont'n Environmental Lab	-78,322	-80,672	-83,092	-85,585
211092	Admin Cont'n Non Dom Waste	-286,800	-295,404	-304,266	-313,394
211093	Admin Cont'n Dom Waste	-898,000	-924,940	-952,688	-981,269
211094	Admin Cont'n Airport	-278,300	-286,649	-295,248	-304,106
211095	Admin Cont'n Sewer Fund	-2,836,300	-2,921,389	-3,009,031	-3,099,302
211096	Admin Cont'n Water Fund	-1,948,900	-2,007,367	-2,067,588	-2,129,616
211097	Admin Cont'n Env Management	-15,450	-15,914	-16,391	-16,883
211098	Admin Cont'n Caravan Parks	-27,500	-28,000	-28,700	-29,561
Total Operating Revenue		-16,930,364	-17,310,191	-17,700,143	-18,277,623
OPERATING RESULT		-14,007,402	-13,095,225	-13,370,889	-13,829,568
Capital Expense					
<u>Project</u>					
211010	Developer Contributions In Kind Expense	4,774,050	4,917,300	5,163,165	5,318,060
211013	Hockey Assoc Loan Principal Repayments	-15,391	-16,504	-17,697	-18,976
Total Capital Expense		4,758,659	4,900,796	5,145,468	5,299,084
Capital Revenue					
<u>Project</u>					
211010	Developer Contributions In Kind Expense	-4,774,050	-4,917,300	-5,163,165	-5,318,060
211012	Developer Contributions Income (General Fund)	-1,919,168	-1,976,700	-2,075,535	-2,137,801
Total Capital Revenue		-6,693,218	-6,894,000	-7,238,700	-7,455,861
CAPITAL RESULT		-1,934,559	-1,993,204	-2,093,232	-2,156,777
2110	Financial Planning	-15,941,961	-15,088,429	-15,464,121	-15,986,345

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Financial Support		2016/17	2017/18	2018/19	2019/20
Cost Centre	2120	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
212000	Financial Support General	1,309,386	1,356,814	1,396,109	1,436,553
212001	VG Valuation Fees	175,000	180,250	185,670	191,240
212002	Asset Revaluation Fees	4,000	50,000	51,250	52,531
212004	Australia Post - Agency Costs	48,000	49,440	50,923	52,509
212007	Meter Reading	454,906	468,554	482,610	499,055
212010	Rates Notices Printing & Stationery	30,800	32,359	33,168	33,997
212079	Staff Accommodation Review	38,000	0	0	0
Total Operating Expense		2,060,092	2,137,417	2,199,730	2,265,886
Operating Revenue					
<u>Project</u>					
212000	Financial Support General	-35,200	-36,300	-37,278	-38,396
212003	Certificates - Sec 603	-145,000	-149,350	-153,831	-158,445
212004	Australia Post - Agency Costs	-53,000	-54,590	-56,228	-57,915
212005	EL Rate Revenue	-1,230,368	-1,263,172	-1,296,817	-1,331,324
212006	EL Pensioner Rate Subsidy	-370	-150	-150	-150
212007	Meter Reading	-454,906	-468,554	-482,610	-499,055
212011	General Fund Rates	-32,627,954	-33,353,653	-34,187,494	-35,042,182
212012	Postponed Rates Tfr from Suspense	-192,000	-196,800	-201,720	-206,763
212014	Pensioner Rebates Abandonments	1,590,750	1,606,658	1,622,724	1,638,951
212015	Postponed Rates Abandoned	154,385	158,245	162,201	166,256
212016	Postponed Rates Tfr to Suspense	178,846	183,317	187,900	192,597
212017	Recoverable Rates Legal Expense	100,000	100,000	100,000	100,000
212018	Recoverable Rates Legal Income	-100,000	-100,000	-100,000	-100,000
212019	Pensioner Rate Subsidy-Ordinary Rates	-874,913	-883,662	-892,498	-901,423
212020	Water Access Charge (Residential)	-3,859,892	-3,898,491	-4,047,615	-4,199,331
212021	Pensioner Rebates (Water Access Charge)	395,216	397,192	410,344	423,617
212022	Water Access Charges (Non Residential)	-656,896	-658,574	-679,041	-699,359
212023	Pensioner Rebate Subsidy	-263,225	-264,541	-266,216	-267,900
212024	Residential Water Usage Charges	-10,133,503	-10,385,788	-10,687,920	-11,099,827
212025	Non Residential Water Usage Charge	-2,575,855	-2,611,400	-2,687,368	-2,790,082

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Financial Support		2016/17	2017/18	2018/19	2019/20
Cost Centre	2120	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
212026	Non Rateable Water Usage Charges	-985,085	-1,004,623	-1,033,849	-1,068,389
212028	Pensioner Rebate Exp Water Usage Charges	83,375	83,792	73,684	63,474
212030	Sewer Non-Residential Access Charges	-2,677,277	-2,690,921	-2,759,428	-2,828,564
212031	Sewer Access Charge (Residential)	-20,628,986	-20,734,132	-21,253,491	-21,777,616
212033	Pensioner Rebates Abandoned	466,069	468,399	470,741	473,095
212034	Sewer Usage Charges (Non-Residential)	-1,505,200	-1,534,133	-1,563,317	-1,599,961
212035	Pensioner Rebate Subsidy	-256,338	-257,620	-258,908	-260,202
212036	Sewer Usage Charges (Non-Rateable)	-646,600	-659,029	-671,556	-687,307
212037	Extra Charges Income (Interest)	-454,500	-459,045	-463,365	-468,272
212038	Postponed Interest Transferred from Suspense	-69,747	-70,444	-71,148	-71,860
212039	Postponed Interest Tfr to Suspense	75,750	76,508	77,273	78,045
212040	Postponed Interest Tfr Charges Adandoned	67,120	67,791	68,469	69,153
212080	Section 377 Payroll Administration	-20,100	-20,700	-21,324	-21,965
Total Operating Revenue		-77,335,404	-78,613,770	-80,699,836	-82,971,100
OPERATING RESULT		-75,275,312	-76,476,353	-78,500,106	-80,705,215
2120	Financial Support	-75,275,312	-76,476,353	-78,500,106	-80,705,215

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Financial Logistics Property		2016/17	2017/18	2018/19	2019/20
Cost Centre	2130	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
213000	Financial Logistics General	1,035,210	1,070,010	1,101,884	1,134,715
213001	25-31 Gordon St Coffs Operating	40,000	41,200	42,436	43,710
213002	23 Gordon St Operating	1,500	1,500	1,500	1,500
213004	189B Harbour Drive Operating/R&M	10,000	10,300	10,609	10,927
213005	Community Village Operating/R&M	49,550	51,000	52,600	54,200
213006	Cavanbah Hall Operating/R&M	35,000	36,050	37,132	38,245
213008	City Hill Operating/R&M	63,000	64,575	66,189	141,144
213009	Property NEI Operating/R&M	150,000	154,500	159,135	163,910
213010	Other Building Operating/R&M	559,116	575,889	593,166	610,961
213011	Rigby House Operating/R&M	317,800	327,334	337,154	347,269
213012	Admin Building Operating/R&M	455,186	468,842	482,907	497,394
213013	Furniture Fittings and Office Equip	39,233	40,628	42,138	43,671
213014	Sawtell Toormina Sport/Rec Club Cont'n	17,000	17,000	17,000	17,000
213015	Coramba Sportsground Annual Maint Cont'n	25,000	25,000	25,000	25,000
213020	Coffs Pool Contractors Lease	160,138	164,141	168,245	172,451
213021	Sawtell Pool Contractors Lease	100,643	103,159	105,738	108,381
213022	Woolgoolga Pool Contractors Lease	115,620	118,511	121,473	124,510
213023	Coffs Pool Pumps & Equip M & R	72,837	74,657	76,524	78,437
213028	Loan 473 Interest Repayments (Loan 467 refinanced)	66,864	63,155	59,464	55,660
213034	Amenities Expenses	335,020	343,600	352,250	361,056
213039	City Centre/Harbour Drive R & M	165,000	169,950	174,200	178,555
213042	EL - Possums Den Renewable Energy	4,925	0	0	0
Total Operating Expense		3,818,641	3,921,001	4,026,743	4,208,697
Operating Revenue					
<u>Project</u>					
213002	23 Gordon St Operating	-41,940	-41,940	-41,940	-43,198
213004	189B Harbour Drive Operating/R&M	-15,000	-15,450	-15,914	-16,391
213005	Community Village Operating/R&M	-222,000	-228,660	-235,520	-242,585
213006	Cavanbah Hall Operating/R&M	-67,000	-69,010	-71,080	-73,213
213011	Rigby House Operating/R&M	-410,000	-422,300	-434,969	-448,018

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Financial Logistics Property		2016/17	2017/18	2018/19	2019/20
Cost Centre	2130	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
213016	Mall Kiosk Income	-56,700	-58,401	-60,153	-61,958
213017	Internal Lease Fees	-11,480	-11,770	-12,060	-12,422
213023	Coffs Pool Pumps & Equip M & R	-978	-978	-978	-1,007
213035	Property Rentals	-556,600	-573,300	-590,500	-608,215
213036	Jetty Footway Restaurant Licences	-22,800	-23,500	-24,100	-24,823
213040	Outdoor Dining Income	-41,000	-42,230	-43,496	-44,801
Total Operating Revenue		-1,445,498	-1,487,539	-1,530,710	-1,576,631
OPERATING RESULT		2,373,143	2,433,462	2,496,033	2,632,065
Capital Expense					
<u>Project</u>					
213030	Loan 473 Principal Repayments (Loan 467 refinanced)	108,652	112,359	116,031	119,863
Total Capital Expense		108,652	112,359	116,031	119,863
CAPITAL RESULT		108,652	112,359	116,031	119,863
2130	Financial Logistics Property	2,481,795	2,545,821	2,612,064	2,751,928

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Plant & Fleet Management		2016/17	2017/18	2018/19	2019/20
Cost Centre	2131	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
213100	Plant and Fleet General	3,115,607	3,209,076	3,305,383	3,404,542
213101	Workshop Operating	57,322	58,755	60,224	61,730
213103	Small Tools Operating	16,636	17,051	17,478	17,915
213104	Driver Training	23,766	24,360	24,969	25,593
213114	Major Plant Operating	2,970,640	3,044,906	3,121,028	3,199,054
213195	Contribution to Depot Upgrade	26,000	26,000	26,000	26,000
213196	Contribution to Depot Expenses	29,000	29,870	30,766	31,689
213198	Dividend Payable to General a/c	665,452	685,416	705,978	727,157
Total Operating Expense		6,904,422	7,095,434	7,291,826	7,493,680
Operating Revenue					
<u>Project</u>					
213114	Major Plant Operating	-5,423,027	-5,585,718	-5,725,361	-5,897,122
213117	Plant Recoveries Oncost - Staff Costs	-596,533	-614,429	-629,790	-648,684
213123	Diesel Fuel Rebates	-100,000	-100,000	-100,000	-103,000
213125	Leased Vehicle Fuel Contributions	-10,000	-10,000	-10,000	-10,300
213126	Vehicle Lease Payments	-430,440	-464,875	-476,497	-514,617
213128	Interest on Investments	-218,700	-200,000	-175,000	-190,000
Total Operating Revenue		-6,778,700	-6,975,022	-7,116,648	-7,363,722
OPERATING RESULT		125,722	120,412	175,178	129,957
Capital Expense					
<u>Project</u>					
213105	Major Plant Purchases	5,274,400	4,326,325	2,460,500	2,097,300
Total Capital Expense		5,274,400	4,326,325	2,460,500	2,097,300
Capital Revenue					
<u>Project</u>					
213105	Major Plant Purchases	-1,334,200	-1,262,775	-688,300	-1,524,200
Total Capital Revenue		-1,334,200	-1,262,775	-688,300	-1,524,200
CAPITAL RESULT		3,940,200	3,063,550	1,772,200	573,100
2131	Plant & Fleet Management	4,065,922	3,183,962	1,947,378	703,057

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Business Systems		2016/17	2017/18	2018/19	2019/20
Cost Centre	2230	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
223000	Business Systems General	2,144,189	2,208,532	2,274,958	2,342,951
223001	Consultancy Costs	35,875	36,772	37,691	38,633
223002	Computer Hardware Maintenance	35,875	36,772	37,691	38,633
223020	Stationery, Printing & Paper	98,728	101,196	103,726	106,319
223021	Rural House Numbering	1,030	1,061	1,093	1,126
223023	Computer Software Operating	1,112,549	1,145,925	1,180,303	1,215,712
223025	Telephone Charges	140,865	145,091	149,444	153,927
Total Operating Expense		3,569,111	3,675,349	3,784,906	3,897,302
Operating Revenue					
<u>Project</u>					
223018	Business System Income	-8,750	-8,900	-9,050	-9,232
Total Operating Revenue		-8,750	-8,900	-9,050	-9,232
OPERATING RESULT		3,560,361	3,666,449	3,775,856	3,888,070
Capital Expense					
<u>Project</u>					
223005	Computer Hardware and Software	532,604	461,056	479,557	498,108
223026	Corporate Software Infrastructure	50,000	0	0	0
223027	HRP Phase 2	60,000	0	0	0
Total Capital Expense		642,604	461,056	479,557	498,108
CAPITAL RESULT		642,604	461,056	479,557	498,108
2230	Business Systems	4,202,965	4,127,505	4,255,413	4,386,178

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Organisational Development		2016/17	2017/18	2018/19	2019/20
Cost Centre	2300	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
230000	Organisational Development General	1,215,439	1,251,903	1,289,459	1,368,427
230001	Health & Wellbeing Program	40,000	41,200	42,400	43,700
230002	Occupation Health & Safety Act Exp	32,100	33,000	33,900	34,748
230003	Recognition of Service/Incentives	5,000	5,150	5,300	5,500
230007	Employee Assistance Program	20,000	20,000	20,000	20,000
230008	Organisational Development Consulting	20,000	0	0	0
230009	WHS/ Hazard & Risk Management	27,000	0	0	0
230010	Employee Performance Management Improvement	112,000	0	0	0
Total Operating Expense		1,471,539	1,351,253	1,391,059	1,472,375
Operating Revenue					
<u>Project</u>					
230006	Contn to Allainz OH&S Projects	-100,000	-103,000	-106,000	-110,000
Total Operating Revenue		-100,000	-103,000	-106,000	-110,000
OPERATING RESULT		1,371,539	1,248,253	1,285,059	1,362,375
2300	Organisational Development	1,371,539	1,248,253	1,285,059	1,362,375

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Customer Services	2016/17	2017/18	2018/19	2019/20	
Cost Centre 2400	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	
Operating Expense					
<u>Project</u>					
240000	Customer Services General	2,292,835	2,361,620	2,432,468	2,505,443
240001	Cemetery Plaques Administration	45,500	446,865	48,271	49,720
240002	Postage, Office and Advertising Costs	157,200	161,916	166,773	171,777
240003	Sundry Administration	61,500	61,500	63,000	64,575
240006	EL Customer Services - Manag of Biodiversity	0	0	0	0
Total Operating Expense		2,557,035	3,031,901	2,710,512	2,791,515
Operating Revenue					
<u>Project</u>					
240001	Cemetery Plaques Administration	-58,168	-59,622	-61,112	-62,945
240003	Sundry Administration	-10,200	-10,400	-10,600	-10,918
Total Operating Revenue		-68,368	-70,022	-71,712	-73,863
OPERATING RESULT		2,488,667	2,961,879	2,638,800	2,717,652
Capital Expense					
<u>Project</u>					
240005	Customer Centric Service Delivery	120,000	0	0	0
240007	Coffs Connect / Corporate Website Development	50,000	0	0	0
Total Capital Expense		170,000	0	0	0
CAPITAL RESULT		170,000	0	0	0
2400	Customer Services	2,658,667	2,961,879	2,638,800	2,717,652

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Sustainable Communities		2016/17	2017/18	2018/19	2019/20
Cost Centre	3000	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<hr/>					
Operating Expense					
<u>Project</u>					
300000	Sustainable Communities General	368,716	379,777	391,171	402,905
<hr/>					
Total Operating Expense		368,716	379,777	391,171	402,905
<hr/>					
OPERATING RESULT		368,716	379,777	391,171	402,905
<hr/>					
3000	Sustainable Communities	368,716	379,777	391,171	402,905

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Community and Cultural Services		2016/17	2017/18	2018/19	2019/20
Cost Centre	3100	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<hr/>					
Operating Expense					
<u>Project</u>					
310000	Community/ Cultural Services General	351,422	370,465	381,300	392,516
Total Operating Expense		351,422	370,465	381,300	392,516
OPERATING RESULT		351,422	370,465	381,300	392,516
<hr/>					
3100	Community and Cultural Services	351,422	370,465	381,300	392,516

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Library		2016/17	2017/18	2018/19	2019/20
Cost Centre	3112	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
311200	Library General	1,455,305	1,498,966	1,543,935	1,590,253
311201	Toormina Branch Library Operating	44,500	45,835	47,210	48,626
311202	Woolgoolga Branch Library Operating	45,200	46,556	47,953	49,391
311203	City Centre Library Operating	71,800	73,954	76,173	78,458
311204	Library IT Systems Operating	77,333	78,391	79,476	80,587
311205	Library Book Purchases	149,400	153,882	158,498	163,253
311206	S94 Library Books	10,000	5,000	0	0
Total Operating Expense		1,853,538	1,902,584	1,953,245	2,010,569
Operating Revenue					
<u>Project</u>					
311211	Library Per Capita Subsidy	-135,200	-136,500	-139,900	-144,097
311212	Library Fees and Charges	-36,900	-37,900	-38,800	-39,550
Total Operating Revenue		-172,100	-174,400	-178,700	-183,647
OPERATING RESULT		1,681,438	1,728,184	1,774,545	1,826,922
Capital Expense					
<u>Project</u>					
311207	Library Asset Purchases	29,500	30,425	31,400	32,282
311215	Local Priority Projects	50,000	0	0	0
Total Capital Expense		79,500	30,425	31,400	32,282
Capital Revenue					
<u>Project</u>					
311215	Local Priority Projects	-50,000	0	0	0
Total Capital Revenue		-50,000	0	0	0
CAPITAL RESULT		29,500	30,425	31,400	32,282
3112	Library	1,710,938	1,758,609	1,805,945	1,859,204

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Regional Gallery		2016/17	2017/18	2018/19	2019/20
Cost Centre	3113	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
311300	Regional Art Gallery General	207,542	213,768	220,182	226,787
311301	Regional Art Gallery Arts Festival	10,000	10,000	10,000	9,950
311302	Regional Art Gallery Operating	85,365	87,926	90,563	93,281
311304	EMSLA Operating	16,500	16,500	16,500	16,500
311305	Artists Camp	12,500	12,500	12,500	12,500
Total Operating Expense		331,907	340,694	349,745	359,018
Operating Revenue					
<u>Project</u>					
311302	Regional Art Gallery Operating	-14,200	-14,600	-14,900	-15,347
311304	EMSLA Operating	-16,500	-16,500	-16,500	-16,500
311305	Artists Camp	-12,500	-12,500	-12,500	-12,500
Total Operating Revenue		-43,200	-43,600	-43,900	-44,347
OPERATING RESULT		288,707	297,094	305,845	314,671
3113	Regional Gallery	288,707	297,094	305,845	314,671

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Jetty Theatre		2016/17	2017/18	2018/19	2019/20
Cost Centre	3114	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
311401	JMT Cafe Bar Operating	28,000	28,840	29,705	30,600
311403	JMT Audio Visual Operating	10,000	10,300	10,600	10,900
311405	JMT Ticketing Costs	7,000	7,200	7,400	7,600
311406	JMT Operating	339,900	350,015	360,617	371,388
311409	JMT Audio Visual Costs	62,000	63,860	65,800	67,750
311412	JMT Presented Shows	74,900	77,200	79,500	81,800
311413	JMT Cinema	1,000	1,000	1,000	1,000
Total Operating Expense		522,800	538,415	554,622	571,038
Operating Revenue					
<u>Project</u>					
311401	JMT Cafe Bar Operating	-55,000	-56,650	-58,350	-60,100
311405	JMT Ticketing Costs	-24,000	-24,700	-25,400	-26,200
311406	JMT Operating	-54,000	-55,600	-57,300	-59,000
311409	JMT Audio Visual Costs	-23,700	-24,400	-25,200	-25,900
311412	JMT Presented Shows	-45,600	-46,900	-48,400	-49,800
311413	JMT Cinema	-8,000	-8,250	-8,500	-8,740
Total Operating Revenue		-210,300	-216,500	-223,150	-229,740
OPERATING RESULT		312,500	321,915	331,472	341,298
Capital Expense					
<u>Project</u>					
311410	JMT Improvements - Plant & Equipt	58,000	58,000	58,000	58,000
Total Capital Expense		58,000	58,000	58,000	58,000
CAPITAL RESULT		58,000	58,000	58,000	58,000
3114	Jetty Theatre	370,500	379,915	389,472	399,298

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Museum		2016/17	2017/18	2018/19	2019/20
Cost Centre	3115	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
311500	Museum General	212,592	218,970	225,539	232,305
311501	Museum Operating	53,600	55,208	56,864	58,570
Total Operating Expense		266,192	274,178	282,403	290,875
Operating Revenue					
<u>Project</u>					
311501	Museum Operating	-2,500	-2,500	-2,500	-2,575
Total Operating Revenue		-2,500	-2,500	-2,500	-2,575
OPERATING RESULT		263,692	271,678	279,903	288,300
Capital Expense					
<u>Project</u>					
311503	Museum Strategic Plan	4,000	0	0	0
Total Capital Expense		4,000	0	0	0
CAPITAL RESULT		4,000	0	0	0
3115	Museum	267,692	271,678	279,903	288,300

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Community Venues		2016/17	2017/18	2018/19	2019/20
Cost Centre	3116	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
311600	Community Venues General	516,659	532,152	548,085	564,612
311601	Bunker Cartoon Gallery Operating	80,000	75,000	75,000	75,000
Total Operating Expense		596,659	607,152	623,085	639,612
Operating Revenue					
<u>Project</u>					
Total Operating Revenue		0	0	0	0
OPERATING RESULT		596,659	607,152	623,085	639,612
3116	Community Venues	596,659	607,152	623,085	639,612

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Cultural & Creative Industries Development		2016/17	2017/18	2018/19	2019/20
Cost Centre	3117	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
311700	Cultural & Creative Industries Development General	73,128	75,000	77,210	79,488
311705	Reuse	0	0	0	0
311716	Arts Mid North Coast Contribution	14,560	14,990	15,365	15,826
311717	Multicultural Harmony Day	15,000	15,000	15,000	15,000
Total Operating Expense		102,688	104,990	107,575	110,314
Operating Revenue					
<u>Project</u>					
Total Operating Revenue		0	0	0	0
OPERATING RESULT		102,688	104,990	107,575	110,314
Capital Expense					
<u>Project</u>					
311711	Concept Plan for expanded Library & Art Gallery	0	0	0	0
Total Capital Expense		0	0	0	0
CAPITAL RESULT		0	0	0	0
3117	Cultural & Creative Industries Development	102,688	104,990	107,575	110,314

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Lifeguards		2016/17	2017/18	2018/19	2019/20
Cost Centre	3118	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
311800	Lifeguards General	82,749	84,963	87,195	89,811
311801	Life Guard Operating Park Beach	305,973	315,152	324,607	334,345
311802	Life Guard Operating Sawtell Beach	109,755	113,048	116,439	119,932
311803	Life Guard Operating Woolgoolga Beach	80,913	83,340	85,841	88,416
311804	Life Guard Operating Diggers Beach	49,259	50,737	52,259	53,827
311806	Life Guard Operating Emerald Beach	25,218	25,975	26,754	27,556
311809	Life Guard Operating Red Rock	9,408	9,690	9,981	10,280
311810	Life Guard Operating Other	12,528	12,904	13,291	13,689
311811	Lifeguard Structures & Facilities Maintenance	15,375	15,759	16,153	16,557
311812	Remote Supervision	10,250	10,506	10,769	10,715
311813	Beach Safety Education	15,000	15,000	15,000	15,000
311814	Surf Life Saving Club Subsidies	51,500	53,000	54,500	56,135
311817	School Based Traineeships	2,000	2,000	2,000	2,000
Total Operating Expense		769,928	792,075	814,789	838,263
Operating Revenue					
<u>Project</u>					
311813	Beach Safety Education	-15,000	-15,000	-15,000	-15,000
Total Operating Revenue		-15,000	-15,000	-15,000	-15,000
OPERATING RESULT		754,928	777,075	799,789	823,263
Capital Expense					
<u>Project</u>					
311815	S94 Beach Patrol Equipment	0	30,000	0	10,000
Total Capital Expense		0	30,000	0	10,000
CAPITAL RESULT		0	30,000	0	10,000
3118	Lifeguards	754,928	807,075	799,789	833,263

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Sustainable Living & Community Programs		2016/17	2017/18	2018/19	2019/20
Cost Centre	3119	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
311900	Sustainable Living & Community General	96,442	99,335	102,315	105,400
311901	EL Sustainable Living & Community Programs	93,000	0	0	0
311902	Sustainability Program	60,000	60,000	60,000	59,700
311910	Multicultural Programs	7,000	7,000	7,000	7,000
311912	Seniors Programs	4,500	4,500	4,500	4,500
311913	Youth Programs	8,000	8,200	8,405	8,615
311914	Awareness & Education Programs	2,250	2,250	2,250	2,250
311915	Disability Inclusion Programs	1,500	1,500	1,500	1,500
311916	Sister City Programs	3,000	3,000	3,000	3,000
Total Operating Expense		275,692	185,785	188,970	191,965
Operating Revenue					
<u>Project</u>					
311906	Grant Income Community Workers	-48,500	-49,900	-51,300	-52,839
311913	Youth Programs	-1,845	-1,845	-1,845	-1,845
Total Operating Revenue		-50,345	-51,745	-53,145	-54,684
OPERATING RESULT		225,347	134,040	135,825	137,281
3119	Sustainable Living & Community Programs	225,347	134,040	135,825	137,281

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Corporate Planning & Performance Reporting		2016/17	2017/18	2018/19	2019/20
Cost Centre	3121	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
312100	Community Planning & Perform General	166,282	171,270	176,400	181,700
312101	Community Strategic Plan	35,000	5,000	5,000	5,000
312102	Community Satisfaction Survey	0	30,000	0	30,000
312103	Community Wellbeing Survey	0	0	5,000	5,000
312110	Coffs Connect/Corporate Websites Redevelopment	0	0	0	0
Total Operating Expense		201,282	206,270	186,400	221,700
OPERATING RESULT		201,282	206,270	186,400	221,700
3121	Corporate Planning & Performance Reporting	201,282	206,270	186,400	221,700

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Community Planning & Commissioning		2016/17	2017/18	2018/19	2019/20
Cost Centre	3122	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
312200	Community Plan & Commission General	311,725	321,080	330,710	340,630
312201	Arts & Cultural Development Grants	35,000	36,562	37,476	38,413
312205	Donations Program	80,000	81,197	82,430	84,753
312206	Sponsorships Program	20,100	20,100	20,100	20,703
312207	Access and Inclusion Planning	1,000	1,000	1,000	1,000
312208	Graffiti Management Planning	1,000	1,000	1,000	1,000
312209	Multicultural Planning	1,500	1,500	1,500	1,500
312210	Indigenous Planning	11,000	11,000	11,000	11,000
312211	Seniors Planning	0	25,000	0	0
312217	Loan 455 Loan Interest Repay - Senior Citz	39,019	28,977	18,480	7,396
312218	Community Services Projects	42,800	44,967	46,091	47,243
312222	Disability Access Plan & Audit	5,000	0	0	0
Total Operating Expense		548,144	572,383	549,787	553,638
Operating Revenue					
<u>Project</u>					
Total Operating Revenue		0	0	0	0
OPERATING RESULT		548,144	572,383	549,787	553,638
Capital Expense					
<u>Project</u>					
312215	Loan 455 Loan Principal Repay - Senior Citizens	163,519	173,562	184,059	195,144
312221	S94 Community Facilities-West Coffs	1,000,000	0	380,000	0
Total Capital Expense		1,163,519	173,562	564,059	195,144
CAPITAL RESULT		1,163,519	173,562	564,059	195,144
3122	Community Planning & Commissioning	1,711,663	745,945	1,113,846	748,782

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Corporate Sustainability		2016/17	2017/18	2018/19	2019/20
Cost Centre	3123	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
312300	Corporate Sustainability General	98,099	101,040	104,070	107,200
312301	Regional State of the Environment Reporting	65,500	2,450	2,450	2,450
312302	Corporate Emissions Reporting	10,000	10,000	10,000	10,000
312303	REERP	140,000	370,000	112,200	196,900
312304	Corporate Sustainability Initiatives	15,000	15,000	15,000	15,000
Total Operating Expense		328,599	498,490	243,720	331,550
Operating Revenue					
<u>Project</u>					
312301	Regional State of the Environment Reporting	-65,500	0	0	0
Total Operating Revenue		-65,500	0	0	0
OPERATING RESULT		263,099	498,490	243,720	331,550
3123	Corporate Sustainability	263,099	498,490	243,720	331,550

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Local Planning		2016/17	2017/18	2018/19	2019/20
Cost Centre	3210	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
321000	Local Planning General	1,083,941	1,116,374	1,149,789	1,184,204
321001	Local Growth management Strategy	80,000	150,000	100,000	100,000
321002	Heritage Program	31,400	32,990	33,814	34,660
321004	Vertebrate Pest Management Strategy Implementation	10,000	10,000	10,000	9,950
321009	Planning Studies	50,000	50,000	50,000	50,000
321010	EL Orara River Rehab Project	200,000	0	0	0
321011	Coastal Hazard & Estuary Studies	28,900	30,350	31,867	32,823
321014	Developer Contributions Study	85,000	0	0	0
321015	Open Space Strategy Review	25,000	0	0	0
321029	EL Planning - Management of Biodiversity	0	0	0	0
321030	EL Non-lethal Man of Coffs Hbr Kangaroos by Fertility	35,000	0	0	0
321031	EL Water Quality Assessment of Bucca Creek	55,000	0	0	0
321032	EL Community Awareness, Educ & Engagement of Kangaroos	15,000	0	0	0
321033	EL Incentives & Training for Env Sustainability in Horticult	25,000	0	0	0
321200	Sealed Roads Rehabilitation	9,588	9,876	10,172	10,477
Total Operating Expense		1,733,829	1,399,590	1,385,642	1,422,114
Operating Revenue					
<u>Project</u>					
321000	Local Planning General	-100	-100	-100	-103
321002	Heritage Program	-9,300	-9,600	-9,900	-10,197
321005	EL Local Planning Projects	-50,000	-50,000	-50,000	-50,000
Total Operating Revenue		-59,400	-59,700	-60,000	-60,300
OPERATING RESULT		1,674,429	1,339,890	1,325,642	1,361,814
3210	Local Planning	1,674,429	1,339,890	1,325,642	1,361,814

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Development Assesment		2016/17	2017/18	2018/19	2019/20
Cost Centre	3220	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
322000	Development Assesment General	1,703,909	1,754,306	1,806,215	1,859,682
322003	EL Development Assesment - Manag of Biodiversity	0	0	0	0
Total Operating Expense		1,703,909	1,754,306	1,806,215	1,859,682
Operating Revenue					
<u>Project</u>					
322000	Development Assesment General	-29,200	-30,100	-30,900	-31,827
322004	Development Assessment Income	-1,585,915	-1,633,470	-1,674,270	-1,721,042
322006	Pool Inspections & Certifications	-60,000	-61,800	-63,564	-63,655
322007	Sewer Fees	-107,800	-95,400	-97,800	-100,734
322008	Drainage Diagram Fees	-85,000	-74,500	-76,300	-78,589
322009	Fire Services Certification	-33,150	-34,150	-35,150	-36,205
Total Operating Revenue		-1,901,065	-1,929,420	-1,977,984	-2,032,052
OPERATING RESULT		-197,156	-175,114	-171,769	-172,370
3220	Development Assesment	-197,156	-175,114	-171,769	-172,370

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Compliance & Regulatory Enforcement		2016/17	2017/18	2018/19	2019/20
Cost Centre	3230	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
323000	Compliance & Regulatory Enforcement General	1,141,466	1,175,171	1,209,879	1,245,634
323001	Animal Impounding	213,150	223,941	229,539	235,278
323002	Street Parking	79,167	81,545	83,986	86,502
323003	Signs Policy & Enforcement	0	18,491	18,953	19,427
323008	EL Compliance & Regulatory Enf - Manag of Biodiversity	0	0	0	0
Total Operating Expense		1,433,783	1,499,148	1,542,358	1,586,841
Operating Revenue					
<u>Project</u>					
323001	Animal Impounding	-141,100	-149,150	-153,725	-158,337
323002	Street Parking	-193,400	-199,202	-205,178	-211,333
323003	Signs Policy & Enforcement	0	-17,400	-18,370	-18,921
323005	Parking Fines	-118,100	-118,100	-118,100	-118,100
323006	Ordinance Inspection Fines	-29,625	-30,550	-31,275	-32,213
Total Operating Revenue		-482,225	-514,402	-526,648	-538,904
OPERATING RESULT		951,558	984,746	1,015,710	1,047,937
Capital Expense					
<u>Project</u>					
323004	Equipment Purchases	4,000	4,000	4,000	4,000
Total Capital Expense		4,000	4,000	4,000	4,000
CAPITAL RESULT		4,000	4,000	4,000	4,000
3230	Compliance & Regulatory Enforcement	955,558	988,746	1,019,710	1,051,937

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Environmental & Pollution Control		2016/17	2017/18	2018/19	2019/20
Cost Centre	3231	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
323100	Environmental & Public Health General	608,572	649,326	667,819	686,872
323101	Coramba Fuel - Stage 2b Remediation	2,000	2,000	2,000	2,050
323104	Litter Bins - Streets & Parks	453,600	476,280	500,094	525,099
323110	Domestic Sewage Systems Supervision	228,803	235,675	242,770	250,256
323116	Sullage Collection	67,958	69,656	71,398	73,183
323198	Domestic Sewage Supv Cont'n Admin	15,450	15,914	16,391	16,883
Total Operating Expense		1,376,383	1,448,851	1,500,472	1,554,343
Operating Revenue					
<u>Project</u>					
323105	Contaminated Land Enquiries	0	-300	-300	-303
323113	Onsite Sewer Annual Fee	-162,523	-164,148	-280,000	-282,800
323115	OSSM Certificate	-33,950	-34,960	-35,950	-36,669
323117	Licence Fees	-145,000	-149,350	-153,831	-158,445
323118	Fines	-3,100	-3,200	-3,300	-3,399
323120	Miscellaneous Income	-1,500	-1,500	-1,500	-1,545
323124	Caravan Park/ Camping Ground Renewals	-10,358	-31,976	-3,908	-15,000
323125	Effluent Collection Annual Charges s501	-7,488	-7,379	-7,273	-7,170
323126	Sullage Collection Contrib from Sewer	-64,500	-67,700	-70,900	-73,027
323127	Public Pool Inspection Fees	-29,200	-30,100	-30,980	-31,900
323128	Legionella Program Fees	-5,000	-5,250	-5,500	-5,750
323197	Contribution Water Sampling fr Water	-5,350	-5,511	-5,676	-5,846
Total Operating Revenue		-467,969	-501,374	-599,118	-621,854
OPERATING RESULT		908,414	947,477	901,354	932,489
Capital Expense					
<u>Project</u>					
323129	Upgrade Inspectors Equipment	2,000	2,000	2,000	2,000
Total Capital Expense		2,000	2,000	2,000	2,000
CAPITAL RESULT		2,000	2,000	2,000	2,000
3231	Environmental & Pollution Control	910,414	949,477	903,354	934,489

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Industry & Destination Development		2016/17	2017/18	2018/19	2019/20
Cost Centre	3310	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
331000	Industry & Destination Development General	675,513	710,715	732,033	753,995
331003	Trade Engagement & Famils	11,788	12,082	12,384	12,694
331010	Campaigns - Destination	172,815	177,135	181,564	186,103
331011	Consumer Shows	3,588	3,677	3,769	3,863
331012	Campaigns - Co-op	35,670	36,562	37,476	38,413
331013	Campaigns - Industry	0	0	0	0
331014	Database - CRM - Website	34,700	34,700	36,700	37,618
331015	Sawtell & Woolgoolga Chamber of Commerce	20,300	20,900	21,500	22,145
331016	VIC Operating Exp	287,779	294,973	302,348	309,907
331038	Tourism Strategy 2020 Implementation	50,000	0	0	0
331046	Economic Development Strategy	69,085	70,812	72,582	74,397
331054	Food Sector	36,000	36,000	36,000	36,000
331059	Digital Sector Wifi	66,673	68,673	70,733	72,855
331062	Enterprise Development	119,615	112,500	125,635	128,765
331064	Social Media E-News	29,828	30,573	31,338	32,121
331090	Loan 455 Loan Interest Repay - Harbour	9,755	7,244	4,620	1,849
331091	Loan 462 Interest Repay- Foreshore Improvem	91	0	0	0
Total Operating Expense		1,623,199	1,616,547	1,668,682	1,710,724
Operating Revenue					
<u>Project</u>					
331013	Campaigns - Industry	-40,000	-40,000	-40,000	-40,000
331024	VIC - Commission Coach Tickets Greyhound	-63,300	-64,900	-66,500	-68,495
331031	VIC - Comm. from Other Events Tickets	-36,000	-36,000	-36,000	-36,000
331037	Old VIC Building (Urara Park) Lease Income	-35,000	-35,000	-35,000	-35,000
331060	Economic Development Special Rate Variation	-118,717	-121,685	-124,727	-127,845
331062	Enterprise Development	-54,400	-56,000	-57,400	-59,100
Total Operating Revenue		-347,417	-353,585	-359,627	-366,440

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Industry & Destination Development		2016/17	2017/18	2018/19	2019/20
Cost Centre	3310	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
OPERATING RESULT		1,275,782	1,262,962	1,309,055	1,344,284
Capital Expense					
<u>Project</u>					
331092	Loan 462 Principal Repayments - Foreshore Improvem	6,665	0	0	0
331093	Loan 455 Loan Principal Repay - Harbour	40,880	43,391	46,015	48,785
Total Capital Expense		47,545	43,391	46,015	48,785
CAPITAL RESULT		47,545	43,391	46,015	48,785
3310	Industry & Destination Development	1,323,327	1,306,353	1,355,070	1,393,069

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Events		2016/17	2017/18	2018/19	2019/20
Cost Centre	3320	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
332000	Major Events General	710,239	731,460	753,305	775,811
332002	Sports Events	497,638	512,670	522,830	535,901
332051	Events Marketing	583,483	595,150	607,055	619,196
332065	Events Seed Funding	53,321	54,654	56,020	57,421
332068	IT Conference 2016	310,000	310,000	310,000	310,000
Total Operating Expense		2,154,681	2,203,934	2,249,210	2,298,329
Operating Revenue					
<u>Project</u>					
332002	Sports Events	-429,900	-442,800	-453,900	-467,517
332065	Events Seed Funding	-53,321	-54,654	-56,020	-57,421
332068	IT Conference 2016	-420,000	-420,000	-420,000	-420,000
Total Operating Revenue		-903,221	-917,454	-929,920	-944,938
OPERATING RESULT		1,251,460	1,286,480	1,319,290	1,353,391
3320	Events	1,251,460	1,286,480	1,319,290	1,353,391

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

International Stadium		2016/17	2017/18	2018/19	2019/20
Cost Centre	3322	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
332200	International Stadium General	106,752	109,954	113,253	116,651
332202	Food & Beverage	37,925	38,873	39,845	40,841
332208	Stadium Refurbishments	89,073	91,299	93,582	95,921
332211	Stadium Operating Costs	379,968	389,467	399,203	409,183
332212	Stadium Sponsorship	25,000	25,000	25,000	25,000
332214	Loan 462 Repay Interest Tennis Complex etc	773	0	0	0
Total Operating Expense		639,490	654,593	670,883	687,597
Operating Revenue					
<u>Project</u>					
332212	Stadium Sponsorship	-64,300	-64,700	-65,100	-65,553
Total Operating Revenue		-64,300	-64,700	-65,100	-65,553
OPERATING RESULT		575,190	589,893	605,783	622,044
Capital Expense					
<u>Project</u>					
332215	Loan Principal Repay 462 Tennis Complex etc	56,340	0	0	0
332230	CEX Stadium & CCSLP 1 Sand Grooving	90,000	0	0	0
Total Capital Expense		146,340	0	0	0
CAPITAL RESULT		146,340	0	0	0
3322	International Stadium	721,530	589,893	605,783	622,044

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Local Sport		2016/17	2017/18	2018/19	2019/20
Cost Centre	3323	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
332328	Sport Facilities & Ovals	523,365	539,066	555,238	571,895
332329	Woolgoolga Sports Council Inc Contrib.	67,600	69,600	71,600	73,748
Total Operating Expense		590,965	608,666	626,838	645,643
Operating Revenue					
<u>Project</u>					
332328	Sport Facilities & Ovals	-81,000	-83,430	-85,933	-88,511
Total Operating Revenue		-81,000	-83,430	-85,933	-88,511
OPERATING RESULT		509,965	525,236	540,905	557,132
3323	Local Sport	509,965	525,236	540,905	557,132

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Sustainable Infrastructure		2016/17	2017/18	2018/19	2019/20
Cost Centre	4000	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
400000	Sustainable Infrastructure General	455,953	469,630	483,720	498,220
400001	Fire Attend by Council Volunteer Staff	3,605	3,713	3,639	3,566
400002	Hazard Reduction	35,000	35,000	35,000	35,000
400003	Bushfire Vehicle Operating	131,200	135,200	139,200	143,400
400005	Brigade Station Operating	56,030	57,700	59,400	61,200
400006	Fire Control Centre Operations	131,500	135,500	139,500	143,700
400023	RFS Management Centre Operating	488,808	503,500	518,600	534,100
400031	RFS Depreciation	839,322	864,501	890,436	917,149
Total Operating Expense		2,141,418	2,204,744	2,269,495	2,336,335
Operating Revenue					
<u>Project</u>					
400002	Hazard Reduction	-35,000	-35,000	-35,000	-35,000
400030	Grant - Operating	-437,092	-450,200	-463,700	-477,600
Total Operating Revenue		-472,092	-485,200	-498,700	-512,600
OPERATING RESULT		1,669,326	1,719,544	1,770,795	1,823,735
Capital Expense					
<u>Project</u>					
400008	Rural Fire Equip Issues	60,000	152,000	152,000	152,000
400009	New Vehicles Rural Fire Service	762,500	730,000	730,000	730,000
400013	Ulong Station	20,000	20,000	20,000	20,000
Total Capital Expense		842,500	902,000	902,000	902,000
Capital Revenue					
<u>Project</u>					
400008	Rural Fire Equip Issues	-60,000	-152,000	-152,000	-152,000
400009	New Vehicles Rural Fire Service	-762,500	-730,000	-730,000	-730,000
400013	Ulong Station	-20,000	-20,000	-20,000	-20,000
Total Capital Revenue		-842,500	-902,000	-902,000	-902,000
CAPITAL RESULT		0	0	0	0
4000	Sustainable Infrastructure	1,669,326	1,719,544	1,770,795	1,823,735

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Infrastructure Construction & Maintenance		2016/17	2017/18	2018/19	2019/20
Cost Centre	4100	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
410000	Infrastructure Constructn & Maint General	1,086,378	1,118,995	1,152,514	1,187,157
410001	Emergency Management	8,200	8,405	8,615	8,572
410004	Marcia St Depot Expenses	257,583	264,022	270,623	277,388
410005	Woolgoolga Depot Operating Expenses	16,000	16,000	16,000	16,000
Total Operating Expense		1,368,161	1,407,422	1,447,752	1,489,117
Operating Revenue					
<u>Project</u>					
410011	Building Activities within Road Reserves	-36,900	-37,900	-38,900	-40,067
410098	Contrib from Plant for Depot Expenses	-29,000	-29,870	-30,766	-31,689
Total Operating Revenue		-65,900	-67,770	-69,666	-71,756
OPERATING RESULT		1,302,261	1,339,652	1,378,086	1,417,361
Capital Expense					
<u>Project</u>					
410006	Marcia Street Depot Improvements	39,000	39,000	39,000	39,000
410007	Woolgoolga Depot Improvements	39,000	39,000	39,000	39,000
Total Capital Expense		78,000	78,000	78,000	78,000
Capital Revenue					
<u>Project</u>					
410096	Contrib to Depot Upgrade Water/Sewer	-52,000	-52,000	-52,000	-52,000
410097	Contrib from Plant for Depot Upgrade	-26,000	-26,000	-26,000	-26,000
Total Capital Revenue		-78,000	-78,000	-78,000	-78,000
CAPITAL RESULT		0	0	0	0
4100	Infrastructure Construction & Maintenance	1,302,261	1,339,652	1,378,086	1,417,361

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Private Works Construction		2016/17	2017/18	2018/19	2019/20
Cost Centre	4111	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
411105	External Plant Hire	23,165	23,744	24,338	24,946
411106	Coastal Works Business Activities	4,723,984	5,324,091	5,733,798	6,354,441
411111	RFS Heavy Vehicle Servicing Expenses	113,468	116,304	119,212	118,616
411192	Morgans Road Farm Operations	253,200	260,700	268,600	276,600
411198	Dividend Payable to General a/c	279,987	373,633	487,408	541,103
Total Operating Expense		5,393,804	6,098,472	6,633,356	7,315,706
Operating Revenue					
<u>Project</u>					
411105	External Plant Hire	-52,700	-54,300	-55,900	-57,577
411106	Coastal Works Business Activities	-6,047,730	-6,948,594	-7,690,773	-8,512,194
411111	RFS Heavy Vehicle Servicing Expenses	-138,900	-143,000	-147,300	-147,300
411197	Morgans Income-Stock Transfer IN (REPOT)	-128,500	-132,400	-136,300	-140,400
Total Operating Revenue		-6,367,830	-7,278,294	-8,030,273	-8,857,471
OPERATING RESULT		-974,027	-1,179,822	-1,396,917	-1,541,765
Capital Expense					
<u>Project</u>					
411104	Howard St Quarry	140,600	140,600	140,600	140,600
Total Capital Expense		140,600	140,600	140,600	140,600
Capital Revenue					
<u>Project</u>					
411104	Howard St Quarry	-241,500	-241,500	-241,500	-241,500
Total Capital Revenue		-241,500	-241,500	-241,500	-241,500
CAPITAL RESULT		-100,900	-100,900	-100,900	-100,900
4111	Private Works Construction	-1,074,927	-1,280,722	-1,497,817	-1,642,665

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Infrastructure Maintenance Water		2016/17	2017/18	2018/19	2019/20
Cost Centre	4120	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
412000	Infrastructure Maintenance Water General	8,173,096	8,418,180	8,669,602	8,930,651
412003	Woolgoolga Dam	184,500	189,100	193,840	199,655
412004	Karangi Dam	61,500	62,500	64,600	66,538
412005	Water Reservoirs	419,150	436,010	446,910	460,317
412006	Water Pump Stations	257,550	267,910	274,610	282,848
412007	Water Mains	1,555,400	1,617,965	1,658,410	1,708,162
412009	Country Energy - Nymboida Fish Ladder	26,700	28,300	29,000	29,870
412010	Country Energy - Nymboida Infrastructure	77,700	82,400	84,500	87,035
412011	Water Efficiency	434,710	460,647	472,164	486,329
412012	Raw Water Purchases	116,000	123,000	126,075	129,857
412013	Water Quality Monitoring	106,050	114,993	120,354	123,965
412014	Restrictors	8,000	8,400	8,600	8,858
412017	RWS - Operation & Maintenance	710,000	742,600	761,165	784,000
412018	Meters M & R	36,000	37,825	38,770	39,933
412019	Contribution to Works	17,900	18,400	18,900	19,467
412026	Mains Locations Other Authorities	3,300	3,500	3,600	3,708
412028	Backflow Prevention Devices (Licences)	11,100	11,500	11,800	12,154
412030	Meter Testing Consumer Request	1,300	1,300	1,300	1,339
412031	Standpipe Water Sales Carriers	43,700	46,400	47,560	48,987
412034	Pressure Testing (Instantaneous etc)	7,200	7,400	7,600	7,828
412043	Water Chlorine Systems	53,300	54,635	56,000	57,680
412044	Water Loan 460 Interest Repayments	480,367	395,287	304,612	208,492
412047	Water Loan 463 Interest Repayments	2,272,257	2,130,981	1,979,612	1,817,431
412048	Water Loan 465 Interest Repay \$40.5m	2,075,022	1,954,588	1,825,563	1,687,335
412091	Payable to General Meter Reading	370,906	382,034	393,494	407,266
412092	Payable to Works Depot Upgrade	26,000	26,000	26,000	26,000
412093	EL Env Management Cont'n to Orara River	50,000	50,000	50,000	50,000
412094	Water Quality Monitoring	5,350	5,511	5,676	5,846
412095	Contribution to Developer Services Plan	18,746	19,308	19,888	20,484
412097	Dividend to General Account (Tax Equival	30,818	31,743	32,695	33,676

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Infrastructure Maintenance Water		2016/17	2017/18	2018/19	2019/20
Cost Centre	4120	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
412098	Dividend Payable to General a/c	1,948,900	2,007,367	2,067,588	2,129,616
Total Operating Expense		19,582,522	19,735,784	19,800,488	19,875,328
Operating Revenue					
<u>Project</u>					
412002	Administration Charges - Water Fund	-3,000	-3,000	-3,000	-3,090
412019	Contribution to Works	-29,800	-30,700	-31,468	-32,412
412026	Mains Locations Other Authorities	-1,500	-1,500	-1,500	-1,545
412030	Meter Testing Consumer Request	-400	-400	-400	-412
412031	Standpipe Water Sales Carriers	-33,800	-34,800	-35,670	-36,740
412034	Pressure Testing (Instantaneous etc)	-6,300	-6,500	-6,700	-6,901
412037	Disconnect/Connect Consumer Request Fee	-9,800	-19,894	-20,197	-20,509
412038	Backflow Prevention Licences	-4,100	-4,200	-4,300	-4,429
412061	Interest earned on Managed Funds - Water	-775,000	-700,000	-620,000	-675,000
412067	Interest on Investments Reserves	-450,000	-405,000	-355,000	-385,000
412075	Interest on Investments S64	-3,500	-4,500	-3,000	-3,500
Total Operating Revenue		-1,317,200	-1,210,494	-1,081,235	-1,169,538
OPERATING RESULT		18,265,322	18,525,290	18,719,253	18,705,790
Capital Expense					
<u>Project</u>					
412049	Water Loan 460 Principal Repayments	1,280,025	1,364,202	1,453,915	1,549,015
412052	Water Loan 463 Principal Repayments	1,972,758	2,113,687	2,264,684	2,426,468
412053	Water Loan 465 Principal Repay - \$40.5m	1,660,760	1,779,226	1,906,143	2,042,113
Total Capital Expense		4,913,543	5,257,115	5,624,742	6,017,596
CAPITAL RESULT		4,913,543	5,257,115	5,624,742	6,017,596
4120	Infrastructure Maintenance Water	23,178,865	23,782,405	24,343,995	24,723,386

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Infrastructure Maintenance Sewer		2016/17	2017/18	2018/19	2019/20
Cost Centre	4121	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
412100	Infrastructure Maintenance Sewer General	12,307,132	12,676,242	13,056,604	13,448,384
412102	Sewer Mains	912,250	935,060	958,440	987,193
412103	Reclaimed Water Mains	51,250	52,530	53,845	55,460
412104	Reclaimed Water Reservoirs	5,125	5,255	5,385	5,547
412105	External Works	35,800	36,800	37,720	38,852
412108	Corindi Villa Units Building Lease	6,665	6,830	7,000	7,210
412109	Howard St Building Lease	3,590	3,680	3,770	3,883
412110	Mobile Sludge Dewatering Plant	69,290	71,025	72,800	74,984
412111	Trade Waste Management & Testing	215,000	221,400	226,935	233,743
412112	Trade Waste for Bellingen Council	28,600	29,400	30,135	31,039
412113	Morgans Rd Farm Operating	348,900	359,400	368,385	379,437
412121	Sewer Loan 100 Corindi - Interest Repayment	9,261	3,593	0	0
412123	Sewer Loan 461 - Interest Repayment	565,138	465,044	358,367	245,284
412124	Sewer Loan 464 - Interest Repayment	2,799,301	2,625,256	2,438,779	2,238,979
412125	Sewer Loan 466 - Interest Repayment	2,141,627	2,017,328	1,884,161	1,741,496
412126	Loan 469 Interest Free Loan from State Government -	93,051	68,861	44,671	16,643
412134	Pump Out Sullage Collection	56,300	58,000	59,450	61,234
412193	Contribution to Works Depot Upgrade	26,000	26,000	26,000	26,780
412194	Contribution to Developer Services Plan	18,746	19,308	19,888	20,484
412196	Dividend to General Account (Tax Equival	78,786	81,150	83,584	86,092
412197	Contribution to Sullage Collection Contr	64,300	66,200	67,855	69,891
412198	Dividend Payable to General a/c	2,836,300	2,921,389	3,009,031	3,099,302
Total Operating Expense		22,672,412	22,749,751	22,812,805	22,871,916
Operating Revenue					
<u>Project</u>					
412105	External Works	-35,800	-36,800	-37,720	-38,852
412110	Mobile Sludge Dewatering Plant	-127,700	-131,500	-134,786	-138,830
412113	Morgans Rd Farm Operating	-25,800	-26,500	-27,163	-27,978
412114	Biosolids Disposal	-107,300	-110,500	-113,263	-116,661
412115	Trade Waste	-499,157	-509,256	-520,026	-532,422

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Infrastructure Maintenance Sewer		2016/17	2017/18	2018/19	2019/20
Cost Centre	4121	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
412116	Effluent Collection (Subsidised) Annual Charges s501	-40,300	-40,300	-41,100	-41,900
412117	Effluent Disposal Income	-121,400	-125,100	-128,228	-132,075
412161	Interest earnt on Managed Funds - Sewer	-1,350,000	-1,220,000	-1,065,000	-1,165,000
412167	Interest on Investments Reserves	-700,000	-1,280,000	-1,135,000	-1,220,000
412174	Interest on Investments Sec 64	-1,500	-1,500	-1,500	-1,500
412192	Administration Charges - Sewer Fund	-1,194	-1,230	-1,261	-1,299
Total Operating Revenue		-3,010,151	-3,482,686	-3,205,047	-3,416,516
OPERATING RESULT		19,662,261	19,267,065	19,607,758	19,455,400
Capital Expense					
<u>Project</u>					
412128	Loan Principal Repayment - Sewer Corindi 100 ANZ	81,784	87,398	0	0
412130	Loan 461 Principal Repayments	1,505,912	1,604,944	1,710,488	1,822,371
412131	Loan 464 - Principal Repayments	2,430,334	2,603,951	2,789,972	2,989,281
412132	Loan 466 - Principal Repayments	1,714,069	1,836,337	1,967,328	2,107,662
412133	Loan 469 Principal Repay (\$2.8M Interest Free Sewer Loan)	305,181	328,622	353,863	376,985
412189	Sewer Equipment Purchases	10,000	10,000	10,000	10,000
Total Capital Expense		6,047,280	6,471,252	6,831,651	7,306,299
CAPITAL RESULT		6,047,280	6,471,252	6,831,651	7,306,299
4121	Infrastructure Maintenance Sewer	25,709,541	25,738,317	26,439,409	26,761,699

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Water Treatment	2016/17	2017/18	2018/19	2019/20
Cost Centre 4122	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Project</u>				
412201 Karangi Water Treatment Plant	2,290,875	2,348,150	2,406,850	2,479,056
Total Operating Expense	2,290,875	2,348,150	2,406,850	2,479,056
OPERATING RESULT	2,290,875	2,348,150	2,406,850	2,479,056
4122 Water Treatment	2,290,875	2,348,150	2,406,850	2,479,056

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Sewer Treatment		2016/17	2017/18	2018/19	2019/20
Cost Centre	4123	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<hr/>					
Operating Expense					
<u>Project</u>					
412301	Coffs Water Reclamation Plant	5,022,500	5,148,070	5,276,776	5,435,079
Total Operating Expense		5,022,500	5,148,070	5,276,776	5,435,079
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OPERATING RESULT		5,022,500	5,148,070	5,276,776	5,435,079
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4123	Sewer Treatment	5,022,500	5,148,070	5,276,776	5,435,079

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Open Space Maintenance		2016/17	2017/18	2018/19	2019/20
Cost Centre	4131	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
413100	Open Space General	3,680,859	3,791,298	3,905,037	4,022,238
413101	Regional Parks Operating	148,975	154,967	158,841	162,812
413102	Regional Parks Garden Maintenance	2,280	2,395	2,455	2,517
413103	Regional Parks Mowing	60,620	63,059	64,635	66,251
413105	Regional Parks Civil Assets	1,374	1,408	1,443	1,479
413107	State Parks Operating	293,725	302,500	311,600	320,900
413108	State Parks Garden Maintenance	17,804	18,249	18,706	19,173
413109	State Parks Mowing	92,285	95,050	97,900	100,800
413113	General Parks Operating	370,715	381,800	393,300	405,100
413114	General Parks Garden Maintenance	392,268	402,074	412,126	422,429
413115	General Parks Mowing	342,917	353,200	363,800	374,700
413116	General Parks Trees	332,975	342,900	353,200	363,850
413117	General Parks Civil Assets	37,413	38,348	39,307	40,289
413118	General Parks Recreational Assets	168,650	173,700	178,900	184,300
413119	Botanic Gardens	437,880	448,827	460,048	471,549
413120	Cemeteries	312,687	320,504	328,516	336,729
413124	Parks Depot Operating	80,155	82,159	84,213	86,318
413125	RMS Highway Gardens Lyons to Sapphire	120,000	120,000	120,000	119,400
413126	External Business Activities	63,038	64,613	66,229	67,885
413127	SH10 Corridor Maintenance	43,100	44,400	45,700	47,100
413128	FOP Program Coordinator	35,000	35,000	35,000	34,825
413129	Noxious Weeds Inspection	185,628	190,268	195,025	199,901
413130	Noxious Weeds Control	307,895	315,592	323,482	331,569
413131	Noxious Weeds Private Works	97,990	100,440	102,951	105,525
413133	EL Bushland Regeneration	210,732	0	0	0
413145	EL Environmental Weeds	107,681	0	0	0
413146	EL Supporting Community Action in Coffs LGA	160,000	0	0	0
413147	EL Koala / Wildlife Corridor Bakker Dr Reserve Stg 4	9,975	0	0	0
413148	EL Restore the Natural Environment of the Jetty Foreshores	20,000	0	0	0

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Open Space Maintenance		2016/17	2017/18	2018/19	2019/20
Cost Centre	4131	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
413149	EL Restore the Natural Environment of Boambee Beach North	20,000	0	0	0
413161	EL Nth Coast Regional Bot Garden Education Officer	16,000	0	0	0
Total Operating Expense		8,170,618	7,842,751	8,062,413	8,287,638
Operating Revenue					
<u>Project</u>					
413107	State Parks Operating	-19,700	-20,300	-20,800	-21,424
413120	Cemeteries	-306,300	-316,100	-324,000	-333,720
413125	RMS Highway Gardens Lyons to Sapphire	-120,000	-120,000	-120,000	-120,000
413126	External Business Activities	-63,400	-65,300	-66,900	-68,907
413130	Noxious Weeds Control	-144,460	-148,800	-152,520	-157,096
413131	Noxious Weeds Private Works	-88,200	-90,800	-93,100	-95,893
413151	Caravan Park Contributions	-196,970	-202,900	-208,900	-215,200
413152	Coordinator Subsidy - Friends of Botanic gardens	-10,000	-10,000	-10,000	-10,000
413153	State Park Cont'n - Botanic Gardens Maint	-419,400	-432,000	-442,800	-456,084
Total Operating Revenue		-1,368,430	-1,406,200	-1,439,020	-1,478,324
OPERATING RESULT		6,802,188	6,436,551	6,623,393	6,809,314
4131	Open Space Maintenance	6,802,188	6,436,551	6,623,393	6,809,314

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Roads Maintenance		2016/17	2017/18	2018/19	2019/20
Cost Centre	4132	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
413200	Local Road Traffic Facilities Council Funded	7,902,681	8,138,783	8,381,945	8,632,376
413201	Local Road Operation	3,463,884	3,567,800	3,674,800	3,785,100
413202	Local Road Roadside Maintenance	279,972	291,233	298,514	305,977
413207	Regional Road Road Block Grant Operation	632,682	643,577	660,396	883,808
413210	Regional Road Traffic Facilities Block Grant	164,000	168,000	172,000	173,720
413211	SH10 - Lyons to Englands Rd	11,700	12,100	12,400	12,800
413216	Transfer Bins	269,050	275,700	282,700	291,181
413217	Street & Gutter Cleaning	440,000	450,000	461,250	472,781
413218	Roads General	1,673,766	1,723,979	1,775,698	1,828,969
Total Operating Expense		14,837,735	15,271,172	15,719,703	16,386,712
Operating Revenue					
<u>Project</u>					
413207	Regional Road Road Block Grant Operation	-838,000	-853,000	-874,000	-887,110
413210	Regional Road Traffic Facilities Block Grant	-164,000	-168,000	-172,000	-174,580
413216	Transfer Bins	-274,800	-282,900	-289,973	-298,672
Total Operating Revenue		-1,276,800	-1,303,900	-1,335,973	-1,360,362
OPERATING RESULT		13,560,935	13,967,272	14,383,730	15,026,350
4132	Roads Maintenance	13,560,935	13,967,272	14,383,730	15,026,350

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Bridges, Jetty Structures & Boat Ramps Maintenance		2016/17	2017/18	2018/19	2019/20
Cost Centre	4133	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
413300	Bridges, Jetty and Boat Ramps General	821,488	846,132	871,516	897,661
413301	Timber Bridge Maintenance	112,009	116,514	119,427	122,413
413304	Boat Ramp & Fixtures Expenses	93,829	97,603	100,043	102,544
413305	Historical Jetty	87,163	90,669	92,936	95,259
Total Operating Expense		1,114,489	1,150,918	1,183,922	1,217,877
OPERATING RESULT		1,114,489	1,150,918	1,183,922	1,217,877
4133	Bridges, Jetty Structures & Boat Ramps Maint	1,114,489	1,150,918	1,183,922	1,217,877

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Footpaths, Cycleways & Bus Shelters Maintenance		2016/17	2017/18	2018/19	2019/20
Cost Centre	4134	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
413400	Footpaths, Cycleways & Bus Shelters General	770,091	793,194	816,990	841,500
413401	Street Furniture Operating & Maintenance	63,450	66,662	68,329	70,037
413402	Footpaths Operating & Maintenance	173,582	178,800	184,200	189,700
413403	Cycleways Operating & Maintenance	70,000	73,544	75,382	77,267
Total Operating Expense		1,077,123	1,112,200	1,144,901	1,178,504
OPERATING RESULT		1,077,123	1,112,200	1,144,901	1,178,504
4134	Footpaths, Cycleways & Bus Shelters Maintena:	1,077,123	1,112,200	1,144,901	1,178,504

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Parking Maintenance		2016/17	2017/18	2018/19	2019/20
Cost Centre	4135	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
413500	Carpark Operating	1,154,044	1,195,966	1,230,448	1,266,976
413501	Multi-story Carpark	202,400	212,647	217,963	223,412
413502	Ground Level Carparks	13,300	13,973	14,323	14,681
413503	Loan 462 Interest Repay - Castle St Carpark	914	0	0	0
Total Operating Expense		1,370,658	1,422,586	1,462,734	1,505,068
OPERATING RESULT		1,370,658	1,422,586	1,462,734	1,505,068
4135	Parking Maintenance	1,370,658	1,422,586	1,462,734	1,505,068

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Drainage Maintenance		2016/17	2017/18	2018/19	2019/20
Cost Centre	4136	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
413601	Drainage Operating & Maintenance	305,000	321,100	329,100	337,328
Total Operating Expense		305,000	321,100	329,100	337,328
OPERATING RESULT		305,000	321,100	329,100	337,328
4136	Drainage Maintenance	305,000	321,100	329,100	337,328

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Quarries		2016/17	2017/18	2018/19	2019/20
Cost Centre	4138	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
413800	Quarries General	25,420	26,056	26,707	27,375
413801	Bellbird Quarry	293,880	302,744	310,393	319,838
Total Operating Expense		319,300	328,800	337,100	347,213
Operating Revenue					
<u>Project</u>					
413801	Bellbird Quarry	-319,300	-328,800	-337,100	-347,213
Total Operating Revenue		-319,300	-328,800	-337,100	-347,213
OPERATING RESULT		0	0	0	0
4138	Quarries	0	0	0	0

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Asset Telemetry & Monitoring - Water		2016/17	2017/18	2018/19	2019/20
Cost Centre	4142	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
414201	Telemetry Expense Water	147,685	152,115	156,678	161,379
414202	Telemetry Expenses Sewer	55,640	57,030	58,455	60,209
Total Operating Expense		203,325	209,145	215,133	221,588
OPERATING RESULT		203,325	209,145	215,133	221,588
4142	Asset Telemetry & Monitoring - Water	203,325	209,145	215,133	221,588

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Asset Telemetry & Monitoring - Sewer		2016/17	2017/18	2018/19	2019/20
Cost Centre	4143	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
414301	Pumping Station Expenses	2,603,573	2,565,288	2,642,250	2,721,515
Total Operating Expense		2,603,573	2,565,288	2,642,250	2,721,515
OPERATING RESULT		2,603,573	2,565,288	2,642,250	2,721,515
4143	Asset Telemetry & Monitoring - Sewer	2,603,573	2,565,288	2,642,250	2,721,515

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Strategic Asset Management		2016/17	2017/18	2018/19	2019/20
Cost Centre	4200	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
420000	Strategic Asset Management General	399,224	411,185	423,537	436,208
Total Operating Expense		399,224	411,185	423,537	436,208
Operating Revenue					
<u>Project</u>					
420002	Subdivision Construction Certificate Fees	-78,100	-80,400	-82,400	-83,224
Total Operating Revenue		-78,100	-80,400	-82,400	-83,224
OPERATING RESULT		321,124	330,785	341,137	352,984
4200	Strategic Asset Management	321,124	330,785	341,137	352,984

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Financial Sustainability		2016/17	2017/18	2018/19	2019/20
Cost Centre	4201	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
420101	Roads Maintenance	599,448	617,431	635,954	655,030
420103	Asset Management Expenditure	189,300	194,979	200,828	206,852
420105	Buildings Maintenance	504,798	519,942	535,540	551,609
Total Operating Expense		1,293,546	1,332,352	1,372,322	1,413,491
Operating Revenue					
<u>Project</u>					
420151	Funding - 15/16 SRV Revenue	-4,320,040	-4,449,641	-4,583,130	-4,720,624
420152	Funding - 14/15 SRV Revenue	-2,130,454	-2,194,368	-2,260,199	-2,328,005
Total Operating Revenue		-6,450,494	-6,644,009	-6,843,329	-7,048,629
OPERATING RESULT		-5,156,948	-5,311,657	-5,471,007	-5,635,138
Capital Expense					
<u>Project</u>					
420118	Road Pavement Renewals	2,222,806	2,289,491	2,358,176	2,428,921
420125	Car Park New/Upgrade Works	90,000	92,700	95,000	98,000
420126	Guardrail New/Upgrade Works	110,000	113,300	117,315	118,636
420127	Kerbing New/Upgrade Works	249,448	256,931	264,639	274,397
420128	Footpaths & Cycleway New/Upgrade Works	150,000	154,500	159,000	164,000
420129	Playground Works	40,000	0	0	0
420130	Fences & Accessway Works New/Upgrade	280,298	0	0	0
420131	Park & Recreational Asset New/Upgrade	0	844,907	870,254	896,362
420135	Building Renewals	78,500	1,559,828	1,606,623	1,654,822
420147	Fitzroy Oval Public Amenities	240,000	0	0	0
420154	Jetty Structure	500,000	0	0	0
420155	Botanic Gardens Glass Houses	300,000	0	0	0
420156	Botanic Gardens Entrance (Hall/Toilets)	400,000	0	0	0
420157	Toormina Rd Sports Fields Amenities Upgrade	245,000	0	0	0
420158	Apex Park Amenities Upgrade	125,896	0	0	0
420159	Rigby House External Cladding	125,000	0	0	0
Total Capital Expense		5,156,948	5,311,657	5,471,007	5,635,138
CAPITAL RESULT		5,156,948	5,311,657	5,471,007	5,635,138

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Financial Sustainability		2016/17	2017/18	2018/19	2019/20
Cost Centre	4201	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
4201	Financial Sustainability	0	0	0	0

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Community Facilities		2016/17	2017/18	2018/19	2019/20
Cost Centre	4202	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
420200	Community Facilities General	9,060	9,331	9,611	9,899
420201	Nana Glen Pool Operating Costs	135,069	138,446	141,907	145,455
420202	City Park (Brelsford) Maintenance Costs	129,663	132,904	136,227	139,632
420206	Cont'n to Loan Repayments for Jetty Foreshores Project	273,514	273,512	273,510	273,375
420208	Loan 462 Interest Repayments	4,388	0	0	0
Total Operating Expense		551,694	554,193	561,255	568,361
Operating Revenue					
<u>Project</u>					
420232	Rate Variation Additional Revenue	-1,931,672	-1,979,964	-2,029,463	-2,080,200
420260	Interest on Investments	-28,700	-26,000	-23,000	-25,000
Total Operating Revenue		-1,960,372	-2,005,964	-2,052,463	-2,105,200
OPERATING RESULT		-1,408,678	-1,451,771	-1,491,208	-1,536,839
Capital Expense					
<u>Project</u>					
420210	Principal Repay Loan No. 462	319,964	0	0	0
420211	Community Grants Funding Pool	300,000	309,000	318,270	327,818
420212	Public Amenities Upgrade Program UNALLOCATED	300,000	300,000	300,000	300,000
Total Capital Expense		919,964	609,000	618,270	627,818
CAPITAL RESULT		919,964	609,000	618,270	627,818
4202	Community Facilities	-488,714	-842,771	-872,938	-909,021

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

CBD Masterplan Works		2016/17	2017/18	2018/19	2019/20
Cost Centre	4203	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
420300	Depreciation - CBD Masterplan	195,700	201,571	207,618	213,847
420301	Marketing	21,748	22,292	22,849	23,421
420302	Saturday Markets	54,371	55,730	57,124	58,552
420303	Sunday Activation	48,935	50,158	51,412	52,697
420304	Christmas Activation	74,946	74,946	74,946	74,946
420308	Maintenance Costs	80,000	82,400	84,872	86,994
Total Operating Expense		475,700	487,097	498,821	510,456
Operating Revenue					
<u>Project</u>					
420339	CBD Special Rate Variation	-737,571	-756,010	-774,910	-794,283
420340	Interest on Investments	-36,000	-34,000	-29,000	-33,000
Total Operating Revenue		-773,571	-790,010	-803,910	-827,283
OPERATING RESULT		-297,871	-302,913	-305,089	-316,827
Capital Expense					
<u>Project</u>					
420311	City Square Upgrade - awning, lighting & landscaping	700,000	0	0	0
420315	Signage	50,000	100,000	100,000	100,000
420316	Light show, decorative lighting, CCTV	5,000	5,000	5,000	5,000
420317	Street Furniture	0	100,000	100,000	100,000
420318	Landscaping	10,000	40,000	0	0
420319	Lighting	50,000	100,000	0	0
420320	Park Ave Artist Lane	90,000	50,000	0	0
420323	Castle St Carpark Upgrade	5,000	5,000	5,000	5,000
420325	Park Ave Carpark Upgrade	85,000	300,000	0	0
420326	Relocate City Square Shade Sail	75,000	0	0	0
420327	Install shade sails to Vernon Street	75,000	0	0	0
420328	West High Street Sail	75,000	0	0	0
420329	Harbour Drive Sail	75,000	0	0	0
420330	Moonee Street Sail	75,000	0	0	0
420331	Moonee Street entry statement	0	0	30,000	30,000

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

CBD Masterplan Works		2016/17	2017/18	2018/19	2019/20
Cost Centre	4203	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
420333	Christmas Activation Capital costs	50,000	50,000	50,000	50,000
420334	Park Avenue upgrade and landscaping	400,000	300,000	0	0
420337	Contingency (Capital)	150,000	10,000	10,000	10,000
Total Capital Expense		1,970,000	1,060,000	300,000	300,000
CAPITAL RESULT		1,970,000	1,060,000	300,000	300,000
4203	CBD Masterplan Works	1,672,129	757,088	-5,089	-16,827

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Jetty Foreshores Project		2016/17	2017/18	2018/19	2019/20
Cost Centre	4204	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
420400	Jetty Foreshores General	69,440	69,440	69,440	71,523
420402	Jetty Walkway Maintenance Costs	0	86,021	88,172	90,376
420406	Loan 472 Interest Repayments - Jetty Foreshores Project	81,444	72,621	63,390	53,886
Total Operating Expense		150,884	228,082	221,002	215,785
Operating Revenue					
<u>Project</u>					
420422	Cont'n from Comm Facilities Program - Loan Repayments	-273,514	-273,512	-273,510	-273,576
Total Operating Revenue		-273,514	-273,512	-273,510	-273,576
OPERATING RESULT		-122,630	-45,430	-52,509	-57,791
Capital Expense					
<u>Project</u>					
420421	Loan 472 Principal Repayment - Jetty Foreshores Project	192,070	200,891	210,120	219,489
420423	Jetty4Shores Events & Active Recreation Hub Project	9,210,576	0	0	0
Total Capital Expense		9,402,646	200,891	210,120	219,489
Capital Revenue					
<u>Project</u>					
420423	Jetty4Shores Events & Active Recreation Hub Project	-4,605,288	0	0	0
Total Capital Revenue		-4,605,288	0	0	0
CAPITAL RESULT		4,797,358	200,891	210,120	219,489
4204	Jetty Foreshores Project	4,674,728	155,461	157,612	161,698

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Open Space Infrastructure		2016/17	2017/18	2018/19	2019/20
Cost Centre	4211	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Capital Expense					
<u>Project</u>					
421106	S94 Beach Protection Works	50,000	50,000	50,000	50,000
421109	S94 Open Space UNALLOCATED	0	0	0	440,000
421118	S94 West Wlga S'Ground Works	492,000	0	0	0
421119	S94 Wlga S'Ground Works	192,000	228,000	0	0
421124	S94 Richardson Park Works	228,000	249,600	0	0
421125	S94 Drainage - Ayrshire Park	192,000	0	0	0
421126	S94 Nana Glen Equestrian Centre Works	60,360	0	0	0
421127	S94 Combine St Oval Earthworks	0	156,000	0	0
421128	S94 Geoff King Motors Park - Drainage	0	204,000	0	0
421129	S94 Sawtell Toormina Sport & Rec - Drainage	0	196,800	0	0
421130	S94 Toormina Oval Lighting	0	0	156,000	0
421131	S94 Polwarth Drive Sportsground Works	0	0	144,000	0
421132	S94 Coramba Recreation Reserve Drainage	0	0	211,200	0
Total Capital Expense		1,214,360	1,084,400	561,200	490,000
CAPITAL RESULT		1,214,360	1,084,400	561,200	490,000
4211	Open Space Infrastructure	1,214,360	1,084,400	561,200	490,000

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Roads Infrastructure		2016/17	2017/18	2018/19	2019/20
Cost Centre	4212	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Revenue					
<u>Project</u>					
Total Operating Revenue		0	0	0	0
OPERATING RESULT		0	0	0	0
Capital Expense					
<u>Project</u>					
421205	Regional Roads Repair Program	410,636	418,846	427,208	427,208
421207	3 X 3 Roads Maritime Services Program	131,000	131,000	131,000	131,000
421209	Sealed Road Reseals – Flush Seals	1,812,400	1,903,050	1,998,200	2,058,146
421210	Sealed Road Reseals - Asphalt	108,000	113,400	119,070	122,642
421211	Sealed Roads Rehabilitation (R2R)	3,176,079	1,032,382	1,032,382	1,032,382
421214	S94 Local Collector Roads - West Coffs	250,000	0	0	0
421216	S94 Corindi Roads	100,000	0	0	0
421218	S94 Hearnese Lake Transport & Traffic	200,000	200,000	350,000	200,000
421219	S94 South Coffs Roads	0	500,000	250,000	0
421221	Unsealed Rds Gravel Resheet UNALLOCATED	127,575	133,950	140,648	144,867
421222	S94 North Boambee Local Collector Roads	0	0	0	100,000
421223	S94 West Wlga Traffic Facilities	0	0	200,000	0
421224	S94 North Bonville Roads & Cycleways	0	0	250,000	0
421225	S94 Moonee Roads	170,000	170,000	0	1,000,000
421226	S94 West Korora Traffic Facilities	0	0	0	350,000
421227	S94 North Boambee Koala Management	0	83,000	130,000	780,000
Total Capital Expense		6,485,690	4,685,628	5,028,508	6,346,246
Capital Revenue					
<u>Project</u>					
421205	Regional Roads Repair Program	-205,318	-209,423	-213,604	-213,604
421207	3 X 3 Roads Maritime Services Program	-131,000	-131,000	-131,000	-131,000
421211	Sealed Roads Rehabilitation (R2R)	-3,076,079	-932,382	-932,382	-932,382
Total Capital Revenue		-3,412,397	-1,272,805	-1,276,986	-1,276,986
CAPITAL RESULT		3,073,293	3,412,823	3,751,522	5,069,260
4212	Roads Infrastructure	3,073,293	3,412,823	3,751,522	5,069,260

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Bridges, Jetty Structures and Boat Ramps Infrastructure		2016/17	2017/18	2018/19	2019/20
Cost Centre	4213	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Revenue					
<u>Project</u>					
421314	Special Rate Variation	-887,293	-899,225	-921,706	-944,749
Total Operating Revenue		-887,293	-899,225	-921,706	-944,749
OPERATING RESULT		-887,293	-899,225	-921,706	-944,749
Capital Expense					
<u>Project</u>					
421300	Bridge Investigations	50,000	4,263	50,000	50,000
421301	Major Bridge Repairs	16,293	0	0	79,749
421310	McClellands Bridge	0	0	0	260,000
421313	Cathodic Protection	0	0	0	0
421315	Seccombes Bridge	341,000	0	145,000	0
421316	Taylors Bridge	180,000	0	0	110,000
421317	Ferrets Bridge	120,000	0	0	0
421318	Wades Bridge	120,000	0	0	0
421319	Schooners Bridge	60,000	0	0	0
421320	Boambee Creek Foot Bridge	0	230,000	0	0
421321	Halgath Bridge	0	200,000	0	0
421322	Old Coast Road #1 Bridge	0	150,000	0	0
421323	Melaleuca Foot Bridge	0	110,000	0	0
421324	Moleton Bridge	0	130,000	0	0
421325	Wedds Bridge	0	74,962	0	0
421326	Williams Bridge	0	0	21,706	0
421327	Corfes #2 Bridge	0	0	125,000	0
421328	Bardens Bridge	0	0	240,000	0
421329	Morrows Bridge	0	0	195,000	0
421330	Old Coast Road #3 Bridge	0	0	145,000	0
421331	Hosts Bridge	0	0	0	120,000
421332	Thompsons Bridge	0	0	0	145,000
421333	Little Nymbodia Bridge	0	0	0	180,000
Total Capital Expense		887,293	899,225	921,706	944,749
CAPITAL RESULT		887,293	899,225	921,706	944,749

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Bridges, Jetty Structures and Boat Ramps Infrastructure		2016/17	2017/18	2018/19	2019/20
Cost Centre	4213	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
4213	Bridges, Jetty Structures and Boat Ramps Infr	0	0	0	0

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Footpaths, Cycleways & Bus Shelters Infrastructure		2016/17	2017/18	2018/19	2019/20
Cost Centre	4214	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Capital Expense					
<u>Project</u>					
421403	RMS Pedestrian Access Mobility Plan (PAMPS)	25,000	25,000	25,000	25,000
421406	S94 Moonee Cycleways	0	0	500,000	0
421407	S94 South Coffs Cycleways	0	0	200,000	0
421408	S94 Cycleway - West Coffs	0	100,000	300,000	0
Total Capital Expense		25,000	125,000	1,025,000	25,000
CAPITAL RESULT		25,000	125,000	1,025,000	25,000
4214	Footpaths, Cycleways & Bus Shelters Infrastru	25,000	125,000	1,025,000	25,000

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Parking Infrastructure		2016/17	2017/18	2018/19	2019/20
Cost Centre	4215	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Capital Expense					
<u>Project</u>					
421501	Loan 462 Principal Repay - Castle St Carpark Impr	66,672	0	0	0
421502	Carpark Capital	17,350	18,200	19,100	19,673
421504	Off Street Parking Capital	0	0	0	0
421505	S94 Jetty Area Parking	0	150,000	0	0
421506	S94 Coffs Harbour Parking	150,000	0	0	0
421507	S94 Woolgoolga Parking	0	0	450,000	0
Total Capital Expense		234,022	168,200	469,100	19,673
CAPITAL RESULT		234,022	168,200	469,100	19,673
4215	Parking Infrastructure	234,022	168,200	469,100	19,673

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Drainage Infrastructure		2016/17	2017/18	2018/19	2019/20
Cost Centre	4216	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
421600	Drainage General	2,048,749	2,171,674	2,301,974	2,371,033
421620	Loan 468 Interest Repay \$6M - Drainage (rate variation \$s)	217,321	165,881	110,150	50,113
421621	Loan 467 Refinance Interest Repay - Drainage	164,149	155,041	145,982	136,641
Total Operating Expense		2,430,219	2,492,596	2,558,106	2,557,787
Operating Revenue					
<u>Project</u>					
421614	Stormwater Management Service Charge	-690,031	-696,931	-703,901	-710,940
421615	Special Rate Variation	-1,612,849	-1,653,170	-1,694,499	-1,736,862
421616	Interest On Investments	-147,500	-169,000	-173,225	-25,000
Total Operating Revenue		-2,450,380	-2,519,101	-2,571,625	-2,472,802
OPERATING RESULT		-20,161	-26,505	-13,519	84,985
Capital Expense					
<u>Project</u>					
421601	Flood Mitigation Works - Unallocated	0	1,227,518	1,279,223	1,181,088
421622	Loan 467 Refinance Principal Repay- Drainage	266,735	275,836	284,850	294,258
421624	Loan 468 Principal Repay \$6M - Drainage (rate variation \$s)	644,507	694,825	751,420	810,702
421633	Upper Shepherds Lane	1,157,668	0	0	0
Total Capital Expense		2,068,910	2,198,179	2,315,493	2,286,048
CAPITAL RESULT		2,068,910	2,198,179	2,315,493	2,286,048
4216	Drainage Infrastructure	2,048,749	2,171,674	2,301,974	2,371,033

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Domestic Waste Service Planning & Delivery		2016/17	2017/18	2018/19	2019/20
Cost Centre	4218	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
421800	Domestic Waste Service General	873,091	899,089	925,888	953,475
421801	State Landfill Levy Liability Domestic	3,437,061	3,540,178	3,628,685	3,723,031
421802	Midwaste Contribution	7,995	8,195	8,400	8,610
421803	Waste Contract Charge CHCC Domestic	5,664,521	5,947,747	6,245,134	6,401,262
421805	Englands Rd Tip Exp Domestic	1,275,766	1,307,660	1,340,352	1,373,861
421821	Tipping Vouchers	184,500	189,113	193,840	198,686
421822	MRF Recycling	186,714	191,382	196,166	201,071
421825	Waste Processing Contract	5,991,125	6,140,903	6,294,426	6,451,786
421827	Coramba Transfer Stn Exp Domestic	118,849	121,820	124,865	127,987
421828	Lowanna Transfer Station - Domestic	100,414	102,924	105,498	108,135
421829	Woolgoolga Transfer Stn Exp Domestic	244,155	250,259	256,515	262,928
421830	Recycling Promotion Domestic	28,290	28,997	29,722	30,465
421832	Truck Turning Areas Public Rds Domestic	22,443	23,004	23,580	24,169
421834	Greenwaste Processing Domestic	15,375	15,759	16,153	16,880
421898	Dividend Payable to General a/c	898,000	924,940	952,688	981,269
Total Operating Expense		19,048,300	19,691,971	20,341,913	20,863,616
Operating Revenue					
<u>Project</u>					
421837	Domestic Waste Charges	-18,656,620	-19,776,017	-20,962,578	-22,220,333
421838	Pensioner Rebate Exp (Waste Charges)	530,000	535,300	540,653	546,060
421839	Pensioner Rebate Subsidy (Waste Charges)	-150	-150	-150	-150
421841	Coramba Transfer Stn Exp Domestic	-31,500	-32,400	-33,300	-34,299
421844	Waste Contract Contrib. - Bellingen Coun	-721,000	-742,000	-763,000	-785,890
421846	Contract Adm Cont'n - Bellingen & Nambuc	-63,480	-67,160	-69,000	-71,760
421860	Interest on Investments - Domestic	-47,000	-43,000	-38,000	-41,000
Total Operating Revenue		-18,989,750	-20,125,427	-21,325,375	-22,607,372
OPERATING RESULT		58,550	-433,456	-983,462	-1,743,756
Capital Expense					
<u>Project</u>					
421836	Englands Rd Capital Works	200,000	0	0	0

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Domestic Waste Service Planning&Delivery		2016/17	2017/18	2018/19	2019/20
Cost Centre	4218	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Total Capital Expense		200,000	0	0	0
CAPITAL RESULT		200,000	0	0	0
4218	Domestic Waste Service Planning&Delivery	258,550	-433,456	-983,462	-1,743,756

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Non Dom Waste Service Planning&Delivery		2016/17	2017/18	2018/19	2019/20
Cost Centre	4219	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
421900	Non Dom Waste General	710,762	732,040	753,959	776,520
421901	State Landfill Levy Liability Non Domestic	847,739	873,172	895,002	918,272
421903	Waste Contract Charge CHCC Non Domestic	502,824	515,395	528,279	541,486
421904	Englands Road Tip Operating - Non-Domestic	1,050,779	1,077,048	1,103,974	1,131,574
421906	MRF Recycling	16,236	16,642	17,058	17,484
421909	Waste Processing Contract	2,567,625	2,631,816	2,697,611	2,765,051
421911	Coramba Transfer Stn Exp Non Domestic	13,223	13,553	13,892	14,239
421912	Lowanna Transfer Station - Non Domestic	11,157	11,436	11,722	12,015
421913	Woolgoolga Transfer Stn Exp Non Domestic	27,122	27,800	28,495	29,207
421914	Recycling Promotion - Non Domestic	18,860	19,332	19,815	20,310
421915	Recycling/Operating Bottle Banks Glass	30,750	31,519	32,307	33,114
421916	Public Place Recycling	24,600	25,215	25,845	26,492
421917	Cleanup Australia Day Non Domestic	5,638	5,778	5,923	6,071
421918	Landfill Gas Extraction Management	75,953	77,851	79,798	81,793
421919	Truck Turning Areas Public Rds Non Domes	1,952	2,000	2,050	2,102
421920	Hazardous Waste & Tyre Disposal Non Domestic	87,125	89,303	91,536	93,824
421921	Greenwaste Processing Non Domestic	15,375	15,759	16,153	16,557
421922	Concrete Crushing	36,900	37,823	38,768	39,737
421940	EPA Better Waste & Recycling Fund Works Unallocated	183,300	183,300	183,300	183,300
421998	Dividend Payable to General a/c	286,800	295,404	304,266	313,394
Total Operating Expense		6,514,717	6,682,185	6,849,753	7,022,543
Operating Revenue					
<u>Project</u>					
421963	Non Domestic Waste Charges	-1,880,281	-1,993,098	-2,112,684	-2,239,445
421964	Englands Rd Tip Fees - Non Domestic	-2,680,000	-2,980,000	-2,940,000	-3,028,200
421967	Englands Rd - Biosolids Income	-480,000	-494,400	-506,800	-511,868
421968	Non Waste Contract Cont - Bellingen	-309,000	-318,000	-327,000	-336,810
421970	Contract Adm Cont'n - Bellingen & Nambuc	-5,520	-5,840	-6,000	-6,300
421971	Scrap Metal Sales	-32,000	-33,000	-34,000	-35,020
421972	Recycling Depot Fees - Non Domestic	-71,266	-73,404	-75,239	-77,496

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Non Dom Waste Service Planning&Delivery		2016/17	2017/18	2018/19	2019/20
Cost Centre	4219	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
421973	Lease of Depot Site by Handbin	-40,597	-41,815	-42,861	-44,147
421974	EPA Funding Initiative - Waste Less, Recycle More	-183,300	-183,300	-183,300	-183,300
421980	Interest on Investments - Non Domestic	-46,000	-42,000	-37,000	-40,000
Total Operating Revenue		-5,727,964	-6,164,857	-6,264,884	-6,502,586
OPERATING RESULT		786,753	517,328	584,869	519,957
Capital Expense					
<u>Project</u>					
421960	LEMP Other	200,000	0	0	0
Total Capital Expense		200,000	0	0	0
CAPITAL RESULT		200,000	0	0	0
4219	Non Dom Waste Service Planning&Delivery	986,753	517,328	584,869	519,957

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Water		2016/17	2017/18	2018/19	2019/20
Cost Centre	4220	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Capital Expense					
<u>Project</u>					
422000	Water SAM General	625,592	644,352	663,701	683,649
422001	Headworks	117,000	122,000	128,000	133,000
422003	Water Reservoirs	400,000	200,000	400,000	113,000
422005	Water Mains	1,988,050	2,066,950	2,148,800	2,234,650
422010	New Services - Connections	324,000	337,000	351,000	365,000
422011	Water Plant Assets	76,000	76,000	80,000	80,000
422013	Minor Works	21,900	22,500	23,200	23,900
422014	Shepherds Lane Reservoir	2,500,000	0	0	0
422016	Water Telemetry	51,500	53,000	54,600	56,200
422019	Water Efficiency	22,500	23,200	23,900	24,600
422027	Coramba Water Main	2,100,000	0	0	0
Total Capital Expense		8,226,542	3,545,002	3,873,201	3,713,999
Capital Revenue					
<u>Project</u>					
422005	Water Mains	-3,156,180	-3,250,860	-3,348,385	-3,448,837
422010	New Services - Connections	-324,000	-337,000	-351,000	-365,000
Total Capital Revenue		-3,480,180	-3,587,860	-3,699,385	-3,813,837
CAPITAL RESULT		4,746,362	-42,858	173,816	-99,838
4220	Water	4,746,362	-42,858	173,816	-99,838

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Sewer		2016/17	2017/18	2018/19	2019/20
Cost Centre	4221	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Capital Expense					
<u>Project</u>					
422100	Sewer SAM General	632,499	651,477	671,049	691,117
422106	Sewage Pumping Stations - Network	1,000,000	1,200,000	1,200,000	1,200,000
422107	Sewer Mains	327,000	920,000	930,000	940,000
422110	Sewer Telemetry	22,500	38,200	38,900	39,600
422113	Sewage Pumping Stations - Plant	1,000,000	1,200,000	1,200,000	1,200,000
422116	Minor Treatment Works	170,000	176,000	182,000	188,000
422117	Sewer Plant Assets	87,000	88,000	89,000	90,000
422119	Network Analysis	21,000	21,000	22,000	22,000
Total Capital Expense		3,259,999	4,294,677	4,332,949	4,370,717
Capital Revenue					
<u>Project</u>					
422107	Sewer Mains	-3,019,096	-3,109,670	-3,202,960	-3,299,049
Total Capital Revenue		-3,019,096	-3,109,670	-3,202,960	-3,299,049
CAPITAL RESULT		240,903	1,185,007	1,129,989	1,071,668
4221	Sewer	240,903	1,185,007	1,129,989	1,071,668

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Project Design		2016/17	2017/18	2018/19	2019/20
Cost Centre	4231	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
423100	Project Design	992,965	1,038,650	1,085,803	1,134,229
423114	Roads - Survey/Resumptions	30,000	30,000	30,000	29,850
Total Operating Expense		1,022,965	1,068,650	1,115,803	1,164,079
Operating Revenue					
<u>Project</u>					
423100	Project Design	-1,800	-1,850	-1,900	-1,957
423142	Private Footpath Crossings	-28,000	-28,800	-29,600	-30,488
Total Operating Revenue		-29,800	-30,650	-31,500	-32,445
OPERATING RESULT		993,165	1,038,000	1,084,303	1,131,634
Capital Expense					
<u>Project</u>					
423133	Traffic Facilities Signage & Improvements	79,880	83,815	87,996	90,636
423143	S94 Flood Mitigation & Drainage Resv West Coffs	250,000	0	70,000	0
423149	S94 Nth Boambee S/Water Man	0	220,000	0	0
Total Capital Expense		329,880	303,815	157,996	90,636
CAPITAL RESULT		329,880	303,815	157,996	90,636
4231	Project Design	1,323,045	1,341,815	1,242,299	1,222,270

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Project Planning		2016/17	2017/18	2018/19	2019/20
Cost Centre	4232	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
423200	Project Planning	991,082	1,037,790	1,085,906	1,135,464
423201	Road Safety Officer	106,585	109,780	113,100	116,470
423202	RSO Direct Program Costs	9,800	9,800	9,800	9,800
Total Operating Expense		1,107,467	1,157,370	1,208,806	1,261,734
Operating Revenue					
<u>Project</u>					
423201	Road Safety Officer	-60,400	-62,300	-64,100	-66,023
Total Operating Revenue		-60,400	-62,300	-64,100	-66,023
OPERATING RESULT		1,047,067	1,095,070	1,144,706	1,195,711
Capital Expense					
<u>Project</u>					
Total Capital Expense		0	0	0	0
CAPITAL RESULT		0	0	0	0
4232	Project Planning	1,047,067	1,095,070	1,144,706	1,195,711

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Office of the General Manager		2016/17	2017/18	2018/19	2019/20
Cost Centre	5000	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
500000	Office of the General Manager	612,345	629,364	646,895	664,952
500016	Council Report Expenses - Unallocated	287,900	295,480	302,974	312,064
500018	LG NSW Subscription	51,100	52,400	53,700	55,000
500019	Civic Receptions	6,700	6,800	6,900	7,107
500020	Naturalisations	7,200	7,400	7,600	7,828
500021	Sister City Youth Exchange Program	8,500	8,600	8,700	8,800
500022	Sister City Visit - Sasebo	25,000	0	25,000	0
500023	Cont'n Hunter Councils Regional Project	3,900	4,000	4,100	4,223
500024	Australia Day Committee	9,600	9,888	10,185	10,490
500025	National Seachange Taskforce	3,400	3,400	3,400	3,502
500030	MIDROC Subscription	20,200	20,800	21,400	22,070
500031	Regional Capital Australia Subscription	4,000	4,100	4,200	4,300
Total Operating Expense		1,039,845	1,042,232	1,095,054	1,100,336
OPERATING RESULT		1,039,845	1,042,232	1,095,054	1,100,336
5000	Office of the General Manager	1,039,845	1,042,232	1,095,054	1,100,336

ADOPTED 4 YR YEAR DETAILED BUDGET**Coffs Harbour City Council**

Business Transformation		2016/17	2017/18	2018/19	2019/20
Cost Centre	5100	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
510000	Business Transformation General	209,780	0	0	0
510012	Establishment of Ongoing Business Improvement	300,000	0	0	0
Total Operating Expense		509,780	0	0	0
Operating Revenue					
<u>Project</u>					
510008	T2S Project Savings	-450,000	0	0	0
Total Operating Revenue		-450,000	0	0	0
OPERATING RESULT		59,780	0	0	0
5100	Business Transformation	59,780	0	0	0

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Governance Services		2016/17	2017/18	2018/19	2019/20
Cost Centre	5200	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
520000	Governance Services General	699,656	720,646	742,265	764,533
520001	Internal Audit	4,500	94,500	4,500	4,500
520002	Consulting Costs	35,000	35,000	35,000	35,875
520003	2016 Election Expenses	415,000	0	0	0
520006	Legal Expenses	402,000	407,460	413,084	418,876
520061	Prosper Coffs Harbour Limited Operating	20,000	20,000	20,000	20,000
520062	Risk Mitigation	25,000	25,000	25,000	25,000
520063	State Emergency Expenses	133,200	137,000	140,800	145,100
520064	Emergency Management	8,000	8,200	8,400	8,600
520200	Insurance Costs	850,500	876,015	902,295	929,364
Total Operating Expense		2,592,856	2,323,821	2,291,344	2,351,848
Operating Revenue					
<u>Project</u>					
520314	Reduction in Contribution to Statewide	-28,500	-28,500	-28,500	-28,500
520315	Risk Management Bonus - Statewide Mutual	-72,000	-72,000	-72,000	-72,000
Total Operating Revenue		-100,500	-100,500	-100,500	-100,500
OPERATING RESULT		2,492,356	2,223,321	2,190,844	2,251,348
5200	Governance Services	2,492,356	2,223,321	2,190,844	2,251,348

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Airport		2016/17	2017/18	2018/19	2019/20
Cost Centre	6200	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
620000	Airport General	1,882,920	1,939,359	1,997,592	2,057,476
620001	Security Screening Operating	1,213,000	1,259,000	1,309,000	1,348,000
620002	General Car Parking Operating	81,000	83,000	85,000	87,000
620003	Security Car Parking Operating	81,000	83,000	85,000	87,000
620004	Loan 462 Int Repay- Airport	914	0	0	0
620005	Loan 471- Business Acquisition Interest Repay	202,323	177,829	151,886	124,805
620006	Airport - Loan 447 Interest Repayment	50,736	7,208	0	0
620007	Loan 470- Interest Repay	223,065	189,933	154,514	116,974
620008	Animal Hazard Management Plan	17,000	17,000	18,000	18,000
620009	Airport Landside Plan	100,000	50,000	50,000	50,000
620010	Airport Strategic Plan	52,000	53,000	55,000	57,000
620011	Internal Marketing	103,000	106,000	109,000	112,000
620012	RPT Operatiions & Maintenance	1,279,317	1,317,700	1,357,200	1,397,900
620013	General Aviation Operations	210,942	217,270	223,790	230,500
620015	Rates and Taxes	125,000	129,000	133,000	136,990
620096	Administration Expenses	48,000	50,000	52,000	54,000
620097	Administration Charge	278,300	286,649	295,248	304,106
620098	Dividend Payable to General a/c	395,000	406,850	419,056	431,627
Total Operating Expense		6,343,517	6,372,798	6,495,286	6,613,378
Operating Revenue					
<u>Project</u>					
620001	Security Screening Operating	-1,213,000	-1,259,000	-1,309,000	-1,348,000
620002	General Car Parking Operating	-519,000	-534,000	-550,000	-566,500
620003	Security Car Parking Operating	-519,000	-534,000	-550,000	-566,500
620028	Aeronautical Charges	-4,951,000	-5,478,000	-6,252,000	-6,440,000
620030	RPT Leases and Advertising Income	-303,700	-313,100	-322,300	-332,200
620031	GA Leases	-213,600	-220,900	-227,100	-233,913
620034	Contributions/Sundries	-13,700	-14,000	-14,300	-14,600
620038	Interest on Investments - Airport	-59,000	-53,700	-47,000	-51,000

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Airport	2016/17	2017/18	2018/19	2019/20	
Cost Centre 6200	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	
Total Operating Revenue	-7,792,000	-8,406,700	-9,271,700	-9,552,713	
OPERATING RESULT	-1,448,483	-2,033,902	-2,776,414	-2,939,335	
Capital Expense					
<u>Project</u>					
620016	Minor Capital Works	14,000	15,000	15,000	16,000
620017	Airport - Loan 447 Principal Repayment	671,004	353,395	0	0
620018	Loan 462 Principal Repayments - Airport	66,672	0	0	0
620019	General Aviation Planned Enhancements	100,000	103,000	106,000	109,000
620020	Loan 470- Principal Repayment	467,004	499,117	534,143	571,264
620021	Principal Repayment - Airport Business Acquisition	426,071	449,967	475,893	502,957
620022	RPT Planned Enhancements	50,000	52,000	53,000	55,000
620024	RPT Apron Overlay and Resurfacing	0	0	0	0
620025	Terminal Area Masterplan	20,000	20,000	20,000	20,000
620043	Landside Traffic Modifications	0	535,000	0	0
620044	Backup Generator	150,000	0	0	0
620045	Security Screening Uquipment	0	0	80,000	0
620046	Replace Perimeter Fence & New Lighting	150,000	0	0	0
620047	Upgrade RPT Terminal Building	0	400,000	0	0
620048	RPT Taxiway Overlays	0	500,000	0	0
620049	RPT Carpark Resurfacing	0	0	200,000	0
620051	Enterprise Park Land Dev Consultant	150,000	0	0	0
620053	Runway Rejuvenation	0	0	500,000	0
620054	Relocate Staff Carpark	0	0	0	450,000
Total Capital Expense		2,264,751	2,927,479	1,984,036	1,724,221
Capital Revenue					
<u>Project</u>					
Total Capital Revenue		0	0	0	0
CAPITAL RESULT		2,264,751	2,927,479	1,984,036	1,724,221
6200	Airport	816,268	893,577	-792,378	-1,215,114

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Telecommunication & New Technology		2016/17	2017/18	2018/19	2019/20
Cost Centre	6300	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
630000	Telecommunication & New Technology General	391,586	403,274	415,312	427,711
630001	Switchboard Assembly & Installation	1,377,506	1,446,382	1,518,701	1,594,636
630002	CCTV Sales & Installation	301,420	316,491	332,315	348,931
630004	Other Tech Group Projects	20,000	20,000	20,000	19,900
630005	Tech Group Consulting	52,843	55,485	58,259	61,172
630098	Dividend Payable to General a/c	325,512	347,121	368,595	394,716
Total Operating Expense		2,468,867	2,588,753	2,713,182	2,847,066
Operating Revenue					
<u>Project</u>					
630001	Switchboard Assembly & Installation	-1,893,345	-1,988,012	-2,087,412	-2,191,783
630002	CCTV Sales & Installation	-315,650	-331,432	-348,004	-365,404
630004	Other Tech Group Projects	-26,000	-26,000	-26,000	-26,000
630005	Tech Group Consulting	-81,305	-85,370	-89,639	-94,121
630009	Interest on Investments	-13,200	-12,000	-9,000	-10,000
Total Operating Revenue		-2,329,500	-2,442,814	-2,560,055	-2,687,308
OPERATING RESULT		139,367	145,939	153,127	159,758
Capital Expense					
<u>Project</u>					
630006	Fibre Optic Cabling	342,143	359,251	377,213	396,074
Total Capital Expense		342,143	359,251	377,213	396,074
Capital Revenue					
<u>Project</u>					
630006	Fibre Optic Cabling	-560,988	-589,037	-618,489	-649,413
Total Capital Revenue		-560,988	-589,037	-618,489	-649,413
CAPITAL RESULT		-218,845	-229,786	-241,276	-253,339
6300	Telecommunication & New Technology	-79,478	-83,847	-88,149	-93,581

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Environmental Laboratory		2016/17	2017/18	2018/19	2019/20
Cost Centre	6400	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense					
<u>Project</u>					
640000	Environmental Laboratory General	367,293	378,326	389,672	401,391
640002	Laboratory - Water Testing Consumables	154,300	158,900	163,700	168,611
640003	Laboratory Building M&R	6,600	6,798	7,002	7,211
640004	Property 38 Gordon Street Operating Costs	34,300	35,329	36,389	38,605
640098	Dividend Payable to General a/c	78,322	80,672	83,092	85,585
Total Operating Expense		640,815	660,025	679,855	701,403
Operating Revenue					
<u>Project</u>					
640006	Laboratory Fees - Internal	-263,200	-271,100	-279,200	-287,576
640007	Laboratory Fees - External	-416,900	-429,400	-442,300	-455,569
640008	Interest on Investments	-15,700	-14,000	-12,500	-13,500
Total Operating Revenue		-695,800	-714,500	-734,000	-756,645
OPERATING RESULT		-54,985	-54,475	-54,145	-55,242
Capital Expense					
<u>Project</u>					
640005	Laboratory Equipment	0	50,000	50,000	50,000
Total Capital Expense		0	50,000	50,000	50,000
CAPITAL RESULT		0	50,000	50,000	50,000
6400	Environmental Laboratory	-54,985	-4,475	-4,145	-5,242

ADOPTED 4 YR YEAR DETAILED BUDGET

Coffs Harbour City Council

Environmental Laboratory	2016/17	2017/18	2018/19	2019/20
Cost Centre 6400	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE

Grand Total	49,078,317	37,327,537	34,349,420	31,191,745
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This Report excludes Projects classified as Reserve Transfers. Internals are Included.

Adopted Budget 2015/16		Draft 2016/17	Draft 2017/18	Draft 2018/19	Draft 2019/20
COFFS COAST STATE PARK TRUST					
Operating Expenses					
3,190,575	Park Beach Holiday Park	3,210,610	3,336,260	3,474,489	3,603,917
1,841,150	Sawtell Beach Holiday Park	1,884,685	1,954,102	2,033,573	2,203,956
788,575	Woolgoolga Beach Holiday Park	794,050	822,854	857,188	896,678
482,870	Woolgoolga Lakeside Holiday Park	495,970	513,574	533,547	555,050
255,200	Jetty & Foreshores				
407,200	Contribution to Botanic Gardens	419,400	419,400	433,482	447,986
50,000	Contribution to State Park	100,000	50,000	50,000	50,000
773,390	Other Reserves Maint incl. Parks & Rec	274,490	222,965	230,454	289,940
7,788,960	Total Operating Expenses	7,179,205	7,319,154	7,612,734	8,047,527
Capital Expenditure					
717,000	Park Beach Holiday Park	510,000	405,000	1,110,000	470,000
970,000	Sawtell Beach Holiday Park	830,000	410,000	481,000	353,000
75,000	Woolgoolga Beach Holiday Park	850,000	35,000	130,000	250,000
20,000	Woolgoolga Lakeside Holiday Park	25,000	195,000	20,000	90,000
1,782,000	Total Capital Expenditure	2,215,000	1,045,000	1,741,000	1,163,000
9,570,960	Total Program Expenditure	9,394,205	8,364,154	9,353,734	9,210,527
Related Revenues					
-4,096,500	Park Beach Holiday Park	-4,294,500	-4,456,425	-4,626,674	-4,803,492
-2,447,000	Sawtell Beach Holiday Park	-2,497,000	-2,591,955	-2,690,610	-2,793,093
-969,000	Woolgoolga Beach Holiday Park	-1,049,500	-1,071,295	-1,102,374	-1,140,415
-543,400	Woolgoolga Lakeside Holiday Park	-588,400	-611,605	-629,953	-648,852
-1,170,090	Contribution by CHCC				
-9,225,990	Total Program Revenue	-8,429,400	-8,731,280	-9,049,610	-9,385,852
Restricted Equity (Reserve) Transfers					
Allocated to Future Works					
905,925	Park Beach Holiday Park Surplus	686,945	773,983	795,216	805,612
605,850	Sawtell Beach Holiday Park Surplus	215,370	291,671	300,068	195,174
125,425	Woolgoolga Beach Holiday Park Surplus	255,450	248,442	245,185	243,737
55,030	Woolgoolga Lakeside Holiday Park Surplus	92,430	98,031	96,406	93,802
Utilised for Current Works					
-717,000	Park Beach Holiday Park	-510,000	-405,000	-1,110,000	-470,000
-970,000	Sawtell Beach Holiday Park	-830,000	-410,000	-481,000	-353,000
-75,000	Woolgoolga Beach Holiday Park	-850,000	-35,000	-130,000	-250,000
-20,000	Woolgoolga Lakeside Holiday Park	-25,000	-195,000	-20,000	-90,000
-255,200	Jetty & Foreshores	-	-	-	-
-344,970	Net Restricted Equity Transfers	-964,805	367,126	-304,124	175,326
-	NET PROGRAM COST	-	-	-	-