

COFFS HARBOUR CITY COUNCIL

INTEGRATED PLANNING AND REPORTING

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COFFS HARBOUR
CITY COUNCIL



DELIVERY PROGRAM BUDGETS

2018-2021

(28 June 2018)



Helping to achieve the MyCoffs Community Vision

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2018/2019 Consolidated Income Statement

Period Ending: 30 June 2019

2017/18 <i>Budget</i> \$'000	Description	2018/19		
		<i>Budget</i> \$'000	<i>Variance</i> \$'000	<i>Var %</i>
Recurrent Revenue				
94,845	Rates & Annual Charges	97,342	2,497	3%
30,750	User Charges & Fees	33,263	2,513	8%
5,140	Interest & Investment Revenue	4,251	(889)	(21%)
15,171	Other Revenues	16,676	1,505	9%
12,620	Grants & Contributions provided for Operating Purposes	13,592	972	7%
\$158,526	RECURRENT REVENUE	\$165,124	\$6,598	4%
Recurrent Expenditure				
48,718	Employee Benefits & Oncosts	48,363	(355)	(1%)
10,621	Borrowing Costs	9,723	(898)	(9%)
117,366	Materials & Contracts	108,183	(9,183)	(8%)
46,170	Depreciation & Amortisation	38,906	(7,264)	(19%)
1,667	Other Expenses	10,026	8,359	83%
(58,482)	Less: Capitalised Expenses	(50,013)	8,469	(17%)
\$166,060	RECURRENT EXPENDITURE	\$165,188	(\$872)	(1%)
(\$7,534)	NET OPERATING (DEFICIT)	(\$64)	\$7,470	(11,672%)
Capital Revenue				
25,793	Capital Grants, Subsidies, Contributions and Donations	18,051	(7,742)	(43%)
\$25,793	CAPITAL REVENUE	\$18,051	(\$7,742)	(43%)
\$18,259	NET SURPLUS	\$17,987	(\$272)	(2%)



2018/2019 Fund Income Statement and Funding Sources

Period Ending: 30 June 2019

<i>Description</i>	General	Water	Sewer	Total
	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
Recurrent Revenue				
Rates & Annual Charges	68,869	4,274	24,199	97,342
User Charges & Fees	14,678	15,502	3,083	33,263
Interest & Investment Revenue	1,639	978	1,634	4,251
Other Revenues	15,948	446	282	16,676
Grants & Contributions provided for Operating Purposes	13,073	264	255	13,592
TOTAL RECURRENT REVENUE	\$114,207	\$21,464	\$29,453	\$165,124
Recurrent Expenditure				
Employee Benefits & Oncosts	40,347	4,404	3,612	48,363
Borrowing Costs	887	4,110	4,726	9,723
Materials & Contracts	82,282	9,117	16,784	108,183
Depreciation & Amortisation	22,953	5,239	10,714	38,906
Other Expenses	8,952	74	1,000	10,026
Less: Capitalised Expenses	(39,881)	(3,842)	(6,290)	(50,013)
TOTAL RECURRENT EXPENDITURE	\$115,540	\$19,102	\$30,546	\$165,188
Interfund Transactions				
Income Tax Equivalents	(116)	33	83	0
Dividend	(5,077)	2,068	3,009	0
TOTAL INTERFUND TRANSACTIONS	(\$5,193)	\$2,101	\$3,092	\$0
NET OPERATING SURPLUS (DEFICIT)	\$3,860	\$261	(\$4,185)	(\$64)
Capital Revenue				
Capital Grants, Subsidies, Contributions and Donations	10,182	3,916	3,953	18,051
TOTAL CAPITAL REVENUE	\$10,182	\$3,916	\$3,953	\$18,051
NET SURPLUS (DEFICIT)	\$14,042	\$4,177	(\$232)	\$17,987



3 Year Consolidated Income Statement

<i>Description</i>	<i>2018/19</i>	<i>2019/20</i>	<i>2020/21</i>
	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
Recurrent Revenue			
Rates & Annual Charges	97,342	100,646	103,833
User Charges & Fees	33,263	34,663	35,899
Interest & Investment Revenue	4,251	4,671	5,065
Other Revenues	16,676	17,855	18,936
Grants & Contributions provided for Operating Purposes	13,592	13,907	13,991
RECURRENT REVENUE	\$165,124	\$171,742	\$177,724
Recurrent Expenditure			
Employee Benefits & Oncosts	48,363	49,531	50,930
Borrowing Costs	9,723	8,675	7,588
Materials & Contracts	111,715	104,250	102,313
Depreciation & Amortisation	38,906	40,074	41,276
Other Expenses	10,026	11,979	11,936
Internal Expenses	(3,532)	(3,535)	(3,601)
Less: Capitalised Expenses	(50,013)	(38,546)	(35,507)
RECURRENT EXPENDITURE	\$165,188	\$172,428	\$174,935
NET OPERATING SURPLUS (DEFICIT)	(\$64)	(\$686)	\$2,789
Capital Revenue			
Capital Grants, Subsidies, Contributions and Donations	18,051	15,062	14,227
CAPITAL REVENUE	\$18,051	\$15,062	\$14,227
NET SURPLUS	\$17,987	\$14,376	\$17,016



2018/19 Consolidated Statement of Cash Flows

Period Ending: 30 June 2019

	2018/19			
	General	Water	Sewer	Total
Cash Flows from Operating Activities				
Receipts:				
Rates & Annual Charges	68,869	4,274	24,199	97,342
User Charges & Fees	14,678	15,502	3,083	33,263
Interest & Investment Revenue Received	1,639	978	1,634	4,251
Other	15,948	446	282	16,676
Grants & Contributions	13,073	264	255	13,592
Capital Grants and Contributions	10,182	3,916	3,953	18,051
	124,389	25,380	33,406	183,175
Payments:				
Employee Benefits & On-Costs	(40,347)	(4,404)	(3,612)	(48,363)
Borrowing Costs	(887)	(4,110)	(4,726)	(9,723)
Materials & Contracts	(82,282)	(9,117)	(16,784)	(108,183)
Other	(8,952)	(74)	(1,000)	(10,026)
Capitalised Expenses	39,881	3,842	6,290	50,013
	(92,587)	(13,863)	(19,832)	(126,282)
Net Cash provided by (or used in) Operating Activities	31,802	11,517	13,574	56,893
Cash Flows from Investing Activities				
Receipts:				
Sale of Investment Securities	40,000	12,000	14,500	66,500
Sale of Investment Property				0
Sale of Real Estate Assets				0
Sale of Infrastructure, Property, Plant & Equipment				0
	40,000	12,000	14,500	66,500
Payments:				
Purchase of Investment Securities	(36,000)	(12,000)	(14,500)	(62,500)
Purchase of Investment Property				0
Purchase of Infrastructure, Property, Plant & Equipment	(39,881)	(3,842)	(6,290)	(50,013)
Purchase of Real Estate Assets				0
	(75,881)	(15,842)	(20,790)	(112,513)
Net Cash provided by (or used in) Investing Activities	(35,881)	(3,842)	(6,290)	(46,013)
Cash Flows from Financing Activities				
Receipts:				
Proceeds from Borrowings & Advances	5,500	0	0	5,500
	5,500	0	0	5,500
Payments:				
Repayment of Borrowings & Advances	(2,765)	(5,625)	(12,322)	(20,712)
	(2,765)	(5,625)	(12,322)	(20,712)
Net Cash Flow provided by (or used in) Financing Activities	2,735	(5,625)	(12,322)	(15,212)
Net Increase/(Decrease) in Cash & Cash Equivalents	(1,344)	2,050	(5,038)	(4,332)
Cash, Cash Equivalents & Investments - beginning of year	110,172	34,886	46,939	191,997
Cash & Cash Equivalents - end of the year	108,828	36,936	41,901	187,665

OPERATING DELIVERY PROGRAM 2018/19 TO 2020/21

		OPERATING Revenue				OPERATING Expenditure				
		2018/19	2019/20	2020/21	2018/19	2019/20	2020/21	2018/19	2019/20	2020/21
Business Services										
2000	Business Services	0	0	0	436,274	410,519	422,272	436,274	410,519	422,272
2110	Financial Planning	-17,815,917	-17,807,923	-18,292,551	4,134,196	4,316,815	4,453,677	4,134,196	4,316,815	4,453,677
2120	Financial Support	-85,851,260	-88,575,940	-91,207,212	5,210,155	5,344,970	5,478,452	5,210,155	5,344,970	5,478,452
2130	Financial Logistics Property	-1,507,250	-1,501,323	-1,546,431	4,247,688	4,303,381	4,400,130	4,247,688	4,303,381	4,400,130
2131	Plant & Fleet Management	-7,054,710	-7,244,310	-7,438,400	6,991,140	7,172,813	7,371,384	6,991,140	7,172,813	7,371,384
2230	Business Systems	-3,952,896	-129,200	-129,350	3,823,846	3,934,697	4,036,698	3,823,846	3,934,697	4,036,698
2300	Organisational Development	-1,700,000	-100,000	-100,000	1,685,631	1,695,744	1,737,207	1,685,631	1,695,744	1,737,207
2400	Customer Services	-52,625	-54,210	-55,840	3,192,774	2,689,555	2,768,321	3,192,774	2,689,555	2,768,321
Business Services		-117,934,658	-115,412,906	-118,769,784	29,721,704	29,868,496	30,668,141	29,721,704	29,868,496	30,668,141
Sustainable Communities										
3000	Sustainable Communities	0	0	0	415,448	397,789	409,700	415,448	397,789	409,700
3100	Community and Cultural Services	0	0	0	583,050	440,958	454,190	583,050	440,958	454,190
3112	Library Service	-181,800	-185,200	-190,720	1,869,899	1,923,911	1,982,251	1,869,899	1,923,911	1,982,251
3113	Regional Gallery	-27,400	-38,220	-29,470	364,561	384,402	386,454	364,561	384,402	386,454
3114	Jetty Theatre	-220,650	-227,240	-234,050	577,093	594,296	612,108	577,093	594,296	612,108
3115	Museum	-5,575	-5,740	-5,915	346,746	356,043	365,622	346,746	356,043	365,622
3116	Community Venues	-93,000	-95,790	-98,660	460,598	474,425	488,646	460,598	474,425	488,646
3117	Cultural & Creative Industries Development	0	0	0	202,665	206,339	210,353	202,665	206,339	210,353
3118	Lifeguards	-15,000	-15,000	-15,000	798,585	821,008	844,108	798,585	821,008	844,108

OPERATING DELIVERY PROGRAM 2018/19 TO 2020/21

		OPERATING Revenue				OPERATING Expenditure				
		2018/19	2019/20	2020/21	2018/19	2019/20	2020/21	2018/19	2019/20	2020/21
3119	Sustainable Living & Community Programs	-37,435	-38,560	-39,715	994,107	302,677	311,780	994,107	302,677	311,780
3121	Corporate Planning & Performance Reporting	0	0	0	237,533	196,412	178,173	237,533	196,412	178,173
3122	Community Planning & Commissioning	0	0	0	580,929	480,615	487,150	580,929	480,615	487,150
3123	Corporate Sustainability	-109,950	-222,099	-226,541	120,379	391,981	355,185	120,379	391,981	355,185
3210	Local Planning	-292,400	-367,700	-180,500	2,332,668	1,891,526	1,440,782	2,332,668	1,891,526	1,440,782
3220	Development Assessment	-1,705,200	-1,752,900	-1,805,482	2,195,261	2,064,151	2,126,072	2,195,261	2,064,151	2,126,072
3230	Compliance & Regulatory Enforcement	-587,750	-605,505	-623,590	1,687,830	1,450,061	1,493,547	1,687,830	1,450,061	1,493,547
3231	Environmental & Public Health	-716,326	-730,826	-781,825	836,750	861,828	887,605	836,750	861,828	887,605
3310	Industry & Destination Development	-200,019	-205,135	-210,077	1,629,339	1,576,317	1,619,720	1,629,339	1,576,317	1,619,720
3320	Events	-534,466	-549,039	-563,832	2,512,236	2,263,918	2,329,639	2,512,236	2,263,918	2,329,639
3322	International Stadium	-65,100	-65,600	-66,100	957,551	836,941	850,204	957,551	836,941	850,204
3323	Local Sport	-85,933	-88,511	-91,166	626,838	645,645	665,010	626,838	645,645	665,010
	Sustainable Communities	-4,878,004	-5,193,065	-5,162,643	20,330,067	18,561,245	18,498,300	20,330,067	18,561,245	18,498,300
	Sustainable Infrastructure									
4000	Sustainable Infrastructure	-414,970	-426,400	-438,100	2,383,244	2,366,227	2,435,755	2,383,244	2,366,227	2,435,755
4100	Infrastructure Construction & Maintenance	-89,697	-92,421	-95,173	1,660,518	1,297,022	1,335,964	1,660,518	1,297,022	1,335,964
4111	CW Commercial Works	-7,519,794	-8,271,773	-9,098,951	6,815,378	7,495,070	8,242,917	6,815,378	7,495,070	8,242,917
4120	Infrastructure Maintenance Water	-1,176,900	-1,268,280	-1,373,764	19,853,325	19,950,628	20,036,722	19,853,325	19,950,628	20,036,722
4121	Infrastructure Maintenance Sewer	-2,175,715	-2,504,431	-2,679,599	27,100,622	27,286,428	27,467,611	27,100,622	27,286,428	27,467,611
4131	Open Space Maintenance	-1,109,855	-1,352,105	-1,388,690	6,356,916	6,535,762	6,726,816	6,356,916	6,535,762	6,726,816
4132	Roads Maintenance	-1,348,070	-1,382,800	-1,417,700	18,359,955	18,901,759	19,468,576	18,359,955	18,901,759	19,468,576

OPERATING DELIVERY PROGRAM 2018/19 TO 2020/21

		OPERATING Revenue			OPERATING Expenditure		
		2018/19	2019/20	2020/21	2018/19	2019/20	2020/21
4133	Bridges, Jetty Structures & Boat Ramps Maint	0	0	0	1,069,500	1,101,090	1,134,130
4134	Footpaths, Cycleways & Bus Shelters Mainten	0	0	0	1,175,870	1,211,130	1,247,500
4135	Parking Maintenance	0	0	0	513,170	528,550	544,300
4136	Drainage Maintenance	0	0	0	329,100	337,300	347,400
4138	Quarries	-59,600	-61,400	-63,200	59,600	61,400	63,200
4143	Pumping Stations & Telemetry Operating	0	0	0	2,988,246	3,077,924	3,169,925
4200	Strategic Asset Management	-82,400	-83,224	-84,056	248,556	225,862	232,624
4201	Financial Sustainability	-6,697,838	-6,851,889	-6,988,927	1,372,322	1,413,492	1,455,898
4202	Community Facilities	-2,028,742	-2,076,874	-2,119,911	484,125	490,315	497,078
4203	CBD Masterplan Works	-765,854	-783,468	-799,138	218,189	228,533	239,209
4204	Jetty Foreshores Project	-273,510	-273,375	-273,638	459,219	464,216	469,251
4212	Roads Infrastructure	0	0	0	1,414,675	0	0
4213	Bridges, Jetty Structures and Boat Ramps Infr:	-921,316	-942,506	-961,356	0	0	0
4216	Drainage Infrastructure	-2,556,816	-2,454,198	-2,495,622	1,997,552	2,152,514	2,270,470
4218	Domestic Waste Service Planning&Delivery	-20,152,247	-21,164,818	-22,213,633	20,105,857	20,651,229	21,370,982
4219	Non Dom Waste Service Planning&Delivery	-6,118,416	-6,331,459	-6,551,650	5,973,831	6,142,091	6,312,762
4220	Water	-351,000	-365,000	-375,950	1,231,899	1,155,653	1,107,017
4221	Sewer	-39,300	-40,400	-41,600	1,789,447	1,257,306	925,449
4231	Project Design & Survey	-200,400	-206,357	-212,615	2,059,403	1,942,470	2,000,835
4232	Asset Strategies	-200,828	-206,852	-213,059	1,182,882	1,084,559	1,117,097
4233	Asset Project Delivey	0	0	0	1,178,451	516,339	531,830

OPERATING DELIVERY PROGRAM 2018/19 TO 2020/21

		OPERATING Revenue			OPERATING Expenditure		
		2018/19	2019/20	2020/21	2018/19	2019/20	2020/21
Sustainable Infrastructure		-54,283,268	-57,140,030	-59,886,332	128,381,854	127,874,871	130,751,318
General Manager							
5000	Office of the General Manager	0	0	0	1,458,709	1,187,620	1,194,839
5100	Business Improvement	0	0	0	401,746	378,587	386,915
5200	Governance Services	-300,500	-250,500	-100,500	2,477,803	2,362,433	2,726,533
	General Manager	-300,500	-250,500	-100,500	4,338,258	3,928,640	4,308,287
Commercial Business Unit:							
2120	Financial Support	0	0	0	675,000	675,000	675,000
6200	Airport	-8,505,000	-9,295,000	-9,619,000	6,591,106	6,922,082	7,083,034
6300	CitySmart Solutions	-2,513,798	-2,589,155	-2,666,719	2,481,000	2,555,227	2,631,495
6400	Environmental Laboratory	-883,500	-901,900	-920,650	727,074	747,400	768,169
	Commercial Business Units	-11,902,298	-12,786,055	-13,206,369	10,474,180	10,899,709	11,157,698
Total		-189,298,728	-190,782,556	-197,125,628	193,246,064	191,132,962	195,383,744

CAPITAL DELIVERY PROGRAM 2018/19 TO 2020/21

	CAPITAL Revenue			CAPITAL Expenditure		
	2018/19	2019/20	2020/21	2018/19	2019/20	2020/21
Business Services						
2110 Financial Planning	-7,269,255	-7,488,285	-7,713,947	7,269,255	7,488,285	7,713,947
2130 Financial Logistics Property	-25,000	0	0	181,031	144,863	148,677
2131 Plant & Fleet Management	-714,735	-790,188	-850,277	2,940,585	2,310,688	3,263,677
2230 Business Systems	-50,500	0	0	1,012,864	850,531	956,782
Business Services	-8,059,490	-8,278,473	-8,564,224	11,403,735	10,794,367	12,083,083
Sustainable Communities						
3112 Library Service	0	0	0	31,400	32,280	33,250
3113 Regional Gallery	0	0	0	100,000	0	0
3114 Jetty Theatre	0	0	0	58,000	58,000	58,000
3117 Cultural & Creative Industries Development	-500,000	0	0	500,000	0	0
3118 Lifeguards	-10,000	-60,000	-10,000	10,300	60,600	10,900
3122 Community Planning & Commissioning	-277,000	0	0	461,059	195,144	0
3123 Corporate Sustainability	-66,000	0	0	970,000	0	0
3210 Local Planning	-85,000	0	0	85,000	0	0
3230 Compliance & Regulatory Enforcement	0	0	0	4,000	4,000	4,000
3310 Industry & Destination Development	0	0	0	46,015	48,785	0
3322 International Stadium	-2,400,000	0	-90,000	2,562,803	169,197	265,843
Sustainable Communities	-3,338,000	-60,000	-100,000	4,828,577	568,006	371,993
Sustainable Infrastructure						

CAPITAL DELIVERY PROGRAM 2018/19 TO 2020/21

	CAPITAL Revenue			CAPITAL Expenditure		
	2018/19	2019/20	2020/21	2018/19	2019/20	2020/21
4000 Sustainable Infrastructure	-882,000	-882,000	-882,000	882,000	882,000	882,000
4100 Infrastructure Construction & Maintenance	-78,000	-78,000	-78,000	78,000	78,000	78,000
4120 Infrastructure Maintenance Water	0	0	0	5,624,742	6,017,596	6,438,984
4121 Infrastructure Maintenance Sewer	0	0	0	12,331,651	12,306,299	7,413,651
4201 Financial Sustainability	0	0	0	5,325,516	5,438,397	5,533,029
4202 Community Facilities	0	0	0	618,270	627,800	637,600
4203 CBD Masterplan Works	0	0	0	10,000	10,000	10,000
4204 Jetty Foreshores Project	0	0	0	210,120	219,489	230,003
4211 Open Space Infrastructure	-2,160,260	-1,079,740	-945,200	2,160,260	1,079,740	945,200
4212 Roads Infrastructure	-2,068,350	-2,458,504	-2,702,204	4,631,510	4,994,718	5,305,653
4213 Bridges, Jetty Structures and Boat Ramps Infr	0	0	0	921,316	942,506	961,356
4214 Footpaths, Cycleways & Bus Shelters Infrastru	-650,000	0	0	1,075,000	25,000	25,000
4215 Parking Infrastructure	-50,000	0	0	169,100	19,673	20,263
4216 Drainage Infrastructure	0	0	0	3,081,450	3,101,314	2,389,253
4218 Domestic Waste Service Planning&Delivery	0	0	0	100,000	0	0
4219 Non Dom Waste Service Planning&Delivery	0	0	0	100,000	0	0
4220 Water	-3,916,385	-3,365,548	-2,615,442	3,841,900	3,861,150	3,745,558
4221 Sewer	-3,952,960	-1,232,112	-850,000	6,280,000	6,320,000	6,368,975
4231 Project Design & Survey	-1,058,000	0	-83,000	1,061,940	4,050	87,180
Sustainable Infrastructure	-14,815,955	-9,095,904	-8,155,846	48,502,775	45,927,733	41,071,706
General Manager						

CAPITAL DELIVERY PROGRAM 2018/19 TO 2020/21

		CAPITAL Revenue			CAPITAL Expenditure		
		2018/19	2019/20	2020/21	2018/19	2019/20	2020/21
5100	Business Improvement	0	0	0	120,000	0	0
	General Manager	0	0	0	120,000	0	0
	Commercial Business Unit:						
6200	Airport	-5,500,000	-5,000,000	0	8,301,036	7,322,221	2,397,987
6400	Environmental Laboratory	0	0	0	175,000	50,000	50,000
	Commercial Business Units	-5,500,000	-5,000,000	0	8,476,036	7,372,221	2,447,987
Total		-31,713,445	-22,434,377	-16,820,070	73,331,123	64,662,327	55,974,769

BUDGETTED INCOME TO BE RESTRICTED - GENERAL ACCOUNT

2017/18 Cost Centre / Description	2018/19	2019/20	2020/21
<u>Financial Planning</u>			
23,231 Hockey Association Loan Repayments	23,224	23,216	23,208
6,357 Toormina Community Preschool Loan Repays	18,604	18,602	18,600
3,257,231 T2S Savings	3,257,231	3,257,231	3,257,231
1,976,700 Developer Contributions Income	2,075,535	2,137,801	2,201,935
680,300 Interest on Investments - Reserves	532,600	606,500	624,700
365,000 Interest on Investments - Sec 94	320,000	350,000	380,000
6,308,819 Total	6,227,194	6,393,350	6,505,674
<u>Plant & Fleet Management</u>			
Surplus in Program	262,420	1,048,437	225,977
0 Total	262,420	1,048,437	225,977
<u>Business Systems</u>			
120,000 IT Conference Profit	120,000	120,000	120,000
120,000 Total	120,000	120,000	120,000
<u>Coastal Works</u>			
933,250 Surplus in Program	704,416	776,703	856,034
933,250 Total	704,416	776,703	856,034
<u>Corporate Sustainability</u>			
REERP Internal Loan Repayment (Water)		83,333	83,333
REERP Interest		21,046	17,143
0 Total	0	104,379	100,476
<u>Financial Sustainability</u>			
Jetty Structure	500,000	500,000	
0 Total	500,000	500,000	0
<u>Community Facilities</u>			
841,785 Surplus in Program	926,347	958,759	985,233
841,785 Total	926,347	958,759	985,233
<u>CBD Masterplan</u>			
406,801 Loan Repayments	537,665	544,935	549,929
406,801 Total	537,665	544,935	549,929
<u>Waste Planning & Delivery</u>			
Non Domestic Waste Planning & Delivery Surplus in Program	44,585	189,368	238,887
18,347 T2S Savings - Domestic	18,347	18,347	18,347
Domestic Waste Planning & Delivery Surplus in Program			
1,825,432	402,923	984,365	1,328,249
1,843,779 Total	465,855	1,192,080	1,585,483
<u>Coffs Harbour Regional Airport</u>			
500,000 Internal Loan Repayment	500,000	500,000	
115,636 Surplus in Program	120,518	1,103,587	1,737,459
615,636 Total	620,518	1,603,587	1,737,459
<u>CitySmart Solutions</u>			
178,389 Surplus in Program	32,798	33,928	35,223
178,389 Total	32,798	33,928	35,223
<u>Environmental Laboratory</u>			
0 Surplus in Program	4,926	128,700	127,381
0 Total	4,926	128,700	127,381
11,248,459 Total Income to be Restricted	10,402,139	13,404,858	12,828,869

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT

2017/18 Cost Centre / Description	2018/19	2019/20	2020/21
<u>Financial Planning</u>			
67,981 Developer Contributions Coordinator	81,347	71,708	73,858
67,981 Total	81,347	71,708	73,858
<u>Financial Logistics & Property</u>			
120,000 Implement Masterplan for Master Key System	25,000		
Condition Assessment - Council Buildings			
120,000 Total	25,000	0	0
<u>Plant & Fleet Management</u>			
456,855 Deficit in Program			
456,855 Total	0	0	0
<u>Business Systems</u>			
200,000 Corporate Software Infrastructure			
Telephony Upgrade	50,500		
0 HRP Phase 2			
200,000 Total	50,500	0	0
<u>Library</u>			
35,000 Replace Library Computer and Print Management			
5,000 S94 Library Books	2,000		
40,000 Total	2,000	0	0
<u>Community Venues</u>			
30,000 Community Village Capital Renewal			
27,000 Sportz Central Net Curtain Divider			
57,000 Total	0	0	0
<u>Cultural & Creative Industries Development</u>			
0 Gallery / Library Strategic Plans & Project Manag	500,000		
0 Total	500,000	0	0
<u>Lifeguard Services</u>			
4,000 Lifeguard Strategic Plan			
Lifeguard Equipment	10,000	10,000	10,000
30,000 S94 Beach Patrol Equipment		50,000	
34,000 Total	10,000	60,000	10,000
<u>Community Planning & Commissioning</u>			
50,000 Youth Needs Analysis			
S94 Community Facilities - Corindi	277,000		
1,000,000 S94 Community Facilities - West Coffs			
1,050,000 Total	277,000	0	0
<u>Corporate Sustainability</u>			
REERP - Internal Loan (Water fund)	500,000		
REERP - Interest	13,006		
100,000 REERP - Renewable Energy Fund Allocation	100,000	100,000	100,000
26,425 REERP - Deficit in Program	181,044	5,280	1,395
126,425 Total	794,050	105,280	101,395
<u>Local Planning</u>			
Park Beach Flood Mitigation Works	85,000		
29,000 Brelsford Park Preinct Analysis & Masterplan			
29,000 Total	85,000	0	0
<u>International Sports Stadium</u>			
2,000,000 EPIC Stadium Project	2,400,000		
CEX Stadium & CCLSLP 1 Sand Grooving			90,000
2,000,000 Total	2,400,000	0	90,000
<u>Local Sport</u>			
80,000 Indoor Sports Feasibility Study/Business Plan			
324,000 Toormina Oval New Amenities			
404,000 Total	0	0	0

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT

2017/18 Cost Centre / Description	2018/19	2019/20	2020/21
<u>Financial Sustainability</u>			
1,000,000 Jetty Structure			
1,000,000 Total	0	0	0
<u>CBD Masterplan</u>			
Deficit in Program			
0 Total	0	0	0
<u>Open Space SAM</u>			
50,000 S94 Beach Protection Works	50,000	50,000	50,000
S94 Maclean St Digital Lighting	12,000		
S94 Drainage - High St Woolgoolga	372,000		
228,000 S94 Woolgoolga Sportsground Works			
249,600 S94 Richardson Park Works	477,600		
S94 Drainage - Ayrshire Park	192,000		
S94 Nana Glen Equestrian Centre			
156,000 S94 Combine St Oval Earthworks			
204,000 S94 Geoff King Motors Park Drainage	204,000	204,000	
196,800 S94 Sawtell Toormina Sport & Recreation Drainage	196,800	196,800	
S94 Toormina Oval Lighting	156,000		
S94 Polwarth Drive Sportsground Lighting	144,000		
S94 Coramba Recreation Reserve Drainage		211,200	
S94 West Woolgoolga Underground services	0		
S94 Criterion Track Upgrade	28,860	259,740	
S94 Underground Services to BMX Amenity	12,000	108,000	
S94 Nana Glen Sportsground Amenities			411,600
S94 Nana Glen Equestrian Centre Earthworks			288,000
S94 Korora Oval Fencing			105,600
S94 Coramba Recreation Reserve car parking			90,000
S94 Moonee Beach Rd Playground			
S94 Playground Pearce Dr (West Coffs)	180,000		
S94 North Boambee Playground			
S94 Hearnese Lake Playground			
S94 Sandy Beach Playground		50,000	
S94 Macauleys Beach Footpath	135,000		
S94 Toormina Sports Complex Works			
1,084,400 Total	2,160,260	1,079,740	945,200
<u>Roads SAM</u>			
170,000 S94 Moonee Roads		1,200,000	
800,000 S94 West Coffs Local Collector Roads	800,000		100,000
S94 North Bonville Collector Roads			250,000
S94 Corindi Roads			
S94 West Woolgoolga Traffic Facilities			
S94 Hearnese Lake Transport & Traffic Facilities			200,000
500,000 S94 Hearnese Lake West			
35,000 S94 West Korora Traffic Facilities			430,000
83,000 S94 Nth Boambee Koala Management			
S94 South Coffs Roads			450,000
1,588,000 Total	800,000	1,200,000	1,430,000
<u>Footpaths, Cycleways, Bus Shelters SAM</u>			
270,000 Upgrade Bus Stops to DDA Requirements			
S94 Moonee Cycleways	500,000		
150,000 S94 West Coffs Cycleways	150,000		
420,000 Total	650,000	0	0
<u>Asset Planning & Projects</u>			
150,000 S94 Jetty Area Car Parking			
S94 Coffs Harbour Car Parking	50,000		
150,000 Total	50,000	0	0
<u>Drainage</u>			
136,128 Flood Mitigation Works	810,766	1,036,870	348,451
136,128 Total	810,766	1,036,870	348,451

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT

2017/18 Cost Centre / Description	2018/19	2019/20	2020/21
<u>Waste Planning & Delivery</u>			
Domestic Waste Planning & Delivery Deficit in Program			
Non Domestic Waste Planning & Delivery Deficit in			
229,775 Program			
229,775 Total	0	0	0
<u>Design & Technical Services</u>			
S94 West Coffs Community Park	1,000,000		
S94 Flood Mitigation & Drainage Resv West Coffs	58,000		
S94 North Boambee Stormwater Management			83,000
S94 North Bonville Stormwater Drainage			
0 Total	1,058,000	0	83,000
<u>Business Improvement</u>			
367,237 Ongoing Business Improvement	370,502	378,587	386,915
367,237 Total	370,502	378,587	386,915
<u>Governance Services</u>			
Prosper Coffs Harbour Ltd	200,000	150,000	
0 Total	200,000	150,000	0
<u>Environmental Laboratory</u>			
128,827 Deficit in Program			
128,827 Total	0	0	0
9,689,628 Total Expenditure from Restricted	10,324,425	4,082,185	3,468,819

BUDGETTED INCOME TO BE RESTRICTED - WATER ACCOUNT

2017/18 Cost Centre / Description	2018/19	2019/20	2020/21
<u>Water</u>			
90,284 T2S Savings	90,284	90,284	90,284
90,284 Total	90,284	90,284	90,284
<u>Water Infrastructure Maintenance</u>			
3,250,860 Developer Contributions - S64	3,348,386	3,448,837	3,552,302
3,250,860 Total	3,348,386	3,448,837	3,552,302
<u>Untied Funding Program</u>			
405,000 Interest on Investments - Reserves	355,000	385,000	421,000
4,500 Interest on Investments - S64	3,000	3,500	4,000
409,500 Total	358,000	388,500	425,000
3,750,644 Total Income to be Restricted	3,796,670	3,927,621	4,067,586

BUDGETTED EXPENDITURE FROM RESTRICTED - WATER ACCOUNT

2017/18 Cost Centre / Description	2018/19	2019/20	2020/21
<u>Water Infrastructure Maintenance</u>			
1,415,536 Capital Infrastructure - Unexpended Loan	96,680	54,782	144,837
3,250,860 Capital Infrastructure - S64	3,348,386	3,448,837	3,552,302
4,666,396 Total	3,445,066	3,503,619	3,697,139
4,666,396 Total Expenditure from Restricted	3,445,066	3,503,619	3,697,139

BUDGETTED INCOME TO BE RESTRICTED - SEWER ACCOUNT

2017/18 Cost Centre / Description	2018/19	2019/20	2020/21
<u>Sewer</u>			
474,882 T2S Savings	474,882	474,882	474,882
474,882 Total	474,882	474,882	474,882
<u>Sewer Infrastructure Maintenance</u>			
Unexpended Loan			
3,109,670 Developer Contributions - Sec 64	3,202,960	3,299,049	3,398,020
3,109,670 Total	3,202,960	3,299,049	3,398,020
<u>Untied Funding Program</u>			
640,000 Interest on Investments - Reserves	567,500	610,000	667,000
1,500 Interest on Investments - S64	1,500	1,500	1,500
641,500 Total	569,000	611,500	668,500
4,226,052 Total Income to be Restricted	4,246,842	4,385,431	4,541,402

BUDGETTED EXPENDITURE FROM RESTRICTED - SEWER ACCOUNT

2017/18 Cost Centre / Description	2018/19	2019/20	2020/21
<u>Sewer Infrastructure Maintenance</u>			
5,251,155 Capital Infrastructure - Unexpended Loan	3,087,040	3,030,951	2,980,955
3,109,670 Capital Infrastructure - S64	3,202,960	3,299,049	3,398,020
8,360,825 Total	6,290,000	6,330,000	6,378,975
8,360,825 Total Expenditure from Restricted	6,290,000	6,330,000	6,378,975

BUDGETTED INCOME TO BE RESTRICTED - GENERAL ACCOUNT

Adopted 2017/18 Reserve	Adopted 2018/19	Adopted 2019/20	Adopted 2020/21
115,636 Airport - Surplus in Program	120,518	1,103,587	1,737,459
178,389 CitySmart Solutions - Surplus in Program	32,798	33,928	35,223
279,975 Coastal Works	352,208	233,011	256,810
841,785 Community Facilities	926,347	958,759	985,233
Non Domestic Waste - Surplus in Program	44,585	189,368	238,887
1,825,432 Domestic Waste - Surplus in Program	402,923	984,365	1,328,249
936,389 Employees Leave Entitlement	1,079,493	1,086,753	591,737
0 Environmental Lab - Surplus in Program	4,926	128,700	127,381
653,275 Infrastructure Renewal Fund	852,208	1,043,692	599,224
680,300 Interest on Reserves	532,600	606,500	624,700
0 Plant	262,420	1,048,437	225,977
0 Renewable Energy Fund	0	21,046	17,143
2,341,700 Section 94	2,395,535	2,487,801	2,581,935
120,000 Strategic Initiatives Fund	120,000	120,000	120,000
3,257,231 T2S Savings - General Fund	3,257,231	3,257,231	3,257,231
18,347 T2S Savings - Waste Fund	18,347	18,347	18,347
Unexpended Loan	0	83,333	83,333
11,248,459	10,402,139	13,404,858	12,828,869

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT

1,806,000 Infrastructure Renewal Fund	575,500	0	90,000
Car Parking	1,188,000		
0 CBD - Deficit in Program	0	0	0
128,827 Environmental Lab - Deficit in Program	0	0	0
456,855 Plant	10,000	10,000	10,000
26,425 Renewable Energy Fund	294,050	105,280	101,395
4,075,381 Section 94	5,078,607	2,401,448	2,532,058
363,000 Strategic Initiatives	1,412,000	150,000	0
2,367,237 T2S	370,502	378,587	386,915
136,128 Unexpended Loan	1,395,766	1,036,870	348,451
229,775 Non Domestic Waste - Deficit in Program	0	0	0
9,589,628	10,324,425	4,082,185	3,468,819

BUDGETTED INCOME TO BE RESTRICTED - WATER ACCOUNT

409,500 Interest on Reserves	358,000	388,500	425,000
3,250,860 Section 64 - Water	3,348,386	3,448,837	3,552,302
90,284 T2S Savings - Water Fund	90,284	90,284	90,284
3,750,644	3,796,670	3,927,621	4,067,586

BUDGETTED EXPENDITURE FROM RESTRICTED - WATER ACCOUNT

1,415,536 Unexpended Loan - Water	96,680	54,782	144,837
3,250,860 Section 64 - Water	3,348,386	3,448,837	3,552,302
4,666,396	3,445,066	3,503,619	3,697,139

BUDGETTED INCOME TO BE RESTRICTED - SEWER ACCOUNT

641,500 Interest on Reserves	569,000	611,500	668,500
3,109,670 Section 64 - Sewer	3,202,960	3,299,049	3,398,020
Unexpended Loan - Sewer	0	0	0
474,882 T2S Savings - Sewer Fund	474,882	474,882	474,882
4,226,052	4,246,842	4,385,431	4,541,402

BUDGETTED EXPENDITURE FROM RESTRICTED - SEWER ACCOUNT

5,251,155 Unexpended Loan - Sewer	3,087,040	3,030,951	2,980,955
3,109,670 Section 64 - Sewer	3,202,960	3,299,049	3,398,020
8,360,825	6,290,000	6,330,000	6,378,975

ADOPTED 3 YEAR DETAILED BUDGET
Coffs Harbour City Council

Business Services		2018/19	2019/20	2020/21
Cost Centre	2000	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
2000101	Business Services General	399,096	410,519	422,272
2000497	Overheads Allocation	37,178	0	0
Total Operating Expense		436,274	410,519	422,272
OPERATING RESULT		436,274	410,519	422,272
2000	Business Services	436,274	410,519	422,272

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Financial Planning		2018/19	2019/20	2020/21
Cost Centre	2110	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
2110101	Financial Planning General	813,513	841,893	871,177
2110102	Procurement Salaries	413,192	425,587	438,355
2110117	Contribution to Fire & Rescue NSW	497,600	512,500	527,900
2110118	Contribution to SES	146,000	150,400	154,900
2110140	Stores Operating Expenses	20,256	20,864	21,490
2110141	Developer Contributions Plan Coordinator	121,105	112,658	116,038
2110142	EL Financial Planning Projects	1,258,656	1,287,019	1,311,721
2110711	Hockey Assoc Loan Interest Repays	5,527	4,240	2,861
2110712	Toormina Community Preschool Loan Interest Repays	5,746	5,154	4,535
2110714	Interest on Investments - Reserves	532,600	606,500	624,700
2110717	Interest on Investments - Sec 94	320,000	350,000	380,000
Total Operating Expense		4,134,196	4,316,815	4,453,677
Operating Revenue				
<u>Lineitem</u>				
2110101	Financial Planning General	-25,000	-25,000	-25,000
2110141	Developer Contributions Plan Coordinator	-121,105	-112,658	-116,038
2110497	Overheads Allocation	-3,327,361	0	0
2110702	S94 Recoupment	-40,000	-35,000	-30,000
2110711	Hockey Assoc Loan Interest Repays	-5,527	-4,240	-2,861
2110712	Toormina Community Preschool Loan Interest Repays	-5,746	-5,154	-4,535
2110713	Interest on Investments - General	-280,000	-300,000	-320,000
2110714	Interest on Investments - Reserves	-532,600	-606,500	-624,700
2110715	EL Interest on Investments	-3,000	-3,000	-3,000
2110716	Administration Contributions Revenue	-4,478,598	-6,980,533	-7,189,948
2110717	Interest on Investments - Sec 94	-320,000	-350,000	-380,000
2110718	Financial Assistance Grant	-7,064,400	-7,170,000	-7,278,000
2110719	Dividend Revenue	-1,572,804	-2,174,870	-2,276,273
2110722	S94 Admin Contributions	-39,776	-40,968	-42,196

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Financial Planning		2018/19	2019/20	2020/21
Cost Centre	2110	ESTIMATE	ESTIMATE	ESTIMATE
Total Operating Revenue		-17,815,917	-17,807,923	-18,292,551
OPERATING RESULT		-13,681,721	-13,491,108	-13,838,874
Capital Expense				
<u>Lineitem</u>				
2110518	Developer Contributions In Kind Expense	5,163,165	5,318,060	5,477,600
2110812	Hockey Assoc Loan Principal Repayments	17,697	18,976	20,347
2110813	Toormina Community Preschool Loan Principal Repayme	12,858	13,448	14,065
2110817	Developer Contributions Income (General Fund)	2,075,535	2,137,801	2,201,935
Total Capital Expense		7,269,255	7,488,285	7,713,947
Capital Revenue				
<u>Lineitem</u>				
2110518	Developer Contributions In Kind Expense	-5,163,165	-5,318,060	-5,477,600
2110812	Hockey Assoc Loan Principal Repayments	-17,697	-18,976	-20,347
2110813	Toormina Community Preschool Loan Principal Repayme	-12,858	-13,448	-14,065
2110817	Developer Contributions Income (General Fund)	-2,075,535	-2,137,801	-2,201,935
Total Capital Revenue		-7,269,255	-7,488,285	-7,713,947
CAPITAL RESULT		0	0	0
Reserve Expense				
<u>Lineitem</u>				
2110799	Transfer to and from Reserves	3,257,231	3,257,231	3,257,231
Total Reserve Expense		3,257,231	3,257,231	3,257,231
Reserve Revenue				
<u>Lineitem</u>				
Total Reserve Revenue		0	0	0
RESERVE MOVEMENTS		3,257,231	3,257,231	3,257,231
2110	Financial Planning	-10,424,490	-10,233,877	-10,581,643

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Financial Support		2018/19	2019/20	2020/21
Cost Centre	2120	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
2120101	Financial Support General	1,492,047	1,535,799	1,577,412
2120140	Valuation Fees	176,300	181,600	187,100
2120141	Asset Revaluation Fees	75,000	75,000	75,000
2120142	Australia Post - Agency Arrangement	50,923	52,509	54,085
2120143	Meter Reading	395,565	409,202	421,405
2120144	Rates Notices Printing & Stationery	33,330	34,330	35,360
2120400	Oncost Recovery	1,233,003	1,257,003	1,281,703
2120401	Training	825,000	825,000	825,000
2120498	Financial Support - Depreciation	1,469,430	1,513,510	1,558,920
2120741	EL Revenue	134,557	136,017	137,467
Total Operating Expense		5,885,155	6,019,970	6,153,452
Operating Revenue				
<u>Lineitem</u>				
2120101	Financial Support General	-37,278	-38,396	-39,548
2120142	Australia Post - Agency Arrangement	-56,228	-57,915	-59,652
2120143	Meter Reading	-395,565	-409,202	-421,405
2120400	Oncost Recovery	-2,058,003	-2,082,003	-2,106,703
2120720	General Fund Rates	-33,163,975	-33,948,225	-34,642,818
2120721	General Rates - Pensioner Subsidy	-921,575	-930,790	-940,098
2120734	Water Access Charges	-4,273,779	-4,402,686	-4,445,938
2120735	Water Rates - Pensioner Subsidy	-263,863	-265,265	-303,338
2120736	Water Usage Charges	-15,398,483	-16,033,743	-16,679,683
2120738	Sewer Access Charge	-25,980,184	-27,020,841	-28,101,469
2120739	Sewer Rates - Pensioner Subsidy	-255,063	-256,338	-257,620
2120740	Certificates - Sec 603	-173,800	-179,100	-184,400
2120741	EL Revenue	-1,461,371	-1,494,829	-1,524,725
2120742	Sewer Non-Rateable Charges	-660,000	-681,390	-702,977
2120743	Extra Charges	-199,239	-201,232	-203,244

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Financial Support		2018/19	2019/20	2020/21
Cost Centre	2120	ESTIMATE	ESTIMATE	ESTIMATE
2120744	Trade Waste Annual & Usage Charges	-531,530	-552,020	-570,974
2120745	Section 377 Payroll Administration	-21,324	-21,965	-22,620
Total Operating Revenue		-85,851,260	-88,575,940	-91,207,212
OPERATING RESULT		-79,966,105	-82,555,970	-85,053,760
2120	Financial Support	-79,966,105	-82,555,970	-85,053,760

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Financial Logistics Property		2018/19	2019/20	2020/21
Cost Centre	2130	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
2130101	Financial Logistics General	676,737	696,821	717,497
2130111	Loan Interest Repayments	59,464	55,660	51,838
2130141	Community Village Properties Operating	98,132	101,075	104,105
2130142	Buildings Operations	1,593,704	1,714,462	1,765,900
2130150	Sawtell Toormina Sport/Rec Club Maint Cont'n	17,000	17,000	17,000
2130151	Coramba Sportsground Maint Cont'n	25,000	25,000	25,000
2130170	Furniture /Office Equip Minor Purchases	15,550	16,050	16,500
2130180	Pool Contractors Lease	320,000	314,000	298,080
2130181	Pool Pumps & Equipment Maint	76,524	78,437	80,790
2130497	Overheads Allocation	116,417	0	0
2130498	Depreciation	896,910	923,820	951,530
2130516	Public Amenities Expenses	352,250	361,056	371,890
Total Operating Expense		4,247,688	4,303,381	4,400,130
Operating Revenue				
<u>Lineitem</u>				
2130141	Community Village Properties Operating	-306,600	-315,798	-325,271
2130142	Buildings Operations	-478,170	-492,510	-507,300
2130740	Harbour Drive Table Rental	-49,620	0	0
2130743	Property Rentals	-590,500	-608,215	-626,460
2130745	Outdoor Dining Income	-82,360	-84,800	-87,400
Total Operating Revenue		-1,507,250	-1,501,323	-1,546,431
OPERATING RESULT		2,740,438	2,802,058	2,853,699
Capital Expense				
<u>Lineitem</u>				
2130512	Loan Principal Repayments	116,031	119,863	123,677
2130517	Public Amenities Refurbishment	40,000	0	0
2130518	Implement Masterplan for master key system	25,000	25,000	25,000
Total Capital Expense		181,031	144,863	148,677

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Financial Logistics Property	2018/19	2019/20	2020/21
Cost Centre 2130	ESTIMATE	ESTIMATE	ESTIMATE
Capital Revenue			
<u>Lineitem</u>			
2130518 Implement Masterplan for master key system	-25,000	0	0
Total Capital Revenue	-25,000	0	0
CAPITAL RESULT	156,031	144,863	148,677
2130 Financial Logistics Property	2,896,469	2,946,921	3,002,376

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Plant & Fleet Management		2018/19	2019/20	2020/21
Cost Centre	2131	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
2131101	Plant and Fleet General	606,315	612,945	631,429
2131119	Dividend Payable to General a/c	556,238	727,157	748,972
2131140	Workshop Operating	51,600	53,150	54,750
2131141	Small Tools Operating	15,250	15,700	16,200
2131142	Driver Training	9,400	9,600	9,900
2131145	Major Plant Operating	3,121,100	3,199,100	3,279,100
2131152	Contribution to Depot Expenses	30,797	31,721	32,673
2131497	Overheads Allocation	149,740	0	0
2131498	Depreciation	2,424,700	2,497,440	2,572,360
2131802	Contribution to Depot Upgrade	26,000	26,000	26,000
Total Operating Expense		6,991,140	7,172,813	7,371,384
Operating Revenue				
<u>Lineitem</u>				
2131145	Major Plant Operating	-5,725,360	-5,868,500	-6,015,200
2131714	Interest on Investments	-175,000	-190,000	-205,000
2131731	Plant Recoveries Oncost Levy	-629,790	-645,530	-661,700
2131732	Rebates	-177,260	-182,580	-188,100
2131733	Leased Vehicle Recoveries	-347,300	-357,700	-368,400
Total Operating Revenue		-7,054,710	-7,244,310	-7,438,400
OPERATING RESULT		-63,570	-71,497	-67,016
Capital Expense				
<u>Lineitem</u>				
2131540	Plant Replacement	2,940,585	2,310,688	3,263,677
Total Capital Expense		2,940,585	2,310,688	3,263,677
Capital Revenue				
<u>Lineitem</u>				
2131540	Plant Replacement	-714,735	-790,188	-850,277
Total Capital Revenue		-714,735	-790,188	-850,277
CAPITAL RESULT		2,225,850	1,520,500	2,413,400

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Plant & Fleet Management		2018/19	2019/20	2020/21
Cost Centre	2131	ESTIMATE	ESTIMATE	ESTIMATE
Reserve Expense				
<u>Lineitem</u>				
2131799	Transfer to and from Reserves	262,420	1,048,437	225,977
Total Reserve Expense		262,420	1,048,437	225,977
Reserve Revenue				
<u>Lineitem</u>				
2131799	Transfer to and from Reserves	0	0	0
Total Reserve Revenue		0	0	0
RESERVE MOVEMENTS		262,420	1,048,437	225,977
2131	Plant & Fleet Management	2,424,700	2,497,440	2,572,361

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Business Systems		2018/19	2019/20	2020/21
Cost Centre	2230	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
2230101	Business Systems General	1,575,851	1,623,093	1,671,746
2230140	Consultancy Costs	37,800	38,934	40,102
2230141	Computer Hardware Maintenance	37,700	38,600	39,750
2230142	Computer Software Operating	1,397,445	1,451,870	1,495,050
2230144	Investigate Cloud Based services	400,000	400,000	400,000
2230160	Stationery, Printing & Paper	103,700	106,300	109,500
2230161	Rural House Numbering	1,950	2,000	2,050
2230162	Telephone Charges	149,400	153,900	158,500
2230702	IT Conference	120,000	120,000	120,000
Total Operating Expense		3,823,846	3,934,697	4,036,698
Operating Revenue				
<u>Lineitem</u>				
2230497	Overheads Allocation	-3,823,846	0	0
2230701	Business System Income	-9,050	-9,200	-9,350
2230702	IT Conference	-120,000	-120,000	-120,000
Total Operating Revenue		-3,952,896	-129,200	-129,350
OPERATING RESULT		-129,050	3,805,497	3,907,348
Capital Expense				
<u>Lineitem</u>				
2230530	Computer Hardware and Software	608,364	600,531	706,782
2230540	Works Staff Tablet Replacement	104,000	0	0
2230541	Corporate Software Investment Fund	250,000	250,000	250,000
2230542	Telephony upgrade	50,500	0	0
Total Capital Expense		1,012,864	850,531	956,782
Capital Revenue				
<u>Lineitem</u>				
2230542	Telephony upgrade	-50,500	0	0
Total Capital Revenue		-50,500	0	0
CAPITAL RESULT		962,364	850,531	956,782
2230	Business Systems	833,314	4,656,028	4,864,130

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Organisational Development		2018/19	2019/20	2020/21
Cost Centre	2300	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
2300101	Organisational Development General	1,275,561	1,282,774	1,321,257
2300140	Health & Wellbeing Program	43,260	44,560	45,900
2300141	Occupation Health & Safety Act Exp	42,590	43,870	45,180
2300142	Recognition of Service/Incentives	3,700	3,800	3,900
2300143	Employee Assistance Program	20,000	20,000	20,000
2300145	WHS/ Hazard & Risk Management	7,520	7,740	7,970
2300147	Sick Leave Bonus	293,000	293,000	293,000
Total Operating Expense		1,685,631	1,695,744	1,737,207
Operating Revenue				
<u>Lineitem</u>				
2300497	Overheads Allocation	-1,600,000	0	0
2300706	Contn to Allainz OH&S Projects	-100,000	-100,000	-100,000
Total Operating Revenue		-1,700,000	-100,000	-100,000
OPERATING RESULT		-14,369	1,595,744	1,637,207
2300	Organisational Development	-14,369	1,595,744	1,637,207

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Customer Services		2018/19	2019/20	2020/21
Cost Centre	2400	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
2400101	Customer Services General	2,264,205	2,332,088	2,402,001
2400139	Signs Policy & Enforcement	18,953	19,427	20,010
2400140	Cemetery Plaques Administration	24,720	25,460	26,225
2400141	Postage, Office and Advertising Costs	195,000	200,800	206,900
2400142	Sundry Administration	45,420	46,780	48,185
2400148	Records & Information Management Framework	22,000	0	0
2400150	Records Repository Project	130,000	65,000	65,000
2400497	Overheads Allocation	492,476	0	0
Total Operating Expense		3,192,774	2,689,555	2,768,321
Operating Revenue				
<u>Lineitem</u>				
2400139	Signs Policy & Enforcement	-12,260	-12,625	-13,010
2400140	Cemetery Plaques Administration	-29,665	-30,555	-31,470
2400142	Sundry Administration	-10,700	-11,030	-11,360
Total Operating Revenue		-52,625	-54,210	-55,840
OPERATING RESULT		3,140,149	2,635,345	2,712,481
2400	Customer Services	3,140,149	2,635,345	2,712,481

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Sustainable Communities		2018/19	2019/20	2020/21
Cost Centre	3000	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3000101	Sustainable Communities General	386,212	397,789	409,700
3000497	Overheads Allocation	29,236	0	0
Total Operating Expense		415,448	397,789	409,700
OPERATING RESULT		415,448	397,789	409,700
3000	Sustainable Communities	415,448	397,789	409,700

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Community and Cultural Services		2018/19	2019/20	2020/21
Cost Centre	3100	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3100101	Community/ Cultural Services General	531,149	440,958	454,190
3100497	Overheads Allocation	51,901	0	0
Total Operating Expense		583,050	440,958	454,190
OPERATING RESULT		583,050	440,958	454,190
3100	Community and Cultural Services	583,050	440,958	454,190

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Library Service		2018/19	2019/20	2020/21
Cost Centre	3112	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3112101	Library General	1,441,569	1,484,790	1,529,386
3112140	Toormina Branch Library Operating	47,210	48,626	50,085
3112141	Woolgoolga Branch Library Operating	47,955	49,390	51,430
3112142	City Centre Library Operating	76,175	78,460	80,810
3112143	Library IT Systems Operating	44,690	46,035	47,415
3112144	Library Book Purchases	210,300	216,610	223,125
3112145	S94 Library Books	2,000	0	0
Total Operating Expense		1,869,899	1,923,911	1,982,251
Operating Revenue				
<u>Lineitem</u>				
3112145	S94 Library Books	-2,000	0	0
3112730	Library Per Capita Subsidy	-139,900	-144,100	-148,420
3112731	Library Fees and Charges	-39,900	-41,100	-42,300
Total Operating Revenue		-181,800	-185,200	-190,720
OPERATING RESULT		1,688,099	1,738,711	1,791,531
Capital Expense				
<u>Lineitem</u>				
3112510	Library Asset Purchases	31,400	32,280	33,250
Total Capital Expense		31,400	32,280	33,250
Capital Revenue				
<u>Lineitem</u>				
Total Capital Revenue		0	0	0
CAPITAL RESULT		31,400	32,280	33,250
3112	Library Service	1,719,499	1,770,991	1,824,781

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Regional Gallery		2018/19	2019/20	2020/21
Cost Centre	3113	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3113101	Regional Art Gallery Operating	337,761	347,902	358,341
3113141	STILL Operating	26,800	36,500	28,113
Total Operating Expense		364,561	384,402	386,454
Operating Revenue				
<u>Lineitem</u>				
3113101	Regional Art Gallery Operating	-14,900	-15,345	-15,810
3113141	STILL Operating	-12,500	-22,875	-13,660
Total Operating Revenue		-27,400	-38,220	-29,470
OPERATING RESULT		337,161	346,182	356,984
Capital Expense				
<u>Lineitem</u>				
3113505	Regional Gallery Art Storage	100,000	0	0
Total Capital Expense		100,000	0	0
CAPITAL RESULT		100,000	0	0
3113	Regional Gallery	437,161	346,182	356,984

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Jetty Theatre		2018/19	2019/20	2020/21
Cost Centre	3114	ESTIMATE	ESTIMATE	ESTIMATE
<hr/>				
Operating Expense				
<u>Lineitem</u>				
3114142	JMT Operations	577,093	594,296	612,108
Total Operating Expense		577,093	594,296	612,108
<hr/>				
Operating Revenue				
<u>Lineitem</u>				
3114142	JMT Operations	-220,650	-227,240	-234,050
Total Operating Revenue		-220,650	-227,240	-234,050
<hr/>				
OPERATING RESULT		356,443	367,056	378,058
<hr/>				
Capital Expense				
<u>Lineitem</u>				
3114520	JMT Improvements	58,000	58,000	58,000
Total Capital Expense		58,000	58,000	58,000
<hr/>				
CAPITAL RESULT		58,000	58,000	58,000
<hr/>				
3114	Jetty Theatre	414,443	425,056	436,058

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Museum		2018/19	2019/20	2020/21
Cost Centre	3115	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3115145	Museum Operating	309,746	319,043	328,622
3115146	Off-Site Storage for Museum Collection	37,000	37,000	37,000
Total Operating Expense		346,746	356,043	365,622
Operating Revenue				
<u>Lineitem</u>				
3115145	Museum Operating	-5,575	-5,740	-5,915
Total Operating Revenue		-5,575	-5,740	-5,915
OPERATING RESULT		341,171	350,303	359,707
3115	Museum	341,171	350,303	359,707

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Community Venues		2018/19	2019/20	2020/21
Cost Centre	3116	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3116101	Community Venues General	271,808	279,965	288,361
3116140	Bunker Cartoon Gallery Operating	77,250	79,570	81,955
3116143	Community Village Operating	108,540	111,800	115,150
3116144	Outreach Program	3,000	3,090	3,180
Total Operating Expense		460,598	474,425	488,646
Operating Revenue				
<u>Lineitem</u>				
3116143	Community Village Operating	-90,000	-92,700	-95,480
3116144	Outreach Program	-3,000	-3,090	-3,180
Total Operating Revenue		-93,000	-95,790	-98,660
OPERATING RESULT		367,598	378,635	389,986
Capital Expense				
<u>Lineitem</u>				
Total Capital Expense		0	0	0
Capital Revenue				
<u>Lineitem</u>				
Total Capital Revenue		0	0	0
CAPITAL RESULT		0	0	0
3116	Community Venues	367,598	378,635	389,986

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Cultural & Creative Industries Development		2018/19	2019/20	2020/21
Cost Centre	3117	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3117101	Cultural & Creative Industries Development General	76,824	79,086	81,458
3117144	Arts & Cultural Development Grants	37,476	38,413	39,565
3117145	Arts Mid North Coast Contribution	15,865	16,340	16,830
3117147	Engagement HQ Platform Subscription	27,500	27,500	27,500
3117148	MyCoffs Connect Subscription	20,000	20,000	20,000
3117150	Gallery/Library Strategic Plans and Project Mgmt	0	0	0
3117154	Community & Cultural Group Project Fund	25,000	25,000	25,000
Total Operating Expense		202,665	206,339	210,353
Operating Revenue				
<u>Lineitem</u>				
3117150	Gallery/Library Strategic Plans and Project Mgmt	0	0	0
Total Operating Revenue		0	0	0
OPERATING RESULT		202,665	206,339	210,353
Capital Expense				
<u>Lineitem</u>				
3117501	Concept Plan for extended Library and Gallery	500,000	0	0
Total Capital Expense		500,000	0	0
Capital Revenue				
<u>Lineitem</u>				
3117501	Concept Plan for extended Library and Gallery	-500,000	0	0
Total Capital Revenue		-500,000	0	0
CAPITAL RESULT		0	0	0
3117	Cultural & Creative Industries Development	202,665	206,339	210,353

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Lifeguards		2018/19	2019/20	2020/21
Cost Centre	3118	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3118140	Lifeguards Expenses	697,054	717,964	739,498
3118141	Lifeguard Strategic Plan	4,120	4,240	4,370
3118142	Lifeguard Structures & Facilities Maintenance	16,231	16,718	17,220
3118143	Remote Supervision	10,820	11,146	11,480
3118144	Beach Safety Education	15,000	15,000	15,000
3118146	Surf Life Saving Club Subsidies	55,360	55,940	56,540
Total Operating Expense		798,585	821,008	844,108
Operating Revenue				
<u>Lineitem</u>				
3118144	Beach Safety Education	-15,000	-15,000	-15,000
Total Operating Revenue		-15,000	-15,000	-15,000
OPERATING RESULT		783,585	806,008	829,108
Capital Expense				
<u>Lineitem</u>				
3118505	S94 Beach Storage Facilities	0	50,000	0
3118506	Beach Patrol Equipment	10,300	10,600	10,900
Total Capital Expense		10,300	60,600	10,900
Capital Revenue				
<u>Lineitem</u>				
3118505	S94 Beach Storage Facilities	0	-50,000	0
3118506	Beach Patrol Equipment	-10,000	-10,000	-10,000
Total Capital Revenue		-10,000	-60,000	-10,000
CAPITAL RESULT		300	600	900
3118	Lifeguards	783,885	806,608	830,008

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Sustainable Living & Community Programs		2018/19	2019/20	2020/21
Cost Centre	3119	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3119101	Sustainable Living & Community General	188,861	194,527	200,363
3119145	Multicultural Programs	27,600	28,428	29,285
3119147	Seniors Programs	4,500	4,635	4,775
3119148	Youth Programs	6,560	6,750	6,960
3119149	Awareness & Education Programs	2,250	2,320	2,390
3119150	Sustainable Living Programs	62,613	64,472	66,417
3119151	Sister City Programs	25,000	0	0
3119152	Disability Inclusion Programs	1,500	1,545	1,590
3119497	Overheads Allocation	675,223	0	0
Total Operating Expense		994,107	302,677	311,780
Operating Revenue				
<u>Lineitem</u>				
3119110	Road Safety Program RSO Salary & On-costs	-37,435	-38,560	-39,715
Total Operating Revenue		-37,435	-38,560	-39,715
OPERATING RESULT		956,672	264,117	272,065
3119	Sustainable Living & Community Programs	956,672	264,117	272,065

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Corporate Planning & Performance Reporting		2018/19	2019/20	2020/21
Cost Centre	3121	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3121101	Community Planning & Perform General	144,380	148,712	153,173
3121140	Community Strategic Plan	5,150	5,300	25,000
3121141	Community Satisfaction Survey	0	31,800	0
3121142	Community Wellbeing Survey	0	10,600	0
3121497	Overheads Allocation	88,003	0	0
Total Operating Expense		237,533	196,412	178,173
OPERATING RESULT		237,533	196,412	178,173
3121	Corporate Planning & Performance Reporting	237,533	196,412	178,173

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Community Planning & Commissioning		2018/19	2019/20	2020/21
Cost Centre	3122	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3122101	Community Plan & Commission General	289,469	293,009	301,800
3122111	Loan 454 Interest Repayments	18,480	7,396	0
3122142	Access and Inclusion Planning	1,030	1,060	1,090
3122143	Graffiti Management Planning	1,030	1,060	1,090
3122144	Multicultural Planning	1,545	1,590	1,640
3122145	Indigenous Planning	11,330	11,670	12,020
3122146	Social Planning	20,500	0	0
3122153	Community Facilities Plan	70,000	0	0
3122154	Community Participation Plan	7,000	0	0
3122155	Community Services Projects	46,090	47,240	48,660
3122156	Donations Program	114,455	117,590	120,850
Total Operating Expense		580,929	480,615	487,150
Operating Revenue				
<u>Lineitem</u>				
Total Operating Revenue		0	0	0
OPERATING RESULT		580,929	480,615	487,150
Capital Expense				
<u>Lineitem</u>				
3122520	S94 Works	277,000	0	0
3122812	Loan Principal Repayments	184,059	195,144	0
Total Capital Expense		461,059	195,144	0
Capital Revenue				
<u>Lineitem</u>				
3122520	S94 Works	-277,000	0	0
Total Capital Revenue		-277,000	0	0
CAPITAL RESULT		184,059	195,144	0
3122	Community Planning & Commissioning	764,988	675,759	487,150

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Corporate Sustainability		2018/19	2019/20	2020/21
Cost Centre	3123	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3123101	Corporate Sustainability General	102,409	105,481	108,645
3123140	Regional State of the Environment Reporting	2,520	2,600	2,680
3123141	Corporate Emissions Reporting	0	45,000	0
3123142	REERP	0	223,000	227,460
3123143	Corporate Sustainability Initiatives	15,450	15,900	16,400
Total Operating Expense		120,379	391,981	355,185
Operating Revenue				
<u>Lineitem</u>				
3123142	REERP	-109,950	-222,099	-226,541
Total Operating Revenue		-109,950	-222,099	-226,541
OPERATING RESULT		10,429	169,882	128,644
Capital Expense				
<u>Lineitem</u>				
3123142	REERP	970,000	0	0
Total Capital Expense		970,000	0	0
Capital Revenue				
<u>Lineitem</u>				
3123142	REERP	-66,000	0	0
Total Capital Revenue		-66,000	0	0
CAPITAL RESULT		904,000	0	0
Reserve Expense				
<u>Lineitem</u>				
3123799	Transfer to and from Reserves	0	104,379	100,476
Total Reserve Expense		0	104,379	100,476
Reserve Revenue				
<u>Lineitem</u>				
3123799	Transfer to and from Reserves	-794,050	-105,280	-101,395
Total Reserve Revenue		-794,050	-105,280	-101,395
RESERVE MOVEMENTS		-794,050	-901	-919
3123	Corporate Sustainability	120,379	168,981	127,725

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Local Planning		2018/19	2019/20	2020/21
Cost Centre	3210	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3210101	Local Planning General	1,109,828	1,133,794	1,167,776
3210105	Flood subscriptions / licences	15,810	16,280	16,770
3210138	Integrated Transport Plan for Coffs Harbour	150,000	250,000	0
3210139	Brelsford Park Preinct Analysis & Masterplan	75,000	0	0
3210140	Local Growth Management Strategy	150,000	150,000	0
3210141	Heritage Program	33,814	34,660	35,700
3210142	LEP Review	18,000	0	0
3210145	Planning Studies	178,000	50,000	50,000
3210147	Open Space Strategy Review	116,000	0	0
3210151	Maint of Land Use Controls for E-Planning & S149 Certs	90,000	90,000	0
3210152	Aboriginal Cultural Heritage Management Plan	70,000	0	0
3210162	EL Planning - Management of Biodiversity	121,158	124,792	128,536
3210190	Coastal Hazard & Estuary Studies	50,000	42,000	42,000
3210497	Overheads Allocation	155,058	0	0
Total Operating Expense		2,332,668	1,891,526	1,440,782
Operating Revenue				
<u>Lineitem</u>				
3210101	Local Planning General	-120,000	-120,000	-120,000
3210138	Integrated Transport Plan for Coffs Harbour	-112,500	-187,500	0
3210141	Heritage Program	-9,900	-10,200	-10,500
3210160	EL Local Planning Projects	-50,000	-50,000	-50,000
Total Operating Revenue		-292,400	-367,700	-180,500
OPERATING RESULT		2,040,268	1,523,826	1,260,282
Capital Expense				
<u>Lineitem</u>				
3210505	Flood Mitigation Works	85,000	0	0
Total Capital Expense		85,000	0	0
Capital Revenue				
<u>Lineitem</u>				
3210505	Flood Mitigation Works	-85,000	0	0

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Local Planning	2018/19	2019/20	2020/21
Cost Centre 3210	ESTIMATE	ESTIMATE	ESTIMATE
Total Capital Revenue	-85,000	0	0
CAPITAL RESULT	0	0	0
3210 Local Planning	2,040,268	1,523,826	1,260,282

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Development Assesment		2018/19	2019/20	2020/21
Cost Centre	3220	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3220101	Development Assesment General	2,004,075	2,064,151	2,126,072
3220497	Overheads Allocation	191,186	0	0
Total Operating Expense		2,195,261	2,064,151	2,126,072
Operating Revenue				
<u>Lineitem</u>				
3220101	Development Assesment General	-30,900	-31,800	-32,782
3220730	Development Assesment Income	-1,674,300	-1,721,100	-1,772,700
Total Operating Revenue		-1,705,200	-1,752,900	-1,805,482
OPERATING RESULT		490,061	311,251	320,590
3220	Development Assesment	490,061	311,251	320,590

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Compliance & Regulatory Enforcement		2018/19	2019/20	2020/21
Cost Centre	3230	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3230101	Compliance & Regulatory Enforcement General	1,154,098	1,188,638	1,224,270
3230140	Animal Impounding	120,660	124,285	128,010
3230141	Parking Operating & Fines	133,182	137,138	141,267
3230497	Overheads Allocation	279,890	0	0
Total Operating Expense		1,687,830	1,450,061	1,493,547
Operating Revenue				
<u>Lineitem</u>				
3230140	Animal Impounding	-124,700	-128,500	-132,300
3230141	Parking Operating & Fines	-345,200	-355,500	-366,200
3230721	Ordinance Inspection Fines	-19,100	-19,700	-20,300
3230722	Pool Inspections & Certifications	-63,600	-65,600	-67,500
3230723	Fire Services Certifications	-35,150	-36,205	-37,290
Total Operating Revenue		-587,750	-605,505	-623,590
OPERATING RESULT		1,100,080	844,556	869,957
Capital Expense				
<u>Lineitem</u>				
3230520	Equipment Purchases	4,000	4,000	4,000
Total Capital Expense		4,000	4,000	4,000
CAPITAL RESULT		4,000	4,000	4,000
3230	Compliance & Regulatory Enforcement	1,104,080	848,556	873,957

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Environmental & Public Health		2018/19	2019/20	2020/21
Cost Centre	3231	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3231101	Environmental & Public Health General	520,194	535,832	551,907
3231141	Water Quality Monitoring	2,000	2,000	2,000
3231144	Domestic Sewage Systems Supervision	231,555	238,505	245,643
3231732	Sewer Fees	83,001	85,491	88,055
Total Operating Expense		836,750	861,828	887,605
Operating Revenue				
<u>Lineitem</u>				
3231144	Domestic Sewage Systems Supervision	-335,804	-345,917	-356,370
3231721	Miscellaneous Income	-10,900	-11,200	-11,500
3231723	Caravan Park/ Camping Ground Renewals	-10,712	-4,064	-33,255
3231725	Contribution Water Sampling fr Water	-30,980	-31,900	-32,900
3231731	Licence Fees	-153,830	-158,445	-163,200
3231732	Sewer Fees	-97,800	-100,700	-103,700
3231733	Drainage Diagram Fees	-76,300	-78,600	-80,900
Total Operating Revenue		-716,326	-730,826	-781,825
OPERATING RESULT		120,424	131,002	105,780
Capital Expense				
<u>Lineitem</u>				
Total Capital Expense		0	0	0
CAPITAL RESULT		0	0	0
3231	Environmental & Public Health	120,424	131,002	105,780

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Industry & Destination Development		2018/19	2019/20	2020/21
Cost Centre	3310	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3310101	Industry & Destination Development General	976,764	1,006,068	1,036,250
3310111	Loan Interest Repayments	4,620	1,849	0
3310142	Trade Engagement & Famils	23,150	23,850	24,550
3310143	Collateral	23,700	24,400	25,100
3310145	Destination Services	6,200	6,400	6,600
3310146	Campaigns - Destination	227,150	233,300	240,000
3310148	Campaigns - Co-op	25,000	25,750	26,500
3310150	Database - CRM - Website	27,500	28,300	29,200
3310151	Sawtell & Woolgoolga Chamber of Commerce	21,500	22,200	22,900
3310154	Tourism Strategy 2020 Implementation	50,000	50,000	50,000
3310155	Economic Development Strategy	20,000	20,600	21,200
3310159	Food Sector	31,000	31,900	32,900
3310160	Growers Markets Operating	5,770	5,940	6,120
3310163	Enterprise Development	57,300	58,700	60,200
3310164	Social Media E-News	26,500	27,300	28,100
3310165	Six Degrees Co-Working Hubs	9,500	9,760	10,100
3310497	Overheads Allocation	93,685	0	0
Total Operating Expense		1,629,339	1,576,317	1,619,720
Operating Revenue				
<u>Lineitem</u>				
3310149	Campaigns - Industry	-30,900	-31,800	-32,800
3310152	Visitor Info Centre Operations	-36,050	-37,130	-38,250
3310159	Food Sector	-9,800	-10,100	-10,400
3310720	Economic Development Special Rate Variation	-123,269	-126,105	-128,627
Total Operating Revenue		-200,019	-205,135	-210,077
OPERATING RESULT		1,429,320	1,371,182	1,409,643
Capital Expense				
<u>Lineitem</u>				
3310512	Loan Prinicpal Repayments	46,015	48,785	0

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Industry & Destination Development		2018/19	2019/20	2020/21
Cost Centre	3310	ESTIMATE	ESTIMATE	ESTIMATE
Total Capital Expense		46,015	48,785	0
CAPITAL RESULT		46,015	48,785	0
3310	Industry & Destination Development	1,475,335	1,419,967	1,409,643

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Events		2018/19	2019/20	2020/21
Cost Centre	3320	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3320101	Major Events General	962,427	991,183	1,020,297
3320141	Events	551,500	566,900	582,900
3320143	Events Seed Funding	55,366	56,639	57,772
3320144	Events Marketing	727,055	649,196	668,670
3320497	Overheads Allocation	215,888	0	0
Total Operating Expense		2,512,236	2,263,918	2,329,639
Operating Revenue				
<u>Lineitem</u>				
3320141	Events	-479,100	-492,400	-506,060
3320143	Events Seed Funding	-55,366	-56,639	-57,772
Total Operating Revenue		-534,466	-549,039	-563,832
OPERATING RESULT		1,977,770	1,714,879	1,765,807
3320	Events	1,977,770	1,714,879	1,765,807

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

International Stadium		2018/19	2019/20	2020/21
Cost Centre	3322	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
3322112	Proposed Loan Interest Repayments	178,964	172,569	165,923
3322140	Food & Beverage	129,093	132,872	136,831
3322141	Stadium Operating Costs	396,900	408,850	421,150
3322142	Stadium Sponsorship & Signage	25,000	25,750	26,500
3322148	CCSLP Precinct Master Plan / Plan of Management	80,000	0	0
3322149	Stadium Asset Management Plan	24,000	0	0
3322150	Stadium R & M	94,100	96,900	99,800
3322497	Overheads Allocation	29,494	0	0
Total Operating Expense		957,551	836,941	850,204
Operating Revenue				
<u>Lineitem</u>				
3322142	Stadium Sponsorship & Signage	-65,100	-65,600	-66,100
Total Operating Revenue		-65,100	-65,600	-66,100
OPERATING RESULT		892,451	771,341	784,104
Capital Expense				
<u>Lineitem</u>				
3322513	Proposed Loan Drawdown/Principal Repayments	162,803	169,197	175,843
3322520	CEX Stadium & CCSLP 1 Sand Grooving	0	0	90,000
3322522	EPIC Stadium Project	2,400,000	0	0
Total Capital Expense		2,562,803	169,197	265,843
Capital Revenue				
<u>Lineitem</u>				
3322520	CEX Stadium & CCSLP 1 Sand Grooving	0	0	-90,000
3322522	EPIC Stadium Project	-2,400,000	0	0
Total Capital Revenue		-2,400,000	0	-90,000
CAPITAL RESULT		162,803	169,197	175,843
3322	International Stadium	1,055,254	940,538	959,947

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Local Sport	2018/19	2019/20	2020/21
Cost Centre 3323	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3323143 Sport Facilities & Ovals	555,238	571,895	589,050
3323150 Woolgoolga Sports Council Inc Contrib.	71,600	73,750	75,960
Total Operating Expense	626,838	645,645	665,010
Operating Revenue			
<u>Lineitem</u>			
3323143 Sport Facilities & Ovals	-85,933	-88,511	-91,166
Total Operating Revenue	-85,933	-88,511	-91,166
OPERATING RESULT	540,905	557,134	573,844
Capital Expense			
<u>Lineitem</u>			
Total Capital Expense	0	0	0
Capital Revenue			
<u>Lineitem</u>			
Total Capital Revenue	0	0	0
CAPITAL RESULT	0	0	0
3323 Local Sport	540,905	557,134	573,844

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Sustainable Infrastructure		2018/19	2019/20	2020/21
Cost Centre	4000	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4000101	Sustainable Infrastructure General	472,881	486,728	500,983
4000151	Contribution to RFS	558,540	575,300	592,550
4000152	Brigade Stations Operating	198,900	204,900	211,000
4000161	Hazard Reduction	35,000	35,000	35,000
4000200	Fire Attend by Council Volunteer Staff	3,640	3,750	3,862
4000201	Bushfire Vehicle Operating	139,200	143,400	147,700
4000497	Overheads Allocation	84,647	0	0
4000498	Depreciation - RFS	890,436	917,149	944,660
Total Operating Expense		2,383,244	2,366,227	2,435,755
Operating Revenue				
<u>Lineitem</u>				
4000161	Hazard Reduction	-35,000	-35,000	-35,000
4000721	Grant - Operating	-379,970	-391,400	-403,100
Total Operating Revenue		-414,970	-426,400	-438,100
OPERATING RESULT		1,968,274	1,939,827	1,997,655
Capital Expense				
<u>Lineitem</u>				
4000530	Rural Fire Equip Issues	152,000	152,000	152,000
4000531	New Vehicles Rural Fire Service	730,000	730,000	730,000
Total Capital Expense		882,000	882,000	882,000
Capital Revenue				
<u>Lineitem</u>				
4000530	Rural Fire Equip Issues	-152,000	-152,000	-152,000
4000531	New Vehicles Rural Fire Service	-730,000	-730,000	-730,000
Total Capital Revenue		-882,000	-882,000	-882,000
CAPITAL RESULT		0	0	0
4000	Sustainable Infrastructure	1,968,274	1,939,827	1,997,655

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Infrastructure Construction & Maintenance		2018/19	2019/20	2020/21
Cost Centre	4100	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4100101	Infrastructure Constructn & Maint General	964,403	993,279	1,023,044
4100142	Emergency Management	8,615	8,873	9,140
4100144	Depot Expenses	286,360	294,870	303,780
4100497	Overheads Allocation	401,140	0	0
Total Operating Expense		1,660,518	1,297,022	1,335,964
Operating Revenue				
<u>Lineitem</u>				
4100143	Building Activities within Road Reserves	-58,900	-60,700	-62,500
4100722	Contrib from Plant for Depot Expenses	-30,797	-31,721	-32,673
Total Operating Revenue		-89,697	-92,421	-95,173
OPERATING RESULT		1,570,821	1,204,601	1,240,791
Capital Expense				
<u>Lineitem</u>				
4100521	Depot Improvements	78,000	78,000	78,000
Total Capital Expense		78,000	78,000	78,000
Capital Revenue				
<u>Lineitem</u>				
4100821	Contrib to Depot Upgrade	-78,000	-78,000	-78,000
Total Capital Revenue		-78,000	-78,000	-78,000
CAPITAL RESULT		0	0	0
4100	Infrastructure Construction & Maintenance	1,570,821	1,204,601	1,240,791

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

CW Commercial Works		2018/19	2019/20	2020/21
Cost Centre	4111	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4111119	Dividend Payable to General a/c	216,708	516,550	568,204
4111141	Coastal Works Operating	7,971	8,121	8,274
4111142	External Plant Hire	8,400	8,820	9,260
4111145	Coastal Works Business Activities (CWBA)	5,956,117	6,577,079	7,261,129
4111146	RFS Heavy Vehicle Servicing Expenses	119,200	122,800	126,450
4111148	Mechanical / Electrical Commercial Works Operations	113,500	116,900	120,400
4111497	Overheads Allocation	252,882	0	0
4111521	Howard St Quarry	140,600	144,800	149,200
Total Operating Expense		6,815,378	7,495,070	8,242,917
Operating Revenue				
<u>Lineitem</u>				
4111142	External Plant Hire	-10,500	-11,025	-11,580
4111145	Coastal Works Business Activities (CWBA)	-7,057,494	-7,805,798	-8,629,071
4111146	RFS Heavy Vehicle Servicing Expenses	-147,300	-147,300	-147,300
4111148	Mechanical / Electrical Commercial Works Operations	-63,000	-66,150	-69,500
4111521	Howard St Quarry	-241,500	-241,500	-241,500
Total Operating Revenue		-7,519,794	-8,271,773	-9,098,951
OPERATING RESULT		-704,416	-776,703	-856,034
Reserve Expense				
<u>Lineitem</u>				
4111799	Transfer to and from Reserves	704,416	776,703	856,034
Total Reserve Expense		704,416	776,703	856,034
RESERVE MOVEMENTS		704,416	776,703	856,034
4111	CW Commercial Works	0	0	0

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Infrastructure Maintenance Water		2018/19	2019/20	2020/21
Cost Centre	4120	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4120101	Infrastructure Maintenance Water General	1,247,049	1,285,278	1,324,535
4120111	Water Loan Interest Repayments	4,109,787	3,713,258	3,287,923
4120116	Meter Reading Contn to Finance	287,325	298,712	308,625
4120119	Dividend	1,474,605	2,163,388	2,228,289
4120141	Dams Operations	288,540	297,195	306,080
4120142	Water Reservoirs	446,910	460,320	474,100
4120143	Water Pump Stations	259,980	267,780	275,820
4120144	Water Mains	1,149,000	1,183,000	1,219,000
4120145	Water Reticulation	1,166,000	1,202,000	1,238,100
4120147	Country Energy - Nymboida Infrastructure	10,000	10,300	10,600
4120149	RWS - Operation & Maintenance	731,200	753,100	775,700
4120150	Water Quality Monitoring	70,100	72,200	74,300
4120151	Meter Disconnect / Reconnections / R&M	127,300	131,000	134,700
4120154	Backflow Prevention Devices	16,700	17,200	17,700
4120155	Standpipe Water	117,300	120,800	124,400
4120156	Pressure Testing	7,600	7,800	8,000
4120157	Retic Pump Stations & Chlorination Plant	79,100	81,473	83,917
4120159	Water Treatment Plant	1,946,000	2,004,500	2,064,600
4120171	Contn to Works Depot Upgrade	26,000	26,000	26,000
4120172	Cont'n to EL Orara River Project	50,000	50,000	50,000
4120174	Contribution to Developer Services Plan	19,888	20,484	21,098
4120497	Overheads Allocation	625,771	0	0
4120498	Depreciation	5,239,170	5,396,340	5,558,235
4120714	Water Interest on Investments - Reserves	355,000	385,000	421,000
4120717	Water Interest on Investments - S64	3,000	3,500	4,000
Total Operating Expense		19,853,325	19,950,628	20,036,722

Operating Revenue

Lineitem

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Infrastructure Maintenance Water		2018/19	2019/20	2020/21
Cost Centre	4120	ESTIMATE	ESTIMATE	ESTIMATE
4120151	Meter Disconnect / Reconnections / R&M	-9,400	-9,580	-9,764
4120155	Standpipe Water	-90,400	-93,100	-95,900
4120156	Pressure Testing	-6,700	-6,900	-7,100
4120161	Reuse	-13,100	-13,500	-13,900
4120713	Water Interest on Investments - Revenue	-620,000	-675,000	-738,000
4120714	Water Interest on Investments - Reserves	-355,000	-385,000	-421,000
4120717	Water Interest on Investments - S64	-3,000	-3,500	-4,000
4120722	Occupational Lease Revenue	-79,300	-81,700	-84,100
Total Operating Revenue		-1,176,900	-1,268,280	-1,373,764
OPERATING RESULT		18,676,425	18,682,348	18,662,958
Capital Expense				
<u>Lineitem</u>				
4120512	Water Loan Principal Repayments	5,624,742	6,017,596	6,438,984
Total Capital Expense		5,624,742	6,017,596	6,438,984
CAPITAL RESULT		5,624,742	6,017,596	6,438,984
4120	Infrastructure Maintenance Water	24,301,167	24,699,944	25,101,942

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Infrastructure Maintenance Sewer		2018/19	2019/20	2020/21
Cost Centre	4121	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4121101	Infrastructure Maintenance Sewer General	964,669	993,681	1,007,268
4121111	Sewer Loan Interest Repayment	4,725,978	4,242,402	3,737,107
4121119	Dividend	2,427,286	3,185,406	3,280,968
4121141	Sullage Collection	71,400	73,200	75,400
4121142	Sewer Operations	1,442,000	1,485,260	1,529,820
4121143	Reuse Pipework	119,500	123,000	126,800
4121146	Mobile Sludge Dewatering Plant	72,800	74,900	77,200
4121150	Pump Out Sullage Collection	78,100	80,400	82,800
4121153	Contribution to Works Depot Upgrade	26,000	26,000	26,000
4121154	Cont'n to Developer Services Plan Admin	19,888	20,484	21,098
4121157	Sewer Treatment Works Operating	5,204,405	5,334,515	5,467,900
4121497	Overheads Allocation	665,341	0	0
4121498	Depreciation	10,714,255	11,035,680	11,366,750
4121714	Water Interest on Investments - Reserves	567,500	610,000	667,000
4121717	Water Interest on Investments - S64	1,500	1,500	1,500
Total Operating Expense		27,100,622	27,286,428	27,467,611
Operating Revenue				
<u>Lineitem</u>				
4121141	Sullage Collection	-3,402	-3,470	-3,539
4121145	Sewer Rental Properties	-7,200	-7,300	-7,400
4121146	Mobile Sludge Dewatering Plant	-134,800	-142,900	-147,300
4121149	Biosolids Disposal	-113,263	-116,661	-120,160
4121713	Water Interest on Investments - Revenue	-1,065,000	-1,165,000	-1,272,000
4121714	Water Interest on Investments - Reserves	-567,500	-610,000	-667,000
4121717	Water Interest on Investments - S64	-1,500	-1,500	-1,500
4121720	Sewer EPL Loan Interest Income	-188,650	-360,150	-360,150
4121721	Effluent Collection & Disposal Revenue	-94,400	-97,450	-100,550
Total Operating Revenue		-2,175,715	-2,504,431	-2,679,599

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Infrastructure Maintenance Sewer		2018/19	2019/20	2020/21
Cost Centre	4121	ESTIMATE	ESTIMATE	ESTIMATE
OPERATING RESULT		24,924,907	24,781,997	24,788,012
Capital Expense				
<u>Lineitem</u>				
4121512	Sewer Loan Principal Repayments	6,821,651	7,296,299	7,403,651
4121521	Sewer Equipment Purchases	10,000	10,000	10,000
4121801	Sewer Loan Advance (EPL Development)	5,500,000	5,000,000	0
Total Capital Expense		12,331,651	12,306,299	7,413,651
CAPITAL RESULT		12,331,651	12,306,299	7,413,651
4121	Infrastructure Maintenance Sewer	37,256,558	37,088,296	32,201,663

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Open Space Maintenance		2018/19	2019/20	2020/21
Cost Centre	4131	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4131101	Open Space General	622,499	641,208	660,441
4131120	Litter Bin Collections - Streets & Parks	468,300	482,400	496,900
4131141	Regional Parks Operating	354,650	364,970	375,920
4131142	State Parks Operating	554,680	571,170	588,265
4131145	General Parks Operating	1,484,630	1,529,150	1,574,960
4131148	Botanic Gardens Operating	497,064	509,675	524,970
4131151	Cemeteries Operating	344,368	353,059	363,650
4131154	Parks Depot Operating	94,920	97,770	100,710
4131155	FOP Program Coordinator	35,000	35,000	35,000
4131157	Noxious Weeds Inspection	195,025	199,900	205,900
4131159	Noxious Weeds Control	323,480	331,570	341,520
4131180	RMS Highway Gardens Lyons to Sapphire	120,100	120,100	120,100
4131181	SH10 Corridor Maintenance	45,700	47,100	48,500
4131182	External Business Activities	5,230	5,390	5,550
4131186	Bush Regeneration	10,000	10,000	10,000
4131498	Depreciation	1,201,270	1,237,300	1,274,430
Total Operating Expense		6,356,916	6,535,762	6,726,816
Operating Revenue				
<u>Lineitem</u>				
4131141	Regional Parks Operating	-7,300	-7,500	-7,700
4131142	State Parks Operating	-4,650	-4,780	-4,920
4131145	General Parks Operating	-19,260	-19,840	-20,430
4131148	Botanic Gardens Operating	-470,050	-481,550	-495,700
4131151	Cemeteries Operating	-273,200	-281,350	-289,790
4131159	Noxious Weeds Control	-204,760	-210,910	-217,230
4131160	Noxious Weeds Private Works	-4,635	-4,775	-4,920
4131180	RMS Highway Gardens Lyons to Sapphire	-120,100	-120,100	-120,100
4131182	External Business Activities	-5,900	-6,100	-6,300

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Open Space Maintenance		2018/19	2019/20	2020/21
Cost Centre	4131	ESTIMATE	ESTIMATE	ESTIMATE
4131716	Caravan Park Contributions	0	-215,200	-221,600
Total Operating Revenue		-1,109,855	-1,352,105	-1,388,690
OPERATING RESULT		5,247,061	5,183,657	5,338,126
4131	Open Space Maintenance	5,247,061	5,183,657	5,338,126

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Roads Maintenance		2018/19	2019/20	2020/21
Cost Centre	4132	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4132139	Traffic Committee & Road Naming	82,500	84,900	87,500
4132141	Local Road Maintenance	4,841,607	4,985,783	5,135,320
4132144	Local Road Traffic Facilities Block Grant	172,000	176,000	180,000
4132147	Regional Road Block Grant	668,758	682,396	704,396
4132150	Harbour Drive R&M	220,400	227,100	233,800
4132160	SH10 Handover Works	12,100	12,100	12,100
4132170	Transfer Bins Delivery/Emptying	282,700	291,200	299,900
4132171	Street Cleaning	420,300	432,900	445,900
4132498	Depreciation	11,659,590	12,009,380	12,369,660
Total Operating Expense		18,359,955	18,901,759	19,468,576
Operating Revenue				
<u>Lineitem</u>				
4132144	Local Road Traffic Facilities Block Grant	-172,000	-176,000	-180,000
4132147	Regional Road Block Grant	-874,000	-896,000	-918,000
4132160	SH10 Handover Works	-12,100	-12,100	-12,100
4132170	Transfer Bins Delivery/Emptying	-289,970	-298,700	-307,600
Total Operating Revenue		-1,348,070	-1,382,800	-1,417,700
OPERATING RESULT		17,011,885	17,518,959	18,050,876
4132	Roads Maintenance	17,011,885	17,518,959	18,050,876

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Bridges, Jetty Structures & Boat Ramps Maintenance		2018/19	2019/20	2020/21
Cost Centre	4133	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4133141	Bridge Maintenance	150,900	155,400	160,100
4133142	Boat Ramp & Fixtures Operating & Maint	100,040	102,550	105,600
4133143	Historical Jetty Operating & Maint	62,500	64,400	66,330
4133498	Depreciation	756,060	778,740	802,100
Total Operating Expense		1,069,500	1,101,090	1,134,130
OPERATING RESULT		1,069,500	1,101,090	1,134,130
4133	Bridges, Jetty Structures & Boat Ramps Maint	1,069,500	1,101,090	1,134,130

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Footpaths, Cycleways & Bus Shelters Maintenance		2018/19	2019/20	2020/21
Cost Centre	4134	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4134141	Street Furniture Operating & Maint	103,330	106,430	109,620
4134142	Footpaths Operating & Maintenance	149,200	153,700	158,300
4134143	Cycleways Operating & Maintenance	95,380	98,200	101,200
4134498	Depreciation	827,960	852,800	878,380
Total Operating Expense		1,175,870	1,211,130	1,247,500
OPERATING RESULT		1,175,870	1,211,130	1,247,500
4134	Footpaths, Cycleways & Bus Shelters Maintena	1,175,870	1,211,130	1,247,500

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Parking Maintenance		2018/19	2019/20	2020/21
Cost Centre	4135	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4135141	General Carpark Operating & Maint	360,400	371,200	382,300
4135142	Multi-story Carpark Operating & maint	117,800	121,300	124,900
4135143	Ground Level Carparks Operating & Maint	34,970	36,050	37,100
Total Operating Expense		513,170	528,550	544,300
OPERATING RESULT		513,170	528,550	544,300
4135	Parking Maintenance	513,170	528,550	544,300

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Drainage Maintenance		2018/19	2019/20	2020/21
Cost Centre	4136	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4136141	Drainage Operating & Maintenance	329,100	337,300	347,400
Total Operating Expense		329,100	337,300	347,400
OPERATING RESULT		329,100	337,300	347,400
4136	Drainage Maintenance	329,100	337,300	347,400

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Quarries		2018/19	2019/20	2020/21
Cost Centre	4138	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4138142	Quarries Operations	59,600	61,400	63,200
Total Operating Expense		59,600	61,400	63,200
Operating Revenue				
<u>Lineitem</u>				
4138142	Quarries Operations	-59,600	-61,400	-63,200
Total Operating Revenue		-59,600	-61,400	-63,200
OPERATING RESULT		0	0	0
4138	Quarries	0	0	0

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Pumping Stations & Telemetry Operating		2018/19	2019/20	2020/21
Cost Centre	4143	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4143101	Pumping Station Expenses	256,800	264,504	272,440
4143143	Pumping Station Operating	2,657,336	2,737,087	2,818,863
4143144	Telemetry Operating	74,110	76,333	78,622
Total Operating Expense		2,988,246	3,077,924	3,169,925
OPERATING RESULT		2,988,246	3,077,924	3,169,925
4143	Pumping Stations & Telemetry Operating	2,988,246	3,077,924	3,169,925

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Strategic Asset Management		2018/19	2019/20	2020/21
Cost Centre	4200	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4200101	Strategic Asset Management General	219,327	225,862	232,624
4200497	Overheads Allocation	29,229	0	0
Total Operating Expense		248,556	225,862	232,624
Operating Revenue				
<u>Lineitem</u>				
4200142	Subdivision Construction Certificate Fees	-82,400	-83,224	-84,056
Total Operating Revenue		-82,400	-83,224	-84,056
OPERATING RESULT		166,156	142,638	148,568
4200	Strategic Asset Management	166,156	142,638	148,568

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Financial Sustainability		2018/19	2019/20	2020/21
Cost Centre	4201	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4201142	Roads Maintenance	635,954	655,033	674,684
4201143	Asset Management Expenditure	200,828	206,853	213,059
4201144	Buildings Maintenance	535,540	551,606	568,155
Total Operating Expense		1,372,322	1,413,492	1,455,898
Operating Revenue				
<u>Lineitem</u>				
4201721	Funding - 15/16 SRV Revenue	-4,485,692	-4,588,863	-4,680,641
4201722	Funding - 14/15 SRV Revenue	-2,212,146	-2,263,026	-2,308,286
Total Operating Revenue		-6,697,838	-6,851,889	-6,988,927
OPERATING RESULT		-5,325,516	-5,438,397	-5,533,029
Capital Expense				
<u>Lineitem</u>				
4201521	Road Pavement Renewals	2,212,683	2,232,180	2,230,626
4201522	Open Space Assets	870,256	896,362	923,253
4201523	Building Renewals	1,606,623	1,654,822	1,704,466
4201524	Other Transport Assets New/Upgrade	635,954	655,033	674,684
Total Capital Expense		5,325,516	5,438,397	5,533,029
Capital Revenue				
<u>Lineitem</u>				
Total Capital Revenue		0	0	0
CAPITAL RESULT		5,325,516	5,438,397	5,533,029
4201	Financial Sustainability	0	0	0

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Community Facilities		2018/19	2019/20	2020/21
Cost Centre	4202	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4202142	Nana Glen Pool Operating Costs	110,870	114,200	117,620
4202143	City Park (Brelsford) Operations	99,745	102,740	105,820
4202148	Cont'n to Loan Repayments for Jetty Foreshores Project	273,510	273,375	273,638
Total Operating Expense		484,125	490,315	497,078
Operating Revenue				
<u>Lineitem</u>				
4202714	Interest on Investments	-23,000	-25,000	-27,000
4202720	Rate Variation Additional Revenue	-2,005,742	-2,051,874	-2,092,911
Total Operating Revenue		-2,028,742	-2,076,874	-2,119,911
OPERATING RESULT		-1,544,617	-1,586,559	-1,622,833
Capital Expense				
<u>Lineitem</u>				
4202521	Community Grants Funding Pool	318,270	327,800	337,600
4202522	Public Amenities Upgrade Program	300,000	300,000	300,000
Total Capital Expense		618,270	627,800	637,600
CAPITAL RESULT		618,270	627,800	637,600
Reserve Expense				
<u>Lineitem</u>				
4202799	Transfer to and from Reserves	926,347	958,759	985,233
Total Reserve Expense		926,347	958,759	985,233
RESERVE MOVEMENTS		926,347	958,759	985,233
4202	Community Facilities	0	0	0

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

CBD Masterplan Works		2018/19	2019/20	2020/21
Cost Centre	4203	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4203142	Marketing	23,186	23,882	24,598
4203143	Saturday Markets	57,963	59,701	61,493
4203144	Activation Operating	52,168	53,733	55,345
4203145	Maintenance Costs	84,872	91,217	97,773
Total Operating Expense		218,189	228,533	239,209
Operating Revenue				
<u>Lineitem</u>				
4203720	CBD Special Rate Variation	-765,854	-783,468	-799,138
Total Operating Revenue		-765,854	-783,468	-799,138
OPERATING RESULT		-547,665	-554,935	-559,929
Capital Expense				
<u>Lineitem</u>				
4203536	Contingency (Capital)	10,000	10,000	10,000
Total Capital Expense		10,000	10,000	10,000
CAPITAL RESULT		10,000	10,000	10,000
Reserve Expense				
<u>Lineitem</u>				
4203799	Transfer to and from Reserves	537,665	544,935	549,929
Total Reserve Expense		537,665	544,935	549,929
RESERVE MOVEMENTS		537,665	544,935	549,929
4203	CBD Masterplan Works	0	0	0

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Jetty Foreshores Project		2018/19	2019/20	2020/21
Cost Centre	4204	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4204111	Loan Interest Repayments	63,390	53,886	43,635
4204143	Jetty Walkway Maintenance Costs	395,829	410,330	425,616
Total Operating Expense		459,219	464,216	469,251
Operating Revenue				
<u>Lineitem</u>				
4204716	Cont'n from Comm Facilities Program - Loan Repayments	-273,510	-273,375	-273,638
Total Operating Revenue		-273,510	-273,375	-273,638
OPERATING RESULT		185,709	190,841	195,613
Capital Expense				
<u>Lineitem</u>				
4204512	Loan Principal Repayment	210,120	219,489	230,003
Total Capital Expense		210,120	219,489	230,003
Capital Revenue				
<u>Lineitem</u>				
Total Capital Revenue		0	0	0
CAPITAL RESULT		210,120	219,489	230,003
4204	Jetty Foreshores Project	395,829	410,330	425,616

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Open Space Infrastructure		2018/19	2019/20	2020/21
Cost Centre	4211	ESTIMATE	ESTIMATE	ESTIMATE
Capital Expense				
<u>Lineitem</u>				
4211558	S94 Open Space	355,860	417,740	895,200
4211559	S94 West Coffs Community Park	0	0	0
4211560	S94 Beach Protection Works	50,000	50,000	50,000
4211564	S94 Forsyth Park - Maclean St Digital Light Switch	12,000	0	0
4211567	S94 Drainage - Joass Park High St Wlga	372,000	0	0
4211571	S94 Richardson Park Works	477,600	0	0
4211572	S94 Drainage - Ayrshire Park	192,000	0	0
4211575	S94 Geoff King Motors Park - Drainage	204,000	204,000	0
4211576	S94 Sawtell Toormina Sport & Rec - Drainage	196,800	196,800	0
4211577	S94 Toormina Oval Lighting	156,000	0	0
4211578	S94 Polwarth Drive Sportsground Works	144,000	0	0
4211579	S94 Coramba Recreation Reserve Drainage	0	211,200	0
Total Capital Expense		2,160,260	1,079,740	945,200
Capital Revenue				
<u>Lineitem</u>				
4211558	S94 Open Space	-355,860	-417,740	-895,200
4211559	S94 West Coffs Community Park	0	0	0
4211560	S94 Beach Protection Works	-50,000	-50,000	-50,000
4211564	S94 Forsyth Park - Maclean St Digital Light Switch	-12,000	0	0
4211567	S94 Drainage - Joass Park High St Wlga	-372,000	0	0
4211571	S94 Richardson Park Works	-477,600	0	0
4211572	S94 Drainage - Ayrshire Park	-192,000	0	0
4211575	S94 Geoff King Motors Park - Drainage	-204,000	-204,000	0
4211576	S94 Sawtell Toormina Sport & Rec - Drainage	-196,800	-196,800	0
4211577	S94 Toormina Oval Lighting	-156,000	0	0
4211578	S94 Polwarth Drive Sportsground Works	-144,000	0	0
4211579	S94 Coramba Recreation Reserve Drainage	0	-211,200	0

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Open Space Infrastructure		2018/19	2019/20	2020/21
Cost Centre	4211	ESTIMATE	ESTIMATE	ESTIMATE
Total Capital Revenue		-2,160,260	-1,079,740	-945,200
CAPITAL RESULT		0	0	0
4211	Open Space Infrastructure	0	0	0

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Roads Infrastructure		2018/19	2019/20	2020/21
Cost Centre	4212	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4212497	Overheads Allocation	1,414,675	0	0
Total Operating Expense		1,414,675	0	0
OPERATING RESULT		1,414,675	0	0
Capital Expense				
<u>Lineitem</u>				
4212522	Regional Roads Repair Program	549,846	427,208	427,208
4212523	3 X 3 RMS Block Grant	0	131,000	131,000
4212540	Sealed Road Reseals	2,037,270	1,995,342	2,055,835
4212541	Unsealed Rds Gravel Resheet	220,648	227,267	234,010
4212543	Sealed Roads Rehabilitation (R2R)	1,023,746	1,013,900	1,027,600
4212551	S94 Local Collector Roads - West Coffs	800,000	0	100,000
4212555	S94 Hearnes Lake Transport & Traffic	0	0	200,000
4212556	S94 South Coffs Roads	0	0	450,000
4212559	S94 West Wlga Traffic Facilities	0	0	0
4212560	S94 North Bonville Roads & Cycleways	0	0	250,000
4212561	S94 Moonee Roads	0	1,200,000	0
4212562	S94 West Korora Traffic Facilities	0	0	430,000
4212563	S94 North Boambee Koala Management	0	0	0
Total Capital Expense		4,631,510	4,994,718	5,305,653
Capital Revenue				
<u>Lineitem</u>				
4212522	Regional Roads Repair Program	-213,604	-213,604	-213,604
4212523	3 X 3 RMS Block Grant	-131,000	-131,000	-131,000
4212543	Sealed Roads Rehabilitation (R2R)	-923,746	-913,900	-927,600
4212551	S94 Local Collector Roads - West Coffs	-800,000	0	-100,000
4212555	S94 Hearnes Lake Transport & Traffic	0	0	-200,000
4212556	S94 South Coffs Roads	0	0	-450,000
4212559	S94 West Wlga Traffic Facilities	0	0	0
4212560	S94 North Bonville Roads & Cycleways	0	0	-250,000

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Roads Infrastructure		2018/19	2019/20	2020/21
Cost Centre	4212	ESTIMATE	ESTIMATE	ESTIMATE
4212561	S94 Moonee Roads	0	-1,200,000	0
4212562	S94 West Korora Traffic Facilities	0	0	-430,000
4212563	S94 North Boambee Koala Management	0	0	0
Total Capital Revenue		-2,068,350	-2,458,504	-2,702,204
CAPITAL RESULT		2,563,160	2,536,214	2,603,449
4212	Roads Infrastructure	3,977,835	2,536,214	2,603,449

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Bridges, Jetty Structures and Boat Ramps Infrastructure		2018/19	2019/20	2020/21
Cost Centre	4213	ESTIMATE	ESTIMATE	ESTIMATE
Operating Revenue				
<u>Lineitem</u>				
4213720	Special Rate Variation	-921,316	-942,506	-961,356
Total Operating Revenue		-921,316	-942,506	-961,356
OPERATING RESULT		-921,316	-942,506	-961,356
Capital Expense				
<u>Lineitem</u>				
4213521	Bridge Capital Works	921,316	942,506	961,356
Total Capital Expense		921,316	942,506	961,356
CAPITAL RESULT		921,316	942,506	961,356
4213	Bridges, Jetty Structures and Boat Ramps Infr	0	0	0

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Footpaths, Cycleways & Bus Shelters Infrastructure		2018/19	2019/20	2020/21
Cost Centre	4214	ESTIMATE	ESTIMATE	ESTIMATE
Capital Expense				
<u>Lineitem</u>				
4214524	RMS - Pedestrian Access Man Plan (PAMPS)	25,000	25,000	25,000
4214540	Footpaths Construction	400,000	0	0
4214560	S94 Moonee Cycleways	500,000	0	0
4214562	S94 Cycleway - West Coffs	150,000	0	0
Total Capital Expense		1,075,000	25,000	25,000
Capital Revenue				
<u>Lineitem</u>				
4214560	S94 Moonee Cycleways	-500,000	0	0
4214562	S94 Cycleway - West Coffs	-150,000	0	0
Total Capital Revenue		-650,000	0	0
CAPITAL RESULT		425,000	25,000	25,000
4214	Footpaths, Cycleways & Bus Shelters Infrastru	425,000	25,000	25,000

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Parking Infrastructure		2018/19	2019/20	2020/21
Cost Centre	4215	ESTIMATE	ESTIMATE	ESTIMATE
Capital Expense				
<u>Lineitem</u>				
4215521	Carpark Capital Works	119,100	19,673	20,263
4215560	S94 Carpark Capital Works	50,000	0	0
Total Capital Expense		169,100	19,673	20,263
Capital Revenue				
<u>Lineitem</u>				
4215560	S94 Carpark Capital Works	-50,000	0	0
Total Capital Revenue		-50,000	0	0
CAPITAL RESULT		119,100	19,673	20,263
4215	Parking Infrastructure	119,100	19,673	20,263

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Drainage Infrastructure		2018/19	2019/20	2020/21
Cost Centre	4216	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4216111	Loan Interest Repayments	256,132	186,754	129,820
4216135	Stormwater Planning Studies	30,000	203,000	325,000
4216498	Depreciation	1,711,420	1,762,760	1,815,650
Total Operating Expense		1,997,552	2,152,514	2,270,470
Operating Revenue				
<u>Lineitem</u>				
4216714	Interest On Investments	-173,225	-25,000	-25,000
4216720	Special Rate Variation	-1,674,694	-1,713,212	-1,747,476
4216723	Stormwater Management Service Charge	-708,897	-715,986	-723,146
Total Operating Revenue		-2,556,816	-2,454,198	-2,495,622
OPERATING RESULT		-559,264	-301,684	-225,152
Capital Expense				
<u>Lineitem</u>				
4216512	Loan Principal Repayment	1,036,270	1,104,960	516,140
4216520	Flood Mitigation Capital Works	1,845,180	1,996,354	1,873,113
4216522	Flood Mitigation DAP	200,000	0	0
Total Capital Expense		3,081,450	3,101,314	2,389,253
CAPITAL RESULT		3,081,450	3,101,314	2,389,253
Reserve Revenue				
<u>Lineitem</u>				
4216799	Transfer to and from Reserves	-810,766	-1,036,870	-348,451
Total Reserve Revenue		-810,766	-1,036,870	-348,451
RESERVE MOVEMENTS		-810,766	-1,036,870	-348,451
4216	Drainage Infrastructure	1,711,420	1,762,760	1,815,650

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Domestic Waste Service Planning&Delivery		2018/19	2019/20	2020/21
Cost Centre	4218	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4218101	Domestic Waste Service General	333,917	343,967	353,584
4218119	Dividend Payable to General a/c	666,523	981,333	1,010,772
4218142	State Landfill Levy Liability - Domestic	2,101,380	2,164,425	2,229,355
4218143	Midwaste Contribution	16,000	16,480	16,970
4218144	Kerbside Collection Contract	6,245,134	6,401,262	6,721,325
4218145	Englands Rd Tip Operating	1,511,151	1,556,485	1,603,180
4218146	Tipping Vouchers - Domestic	693,840	698,686	703,654
4218147	MRF Recycling	196,166	201,071	206,097
4218148	Waste Processing Contract	6,744,027	6,946,350	7,154,700
4218149	Transfer Stations Operating	486,878	499,050	511,523
4218150	Waste Education & Promotion	65,000	66,950	68,950
4218151	Truck Turning Areas Public Roads	23,580	24,169	24,770
4218153	Greenwaste Processing	16,153	16,880	17,302
4218155	Mattress Recycling	125,000	125,000	125,000
4218156	Transfer Station Investigation	120,000	120,000	120,000
4218497	Overheads Allocation	286,227	0	0
4218498	Depreciation	474,880	489,120	503,800
Total Operating Expense		20,105,857	20,651,229	21,370,982
Operating Revenue				
<u>Lineitem</u>				
4218714	Interest on Investments - Domestic	-38,000	-41,000	-44,000
4218721	Domestic Waste Charges	-19,760,822	-20,748,863	-21,786,306
4218722	Pensioner Rebate Subsidy	511,875	516,994	522,164
4218725	Tipping Fees - Domestic	-33,300	-34,299	-35,156
4218731	Waste Contract Cont'n-Bellingen & Nambucca	-832,000	-857,650	-870,335
Total Operating Revenue		-20,152,247	-21,164,818	-22,213,633
OPERATING RESULT		-46,390	-513,589	-842,651
Capital Expense				
<u>Lineitem</u>				

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Domestic Waste Service Planning&Delivery		2018/19	2019/20	2020/21
Cost Centre	4218	ESTIMATE	ESTIMATE	ESTIMATE
4218521	Englands Rd Capital Works	100,000	0	0
Total Capital Expense		100,000	0	0
CAPITAL RESULT		100,000	0	0
Reserve Expense				
<u>Lineitem</u>				
4218799	Transfer to and from Reserves	421,270	1,002,712	1,346,596
Total Reserve Expense		421,270	1,002,712	1,346,596
RESERVE MOVEMENTS		421,270	1,002,712	1,346,596
4218	Domestic Waste Service Planning&Delivery	474,880	489,123	503,945

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Non Dom Waste Service Planning&Delivery		2018/19	2019/20	2020/21
Cost Centre	4219	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4219101	Non Dom Waste General	297,452	306,332	315,564
4219119	Dividend Payable to General a/c	8,030	318,270	327,818
4219142	State Landfill Levy Liability Non Domestic	895,002	918,272	940,310
4219144	Kerbside Collection Contract	528,279	541,486	555,025
4219145	Englands Road Tip Operating	1,237,944	1,275,079	1,313,333
4219147	MRF Recycling	17,058	17,484	17,920
4219148	Waste Processing Contract	2,248,009	2,315,450	2,384,900
4219149	Transfer Stations Operating	54,108	55,461	56,247
4219150	Waste Education & Promotion	83,890	85,987	88,070
4219151	Truck Turning Areas Public Roads	2,050	2,102	2,150
4219152	Hazardous Waste Disposal	40,089	41,290	42,530
4219153	Greenwaste Processing	16,153	16,557	16,958
4219157	Contract Management Expenses	18,750	19,310	19,890
4219200	Landfill Gas Extraction Management	79,798	81,793	83,837
4219201	Concrete Crushing	38,768	39,737	40,730
4219205	EPA Better Waste & Recycling Fund - Operating	107,480	107,480	107,480
4219497	Overheads Allocation	300,970	0	0
Total Operating Expense		5,973,831	6,142,091	6,312,762
Operating Revenue				
<u>Lineitem</u>				
4219205	EPA Better Waste & Recycling Fund - Operating	-107,480	-107,480	-107,480
4219714	Interest on Investments - Non Domestic	-37,000	-40,000	-43,000
4219721	Non Domestic Waste Charges	-2,042,036	-2,144,138	-2,251,345
4219725	Tipping Fees - Non Domestic	-2,940,000	-3,028,200	-3,119,046
4219726	Englands Rd - Biosolids Income	-506,800	-511,868	-516,987
4219731	Waste Contract Cont'n-Bellingen & Nambucca	-333,000	-343,110	-352,500
4219751	Scrap Metal Sales	-34,000	-35,020	-36,000
4219752	Lease Income	-118,100	-121,643	-125,292
Total Operating Revenue		-6,118,416	-6,331,459	-6,551,650

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Non Dom Waste Service Planning&Delivery		2018/19	2019/20	2020/21
Cost Centre	4219	ESTIMATE	ESTIMATE	ESTIMATE
OPERATING RESULT		-144,585	-189,368	-238,888
Capital Expense				
<u>Lineitem</u>				
4219521	Englands Rd Capital Works	100,000	0	0
Total Capital Expense		100,000	0	0
CAPITAL RESULT		100,000	0	0
Reserve Expense				
<u>Lineitem</u>				
4219799	Transfer to and from Reserves	44,585	189,368	238,887
Total Reserve Expense		44,585	189,368	238,887
Reserve Revenue				
<u>Lineitem</u>				
Total Reserve Revenue		0	0	0
RESERVE MOVEMENTS		44,585	189,368	238,887
4219	Non Dom Waste Service Planning&Delivery	0	0	-1

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Water	2018/19	2019/20	2020/21
Cost Centre 4220	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4220101 Water SAM General	567,620	584,575	602,107
4220102 Water Network Analysis & Strategic Planning Water	220,000	110,000	30,000
4220103 Water Efficiency	93,279	96,078	98,960
4220526 New Services - Connections	351,000	365,000	375,950
Total Operating Expense	1,231,899	1,155,653	1,107,017
Operating Revenue			
<u>Lineitem</u>			
4220526 New Services - Connections	-351,000	-365,000	-375,950
Total Operating Revenue	-351,000	-365,000	-375,950
OPERATING RESULT	880,899	790,653	731,067
Capital Expense			
<u>Lineitem</u>			
4220521 Headworks	128,000	133,000	133,000
4220522 Water Reservoirs	330,000	300,000	200,000
4220524 Water Mains Renewals	2,248,800	2,634,650	2,600,000
4220527 Water Plant Assets	80,000	80,000	80,000
4220528 Minor Works	23,200	23,900	24,612
4220530 Water Telemetry & Monitoring	120,000	80,000	80,000
4220531 Water Efficiency	23,900	24,600	25,355
4220532 Water Treatment Plant	150,000	0	0
4220539 Water DAP	170,000	0	0
4220599 Developer Contributions In Kind (Water)	568,000	585,000	602,591
Total Capital Expense	3,841,900	3,861,150	3,745,558
Capital Revenue			
<u>Lineitem</u>			
4220524 Water Mains Renewals	-3,348,385	-2,780,548	-2,012,851
4220599 Developer Contributions In Kind (Water)	-568,000	-585,000	-602,591
Total Capital Revenue	-3,916,385	-3,365,548	-2,615,442

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Water		2018/19	2019/20	2020/21
Cost Centre	4220	ESTIMATE	ESTIMATE	ESTIMATE
CAPITAL RESULT		-74,485	495,602	1,130,116
Reserve Expense				
<u>Lineitem</u>				
4220799	Transfers to and from Reserves	3,438,670	3,539,121	3,642,586
Total Reserve Expense		3,438,670	3,539,121	3,642,586
Reserve Revenue				
<u>Lineitem</u>				
4220799	Transfers to and from Reserves	-3,445,066	-3,503,619	-3,697,139
Total Reserve Revenue		-3,445,066	-3,503,619	-3,697,139
RESERVE MOVEMENTS		-6,396	35,502	-54,553
4220	Water	800,018	1,321,757	1,806,630

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Sewer	2018/19	2019/20	2020/21
Cost Centre 4221	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4221101 Sewer SAM General	385,510	397,228	409,062
4221102 Network Analysis & Strategic Planning (Sewer)	200,000	150,000	100,000
4221103 Sewer Trade Waste	203,937	210,078	216,387
4221537 Sewer Infrastrucutre Condition Assessment	1,000,000	500,000	200,000
Total Operating Expense	1,789,447	1,257,306	925,449
Operating Revenue			
<u>Lineitem</u>			
4221103 Sewer Trade Waste	-39,300	-40,400	-41,600
Total Operating Revenue	-39,300	-40,400	-41,600
OPERATING RESULT	1,750,147	1,216,906	883,849
Capital Expense			
<u>Lineitem</u>			
4221521 Water Reclamation Plant	300,000	200,000	200,000
4221522 Reclaimed Water Pipeline	50,000	50,000	50,000
4221523 Pumps. Mechanical Equip & Rising Mains	1,200,000	1,000,000	1,000,000
4221524 Sewer Mains	500,000	400,000	300,000
4221525 Reclaimed Water Mains	200,000	100,000	100,000
4221527 Sewer Telemetry	100,000	80,000	50,000
4221528 Morgans Road Farm Subdivision Works	150,000	10,000	0
4221529 Sawtell Water Reclamation Plant	20,000	20,000	20,000
4221530 Minor Treatment Works	60,000	60,000	60,000
4221532 Sewer Plant Assets	150,000	100,000	100,000
4221535 Sewer Rehabilitation	1,800,000	2,800,000	2,938,975
4221536 Sewer Rising Mains	400,000	400,000	400,000
4221539 Sewer DAP	200,000	0	0
4221598 S64 Works (Sewer)	400,000	300,000	300,000
4221599 Developer Contributions in Kind (Sewer)	750,000	800,000	850,000

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Sewer	2018/19	2019/20	2020/21
Cost Centre 4221	ESTIMATE	ESTIMATE	ESTIMATE
Total Capital Expense	6,280,000	6,320,000	6,368,975
Capital Revenue			
<u>Lineitem</u>			
4221524 Sewer Mains	-3,202,960	-432,112	0
4221599 Developer Contributions in Kind (Sewer)	-750,000	-800,000	-850,000
Total Capital Revenue	-3,952,960	-1,232,112	-850,000
CAPITAL RESULT	2,327,040	5,087,888	5,518,975
Reserve Expense			
<u>Lineitem</u>			
4221799 Transfers to and from Reserves	3,677,842	3,773,931	3,872,902
Total Reserve Expense	3,677,842	3,773,931	3,872,902
Reserve Revenue			
<u>Lineitem</u>			
4221799 Transfers to and from Reserves	-6,290,000	-6,330,000	-6,378,975
Total Reserve Revenue	-6,290,000	-6,330,000	-6,378,975
RESERVE MOVEMENTS	-2,612,158	-2,556,069	-2,506,073
4221 Sewer	1,465,029	3,748,725	3,896,751

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Project Design & Survey		2018/19	2019/20	2020/21
Cost Centre	4231	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4231141	Design Investigations	822,994	847,650	873,135
4231147	Roads - Survey/Resumptions	30,900	31,800	32,800
4231149	Street Lighting Operating	1,032,060	1,063,020	1,094,900
4231497	Overheads Allocation	173,449	0	0
Total Operating Expense		2,059,403	1,942,470	2,000,835
Operating Revenue				
<u>Lineitem</u>				
4231141	Design Investigations	-1,900	-1,957	-2,015
4231149	Street Lighting Operating	-168,900	-173,900	-179,200
4231724	Private Footpath Crossings	-29,600	-30,500	-31,400
Total Operating Revenue		-200,400	-206,357	-212,615
OPERATING RESULT		1,859,003	1,736,113	1,788,220
Capital Expense				
<u>Lineitem</u>				
4231570	Traffic Facilities Signage & Improvements	3,940	4,050	4,180
4231572	S94 West Coffs Reserve Improvement Works	1,000,000	0	0
4231573	S94 Flood Mitigation & Drainage Works	58,000	0	83,000
Total Capital Expense		1,061,940	4,050	87,180
Capital Revenue				
<u>Lineitem</u>				
4231572	S94 West Coffs Reserve Improvement Works	-1,000,000	0	0
4231573	S94 Flood Mitigation & Drainage Works	-58,000	0	-83,000
Total Capital Revenue		-1,058,000	0	-83,000
CAPITAL RESULT		3,940	4,050	4,180
4231	Project Design & Survey	1,862,943	1,740,163	1,792,400

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Asset Strategies		2018/19	2019/20	2020/21
Cost Centre	4232	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4232101	Project Planning	1,042,886	1,074,159	1,106,397
4232146	RSO Direct Program Costs	10,100	10,400	10,700
4232497	Overheads Allocation	129,896	0	0
Total Operating Expense		1,182,882	1,084,559	1,117,097
Operating Revenue				
<u>Lineitem</u>				
4232101	Project Planning	-200,828	-206,852	-213,059
Total Operating Revenue		-200,828	-206,852	-213,059
OPERATING RESULT		982,054	877,707	904,038
4232	Asset Strategies	982,054	877,707	904,038

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Asset Project Delivey		2018/19	2019/20	2020/21
Cost Centre	4233	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
4233101	Project Delivery General	501,300	516,339	531,830
4233497	Overheads Allocation	677,151	0	0
Total Operating Expense		1,178,451	516,339	531,830
Operating Revenue				
<u>Lineitem</u>				
Total Operating Revenue		0	0	0
OPERATING RESULT		1,178,451	516,339	531,830
4233	Asset Project Delivey	1,178,451	516,339	531,830

ADOPTED 3 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Office of the General Manager		2018/19	2019/20	2020/21
Cost Centre	5000	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
5000101	Office of the General Manager	742,578	692,935	660,809
5000161	Sister City Youth Exchange Program	12,100	12,460	12,840
5000162	Councillor Allowances & Expenses	293,540	302,385	311,390
5000164	LG NSW Subscription	55,500	57,200	58,900
5000165	Civic Receptions	6,900	7,100	7,300
5000166	Naturalisations	7,600	7,800	8,000
5000168	Sister City Visit - Sasebo	25,000	0	25,000
5000169	Australia Day Committee	10,185	10,490	10,800
5000182	Regional Subscriptions	81,200	83,650	86,100
5000183	National Subscriptions	13,500	13,600	13,700
5000497	Overheads Allocation	210,606	0	0
Total Operating Expense		1,458,709	1,187,620	1,194,839
OPERATING RESULT		1,458,709	1,187,620	1,194,839
5000	Office of the General Manager	1,458,709	1,187,620	1,194,839

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Business Improvement		2018/19	2019/20	2020/21
Cost Centre	5100	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
5100101	Business Improvement General	270,502	278,587	286,915
5100130	Establishment of Ongoing Business Improvement	100,000	100,000	100,000
5100497	Overheads Allocation	31,244	0	0
Total Operating Expense		401,746	378,587	386,915
Operating Revenue				
<u>Lineitem</u>				
Total Operating Revenue		0	0	0
OPERATING RESULT		401,746	378,587	386,915
Capital Expense				
<u>Lineitem</u>				
5100510	Online Bookings	120,000	0	0
Total Capital Expense		120,000	0	0
CAPITAL RESULT		120,000	0	0
Reserve Revenue				
<u>Lineitem</u>				
5100799	Transfer to and from Reserves	-370,502	-378,587	-386,915
Total Reserve Revenue		-370,502	-378,587	-386,915
RESERVE MOVEMENTS		-370,502	-378,587	-386,915
5100	Business Improvement	151,244	0	0

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Governance Services		2018/19	2019/20	2020/21
Cost Centre	5200	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
5200101	Governance Services General	674,283	694,483	715,283
5200125	Internal Audit	97,335	100,255	103,260
5200126	Consulting Costs	35,000	36,050	37,150
5200128	Legal Expenses	419,680	432,280	445,240
5200131	Prosper Coffs Harbour Ltd Operating	220,000	170,000	20,000
5200133	Insurance Costs	902,295	929,365	952,600
5200180	2016 Election Expenses	0	0	453,000
5200497	Overheads Allocation	129,210	0	0
Total Operating Expense		2,477,803	2,362,433	2,726,533
Operating Revenue				
<u>Lineitem</u>				
5200131	Prosper Coffs Harbour Ltd Operating	-200,000	-150,000	0
5200725	Performance Bonuses and Rebates	-100,500	-100,500	-100,500
Total Operating Revenue		-300,500	-250,500	-100,500
OPERATING RESULT		2,177,303	2,111,933	2,626,033
5200	Governance Services	2,177,303	2,111,933	2,626,033

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Airport		2018/19	2019/20	2020/21
Cost Centre	6200	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
6200101	Airport General	364,488	375,423	386,685
6200111	Loan Interest Repayments	494,550	601,929	531,953
6200116	Administration Charge	0	304,160	313,285
6200119	Dividend Payable to General a/c	406,289	431,680	444,631
6200124	Administration Expenses	50,000	52,000	53,000
6200125	Security Screening Operating	1,376,000	1,431,000	1,488,000
6200126	General Car Parking Operating	86,000	89,000	91,000
6200127	Security Car Parking Operating	86,000	89,000	91,000
6200135	Animal Hazard Management Plan	18,000	18,000	19,000
6200136	Airport Landside Plan	50,000	50,000	50,000
6200137	Airport Strategic Plan	52,000	52,000	54,000
6200145	Internal Marketing	109,000	113,000	116,000
6200146	RPT Operations & Maintenance	1,223,000	1,284,000	1,348,000
6200147	General Aviation Operations	233,000	244,000	256,000
6200148	Rates and Taxes	227,000	234,000	241,000
6200497	Overheads Allocation	308,119	0	0
6200498	Depreciation	1,507,660	1,552,890	1,599,480
Total Operating Expense		6,591,106	6,922,082	7,083,034
Operating Revenue				
<u>Lineitem</u>				
6200124	Administration Expenses	-14,000	-15,000	-15,000
6200125	Security Screening Operating	-1,376,000	-1,431,000	-1,488,000
6200126	General Car Parking Operating	-680,000	-700,000	-721,000
6200127	Security Car Parking Operating	-556,000	-573,000	-590,000
6200146	RPT Operations & Maintenance	-40,000	-40,000	-40,000
6200714	Interest on Investments - Airport	0	-43,000	-82,000
6200721	Aeronautical Charges	-5,304,000	-5,695,000	-5,865,000
6200722	RPT Leases and Advertising Income	-322,000	-332,000	-342,000
6200723	GA Leases	-213,000	-220,000	-226,000

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Airport	2018/19	2019/20	2020/21
Cost Centre 6200	ESTIMATE	ESTIMATE	ESTIMATE
6200726 EPL Prpoerty Lease Income	0	-246,000	-250,000
Total Operating Revenue	-8,505,000	-9,295,000	-9,619,000
OPERATING RESULT	-1,913,894	-2,372,918	-2,535,966
Capital Expense			
<u>Lineitem</u>			
6200512 Loan Principal Repayment	1,010,036	1,074,221	1,142,987
6200524 Minor Capital Works	15,000	16,000	16,000
6200525 General Aviation Planned Enhancements	106,000	109,000	113,000
6200526 RPT Planned Enhancements	100,000	103,000	106,000
6200530 Air Conditioning	0	0	500,000
6200532 Terminal Area Masterplan	20,000	20,000	20,000
6200534 Landside Traffic Modifications	200,000	250,000	0
6200536 Security Screening Uquipment	750,000	500,000	400,000
6200537 Replace Perimeter Fence & New Lighting	150,000	0	0
6200539 RPT Taxiway Overlays	250,000	0	0
6200540 RPT Carpark Resurfacing	200,000	0	100,000
6200541 Enterprise Park Land Development	5,500,000	5,000,000	0
6200544 Relocate Staff Carpark	0	250,000	0
Total Capital Expense	8,301,036	7,322,221	2,397,987
Capital Revenue			
<u>Lineitem</u>			
6200825 Proposed Loan Drawdown - EPL Development	-5,500,000	-5,000,000	0
Total Capital Revenue	-5,500,000	-5,000,000	0
CAPITAL RESULT	2,801,036	2,322,221	2,397,987
Reserve Expense			
<u>Lineitem</u>			
6200799 Transfer to and from Reserves	620,518	1,603,587	1,737,459
Total Reserve Expense	620,518	1,603,587	1,737,459
RESERVE MOVEMENTS	620,518	1,603,587	1,737,459
6200 Airport	1,507,660	1,552,890	1,599,480

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

CitySmart Solutions		2018/19	2019/20	2020/21
Cost Centre	6300	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
6300101	Telecommunication & New Technology General	245,334	252,454	259,778
6300119	Dividend Payable	277,230	379,653	391,042
6300141	Switchboard Assembly & Installation	740,971	763,220	786,075
6300143	CCTV Sales & Installation	333,400	343,400	353,700
6300144	Other Tech Group Projects	125,300	129,100	132,900
6300147	Fibre Optic Cabling	667,400	687,400	708,000
6300497	Overheads Allocation	91,365	0	0
Total Operating Expense		2,481,000	2,555,227	2,631,495
Operating Revenue				
<u>Lineitem</u>				
6300141	Switchboard Assembly & Installation	-1,002,000	-1,032,100	-1,063,000
6300143	CCTV Sales & Installation	-451,000	-464,500	-478,500
6300144	Other Tech Group Projects	-150,200	-154,700	-159,300
6300147	Fibre Optic Cabling	-900,300	-927,300	-955,100
6300794	Interest on Investments	-10,298	-10,555	-10,819
Total Operating Revenue		-2,513,798	-2,589,155	-2,666,719
OPERATING RESULT		-32,798	-33,928	-35,224
Reserve Expense				
<u>Lineitem</u>				
6300799	Transfer to and from Reserves	32,798	33,928	35,223
Total Reserve Expense		32,798	33,928	35,223
RESERVE MOVEMENTS		32,798	33,928	35,223
6300	CitySmart Solutions	0	0	-1

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Environmental Laboratory		2018/19	2019/20	2020/21
Cost Centre	6400	ESTIMATE	ESTIMATE	ESTIMATE
Operating Expense				
<u>Lineitem</u>				
6400101	Environmental Laboratory General	424,653	437,385	450,586
6400119	Dividend Payable to General a/c	2,013	85,615	88,183
6400145	Laboratory - Water Testing Consumables	155,100	158,200	161,400
6400146	Laboratory Building M&R	7,400	7,600	7,800
6400147	Property 38 Gordon Street Operating Costs	33,300	34,400	35,300
6400497	Overheads Allocation	81,108	0	0
6400498	Depreciation	23,500	24,200	24,900
Total Operating Expense		727,074	747,400	768,169
Operating Revenue				
<u>Lineitem</u>				
6400714	Interest on Investments	-12,500	-13,500	-14,500
6400725	Laboratory Fees - Internal	-295,800	-301,700	-307,750
6400726	Laboratory Fees - External	-575,200	-586,700	-598,400
Total Operating Revenue		-883,500	-901,900	-920,650
OPERATING RESULT		-156,426	-154,500	-152,481
Capital Expense				
<u>Lineitem</u>				
6400521	Laboratory Equipment	175,000	50,000	50,000
Total Capital Expense		175,000	50,000	50,000
CAPITAL RESULT		175,000	50,000	50,000
Reserve Expense				
<u>Lineitem</u>				
6400799	Transfer to and from Reserves	4,926	128,700	127,381
Total Reserve Expense		4,926	128,700	127,381
Reserve Revenue				
<u>Lineitem</u>				
Total Reserve Revenue		0	0	0
RESERVE MOVEMENTS		4,926	128,700	127,381
6400	Environmental Laboratory	23,500	24,200	24,900

ADOPTED 3 YEAR DETAILED BUDGET

Coffs Harbour City Council

Environmental Laboratory	2018/19	2019/20	2020/21
Cost Centre 6400	ESTIMATE	ESTIMATE	ESTIMATE

Grand Total	47,783,318	48,185,791	43,475,854
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COFFS COAST HOLIDAY PARKS

2018/19 - 20/21 Budget

	Budget 18/19	Budget 19/20	Budget 20/21
Trading			
Trading Income			
Cabin Hire	4,010,656	4,090,869	4,172,686
Site Hire	4,057,245	4,138,390	4,221,157
Storage & Holiday Vans	64,648	65,941	67,260
Permanent Residents	799,738	815,733	832,048
Electricity Receipts	59,855	61,052	62,273
Rent (Shop, Hall, Residence)	13,910	14,189	14,472
Laundry	97,591	99,543	101,534
Shop Takings	183,535	187,206	190,950
	0	0	0
Sundry Income	116,692	119,026	121,407
Total Trading Income	9,403,870	9,591,947	9,783,786
<i>% Increase over previous year</i>	<i>3.0%</i>	<i>2.0%</i>	<i>2.0%</i>
Trading Expenditure			
GST- Division 40 or 87	13,995	14,275	14,561
Electricity	354,623	361,715	368,950
Insurances	89,000	90,780	92,596
Lands Levy	458,024	467,184	476,528
Water & Sewerage Rates	309,052	315,233	321,538
	1,224,694	1,249,188	1,274,172
Advertising & Marketing	186,714	190,449	194,258
Contributions to Pool & Tennis Club's	21,200	21,624	22,056
	207,914	212,073	216,314
<i>% of Revenue</i>	<i>2.2%</i>	<i>2.2%</i>	<i>2.2%</i>
Administration Expenses			
Bank & Government Charges	47,514	48,464	49,433
Commission Expense	31,818	32,454	33,104
Computer Maintenance	37,807	38,563	39,334
Conference & Meeting Expenses	3,156	3,219	3,284
Licences/Local Govt Levy	14,436	14,725	15,019
Petty Cash & Sundries	6,308	6,434	6,563
Printing & Stationery & Post	23,099	23,561	24,032
Professional Fees incl Auditor	23,262	23,727	24,201
Refunds	0	0	0
Security	116,510	118,841	121,217
Shop Expenditure	127,237	129,782	132,377
Telephone and Fax	39,649	40,442	41,251
Communications	0	0	0
Wages - Admin	1,685,620	1,719,333	1,753,719
	2,156,416	2,199,544	2,243,535
<i>% of Revenue</i>	<i>22.9%</i>	<i>22.9%</i>	<i>22.9%</i>
Operations Expenses			
Buildings R&M	107,030	109,171	111,354
Cabins R&M	124,395	126,883	129,420
Pay TV	36,702	37,436	38,185
Cabin F&E	73,152	74,615	76,107
Linen Costs	149,331	152,318	155,364
Cleaning Consumables	93,956	95,835	97,752

COFFS COAST HOLIDAY PARKS

2018/19 - 20/21 Budget

	Budget 18/19	Budget 19/20	Budget 20/21
Garbage Fees	147,625	150,577	153,589
Landscaping- Gardens	0	0	0
Aboreal Inspections	0	0	0
Tree works	0	0	0
Grounds R&M	209,169	213,353	217,620
Pool Maintenance	24,054	24,535	25,026
Heating Fuel - Gas	42,287	43,133	43,995
MV & PE Repairs & Maintenance	86,325	88,052	89,813
Staff Uniforms & Protective Clothing	9,800	9,996	10,196
Wages - Operations	1,741,734	1,776,569	1,812,100
	2,845,561	2,902,472	2,960,522
<i>% of Revenue</i>	<i>30.3%</i>	<i>30.3%</i>	<i>30.3%</i>
	6,434,586	6,563,278	6,694,543
Other Staff Costs	0	0	0
	6,434,586	6,563,278	6,694,543
Total Trading Expenditure	6,434,586	6,563,278	6,694,543
Trading Profit	2,969,284	3,028,669	3,089,243
<i>% of Revenue</i>	<i>31.6%</i>	<i>31.6%</i>	<i>31.6%</i>

Other Trading Surplus

Add Other Income

Lands Loan	0	0	0
Interest Receipts	60,000	61,200	62,424
Total Other Income	60,000	61,200	62,424
	3,029,284	3,089,869	3,151,667

Less Other Expenditure

Interest Expense	0	0	0
Interest on Loan	57,000	47,500	38,000
Reserve Maintenance	47,000	45,700	44,414
CHCC Administration Levy	38,800	40,740	41,555
CHCC Parks & Recreation	208,900	213,078	217,340
CHCC + Jetty Contribution	0	0	0
Total Other Expenditure	351,700	347,018	341,308
Operating Surplus	2,677,584	2,742,851	2,810,358

Holiday Park Operating Summary

Trading Income	9,403,870	9,591,947	9,783,786
Less Trading Expenses	6,434,586	6,563,278	6,694,543
Trading Profit	2,969,284	3,028,669	3,089,243
Add Other Income	60,000	61,200	62,424
Less Other Expenses	351,700	347,018	341,308
	-291,700	-285,818	-278,884
Operating Surplus	2,677,584	2,742,851	2,810,358
Trading Profit % of Income	31.6%	31.6%	31.6%

COFFS COAST HOLIDAY PARKS

2018/19 - 20/21 Budget

	Budget	Budget	Budget
	18/19	19/20	20/21
Operating Profit % of Income	28.3%	28.4%	28.5%
Operating Surplus	2,677,584	2,742,851	2,810,358
Less Capital Expenditure			
Principal Loan Repayment	190,000	190,000	190,000
<u>Park Beach Capital</u>		850,000	850,000
Carryover from FY17/18:	180,000		
Level 1 Electrical works SE precinct	80,000		
Connection of extra facilities to new Wiser control system	15,000		
Replacement zero turn mower	20,000		
Continuation of the Powerhead upgrade	50,000		
Replacement tipper	50,000		
Upgrade of ens. Sites x 8	60,000		
CCTV	25,000		
General Upgrades/Replacements	20,000		
<u>Sawtell Beach Capital</u>		600,000	750,000
Carryover from FY17/18:	135,000		
Continuation of electronic access to other facilities incl reception	30,000		
Replacement zero turn mower	20,000		
Solar lighting installation - street and bollard	20,000		
CCTV	25,000		
General Upgrades/Replacements	20,000		
<u>Woolgoolga Beach Capital</u>		500,000	200,000
Carryover from FY17/18:	1,050,000		
Demolition & Repairs (From FY17/18 not started)	75,000		
Replacement Ute	30,000		
Cart for Housekeeping	15,000		
CCTV	15,000		
General Upgrades/Replacements	15,000		
<u>Woolgoolga Lakeside Capital</u>		50,000	200,000
Carryover from FY17/18:	10,000		
Solarlighting	20,000		
CCTV	10,000		
General Upgrades/Replacements	10,000		
Total Capital Expenditure	2,190,000	2,190,000	2,190,000
Surplus/(Deficit) For Year	487,584	552,851	620,358



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