COFFS HARBOUR CITY COUNCIL





INTEGRATED PLANNING AND REPORTING







DELIVERY PROGRAM BUDGETS 2020-2021

(25 June 2020)



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2020/2021 Consolidated Income Statement Period Ending: 30 June 2021

2019/20 D	escription		2020/21	
Budget \$'000		Budget \$'000	Variance \$'000	Var %
R	ecurrent Revenue			
98,664	Rates & Annual Charges	100,348	1,684	2%
44,303	User Charges & Fees	53,006	8,703	16%
5,153	Interest & Investment Revenue	5,265	112	2%
18,263	Other Revenues	9,451	(8,812)	(93%)
14,184	Grants & Contributions provided for Operating Purposes	15,166	982	6%
\$180,567 R	ECURRENT REVENUE	\$183,236	\$2,669	1%
R	ecurrent Expenditure			
56,820	Employee Benefits & Oncosts	59,886	3,066	5%
8,814	Borrowing Costs	7,782	(1,032)	(13%)
119,251	Materials & Contracts	177,324	58,073	33%
45,350	Depreciation & Amortisation	47,335	1,985	4%
15,614 (66,745) Lo	Other Expenses ess: Capitalised Expenses	10,606 (114,639)	(5,008) (47,894)	(47%) 42%
	ECURRENT EXPENDITURE	\$188,294	\$9,190	5%
\$1,463 N	ET OPERATING (DEFICIT)	(\$5,058)	(\$6,521)	129%
С	apital Revenue			
22,541	Capital Grants, Subsidies, Contributions and Donations	53,669	31,128	58%
\$22,541 C	APITAL REVENUE	\$53,669	\$31,128	58%
\$24,004 N	ET SURPLUS	\$48,611	\$24,607	51%

Please note majority of increase in User Charges & Fees, Employee Benefits and Other Expenses relate to the Holiday Parks operations now amalgamated into Councils figures



2020/2021 Fund Income Statement and Funding Sources Period Ending: 30 June 2021

Description	General	Water	Sewer	Total
	Budget \$'000	Budget \$'000	Budget \$'000	Budget \$'000
Recurrent Revenue				
Rates & Annual Charges	68,428	4,429	27,491	100,348
User Charges & Fees	32,500	17,256	3,250	53,006
Interest & Investment Revenue	2,788	968	1,509	5,265
Other Revenues	9,236	84	131	9,451
Grants & Contributions provided for Operating Purposes	14,615	299	252	15,166
TOTAL RECURRENT REVENUE	\$127,567	\$23,036	\$32,633	\$183,236
Recurrent Expenditure				
Employee Benefits & Oncosts	50,446	3,788	5,652	59,886
Borrowing Costs	756	3,289	3,737	7,782
Materials & Contracts	156,111	10,094	11,119	177,324
Depreciation & Amortisation	30,134	6,166	11,035	47,335
Other Expenses	7,441	740	2,425	10,606
Less: Capitalised Expenses	(101,254)	(6,859)	(6,526)	(114,639)
TOTAL RECURRENT EXPENDITURE	\$143,634	\$17,218	\$27,442	\$188,294
Interfund Transactions				
Income Tax Equivalents	(126)	36	90	0
Overheads Allocation	(6,375)	2,722	3,653	0
TOTAL INTERFUND TRANSACTIONS	(\$6,501)	\$2,758	\$3,743	\$0
NET OPERATING SURPLUS (DEFICIT)	(\$9,566)	\$3,060	\$1,448	(\$5,058)
Capital Revenue				
Capital Grants, Subsidies, Contributions and Donations	48,369	2,700	2,600	53,669
TOTAL CAPITAL REVENUE	\$48,369	\$2,700	\$2,600	\$53,669
NET SURPLUS (DEFICIT)	\$38,803	\$5,760	\$4,048	\$48,611



2020/21 Consolidated Statement of Cash Flows Period Ending: 30 June 2021

2020/21

	General	Water	Sewer	Total
Cash Flows from Operating Activities				
Receipts:				
Rates & Annual Charges	68,428	4,429	27,491	100,348
User Charges & Fees	32,500	17,256	3,250	53,006
Interest & Investment Revenue Received Other	2,788 9,236	968 84	1,509 131	5,265
Grants & Contributions	9,236 14,615	299	252	9,451 15,166
Capital Grants and Contributions	48,369	2,700	2,600	53,669
Capital Cranto and Continuations	175,936	25,736	35,233	236,905
Payments:	,		,	
Employee Benefits & On-Costs	(50,446)	(3,788)	(5,652)	(59,886)
Borrowing Costs	(756)	(3,289)	(3,737)	(7,782)
Materials & Contracts	(156,111)	(10,094)	(11,119)	(177,324)
Other	(7,441)	(740)	(2,425)	(10,606)
Capitalised Expenses	101,254	6,859	6,526	114,639
Not One by a south of both and the Comment of the C	(113,500)	(11,052)	(16,407)	(140,959)
Net Cash provided by (or used in) Operating Activities	62,436	14,684	18,826	95,946
Cash Flows from Investing Activities				
Receipts:				
Sale of Investment Securities	56,777	16,006	27,788	100,571
Sale of Investment Property	,	,,,,,,,	,	0
Sale of Real Estate Assets				0
Sale of Infrastructure, Property, Plant & Equipment				0
	56,777	16,006	27,788	100,571
Payments:	(40.074)	(10.000)	(00.000)	(00.050)
Purchase of Investment Securities	(46,651)	(19,398)	(26,009)	(92,058)
Purchase of Investment Property Purchase of Infrastructure, Property, Plant & Equipment	(101,254)	(6,859)	(6,526)	(114,639)
Purchase of Real Estate Assets	(101,254)	(6,659)	(0,520)	(114,039)
Turchase of Near Estate Assets	(147,905)	(26,257)	(32,535)	(206,697)
Net Cash provided by (or used in) Investing Activities	(91,128)	(10,251)	(4,747)	(106,126)
Cash Flows from Financing Activities			,	
Receipts:				
Proceeds from Borrowings & Advances	19,229	0	0	19,229
1 Toceeus Irom Borrowings & Advances	19,229	0	0	19,229
Payments:	10,220	· ·	J	10,220
Repayment of Borrowings & Advances	(2,422)	(6,439)	(7,402)	(16,263)
	(2,422)	(6,439)	(7,402)	(16,263)
Net Cash Flow provided by (or used in) Financing Activities	16,807	(6,439)	(7,402)	2,966
Net Increase/(Decrease) in Cash & Cash Equivalents	(11,885)	(2,006)	6,677	(7,214)
Cash, Cash Equivalents & Investments - beginning of year	124,242	34,344	54,200	212,786
Cash & Cash Equivalents - end of the year	112,357	32,338	60,877	205,572
oasii & oasii Equivaleliks - eliu ol die yeal	112,337	32,330	00,077	200,012

		OPERATING Revenue	OPERATING Expenditure
		2020/21	2020/21
Busines	s Services		
2000	Business Services	0	496,079
2110	Financial Planning	-21,256,683	4,537,840
2120	Financial Support	-38,442,134	4,795,296
2130	Financial Logistics Property	-2,155,059	5,966,836
2131	Plant & Fleet Management	-7,454,775	7,884,336
2230	Business Systems	-5,855,934	4,812,365
2300	Organisational Development	-5,461,645	4,556,347
2400	Customer Services	-77,950	3,705,810
Busines	s Services	-80,704,179	36,754,909
Sustaina	able Communities		
3000	Sustainable Places	0	485,672
3100	Community and Cultural Services	-1,032,000	2,281,794
3112	Library Service	-234,832	2,665,967
3113	Regional Gallery	-25,340	485,401
3114	Jetty Theatre	-234,050	614,538
3115	Museum	-5,915	539,475
3116	Community Venues	-114,530	504,616
3117	Cultural & Creative Industries Development	0	164,642
3118	Lifeguards	-15,000	851,578

		OPERATING Revenue	OPERATING Expenditure
	·	2020/21	2020/21
3119	Sustainable Living & Community Programs	-106,090	425,177
3121	Corporate Planning &PerformanceReporting	-25,000	348,858
3122	Community Planning & Commissioning	-42,700	865,299
3123	Corporate Sustainability	-353,975	477,589
3210	Local Planning	-639,757	2,433,297
3220	Development Assessement	-1,456,040	2,602,109
3230	Compliance & Regulatory Enforcement	-728,160	1,985,770
3231	Environmental & Public Health	-842,578	1,002,926
3310	Industry & Destination Development	-233,189	1,802,973
3320	Events	-164,639	2,282,587
3322	International Stadium	-638,500	1,628,441
3323	Local Sport	-148,000	724,950
Sustaina	able Communities	-7,040,295	25,173,659
Sustaina	ble Infrastructure		
4000	Sustainable Infrastructure	-292,700	2,513,498
4100	Infrastructure Construction & Maintenance	-87,689	1,273,445
4111	CW Commercial Works	-13,064,351	11,891,988
4120	Infrastructure Maintenance Water	-23,460,828	20,032,757
4121	Infrastructure Maintenance Sewer	-32,896,999	27,475,213
4131	Open Space Maintenance	-847,740	7,478,182
4132	Roads Maintenance	-1,413,930	20,055,797

	OPERATING Revenue	OPERATING Expenditure
_	2020/21	2020/21
Bridges, Jetty Structures & Boat Ramps Maint	0	1,005,770
Footpaths, Cycleways & Bus Shelters Mainten	0	1,266,740
Parking Maintenance	0	494,300
Drainage Maintenance	0	302,400
Quarries	-15,000	15,000
Pumping Stations & Telemetry Operating	-55,000	3,329,668
Strategic Asset Management	0	334,940
Financial Sustainability	-7,057,526	1,449,020
Community Facilities	-2,190,454	372,028
CBD Masterplan Works	0	141,436
Jetty Foreshores Project	-273,638	466,235
Roads Infrastructure	0	1,712,666
Bridges, Jetty Structures and Boat Ramps Infra	-970,793	40,000
Drainage Infrastructure	-1,087,928	2,998,037
Domestic Waste Service Planning&Delivery	-22,306,436	22,532,257
Non Dom Waste Service Planning&Delivery	-7,752,361	6,395,246
Water	-395,500	1,101,543
Sewer	-41,600	1,494,337
Project Design & Survey	-206,600	1,810,230
Asset Strategies	-213,059	1,190,091
Asset Project Delivey	-283,300	1,224,569
	Footpaths, Cycleways & Bus Shelters Mainten Parking Maintenance Drainage Maintenance Quarries Pumping Stations & Telemetry Operating Strategic Asset Management Financial Sustainability Community Facilities CBD Masterplan Works Jetty Foreshores Project Roads Infrastructure Bridges, Jetty Structures and Boat Ramps Infra Drainage Infrastructure Domestic Waste Service Planning&Delivery Non Dom Waste Service Planning&Delivery Water Sewer Project Design & Survey Asset Strategies	Bridges, Jetty Structures & Boat Ramps Maint Footpaths, Cycleways & Bus Shelters Mainten Parking Maintenance Drainage Maintenance O Quarries -15,000 Pumping Stations & Telemetry Operating Strategic Asset Management Financial Sustainability -7,057,526 Community Facilities CBD Masterplan Works O Jetty Foreshores Project Bridges, Jetty Structures and Boat Ramps Infra Drainage Infrastructure Domestic Waste Service Planning&Delivery Non Dom Waste Service Planning&Delivery Project Design & Survey Asset Strategies -213,059

		OPERATING Revenue	OPERATING Expenditure
		2020/21	2020/21
Sustain	able Infrastructure	-114,913,432	140,397,393
General	Manager		
5000	Office of the General Manager	0	1,681,380
5100	Business Improvement	0	446,028
5200	Governance Services	-72,000	2,713,712
Genera	Manager	-72,000	4,841,120
Comme	cial Business Unit		
6100	Holiday Parks & Reserves	-21,000	255,680
6110	Park Beach Holiday Park (PBHP)	-3,581,444	4,188,464
6120	Sawtell Beach Holiday Park (SBHP)	-2,323,934	2,668,775
6130	Wlga Beach Holiday Park (WBHP)	-727,162	815,892
6140	Wlga Lakeside Holiday Park (WLHP)	-960,750	730,123
6200	Airport	-4,552,200	7,575,860
6300	CitySmart Solutions	-3,535,819	3,503,606
6400	Environmental Laboratory	-1,094,000	772,320
Comme	rcial Business Units	-16,796,309	20,510,720
Total		-219,526,215	227,677,802

CAPITAL DELIVERY PROGRAM 2020/21

		CAPITAL Revenue	CAPITAL Expenditure
		2020/21	2020/21
Busines	s Services		
2110	Financial Planning	-2,529,807	2,529,807
2130	Financial Logistics Property	-2,600,000	2,862,097
2131	Plant & Fleet Management	-841,800	3,046,950
2230	Business Systems	0	1,021,966
Busines	s Services	-5,971,607	9,460,820
Sustaina	able Communities		
3112	Library Service	-59,468	92,718
3113	Regional Gallery	-95,000	95,000
3114	Jetty Theatre	0	59,740
3116	Community Venues	-63,000	99,050
3118	Lifeguards	-10,000	10,900
3210	Local Planning	-45,000	45,000
3230	Compliance & Regulatory Enforcement	0	1,154,000
3320	Events	-10,898,192	10,898,192
3322	International Stadium	-90,000	246,918
3323	Local Sport	-6,744,569	6,779,569
Sustaina	able Communities	-18,005,229	19,481,087
Sustaina	able Infrastructure		
4000	Sustainable Infrastructure	-260,000	260,000

CAPITAL DELIVERY PROGRAM 2020/21

		CAPITAL Revenue	CAPITAL Expenditure	
	•	2020/21	2020/21	
4100	Infrastructure Construction & Maintenance	-78,000	78,000	
4120	Infrastructure Maintenance Water	0	6,438,984	
4121	Infrastructure Maintenance Sewer	0	7,803,651	
4201	Financial Sustainability	-2,469,265	8,077,771	
4202	Community Facilities	0	633,600	
4203	CBD Masterplan Works	0	0	
4204	Jetty Foreshores Project	-750,000	980,003	
4211	Open Space Infrastructure	-1,817,720	1,817,720	
4212	Roads Infrastructure	-3,006,567	5,538,946	
4213	Bridges, Jetty Structures and Boat Ramps Infra	-305,967	1,236,760	
4214	Footpaths, Cycleways & Bus Shelters Infrastru	-2,420,000	2,445,000	
4215	Parking Infrastructure	0	20,263	
4216	Drainage Infrastructure	-3,216,666	7,123,176	
4218	Domestic Waste Service Planning&Delivery	0	150,000	
4219	Non Dom Waste Service Planning&Delivery	0	150,000	
4220	Water	-2,700,000	9,559,000	
4221	Sewer	-2,600,000	8,726,000	
4231	Project Design & Survey	0	26,200	
6100	Holiday Parks & Reserves	-200,000	200,000	
Sustain	able Infrastructure	-19,824,185	61,265,075	

CAPITAL DELIVERY PROGRAM 2020/21

	CAPITAL Revenue	CAPITAL Expenditure
	2020/21	2020/21
Office of the General Manager	-40,478,951	40,445,701
Manager	-40,478,951	40,445,701
cial Business Unit:		
Park Beach Holiday Park (PBHP)	-160,000	1,210,000
Sawtell Beach Holiday Park (SBHP)	0	790,000
Wlga Beach Holiday Park (WBHP)	-280,000	740,000
Wlga Lakeside Holiday Park (WLHP)	-160,000	450,000
Airport	-3,000,000	4,871,487
Environmental Laboratory	0	50,000
rcial Business Units	-3,600,000	8,111,487
	-87,879,972	138,764,170
	Manager cial Business Unit: Park Beach Holiday Park (PBHP) Sawtell Beach Holiday Park (SBHP) Wlga Beach Holiday Park (WBHP) Wlga Lakeside Holiday Park (WLHP) Airport	Office of the General Manager -40,478,951 Manager -40,478,951 cial Business Unit: Park Beach Holiday Park (PBHP) -160,000 Sawtell Beach Holiday Park (SBHP) 0 Wlga Beach Holiday Park (WBHP) -280,000 Wlga Lakeside Holiday Park (WLHP) -160,000 Airport -3,000,000 Environmental Laboratory 0 reial Business Units -3,600,000

Adopted		A 1 4.
2019/20	Cost Centre / Description	Adopte 2020/2
	E	
23 216	<u>Financial Planning</u> Hockey Association Loan Repayments	15,78
	Toormina Community Preschool Loan Repays	18,59
	T2S Savings	3,257,23
	Developer Contributions Income	2,500,00
	Interest on Investments - Environmental Levy	3,42
	Interest on Investments - Reserves	624,70
	Interest on Investments - Sec 7.11	515,00
7,505,540	•	6,934,73
	Financial Support	
	Environmental Levy Rate Income	1,326,80
0	Total	1,326,80
272.000	Plant & Fleet Management	444.00
	Surplus in Program	141,02
372,809	lotal	141,02
	Business Systems	
120,000	IT Conference Profit	120,00
120,000	Total	120,00
	Local Planning	100.00
	Water contribution to Environmental Levy reserve Total	100,00 100,00
·		.00,00
919 061	<u>Coastal Works</u> Surplus in Program	1 172 36
818,961		1,172,36 1,172,3 6
	Corporate Sustainablility	
83 333	REERP Internal Loan Repayment (Water)	83,33
	REERP Interest	17,14
104,379		100,47
	Financial Sustainability	
	Jetty Structure	
500,000	Total	
	Community Facilities	
	Surplus in Program	1,184,82
1,130,982	Total	1,184,82
	CBD Masterplan	
	Surplus in Program	
	Loan Repayments	
441,031		
4 0 4 0 0 0 7	Waste Planning & Delivery	4 007 4
	Non Domestic Waste Planning & Delivery Surplus in Program	1,207,11
•	T2S Savings - Domestic	18,34
2,321,255	Domestic Waste Planning & Delivery Surplus in Program Total	1,225,46
	Holiday Parks	
342,389	Surplus in Program - Park Beach Holiday Park	
	Surplus in Program - Sawtell Beach Holiday Park	
0	Surplus in Program - Woolgoolga Lakeside Holiday Park	19,00
1,242,526	Total	19,00
	Coffs Harbour Regional Airport	
	Internal Loan Repayment	
	Surplus in Program	
2,224,433	Total	
24.050	CitySmart Solutions Surplus in Program	20.04
31,952 31,952	Surplus in Program Total	32,21 32,21
31,302		32,21
244 784	Environmental Laboratory Surplus in Program	304,36
244,784		304,36
		40.004.5-
17,058,652	Total Income to be Restricted	12,661,27

BUDGE	TTED EXPENDITURE FROM RESTRICTED - GENERAL AC	COUNT
Adopted	Cost Centre / Description	Adopted
2019/20		2020/21
	Financial Planning	
54,360	S7.11 IT Module Improvements & Consulting	54,360
	S7.11 Working Group contribution to salaries	57,700
	Environmental Levy Funded Projects	448,706
	Developer Contributions Coordinator	50,876
161,452	Total	611,642
	Financial Logistics & Property	
	Nana Glen Pool Operating	118,500
110,000	Total	118,500
	Library	
32,280	Library IT & Digital Assets	0
32,280		0
	Danier al Callen	
05.000	Regional Gallery Regional Gallery Art Storage	95,000
95,000		95,000
00,000	10001	00,000
	Museum	
	Off-Site Storage for Museum	0
30,000	Total	0
	Community Vanua	
0	Community Venues Bunker Cartoon Gallery Upgrade	63,000
	Total	63,000
v	Total	00,000
	Cultural & Creative Industries Development	
54,287	Cultural Strategic Plan & Performing Arts Centre	0
	City Hill Cultural Dev Studies / Concept Design	0
123,013	Total	0
	<u>Lifeguard Services</u>	
	Lifeguard Equipment	10,000
	S7.11 Beach Patrol Equipment	40.000
60,000	lotai	10,000
	Corporate Planning & Reporting	
0	Environmental Levy Sustainable Living and Community Programs	106,090
0	Total	106,090
	Corporate Planning & Reporting	
5 150	Community Strategic Plan	0
	Community Satisfaction Survey	17,500
	Community Wellbeing Survey	7,500
5,150	Total	25,000
	Community Planning & Commissioning	
45,000	Community Planning & Commissioning Community Facilities Plan	0
	Seniors Planning	0
	Youth Needs Analysis	20,000
97,000	Total	20,000
^	Corporate Sustainability Corporate Emissions Reporting	15,000
	Regional State of Environment Reporting	22,434
	REERP Review	60,000
	Sustainable Advisory Committee Report	30,000
	REERP - Renewable Energy Fund Allocation	100,000
5,280	REERP - Deficit in Program	1,395
105,280	Total	228,829
	Local Planning	
40 000	Aboriginal Cultural Heritage Management Plan	15,000
	Public Realm Strategy	85,000
	LEP Review	15,000
	Darkum Wlga Willis Hearnes CMP	20,000
	Moonee Coffs Boambee Newports Scoping Study	20,000
	Environmental Levy Orara River Rehabilitation Project	205,449
	Environmental Levy Management of Diversity	127,308
	Middle Creek Flood Study	15,000
40,000	ıotaı	502,757

919,433 0 70,000 0 989,433 0 0 700,000 80,000 780,000	Local Sport Toormina Oval New Amenities SCCF - Sawtell BMX Northern Beaches Multi Purpose Centre Tennis Facility Strategic & Business Plans	97,883 1,453,873 0 90,000 1,641,756 374,000 108,000 1,127,950 60,000
919,433 0 70,000 0 989,433 0 0 700,000 80,000 780,000	Coffs Coast Regional Hub (S7.11 Fwd Funded) Coffs Coast Regional Hub (Infrastructure Reserve) Chemical Washdown Facilities at Stadium CEX Stadium & CCSLP 1 Sand Grooving Total Local Sport Toormina Oval New Amenities SCCF - Sawtell BMX Northern Beaches Multi Purpose Centre Tennis Facility Strategic & Business Plans	1,453,873 0 90,000 1,641,756 374,000 108,000 1,127,950
919,433 0 70,000 0 989,433 0 0 700,000 80,000 780,000	Coffs Coast Regional Hub (S7.11 Fwd Funded) Coffs Coast Regional Hub (Infrastructure Reserve) Chemical Washdown Facilities at Stadium CEX Stadium & CCSLP 1 Sand Grooving Total Local Sport Toormina Oval New Amenities SCCF - Sawtell BMX Northern Beaches Multi Purpose Centre Tennis Facility Strategic & Business Plans	1,453,873 0 90,000 1,641,756 374,000 108,000 1,127,950
0 70,000 0 989,433 0 0 700,000 80,000 780,000	Coffs Coast Regional Hub (Infrastructure Reserve) Chemical Washdown Facilities at Stadium CEX Stadium & CCSLP 1 Sand Grooving Total Local Sport Toormina Oval New Amenities SCCF - Sawtell BMX Northern Beaches Multi Purpose Centre Tennis Facility Strategic & Business Plans	90,000 1,641,756 374,000 108,000 1,127,950
989,433 0 0 700,000 80,000 780,000	CEX Stadium & CCSLP 1 Sand Grooving Total Local Sport Toormina Oval New Amenities SCCF - Sawtell BMX Northern Beaches Multi Purpose Centre Tennis Facility Strategic & Business Plans	90,000 1,641,756 374,000 108,000 1,127,950
989,433 0 0 700,000 80,000 780,000	Total Local Sport Toormina Oval New Amenities SCCF - Sawtell BMX Northern Beaches Multi Purpose Centre Tennis Facility Strategic & Business Plans	1,641,756 374,000 108,000 1,127,950
0 0 700,000 80,000 780,000	Local Sport Toormina Oval New Amenities SCCF - Sawtell BMX Northern Beaches Multi Purpose Centre Tennis Facility Strategic & Business Plans	374,000 108,000 1,127,950
700,000 80,000 780,000	Toormina Oval New Amenities SCCF - Sawtell BMX Northern Beaches Multi Purpose Centre Tennis Facility Strategic & Business Plans	108,000 1,127,950
700,000 80,000 780,000	SCCF - Sawtell BMX Northern Beaches Multi Purpose Centre Tennis Facility Strategic & Business Plans	108,000 1,127,950
700,000 80,000 780,000	Northern Beaches Multi Purpose Centre Tennis Facility Strategic & Business Plans	1,127,950
80,000 780,000	Tennis Facility Strategic & Business Plans	
780,000		
		1,669,950
	Roads Maintenance	
	S2W Roads Maintenance	200,720
	Solitary Islands Way Handover Works - Conditioning Maint	71,560
	Pine Ck Way Handover Wks-Conditioning Maintenance	43,650
306,730	Total	315,930
	Financial Sustainability	
	McLean Street Club room / kiosk	0
200,000	Boronia Park amenities	0
·	York St Amenities	328,000
	Street Bin Replacement	0
	Toormina Sports Fields Amenities Upgrade	0
	Maclean Street Amenities Upgrade Sawtell and Woolgoolga Pools replacement	2,065,445
1,633,500		2,393,445
	Community Facilities	
	Park Beach Amenities (opp Caravan Park)	0
297,500		0
	Jetty Foreshores Project	
	Stage 5 Jetty Foreshores Car Park	600,000
	Stage 6 Consultation and Design	150,000
260,000	Total	750,000
	Open Space SAM	
	S7.11 Maclean St Digital Lighting	24,000
	S7.11 Sandy Beach BMX Track	18,000
	S7.11 Combine St Oval Earthworks S7.11 Geoff King Motors Park Drainage	10,000
	S7.11 Sawtell Toormina Sport & Recreation Drainage	0
·	S7.11 Toormina Oval Lighting	0
	S7.11 Polwarth Drive Sportsground Lighting	0
21 000	S7.11 Coramba Recreation Reserve Drainage	0
21,000	C7 11 Critorian Trook I I accord	268,600
259,740	S7.11 Criterion Track Upgrade	,
259,740 12,000	S7.11 Underground Services to BMX Amenity	0
259,740 12,000 19,325	S7.11 Underground Services to BMX Amenity S7.11 Netball Training Facility at Toormina Sports Ground	0
259,740 12,000 19,325 20,580	S7.11 Underground Services to BMX Amenity S7.11 Netball Training Facility at Toormina Sports Ground S7.11 Nana Glen Sportsground Amenities	0 0 391,020
259,740 12,000 19,325 20,580 14,400	S7.11 Underground Services to BMX Amenity S7.11 Netball Training Facility at Toormina Sports Ground S7.11 Nana Glen Sportsground Amenities S7.11 Nana Glen Equestrian Centre Earthworks	0 0 391,020 273,600
259,740 12,000 19,325 20,580 14,400 105,600	S7.11 Underground Services to BMX Amenity S7.11 Netball Training Facility at Toormina Sports Ground S7.11 Nana Glen Sportsground Amenities S7.11 Nana Glen Equestrian Centre Earthworks S7.11 Korora Oval Fencing	0 0 391,020 273,600 0
259,740 12,000 19,325 20,580 14,400 105,600 9,000	S7.11 Underground Services to BMX Amenity S7.11 Netball Training Facility at Toormina Sports Ground S7.11 Nana Glen Sportsground Amenities S7.11 Nana Glen Equestrian Centre Earthworks	0 0 391,020 273,600
259,740 12,000 19,325 20,580 14,400 105,600 9,000	S7.11 Underground Services to BMX Amenity S7.11 Netball Training Facility at Toormina Sports Ground S7.11 Nana Glen Sportsground Amenities S7.11 Nana Glen Equestrian Centre Earthworks S7.11 Korora Oval Fencing S7.11 Coramba Recreation Reserve car parking	0 0 391,020 273,600 0 81,000
259,740 12,000 19,325 20,580 14,400 105,600 9,000 0 6,000	S7.11 Underground Services to BMX Amenity S7.11 Netball Training Facility at Toormina Sports Ground S7.11 Nana Glen Sportsground Amenities S7.11 Nana Glen Equestrian Centre Earthworks S7.11 Korora Oval Fencing S7.11 Coramba Recreation Reserve car parking S7.11 Playground Pearce Dr (West Coffs) S7.11 Sandy Beach Playground S7.11 Toormina Sports Complex Works	0 0 391,020 273,600 0 81,000 20,000
259,740 12,000 19,325 20,580 14,400 105,600 9,000 0 6,000 0 45,000	S7.11 Underground Services to BMX Amenity S7.11 Netball Training Facility at Toormina Sports Ground S7.11 Nana Glen Sportsground Amenities S7.11 Nana Glen Equestrian Centre Earthworks S7.11 Korora Oval Fencing S7.11 Coramba Recreation Reserve car parking S7.11 Playground Pearce Dr (West Coffs) S7.11 Sandy Beach Playground S7.11 Toormina Sports Complex Works S7.11 H3 Coffs Creek Estuary CZ Grant	0 0 391,020 273,600 0 81,000 20,000 54,000 10,000
259,740 12,000 19,325 20,580 14,400 105,600 9,000 0 6,000 0 45,000 202,500	S7.11 Underground Services to BMX Amenity S7.11 Netball Training Facility at Toormina Sports Ground S7.11 Nana Glen Sportsground Amenities S7.11 Nana Glen Equestrian Centre Earthworks S7.11 Korora Oval Fencing S7.11 Coramba Recreation Reserve car parking S7.11 Playground Pearce Dr (West Coffs) S7.11 Sandy Beach Playground S7.11 Toormina Sports Complex Works S7.11 H3 Coffs Creek Estuary CZ Grant S7.11 West Coffs Playground	0 0 391,020 273,600 0 81,000 20,000 54,000 10,000 0
259,740 12,000 19,325 20,580 14,400 105,600 9,000 0 6,000 0 45,000 202,500 400,000	S7.11 Underground Services to BMX Amenity S7.11 Netball Training Facility at Toormina Sports Ground S7.11 Nana Glen Sportsground Amenities S7.11 Nana Glen Equestrian Centre Earthworks S7.11 Korora Oval Fencing S7.11 Coramba Recreation Reserve car parking S7.11 Playground Pearce Dr (West Coffs) S7.11 Sandy Beach Playground S7.11 Toormina Sports Complex Works S7.11 H3 Coffs Creek Estuary CZ Grant S7.11 West Coffs Playground S7.11 Richardson Pk Irrigation/Lighting	0 0 391,020 273,600 0 81,000 20,000 54,000 10,000 0
259,740 12,000 19,325 20,580 14,400 105,600 9,000 0 6,000 0 45,000 202,500 400,000 28,860	S7.11 Underground Services to BMX Amenity S7.11 Netball Training Facility at Toormina Sports Ground S7.11 Nana Glen Sportsground Amenities S7.11 Nana Glen Equestrian Centre Earthworks S7.11 Korora Oval Fencing S7.11 Coramba Recreation Reserve car parking S7.11 Playground Pearce Dr (West Coffs) S7.11 Sandy Beach Playground S7.11 Toormina Sports Complex Works S7.11 H3 Coffs Creek Estuary CZ Grant S7.11 West Coffs Playground S7.11 Richardson Pk Irrigation/Lighting S7.11 Criterion Track Upgrade	0 0 391,020 273,600 0 81,000 20,000 54,000 10,000 0 0
259,740 12,000 19,325 20,580 14,400 105,600 9,000 0 6,000 0 45,000 202,500 400,000 28,860 60,639	S7.11 Underground Services to BMX Amenity S7.11 Netball Training Facility at Toormina Sports Ground S7.11 Nana Glen Sportsground Amenities S7.11 Nana Glen Equestrian Centre Earthworks S7.11 Korora Oval Fencing S7.11 Coramba Recreation Reserve car parking S7.11 Playground Pearce Dr (West Coffs) S7.11 Sandy Beach Playground S7.11 Toormina Sports Complex Works S7.11 H3 Coffs Creek Estuary CZ Grant S7.11 West Coffs Playground S7.11 Richardson Pk Irrigation/Lighting	0 0 391,020 273,600 0 81,000 20,000 54,000 10,000 0

BUDGET	TED EXPENDITURE FROM RESTRICTED - GENERAL ACC	COUNT
Adopted 2019/20	Cost Centre / Description	Adopted 2020/21
	Roads SAM	
35,000	S7.11 North Bonville Collector Roads	300,000
100,000	S7.11 West Wlga Traffic Intersection Newmans Rd	60,000
	Airport Emergency Access Rd	0
505,000	Total	360,000
	Bridges, Jetty Structures & Boat Ramps	
	Melaleuca Footbridge	230,000
	Lees Bridge Karangi	10,000
0		240,000
	Footpaths, Cycleways, Bus Shelters SAM	
	Footpaths Program	600,000
	S7.11 Moonee Forest Cycleway	600,000
	Upgrade Bus Stops to meet DDA Requirements	0
	S7.11 Sandy Beach Reserve Footpath & Bridge	60,000
	S7.11 West Woolgoolga Pedestrian / Cycleway Bridge	0
	S7.11 Corindi Beach Cycleway (Tasman)	0
2,575,188	Total	1,260,000
	Parking	_
	S7.11 Coffs Harbour Car Parking	0
	Clive Joass Sports Pk Wlga - Carpark Upgrade	0
145,000	Total	0
	<u>Drainage</u>	
308,000	S7.11 West Coffs Flood Mit and Drainage Land Purchase	0
	S7.11 North Bonville Stormwater Drainage	30,000
	FMW - Antaries/Polaris CI Drainage	0
100,000	FMW - Orchid/Boulevard Mullaway	0
1,030,012	Flood Mitigation Works	3,918,419
1,508,262	Total	3,948,419
	Waste Planning & Delivery	
	Domestic Waste Planning & Delivery Deficit in Program	337,578
0	Total	337,578
	Business Improvement	
391,408	Ongoing Business Improvement	390,850
391,408		390,850
	Governance Services	
	Prosper Coffs Harbour Ltd	0
100,000	Total	0
	Holiday Parks & Reserves	
	S7.11 Recoup Woolgoolga Beach Reserve Improvements	200,000
	Marine Rescue - Arrawarra VMP	21,000
	PB Villas (New)	160,000
	WB Villas (New)	280,000
	WL Villas (New)	160,000
	Deficit in Program - Park Beach Holiday Park	1,214,025
	Deficit in Program - Sawtell Beach Holiday Park	791,911
	Deficit in Program - Wlga Beach Holiday Park	431,160
165,550 2,154,519	Deficit in Program - Wlga Lakeside Holiday Park	3,258,096
2,104,013	Total	3,233,030
^	Coffs Harbour Regional Airport	0.705.507
	Deficit in Program Total	2,795,597 2,795,597
	Office of Conoral Manager	
4,737,927	Office of General Manager Library & Art Gallery Additional Capital Services	3,309,793
420,000	L&AG Change Management Additional Capital Services	0
5,157,927	Total	3,309,793
19,505,626	Total Expenditure from Restricted	25,624,952

BUD	GETTED INCOME TO BE RESTRICTED - WATER ACCOUNT	
Adopted	Cost Centre / Description	Adopted
2019/20		2020/21
	Water	
90,284	T2S Savings	90,284
90,284		90,284
	Water Infrastructure Maintenance	
3,300,000	Developer Contributions - S64	2,700,000
3,300,000	Total	2,700,000
	Untied Funding Program	
	Interest on Investments - Reserves	421,000
3,500	Interest on Investments - S64	4,000
388,500	Total	425,000
3,778,784	Total Income to be Restricted	3,215,284
BUDGE	TTED EXPENDITURE FROM RESTRICTED - WATER ACCOUN	T
Adopted	Cost Centre / Description	Adopted
2019/20	·	2020/21
	Water Infrastructure Maintenance	
3,039,251	Capital Infrastructure - Unexpended Loan	1,555,153
3,300,000	Capital Infrastructure - S64	2,700,000
6,339,251	Total	4,255,153
6,339,251	Total Expenditure from Restricted	4,255,153

BUL	DGETTED INCOME TO BE RESTRICTED - SEWER ACCOUN	VΤ
Adopted 2019/20	Cost Centre / Description	Adopted 2020/21
474 882	Sewer T2S Savings	474,882
474,882	. •	474,882
	Sewer Infrastructure Maintenance	
	Unexpended Loan	342,385
3,200,000	Developer Contributions - Sec 64	2,600,000
3,200,000	Total	2,942,385
	Untied Funding Program	
610,000	Interest on Investments - Reserves	667,000
	Interest on Investments - S64	1,500
611,500	Total	668,500
4,286,382	Total Income to be Restricted	4,085,767
BUDGE	TTED EXPENDITURE FROM RESTRICTED - SEWER ACCO	OUNT
Adopted 2019/20	Cost Centre / Description	Adopted 2020/21
	Sewer Infrastructure Maintenance	
	Capital Infrastructure - Unexpended Loan	
	Capital Infrastructure - S64	2,600,000
9,126,340	Iotal	2,600,000
9,126,340	Total Expenditure from Restricted	2,600,000

BUDGE	TTED INCOME TO BE RESTRICTED - GENERAL ACCOUNT	
Adopted 2019/20	Reserve	Adopted 2020/21
1,724,433	Airport - Surplus in Program	0
31,952	CitySmart Solutions - Surplus in Program	32,213
13,466	CBD - Surplus in Program	0
409,480	Coastal Works	351,709
1,130,982	Community Facilities - Surplus in Program	1,184,826
1,240,267 1,062,641	Non Domestic Waste - Surplus in Program Domestic Waste - Surplus in Program	1,207,115 0
969,374	Employees Leave Entitlement	34,374
244,784	Environmental Lab - Surplus in Program	304,360
0	Environmental Levy	1,430,229
1,242,526	Holiday Parks - Surplus in Program	19,007
909,481	Infrastructure Renewal Fund	820,654
606,500	Interest on Reserves	624,700
372,809	Plant	141,029
3,600,000	Section 7.11	3,015,000
120,000	Strategic Initiatives Fund	120,000
3,257,231	T2S Savings - General Fund	3,257,231
18,347	T2S Savings - Waste Fund	18,347
104,379 17,058,652	Unexpended Loan	100,476 12,661,270
BUDGETTE	ED EXPENDITURE FROM RESTRICTED - GENERAL ACCOU	INT
370,000	Airport	2,795,597
2,607,500	Community Facilities	2,656,450
0	Contributions Received in Previous Years	22,434
0	Domestic Waste - Deficit in Program	337,578
2 154 510	Environmental Levy	927,553
2,154,519 225,188	Holiday Parks Infrastructure Renewal Fund	2,458,096 1,867,873
50,000	Plant	10,000
42,380	Pine Ck Way Handover Funds	43,650
105,280	Renewable Energy Fund	191,395
325,150	Revotes Reserve	915,000
1,633,500	SRV Revotes Reserve Sappire to Woolgoolga Handover funds	2,633,445
264,350 4,575,869	Section 7.11	272,280 2,791,539
260,013	Stategic Initiatives	83,000
5,581,615	T2S	3,700,643
1,310,262	Unexpended Loan	3,918,419
0	Non Domestic Waste - Deficit in Program	0
19,505,626		25,624,952
BUDGE	TTED INCOME TO BE RESTRICTED - WATER ACCOUNT	
200 500	Interest or December	405.000
388,500 3,300,000	Interest on Reserves Section 64 - Water	425,000 2,700,000
90,284	T2S Savings - Water Fund	90,284
3,778,784	120 carings - Francis F and	3,215,284
	ED EXPENDITURE FROM RESTRICTED - WATER ACCOU	
BOBOLIT	ED EXI ENDITORE I NOM RECTRIOTED - WATER ACCOUNT	
3,039,251	Unexpended Loan - Water	1,555,153
3,300,000	Section 64 - Water	2,700,000
6,339,251		4,255,153
BUDGE	TTED INCOME TO BE RESTRICTED - SEWER ACCOUNT	
611,500	Interest on Reserves	668,500
3,200,000	Section 64 - Sewer	2,600,000
474,882	Unexpended Loan - Sewer T2S Savings - Sewer Fund	342,385 474,882
4,286,382	120 Savings - Sewei Tuliu	4,085,767
	ED EXPENDITURE FROM RESTRICTED - SEWER ACCOUNT	
		• 1
5,926,340	Unexpended Loan - Sewer	0
3,200,000 9,126,340	Section 64 - Sewer	2,600,000 2,600,000
3,120,340		2,000,000

Business S	Services		2020/21	
Cost Centr	re 2000		ESTIMATE	
<u>Lineitem</u>	Operating Expense			
2000101	Business Services General		428,593	
2000125	Business Services Recruitmen	t Costs	15,000	
2000497	Overheads Allocation		52,486	
Total Oper	rating Expense		496,079	
OPERATING RESULT			496,079	
2000	Busi	ness Services	496,079	

Financial	Planning	2020/21
Cost Centr	re 2110	ESTIMATE
<u>Lineitem</u>	Operating Expense	
2110101	Financial Planning General	888,564
2110102	Procurement Salaries	472,071
2110117	Contribution to Fire & Rescue NSW	535,800
2110118	Contribution to SES	122,080
2110135	EL Grants Program - 2019/20	346,814
2110140	Stores Operating Expenses	10,790
2110141	Developer Contributions Plan Coordinator	218,335
2110142	EL Financial Planning Projects	101,892
2110497	Overheads Allocation	665,000
2110711	Hockey Assoc Loan Interest Repays	2,532
2110712	Toormina Community Preschool Loan Interest Repays	2,035
2110713	Interest on Investments - General	28,800
2110714	Interest on Investments - Reserves	624,700
2110715	EL Interest on Investments	3,427
110717	Interest on Investments - Sec 94	515,000
Total Operating Expense 4,537,840		
neitem_	Operating Revenue	
10101	Financial Planning General	-72,700
2110135	EL Grants Program - 2019/20	-346,814
2110140	Stores Operating Expenses	-12,500
110141	Developer Contributions Plan Coordinator	-217,392
110142	EL Financial Planning Projects	-101,892
110497	Overheads Allocation	-3,844,215
110702	S7:11 Recoupment	-30,000
110711	Hockey Assoc Loan Interest Repays	-2,532
110712	Toormina Community Preschool Loan Interest Repays	-2,035
2110713	Interest on Investments - General	-405,000
110714	Interest on Investments - Reserves	-624,700

Financial I	Planning	2020/21	
Cost Centre	2110	ESTIMATE	
2110715	EL Interest on Investments	-3,427	
2110716	Administration Contributions Revenue	-5,112,669	
2110717	Interest on Investments - Sec 94	-515,000	
2110718	Financial Assistance Grant	-7,852,690	
2110719	Dividend Revenue	-2,107,237	
2110730	Building Long Service Levy Income	-5,880	
Total Opera	ating Revenue	-21,256,683	
OPERATIN	IG RESULT	-16,718,843	
<u>Lineitem</u>	Capital Expense		
2110812	Hockey Assoc Loan Principal Repayments	13,251	
2110813	Toormina Community Preschool Loan Principal Repayments	16,556	
2110817	Developer Contributions Income (General Fund)	2,500,000	
Total Capita	al Expense	2,529,807	
<u>Lineitem</u>	Capital Revenue		
2110812	Hockey Assoc Loan Principal Repayments	-13,251	
2110813	Toormina Community Preschool Loan Principal Repayments	-16,556	
2110817	Developer Contributions Income (General Fund)	-2,500,000	
Total Capita	al Revenue	-2,529,807	
CAPITAL F	RESULT	0	
<u>Lineitem</u>	Reserve Expense		
2110799	Transfer to and from Reserves	3,257,231	
Total Reserv	ve Expense	3,257,231	
<u>Lineitem</u>	Reserve Revenue		
Total Reserve Revenue		0	
RESERVE	MOVEMENTS	3,257,231	
2110	Financial Planning	-13,461,612	

Financial	Support	2020/21	
Cost Centre 2120		ESTIMATE	
<u>Lineitem</u>	Operating Expense		
2120101	Financial Support General	1,590,767	
2120140	Valuation Fees	193,650	
2120141	Asset Revaluation Fees	0	
2120142	Australia Post - Agency Arrangement	47,700	
2120143	Meter Reading	460,747	
2120144	Rates Notices Printing & Stationery	123,600	
2120498	Financial Support - Depreciation	952,030	
2120720	General Fund Rates	100,000	
2120741	EL Revenue	1,326,802	
Total Operating Expense		4,795,296	
<u>Lineitem</u>	Operating Revenue		
2120101	Financial Support General	-24,000	
2120143	Meter Reading	-460,747	
2120720	General Fund Rates	-35,515,070	
2120721	General Rates - Pensioner Subsidy	-921,575	
2120741	EL Revenue	-1,326,802	
2120743	Extra Charges	-193,940	
Total Oper	rating Revenue	-38,442,134	
OPERATI	NG RESULT	-33,646,838	
2120	Financial Support	-33,646,838	

Financial	Logistics Property	2020/21	
Cost Cent	re 2130	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
2130101	Financial Logistics General	728,529	
2130111	Loan Interest Repayments	49,788	
2130119	Loan Interest Repayments - Offsite Storage Facility	103,139	
2130141	Community Village Properties Operating	169,840	
2130142	Buildings Operations	1,155,141	
2130150	Sawtell Toormina Sport/Rec Club Maint Cont'n	17,000	
2130151	Coramba Sportsground Maint Cont'n	25,000	
2130170	Furniture /Office Equip Minor Purchases	16,500	
2130180	Pool Contractors Lease	416,580	
2130181	Pool Pumps & Equipment Maint	80,790	
2130497	Overheads Allocation	150,569	
2130498	Depreciation	2,554,260	
2130516	Public Amenities Expenses	490,100	
2130743	Property Rentals	9,600	
otal Ope	rating Expense	5,966,836	
ineitem	Operating Revenue		
2130141	Community Village Properties Operating	-252,400	
2130142	Buildings Operations	-493,450	
2130180	Pool Contractors Lease	-118,500	
2130497	Overheads Allocation	-559,029	
2130740	Mall Kiosk Table Rental	-30,900	
2130742	State Park Admin Fees	-19,380	
2130743	Property Rentals	-678,900	
130745	Outdoor Dining Income	-2,500	
otal Ope	rating Revenue	-2,155,059	
PERAT	ING RESULT	3,811,777	
<u>ineitem</u>	Capital Expense		

Financial	Logistics Property	2020/21	
Cost Centi	re 2130	ESTIMATE	
2130512	Loan Principal Repayments	150,146	
2130518	Implement Masterplan for master key system	25,000	
2130519	Offsite Storage Facility	2,600,000	
2130520	Loan Princ Repays - Offsite Storage Facility	86,951	
Total Capi	tal Expense	2,862,097	
Lineitem	Capital Revenue		
2130519	Offsite Storage Facility	0	
2130819	Proposed Loan Drawdown - Offsite Storage Facility	-2,600,000	
Total Capital Revenue		-2,600,000	
CAPITAL	RESULT	262,097	
2130	Financial Logistics Property	4,073,874	

Plant & Fleet Management		2020/21	
Cost Centi	re 2131	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
2131101	Plant and Fleet General	579,409	
2131119	Dividend Payable to General a/c	767,696	
2131140	Workshop Operating	54,750	
2131141	Small Tools Operating	16,200	
2131142	Driver Training	5,000	
2131145	Major Plant Operating	3,279,100	
2131146	Minor Plant Operating	71,314	
2131152	Contribution to Depot Expenses	33,489	
2131497	Overheads Allocation	275,638	
2131498	Depreciation	2,775,740	
2131802	Contribution to Depot Upgrade	26,000	
Total Operating Expense		7,884,336	
Lineitem	Operating Revenue		
2131145	Major Plant Operating	-5,759,513	
2131714	Interest on Investments	-305,000	
2131731	Plant Recoveries Oncost Levy	-786,162	
2131732	Rebates	-186,600	
2131733	Leased Vehicle Recoveries	-417,500	
Total Oper	rating Revenue	-7,454,775	
OPERATI	NG RESULT	429,561	
Lineitem	Capital Expense		
2131540	Plant Replacement	3,046,950	
Total Capi	tal Expense	3,046,950	
<u>Lineitem</u>	Capital Revenue		
2131540	Plant Replacement	-791,800	
2131541	Contributions to Additional Plant Purch	-50,000	

Plant & Fleet Management	2020/21	
Cost Centre 2131	ESTIMATE	
Total Capital Revenue	-841,800	
CAPITAL RESULT	2,205,150	
Reserve Expense Lineitem		
2131799 Transfer to and from Reserv	es 141,029	
Total Reserve Expense	141,029	
Reserve Revenue Lineitem		
2131799 Transfer to and from Reserv	es 0	
Total Reserve Revenue	0	
RESERVE MOVEMENTS	141,029	
2131 Pla	nt & Fleet Management 2,775,740	

Business Systems		2020/21	
Cost Centre 2230		ESTIMATE	
Lineitem	Operating Expense		
2230101	Business Systems General	1,861,875	
2230140	Consultancy Costs	40,100	
2230141	Computer Hardware Maintenance	39,750	
2230142	Computer Software Operating	2,142,100	
2230161	Rural House Numbering	2,050	
2230162	Telephone Charges	98,500	
2230498	Depreciation	507,990	
2230702	IT Conference	120,000	
Total Operating Expense		4,812,365	
Lineitem	Operating Revenue		
2230497	Overheads Allocation	-5,726,584	
2230701	Business System Income	-9,350	
2230702	IT Conference	-120,000	
Total Oper	rating Revenue	-5,855,934	
OPERATI	NG RESULT	-1,043,569	
<u>Lineitem</u>	Capital Expense		
2230530	Computer Hardware and Software	771,966	
2230541	Corporate Software Investment Fund	250,000	
Total Capital Expense		1,021,966	
CAPITAL	RESULT	1,021,966	
2230	Business Systems	-21,603	_

Organisational Development		2020/21	
Cost Centre 2300		ESTIMATE	
<u>Lineitem</u>	Operating Expense		
2300101	Organisational Development General	1,437,394	
2300140	Health & Wellbeing Program	62,000	
2300141	Occupation Health & Safety Act Exp	30,750	
2300142	Recognition of Service/Incentives	12,100	
2300143	Employee Assistance Program	25,000	
2300144	Organisational Development Consulting	29,300	
2300145	WHS/ Hazard & Risk Management	7,400	
2300148	Oncost Recovery OD	2,952,403	
Total Oper	rating Expense	4,556,347	
<u>Lineitem</u>	Operating Revenue		
2300148	Oncost Recovery OD	-4,129,567	
2300497	Overheads Allocation	-1,207,078	
2300706	Contn to Allainz OH&S Projects	-125,000	
Total Operating Revenue		-5,461,645	
OPERATING RESULT		-905,298	
2300	Organisational Develo	pment -905,298	

Customer	Services	2020/21	
Cost Centr	e 2400	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
2400101	Customer Services General	2,763,598	
2400140	Cemetery Plaques Admininistrati	n 45,500	
2400141	Postage, Office and Advertising	osts 146,450	
2400142	Sundry Administration	19,300	
2400150	Records Repository Project	15,000	
2400497	Overheads Allocation	715,962	
Total Oper	ating Expense	3,705,810	
Lineitem	Operating Revenue		
2400101	Customer Services General	-20,000	
2400140	Cemetery Plaques Admininistrati	n -57,600	
2400142	Sundry Administration	-350	
Total Oper	ating Revenue	-77,950	
OPERATING RESULT		3,627,860	
2400	Custon	er Services 3,627,860	

Sustainable Places			2020/21	
Cost Centr	re 3000		ESTIMATE	
<u>Lineitem</u>	Operating Expense			
3000101	Sustainable Communities Ger	neral	421,845	
3000125	Sustainable Communities Rec	ruitment Costs	15,000	
3000497	Overheads Allocation		48,827	
Total Operating Expense			485,672	
OPERATING RESULT			485,672	
3000	Sust	ainable Places	485,672	

Commun	ity and Cultural Services		2020/21	
Cost Cent	re 3100		ESTIMATE	
<u>Lineitem</u>	Operating Expense			
3100101	Community/ Cultural Services	General	463,600	
3100102	MyCoffsConnect Subscription		20,500	
3100111	Disaster Recovery Funding A	rangement (DRFA)	1,032,000	
3100497	Overheads Allocation		765,694	
Total Operating Expense			2,281,794	
<u>Lineitem</u>	Operating Revenue			
3100111	Disaster Recovery Funding A	rangement (DRFA)	-1,032,000	
Total Operating Revenue			-1,032,000	
OPERATING RESULT			1,249,794	
3100	Com	munity and Cultural Services	1,249,794	

T.11		0000/04	
Library Service		2020/21	
Cost Cent	re 3112	ESTIMATE	
Lineitem	Operating Expense		
3112101	Library General	1,567,617	
3112140	Toormina Branch Library Operating	50,085	
3112141	Woolgoolga Branch Library Operating	51,430	
3112142	City Centre Library Operating	80,810	
3112143	Library IT Systems Operating	67,500	
3112144	Library Book Purchases	223,125	
3112150	Library & Art Gallery Additional Operating Services	577,750	
3112730	Library Per Capita Subsidy	47,650	
Total Oper	rating Expense	2,665,967	
<u>Lineitem</u>	Operating Revenue		
3112144	Library Book Purchases	-192,532	
3112731	Library Fees and Charges	-42,300	
Total Oper	rating Revenue	-234,832	
OPERATI	ING RESULT	2,431,135	
<u>Lineitem</u>	Capital Expense		
3112510	Library Asset Purchases	33,250	
3112512	Local Priority Projects	59,468	
Total Capi	ital Expense	92,718	
<u>Lineitem</u>	Capital Revenue		
3112512	Local Priority Projects	-59,468	
Total Capi	ital Revenue	-59,468	
CAPITAL	RESULT	33,250	
3112	Library Service	2,464,385	

Regional	Gallery	2020/21	
Cost Centre 3113		ESTIMATE	
<u>Lineitem</u>	Operating Expense		
3113101	Regional Art Gallery Operatin	g 457,288	
3113141	STILL Operating	28,113	
Total Ope	rating Expense	485,401	
<u>Lineitem</u>	Operating Revenue		
3113101	Regional Art Gallery Operatin	-11,680	
3113141	STILL Operating	-13,660	
Total Operating Revenue		-25,340	
OPERATI	ING RESULT	460,061	
<u>Lineitem</u>	Capital Expense		
3113505	Regional Gallery Art Storage	95,000	
Total Capi	ital Expense	95,000	
<u>Lineitem</u>	Capital Revenue		
3113505	Regional Gallery Art Storage	-95,000	
Total Capital Revenue		-95,000	
CAPITAL RESULT		0	
3113	Regi	onal Gallery 460,061	

Jetty Theatre	2020/21	
Cost Centre 3114	ESTIMATE	
Operating Expense Lineitem		
3114142 JMT Operations	614,538	
Total Operating Expense	614,538	
Operating Revenue Lineitem		
3114142 JMT Operations	-234,050	
Total Operating Revenue	-234,050	
OPERATING RESULT	380,488	
Capital Expense		
3114520 JMT Improvements	59,740	
Total Capital Expense	59,740	
CAPITAL RESULT	59,740	
3114 J	etty Theatre 440,228	

Museum		2020/21
Cost Cent	re 3115	ESTIMATE
<u>Lineitem</u>	Operating Expense	
3115145	Museum Operating	426,475
3115146	Off-Site Storage for Museum	lection 98,000
3115149	Museum Systems	15,000
Total Operating Expense		539,475
<u>Lineitem</u>	Operating Revenue	
3115145	Museum Operating	-5,915
Total Operating Revenue		-5,915
OPERATI	NG RESULT	533,560
3115	Mus	m 533,560

Community Venues		2020/21	
Cost Centi	re 3116	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
3116101	Community Venues General	269,236	
3116140	Bunker Cartoon Gallery Operating	132,400	
3116143	Community Village Operating	99,800	
3116144	Outreach Program	3,180	
Total Oper	rating Expense	504,616	
Lineitem	Operating Revenue		
3116143	Community Village Operating	-111,350	
3116144	Outreach Program	-3,180	
Total Oper	rating Revenue	-114,530	
OPERATI	NG RESULT	390,086	
<u>Lineitem</u>	Capital Expense		
3116503	Bunker Cartoon Gallery Extension	63,000	
3116504	Community Village Capital Works	30,900	
3116505	Sportz Central Capital Works	5,150	
Total Capi	tal Expense	99,050	
Lineitem	Capital Revenue		
3116503	Bunker Cartoon Gallery Extension	-63,000	
Total Capi	tal Revenue	-63,000	
CAPITAL	RESULT	36,050	
3116	Community Venues	426,136	

Cultural & Creative Industries Development		elopment	2020/21	
Cost Centi	re 3117		ESTIMATE	
<u>Lineitem</u>	Operating Expense			
3117101	Cultural & Creative Industr	es Development General	82,497	
3117144	Arts & Cultural Developme	t Grants	39,565	
3117145	Arts Mid North Coast Contr	bution	16,830	
3117154	Community & Cultural Gro	p Project Fund	25,750	
Total Oper	rating Expense		164,642	
<u>Lineitem</u>	Operating Revenue			
Total Operating Revenue			0	
OPERATING RESULT			164,642	
3117	Cu	tural & Creative Industries De	velopm 164,642	

Lifeguare	ds	2020/21	
Cost Cent	re 3118	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
3118140	Lifeguards Expenses	748,020	
3118141	Lifeguard Strategic Plan	4,370	
3118142	Lifeguard Structures & Facilities Maintenance	17,220	
3118143	Remote Supervision	11,480	
3118144	Beach Safety Education	20,000	
3118146	Surf Life Saving Club Subsidies	50,488	
Total Ope	rating Expense	851,578	
<u>Lineitem</u>	Operating Revenue		
3118144	Beach Safety Education	-15,000	
Total Ope	rating Revenue	-15,000	
OPERATI	ING RESULT	836,578	
Lineitem	Capital Expense		
3118505	S7:11 Beach Storage Facilities & Sail	0	
3118506	Beach Patrol Equipment	10,900	
Total Capi	ital Expense	10,900	
Lineitem	Capital Revenue		
3118505	S7:11 Beach Storage Facilities & Sail	0	
3118506	Beach Patrol Equipment	-10,000	
Total Capi	ital Revenue	-10,000	
CAPITAL	RESULT	900	
3118	Lifeguards	837,478	

Sustainable Living & Community Programs		2020/21	
Cost Cent	re 3119	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
3119101	Sustainable Living & Community General	129,165	
3119110	Road Safety Program RSO Salary & On-costs	74,337	
3119112	Community Safety Program	1,090	
3119140	EL Sustainable Living & Community Programs	106,090	
3119145	Multicultural Programs	29,285	
3119146	Indigenous Programs	1,500	
3119147	Seniors Programs	4,775	
3119148	Youth Programs	6,960	
3119149	Awareness & Education Programs	2,390	
3119150	Sustainable Living Programs	67,995	
3119152	Disability Inclusion Programs	1,590	
Total Ope	rating Expense	425,177	
Lineitem	Operating Revenue		
3119140	EL Sustainable Living & Community Programs	-106,090	
Total Operating Revenue		-106,090	
OPERATING RESULT 319,087			
3119	Sustainable Living & (Community Progra 319,087	

Corporate Planning &PerformanceReport		eporting 2020/21	
Cost Cent	re 3121	ESTIMATE	
Lineitem	Operating Expense		
3121101	Community Planning & Perfor	n General 170,295	
3121140	Community Strategic Plan	25,000	
3121141	Community Satisfaction Surve	17,500	
3121142	Community Wellbeing Survey	7,500	
3121497	Overheads Allocation	128,563	
Total Open	rating Expense	348,858	
Lineitem	Operating Revenue		
3121141	Community Satisfaction Surve	-17,500	
3121142	Community Wellbeing Survey	-7,500	
Total Operating Revenue		-25,000	
OPERATI	ING RESULT	323,858	
3121	Corp	orate Planning &PerformanceRepoi 323,858	

Community Planning & Commissioning		2020/21	
Cost Cent	re 3122	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
3122101	Community Plan & Commission General	584,114	
3122142	Access and Inclusion Planning	1,545	
3122144	Multicultural Planning	1,640	
3122145	Indigenous Planning	27,520	
3122152	Youth Needs Analysis	57,000	
3122155	Community Services Projects	21,660	
3122156	Donations Program	121,820	
3122160	Temporary Community Organisation Assistance Program	50,000	
Total Operating Expense		865,299	
Lineitem	Operating Revenue		
3122101	Community Plan & Commission General	-22,700	
3122152	Youth Needs Analysis	-20,000	
Total Open	rating Revenue	-42,700	
OPERATI	NG RESULT	822,599	
<u>Lineitem</u>	Capital Expense		
Total Capital Expense		0	
CAPITAL RESULT			
		0	
3122	Community Planning & Comm	nissioning 822,599	

Corporat	e Sustainability	2020/21	
Cost Centr	re 3123	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
3123101	Corporate Sustainability General	106,295	
3123140	Regional State of the Environment Reporting	22,434	
3123141	Corporate Emissions Reporting	15,000	
3123142	REERP	287,460	
3123143	Corporate Sustainability Initiatives	46,400	
Total Oper	rating Expense	477,589	
<u>Lineitem</u>	Operating Revenue		
3123140	Regional State of the Environment Reporting	-22,434	
3123141	Corporate Emissions Reporting	-15,000	
3123142	REERP	-286,541	
3123143	Corporate Sustainability Initiatives	-30,000	
Total Oper	rating Revenue	-353,975	
OPERATI	NG RESULT	123,614	
<u>Lineitem</u>	Capital Expense		
Total Capi	tal Expense	0	
<u>Lineitem</u>	Capital Revenue		
Total Capi	tal Revenue	0	
CAPITAL	RESULT	0	
<u>Lineitem</u>	Reserve Expense		
3123799	Transfer to and from Reserves	100,476	
Total Reserve Expense		100,476	
<u>Lineitem</u>	Reserve Revenue		
3123799	Transfer to and from Reserves	-101,395	
Total Rese	rve Revenue	-101,395	
RESERVE	MOVEMENTS	-919	

Corporate Sustainability		2020/21	
Cost Centre 3123		ESTIMATE	
3123	Corporate Sustainability	122,695	

Local Pla	nning	2020/21	
Cost Cent	re 3210	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
3210101	Local Planning General	1,283,253	
3210105	Flood subscriptions / licences	10,400	
3210141	Heritage Program	29,900	
3210142	LEP Review	15,000	
3210145	Planning Studies	125,000	
3210147	Public Realm Strategy	85,000	
3210151	Maint of Land Use Controls for E-Planning & S149 Certs	68,000	
3210152	Aboriginal Cultural Heritage Management Plan	45,000	
3210160	EL Local Planning Projects	100,000	
3210161	EL Orara River Rehab Project	205,449	
3210162	EL Planning - Management of Biodiversity	127,308	
3210190	Coastal Hazard & Estuary Studies	122,000	
3210497	Overheads Allocation	216,987	
Total Oper	rating Expense	2,433,297	
<u>Lineitem</u>	Operating Revenue		
3210141	Heritage Program	-12,000	
3210142	LEP Review	-15,000	
3210147	Public Realm Strategy	-85,000	
3210152	Aboriginal Cultural Heritage Management Plan	-15,000	
3210160	EL Local Planning Projects	-100,000	
3210161	EL Orara River Rehab Project	-205,449	
3210162	EL Planning - Management of Biodiversity	-127,308	
3210190	Coastal Hazard & Estuary Studies	-80,000	
Total Operating Revenue -639,757			
OPERATI	NG RESULT	1,793,540	
<u>_ineitem</u>	Capital Expense		
3210505	Flood Mitigation Works	45,000	

Local Planning	2020/21	
Cost Centre 3210	ESTIMATE	
Total Capital Expense	45,000	
Capital Revenue <u>Lineitem</u>		
3210505 Flood Mitigation Works	-45,000	
Total Capital Revenue	-45,000	
CAPITAL RESULT	0	
3210 Loc	al Planning 1,793,540	

Development Assessement		2020/21	
Cost Centi	re 3220	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
3220101	Development Assessement Ger	eral 2,318,977	
3220497	Overheads Allocation	283,132	
Total Oper	rating Expense	2,602,109	
<u>Lineitem</u>	Operating Revenue		
3220101	Development Assessement Ger	eral -46,600	
3220730	Development Assessment Inco	ne -1,409,440	
Total Operating Revenue		-1,456,040	
OPERATING RESULT		1,146,069	
3220	Devel	opment Assessement 1,146,069	

Compliance & Regulatory Enforcement		2020/21	
Cost Centi	re 3230	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
3230101	Compliance & Regulatory Enforcement	General 1,307,204	
3230140	Animal Impounding	152,800	
3230141	Parking Operating & Fines	147,945	
3230497	Overheads Allocation	377,821	
Total Oper	rating Expense	1,985,770	
<u>Lineitem</u>	Operating Revenue		
3230140	Animal Impounding	-170,200	
3230141	Parking Operating & Fines	-383,200	
3230721	Ordinance Inspection Fines	-69,600	
3230722	Pool Inspections & Certifications	-68,600	
3230723	Fire Services Certifications	-36,560	
Total Oper	rating Revenue	-728,160	
OPERATI	NG RESULT	1,257,610	
<u>Lineitem</u>	Capital Expense		
3230520	Equipment Purchases	4,000	
3230525	Animal Impounding Facility Construction	n 1,150,000	
Total Capi	tal Expense	1,154,000	
CAPITAL	RESULT	1,154,000	
3230	Compliance &	Regulatory Enforcement 2,411,610	

Environmental & Public Health		2020/21	
Cost Centre 3231		ESTIMATE	
<u>Lineitem</u>	Operating Expense		
3231101	Environmental & Public Heal	General 674,847	
3231144	Domestic Sewage Systems Su	ervision 243,937	
3231732	Sewer Fees	84,142	
Total Oper	rating Expense	1,002,926	
<u>Lineitem</u>	Operating Revenue		
3231101	Environmental & Public Heal	General -21,000	
3231144	Domestic Sewage Systems Su	ervision -395,928	
3231721	Miscellaneous Income	-6,650	
3231723	Caravan Park/ Camping Ground	Renewals -23,600	
3231725	Contribution Water Sampling	Water -31,200	
3231731	Licence Fees	-152,800	
3231732	Sewer Fees	-129,800	
3231733	Drainage Diagram Fees	-81,600	
Total Oper	rating Revenue	-842,578	
OPERATI	NG RESULT	160,348	
Capital Expense Lineitem			
Total Capital Expense		0	
CAPITAL RESULT		0	
3231 Enviro		onmental & Public Health 160,348	

Industry of	& Destination Development	2020/21	
Cost Centr	e 3310	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
3310101	Industry & Destination Development General	1,066,077	
3310142	Trade Engagement & Famils	21,200	
3310143	Collateral	25,100	
3310145	Destination Services	1,600	
3310146	Campaigns - Destination	260,000	
3310148	Campaigns - Co-op	11,500	
3310150	Database - CRM - Website	29,200	
3310151	Sawtell & Woolgoolga Chamber of Commerce	22,900	
3310154	Tourism Strategy 2020 Implementation	50,000	
3310155	Economic Development Strategy	21,200	
3310159	Food Sector	32,900	
3310160	Growers Markets Operating	6,120	
3310162	Digital Sector Wifi	1,000	
3310163	Enterprise Development	60,200	
3310164	Social Media E-News	10,000	
3310165	Six Degrees Co-Working Hubs	20,000	
3310497	Overheads Allocation	163,976	
Total Oper	ating Expense	1,802,973	
Lineitem	Operating Revenue		
3310146	Campaigns - Destination	-50,000	
3310159	Food Sector	-10,400	
3310160	Growers Markets Operating	-33,900	
3310165	Six Degrees Co-Working Hubs	-9,000	
3310720	Economic Development Special Rate Variation	-129,889	
Total Oper	ating Revenue	-233,189	
OPERATI	NG RESULT	1,569,784	
Lineitem	Capital Expense		

Industry & Destination Developmen	2020/21	
Cost Centre 3310	ESTIMATE	
Total Capital Expense	0	
CAPITAL RESULT	0	
3310 Indu	stry & Destination Development 1,569,784	

Events		2020/21	
Cost Centre	3320	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
3320101	Major Events General	1,086,702	
3320141	Events	36,300	
3320142	Business Events Support	70,000	
3320143	Events Seed Funding	58,396	
3320144	Events Marketing	623,670	
3320497	Overheads Allocation	407,519	
Total Opera	ting Expense	2,282,587	
<u>Lineitem</u>	Operating Revenue		
3320141	Events	-36,300	
3320142	Business Events Support	-70,000	
3320143	Events Seed Funding	-58,339	
Total Opera	ting Revenue	-164,639	
OPERATIN	G RESULT	2,117,948	
<u>Lineitem</u>	Capital Expense		
3320521	RSIF - Stadium Drive - Coffs	Coast Regional Sports Hub 10,898,192	
Total Capita	al Expense	10,898,192	
<u>Lineitem</u>	Capital Revenue		
3320521	RSIF - Stadium Drive - Coffs	Coast Regional Sports Hub -10,898,192	
Total Capital Revenue		-10,898,192	
CAPITAL RESULT		0	
3320	Eve	2,117,948	

Internation	onal Stadium	2020/21	
Cost Centi	re 3322	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
3322112	Loan 475 Interest Repayments	215,613	
3322140	Food & Beverage	371,718	
3322141	Stadium Operating Costs	800,510	
3322142	Stadium Sponsorship & Signage	51,500	
3322143	The Hub Operating Costs	77,600	
3322148	CCSLP Precinct Master Plan / Plan of Management	60,000	
3322150	Stadium R & M	51,500	
Total Oper	rating Expense	1,628,441	
<u>Lineitem</u>	Operating Revenue		
3322140	Food & Beverage	-449,200	
3322141	Stadium Operating Costs	-20,600	
3322142	Stadium Sponsorship & Signage	-91,100	
3322143	The Hub Operating Costs	-77,600	
Total Oper	rating Revenue	-638,500	
OPERATI	NG RESULT	989,941	
<u>Lineitem</u>	Capital Expense		
3322513	Loan 475 Principal Repayments	156,918	
3322520	CEX Stadium & CCSLP 1 Sand Grooving	90,000	
Total Capi	tal Expense	246,918	
<u>Lineitem</u>	Capital Revenue		
3322520	CEX Stadium & CCSLP 1 Sand Grooving	-90,000	
Total Capi	tal Revenue	-90,000	
CAPITAL	RESULT	156,918	
3322	International Stadium	1,146,859	

Local Spo	ort	2020/21	
Cost Centi	re 3323	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
3323143	Sport Facilities & Ovals	589,050	
3323147	Tennis Facility Strategic & Business Plans	60,000	
3323150	Woolgoolga Sports Council Inc Contrib.	75,900	
Total Oper	rating Expense	724,950	
<u>Lineitem</u>	Operating Revenue		
3323143	Sport Facilities & Ovals	-88,000	
3323147	Tennis Facility Strategic & Business Plans	-60,000	
Total Oper	rating Revenue	-148,000	
OPERATI	NG RESULT	576,950	
Lineitem	Capital Expense		
3323513	Toormina Oval New Amenities	624,000	
3323514	Stronger Country Communities Fund 1819 PJs	364,619	
3323515	Northern Beaches Multi Purpose Centre	5,790,950	
	tal Expense	6,779,569	
<u>Lineitem</u>	Capital Revenue		
3323513	Toormina Oval New Amenities	-589,000	
3323514	Stronger Country Communities Fund 1819 PJs	-364,619	
3323515	Northern Beaches Multi Purpose Centre	-5,790,950	
3323825	Proposed Internal Loan Drawdown - Sports Hub	0	
Total Capi	tal Revenue	-6,744,569	
CAPITAL	RESULT	35,000	
3323	Local Sport	611,950	

Sustainab	ole Infrastructure	2020/21	
Cost Centi	re 4000	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
4000101	Sustainable Infrastructure General	459,315	
4000125	Sustainable Infrastructure Recruitment Costs	25,000	
4000151	Contribution to RFS	682,300	
4000152	Brigade Stations Operating	75,700	
4000200	Fire Attend by Council Volunteer Staff	1,200	
4000201	Bushfire Vehicle Operating	205,420	
4000202	Equipment R & M	9,400	
4000497	Overheads Allocation	110,503	
4000498	Depreciation - RFS	944,660	
Total Oper	rating Expense	2,513,498	
Lineitem	Operating Revenue		
4000721	Grant - Operating	-292,700	
Total Oper	rating Revenue	-292,700	
OPERATI	NG RESULT	2,220,798	
<u>Lineitem</u>	Capital Expense		
4000530	Rural Fire Equip Issues	119,000	
4000531	New Vehicles Rural Fire Service	141,000	
Total Capi	tal Expense	260,000	
Lineitem	Capital Revenue		
4000530	Rural Fire Equip Issues	-119,000	
4000531	New Vehicles Rural Fire Service	-141,000	
Total Capi	tal Revenue	-260,000	
CAPITAL	RESULT	0	
4000	Sustainable Infrastructure	e 2,220,798	

Infrastructure Construction	&Maintenance	2020/21	
Cost Centre 4100		ESTIMATE	
Operating Expens	e		
4100101 Infrastructure Cons	tructn & Maint General	922,971	
4100142 Emergency Manage	ement	5,200	
4100144 Depot Expenses		254,859	
4100497 Overheads Allocation	on	90,415	
Total Operating Expense		1,273,445	
Operating Revenu Lineitem	e		
4100143 Building Activities	within Road Reserves	-54,200	
4100722 Contrib from Plant	for Depot Expenses	-33,489	
Total Operating Revenue		-87,689	
OPERATING RESULT		1,185,756	
Capital Expense Lineitem			
4100521 Depot Improvemen	ts	78,000	
Total Capital Expense		78,000	
Capital Revenue Lineitem			
4100821 Contrib to Depot U	pgrade	-78,000	
Total Capital Revenue		-78,000	
CAPITAL RESULT		0	
4100	Infrastructure Constr	uction & Maintenan 1,185,756	

CW Com	mercial Works	2020/21	
Cost Cent	re 4111	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
4111119	Dividend Payable to General a/c	580,735	
4111141	Coastal Works Operating	6,541	
4111142	External Plant Hire	9,260	
4111145	Coastal Works Business Activities (CWBA)	10,627,363	
4111146	RFS Heavy Vehicle Servicing Expenses	126,450	
4111148	Mechanical / Electrical Commercial Works Operations	120,400	
4111497	Overheads Allocation	261,839	
4111521	Howard St Quarry	159,400	
Total Ope	rating Expense	11,891,988	
<u>Lineitem</u>	Operating Revenue		
4111142	External Plant Hire	-11,580	
4111145	Coastal Works Business Activities (CWBA)	-12,629,071	
4111146	RFS Heavy Vehicle Servicing Expenses	-205,600	
4111148	Mechanical / Electrical Commercial Works Operations	-68,100	
4111521	Howard St Quarry	-150,000	
Total Ope	rating Revenue	-13,064,351	
OPERATI	ING RESULT	-1,172,363	
<u>Lineitem</u>	Reserve Expense		
4111799	Transfer to and from Reserves	1,172,363	
Total Rese	erve Expense	1,172,363	
RESERVI	E MOVEMENTS	1,172,363	
4111	CW Commercial Works	0	

Infrastru	cture Maintenance Water	2020/21
Cost Centr	re 4120	ESTIMATE
<u>Lineitem</u>	Operating Expense	
4120101	Infrastructure Maintenance Water General	1,059,371
4120111	Water Loan Interest Repayments	3,287,923
4120116	Meter Reading Contn to Finance	346,647
4120119	Dividend	1,617,251
4120141	Dams Operations	218,040
4120142	Water Reservoirs	393,930
4120143	Water Pump Stations	200,000
4120144	Water Mains	1,118,400
4120145	Water Services	856,800
4120148	Water Efficiency	6,000
4120149	RWS - Operation & Maintenance	528,700
4120150	Water Quality Monitoring	116,966
4120151	Meter Disconnect / Reconnections / R&M	110,800
4120154	Backflow Prevention Devices	17,700
4120155	Standpipe Water	170,600
4120156	Pressure Testing	8,000
4120157	Retic Pump Stations & Chlorination Plant	69,300
4120159	Water Treatment Plant	1,864,311
4120161	Meter Exchange Program	300,000
4120171	Contn to Works Depot Upgrade	26,000
4120172	Cont'n to EL Orara River Project	100,000
4120174	Contribution to Developer Services Plan	27,228
4120176	Contribution to West Wlga Sports Complex	331,500
4120497	Overheads Allocation	666,745
4120498	Depreciation	6,165,545
4120714	Water Interest on Investments - Reserves	421,000
4120717	Water Interest on Investments - S64	4,000
Total Oper	rating Expense	20,032,757

Infrastructure Maintenar	nce Water	2020/21	
Cost Centre 4120		ESTIMATE	
Operating Reve	enue		
4120151 Meter Disconnec	et / Reconnections / R&M	-9,180	
4120155 Standpipe Water		-162,400	
4120156 Pressure Testing		-6,600	
4120161 Meter Exchange	Program	-1,300	
4120713 Water Interest or	n Investments - Revenue	-738,000	
4120714 Water Interest or	1 Investments - Reserves	-221,000	
4120717 Water Interest or	n Investments - S64	-9,000	
4120722 Occupational Le	ase Revenue	-84,100	
4120734 Water Access Ch	narges	-4,428,941	
4120735 Water Rates Pen	sioner Subsidy	-299,160	
4120736 Water Usage Ch	arges	-17,501,147	
Total Operating Revenue		-23,460,828	
OPERATING RESULT		-3,428,071	
Capital Expense	e		
4120512 Water Loan Prin	cipal Repayments	6,438,984	
Total Capital Expense		6,438,984	
CAPITAL RESULT		6,438,984	
4120	Infrastructure Maintena	ance Water 3,010,913	

Infrastructure Maintenance Sewer 2020/21		
Cost Centi	re 4121	ESTIMATE
<u>Lineitem</u>	Operating Expense	
4121101	Infrastructure Maintenance Sewer General	986,933
4121103	Infrastructure Maintenance Sewer Other Operating	69,700
4121104	House Sewer Connection Inflow - Operating	964,734
4121111	Sewer Loan Interest Repayment	3,737,107
4121119	Dividend	2,635,866
4121142	Sewer Operations	1,543,439
4121143	Reuse Pipework	145,000
4121148	Morgans Rd Farm Operating	18,000
4121149	Biosolids Disposal	608,100
4121150	Pump Out Sullage Collection	118,100
4121151	Contribution to West Wlga Sports Complex	331,500
4121153	Contribution to Works Depot Upgrade	26,000
4121154	Cont'n to Developer Services Plan Admin	27,228
4121157	Sewer Treatment Works Operating	3,832,801
4121497	Overheads Allocation	727,125
4121498	Depreciation	11,035,080
4121714	Water Interest on Investments - Reserves	667,000
4121717	Water Interest on Investments - S64	1,500
Total Oper	rating Expense	27,475,213
<u>Lineitem</u>	Operating Revenue	
4121141	Sullage Collection	-3,270
4121145	Sewer Rental Properties	-35,400
4121148	Morgans Rd Farm Operating	-12,300
4121713	Water Interest on Investments - Revenue	-772,000
4121714	Water Interest on Investments - Reserves	-717,000
4121717	Water Interest on Investments - S64	-20,000
4121720	Sewer EPL Loan Interest Income	-360,150

Infrastructure Mai	ntenance Sewer	2020/21	
Cost Centre 4121		ESTIMATE	
4121721 Effluent (Collection & Disposal Revenue	-78,450	
4121722 Private Pu	imp Station Application & Manag	-5,000	
4121738 Sewer Ac	cess Charge	-29,267,960	
4121739 Sewer Ra	tes Pensioner Subsidy	-251,598	
4121742 Sewer No.	n Rateable Charges	-819,000	
4121744 Trade Wa	ste Annual & Usage Charges	-554,871	
Total Operating Reve	nue	-32,896,999	
OPERATING RESUL	Т	-5,421,786	
Capital F Lineitem	expense		
4121512 Sewer Lo	an Principal Repayments	7,403,651	
4121520 House Se	wer Connection Inflow - Capital	400,000	
Total Capital Expense		7,803,651	
CAPITAL RESULT		7,803,651	
4121	Infrastructure Maintenance Sewer	2,381,865	

Open Spa	ace Maintenance	2020/21	
Cost Cent	re 4131	ESTIMATE	
Lineitem	Operating Expense		
4131101	Open Space General	681,044	
4131120	Litter Bin Collections - Streets & Parks	504,300	
4131141	Regional Parks Operating	345,000	
4131142	State Parks Operating	531,425	
4131145	General Parks Operating	1,388,682	
4131148	Botanic Gardens Operating	458,576	
4131151	Cemeteries Operating	318,429	
4131154	Parks Depot Operating	89,860	
4131155	FOP Program Coordinator	25,000	
4131157	Noxious Weeds Inspection	10,900	
4131159	Noxious Weeds Control	406,700	
4131180	RMS Highway Gardens Lyons to Sapphire	120,100	
4131181	SH10 Corridor Maintenance	48,500	
4131182	External Business Activities	170,000	
4131189	Greenery for our Grey Nomads (part grant)	59,220	
4131201	EL Bushland Eradication	222,774	
4131202	EL Manag Key Environmental Weeds within Cncl Manag Land	111,387	
4131207	EL Nth Coast Regional Bot Garden Education Officer	21,218	
4131211	EL Supporting Community Landcare Action in CH LGA	227,267	
4131498	Depreciation	1,737,800	
Total Ope	rating Expense	7,478,182	
Lineitem	Operating Revenue		
4131142	State Parks Operating	-7,200	
4131145	General Parks Operating	-84,400	
4131151	Cemeteries Operating	-257,900	
4131159	Noxious Weeds Control	-143,000	
4131160	Noxious Weeds Private Works	-4,920	

Open Space Maintenance Cost Centre 4131		2020/21 ESTIMATE	
4131180	RMS Highway Gardens Lyons to Sapphire	-120,100	
4131182	External Business Activities	-171,000	
4131189 Greenery for our Grey Nomads (part grant)		-59,220	
Total Operating Revenue		-847,740	
OPERATI	NG RESULT	6,630,442	
4131	Open Space Maintenance	6,630,442	

Roads Ma	aintenance	2020/21	
Cost Centre 4132		ESTIMATE	
<u>Lineitem</u>	Operating Expense		
4132139	Traffic Committee & Road Naming	87,500	
4132141	Local Road Maintenance	4,450,310	
4132144	Local Road Traffic Facilities Block Grant	180,000	
4132147	Regional Road Block Grant	704,393	
4132150	Harbour Drive R&M	233,300	
4132162	Pine Creek Way Handover Works (Maint/Op)	43,650	
4132163	Solitary Islands Way Handover Works	272,280	
4132170	Transfer Bins Delivery/Emptying	56,900	
4132171	Street Cleaning	454,864	
4132498	Depreciation	13,572,600	
Total Oper	rating Expense	20,055,797	
<u>Lineitem</u>	Operating Revenue		
4132144	Local Road Traffic Facilities Block Grant	-180,000	
4132147	Regional Road Block Grant	-918,000	
4132160	SH10 Handover Works	0	
4132162	Pine Creek Way Handover Works (Maint/Op)	-43,650	
4132163 Solitary Islands Way Handover Works		-272,280	
Total Oper	rating Revenue	-1,413,930	
OPERATI	NG RESULT	18,641,867	
4132 Roads Maintenance		18,641,867	

Bridges, Jetty Structures & Boat Ramps Maintenance			2020/21	
Cost Centre 4133			ESTIMATE	
Lineitem	Operating Expense			
4133141	Bridge Maintenance		160,100	
4133142	2 Boat Ramp & Fixtures Operating & Maint		105,600	
4133143	Historical Jetty Operating &	M aint	66,330	
4133498	Depreciation		673,740	
Total Operating Expense			1,005,770	
OPERATING RESULT			1,005,770	
4133 Bridg		ges, Jetty Structures &	& Boat Ramps 1 1,005,770	

Footpaths, Cycleways & Bus Shelters Maintenance		rs Maintenance	2020/21	
Cost Centre 4134			ESTIMATE	
<u>Lineitem</u>	Operating Expense			
4134101	Footpaths, Cycleways & Bu	s Shelters General	5,250	
4134141	Street Furniture Operating &	Maint	84,100	
4134142	Footpaths Operating & Mai	tenance	204,640	
4134143	Cycleways Operating & Ma	ntenance	95,150	
4134498	Depreciation		877,600	
Total Operating Expense			1,266,740	
OPERATING RESULT			1,266,740	
4134 Foot		tpaths, Cycleways &	Bus Shelters Ma 1,266,740	

Parking Maintenance			2020/21	
Cost Centre 4135			ESTIMATE	
<u>Lineitem</u>	Operating Expense			
4135141	41 General Carpark Operating & Maint		332,300	
4135142	Multi-story Carpark Operating & maint		134,900	
4135143	Ground Level Carparks Operating & Maint		27,100	
Total Operating Expense			494,300	
OPERATING RESULT			494,300	
4135 Park		ing Maintenance	494,300	

Drainage Maintenance		2020/21
Cost Centre 4136		ESTIMATE
<u>Lineitem</u>	Operating Expense	
4136141	Drainage Operating & Mainte	ace 302,400
Total Operating Expense		302,400
OPERATING RESULT		302,400
4136 Drai		ge Maintenance 302,400

Quarries		2020/21
Cost Centre	4138	ESTIMATE
<u>Lineitem</u>	Operating Expense	
4138142	Quarries Operations	15,000
Total Operating Expense		15,000
<u>Lineitem</u>	Operating Revenue	
4138142	Quarries Operations	-15,000
Total Operating Revenue		-15,000
OPERATING RESULT		0
4138 Qua		uarries 0

Pumping	Stations & Telemetry Open	rating 2020/21	
Cost Centi	re 4143	ESTIMATE	
Lineitem	Operating Expense		
4143143	Pumping Station Operating	2,742,716	
4143144	Telemetry Operating	232,457	
4143497	Overheads Allocation	354,495	
Total Oper	rating Expense	3,329,668	
Lineitem	Operating Revenue		
4143143	Pumping Station Operating	-55,000	
Total Operating Revenue		-55,000	
OPERATING RESULT		3,274,668	
4143 Pum		ping Stations & Telemetry Operating 3,274,668	

Strategic .	Asset Management	2020/21	
Cost Centre 4200		ESTIMATE	
<u>Lineitem</u>	Operating Expense		
4200101	Strategic Asset Management	General 300,605	
4200497	Overheads Allocation	34,335	
Total Operating Expense		334,940	
Lineitem	Operating Revenue		
Total Operating Revenue		0	
OPERATING RESULT		334,940	
4200 Strat		tegic Asset Management 334,940	

Financial Sustainability		2020/21	
Cost Centre 4201		ESTIMATE	
<u>Lineitem</u>	Operating Expense		
4201142	Roads Maintenance	671,245	
4201143	Asset Management Expenditure	213,059	
4201144	Buildings Maintenance	564,716	
Total Oper	rating Expense	1,449,020	
Lineitem	Operating Revenue		
4201721	Funding - 15/16 SRV Revenue	-4,726,583	
4201722	Funding - 14/15 SRV Revenue	-2,330,943	
Total Oper	rating Revenue	-7,057,526	
OPERATI	NG RESULT	-5,608,506	
<u>Lineitem</u>	Capital Expense		
4201521	Road Pavement Renewals	2,220,998	
4201522	Open Space Assets	999,073	
4201523	Building Renewals	4,097,911	
4201524	Other Transport Assets New/Upgrade	85,105	
4201525	Car Park Assets New/Upgrade	102,000	
4201526	Guardrail Assets New/Upgrade	116,184	
4201527	Kerb Assets New/Upgrade	287,500	
4201528	Footpath & Cycleway Assets New/Upgrade	169,000	
Total Capi	tal Expense	8,077,771	
<u>Lineitem</u>	Capital Revenue		
4201522	Open Space Assets	-75,820	
4201523	Building Renewals	-2,393,445	
Total Capi	tal Revenue	-2,469,265	
CAPITAL RESULT		5,608,506	

Financial Sustainability		2020/21	
Cost Centre 4201		ESTIMATE	
4201	Financial Sustainability	0	

Commun	ity Facilities	2020/21	
Cost Centr	re 4202	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
4202142	Nana Glen Pool Operating Costs	4,000	
4202143	City Park (Brelsford) Operations	94,390	
4202148	Cont'n to Loan Repayments for Jetty Foreshores Project	273,638	
Total Oper	rating Expense	372,028	
<u>Lineitem</u>	Operating Revenue		
4202714	Interest on Investments	-77,000	
4202720	Rate Variation Additional Revenue	-2,113,454	
Total Oper	rating Revenue	-2,190,454	
OPERATI	NG RESULT	-1,818,426	
<u>Lineitem</u>	Capital Expense		
4202521	Community Grants Funding Pool	337,600	
4202522	Public Amenities Upgrade Program	296,000	
Total Capi	tal Expense	633,600	
<u>Lineitem</u>	Capital Revenue		
Total Capi	tal Revenue	0	
CAPITAL	RESULT	633,600	
<u>Lineitem</u>	Reserve Expense		
4202799	Transfer to and from Reserves	1,184,826	
Total Rese	rve Expense	1,184,826	
RESERVE	MOVEMENTS	1,184,826	
4202	Community Facilities	0	

CBD Mas	sterplan Works	2020/21	
Cost Centre 4203		ESTIMATE	
<u>Lineitem</u>	Operating Expense		
4203142	Marketing	24,598	
4203143	Saturday Markets	61,493	
4203144	Activation Operating	55,345	
Total Oper	rating Expense	141,436	
<u>Lineitem</u>	Operating Revenue		
4203720	CBD Special Rate Variation	0	
Total Oper	rating Revenue	0	
OPERATI	NG RESULT	141,436	
<u>Lineitem</u>	Capital Expense		
4203523	Signage	0	
4203525	Street Furniture	0	
4203528	Park Ave Artist Lane	0	
4203534	Park Avenue upgrade and landscapin	g 0	
4203536	Contingency (Capital)	0	
Total Capi	ital Expense	0	
Lineitem	Capital Revenue		
4203534	Park Avenue upgrade and landscapin	g 0	
Total Capi	ital Revenue	0	
CAPITAL	RESULT	0	
<u>Lineitem</u>	Reserve Expense		
4203799	Transfer to and from Reserves	0	
Total Reserve Expense		0	
<u>Lineitem</u>	Reserve Revenue		
Total Rese	rve Revenue	0	
RESERVE	E MOVEMENTS	0	
			Dogo 72

CBD Masterplan Works		2020/21	
Cost Centre 4203		ESTIMATE	
4203	CBD Masterplan Works	141,436	

Jetty Foreshores Project		2020/21	
Cost Centr	re 4204	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
Linettein			
4204111	Loan Interest Repayments	43,635	
4204143	Jetty Walkway Maintenance Costs	422,600	
Total Oper	rating Expense	466,235	
Lineitem	Operating Revenue		
4204716	Cont'n from Comm Facilities Program - Loan Repayments	-273,638	
Total Oper	rating Revenue	-273,638	
OPERATI	NG RESULT	192,597	
.	Capital Expense		_
Lineitem			
4204512	Loan Principal Repayment	230,003	
4204524	Stage 5 Jetty Foreshores Carpark	600,000	
4204525	Stage 6 - Jetty Foreshores (Open Space)	150,000	
Total Capi	tal Expense	980,003	
Lineitem	Capital Revenue		
4204524	Stage 5 Jetty Foreshores Carpark	-600,000	
4204525	Stage 6 - Jetty Foreshores (Open Space)	-150,000	
Total Capi	tal Revenue	-750,000	
CAPITAL	RESULT	230,003	
4204	Jetty Foreshores Project	422,600	

Open Spa	ace Infrastructure	2020/21	
Cost Cent	re 4211	ESTIMATE	
<u>Lineitem</u>	Capital Expense		
4211526	Community Development Grant	205,000	
4211527	SCCF - Open Spaces	300,000	
4211554	S7:11 West Wlga Stage 1 Works	0	
4211557	S7:11 Community Facilities	0	
4211558	S7:11 Open Space	1,120,720	
4211566	S7:11 Fitzroy Oval Digital Light Switches	24,000	
4211570	S7:11 Sandy Beach BMX track	18,000	
4211574	S7:11 Combine St Oval Earthworks	10,000	
4211583	Better Boating Program	140,000	
Total Capi	ital Expense	1,817,720	
<u>Lineitem</u>	Capital Revenue		
4211526	Community Development Grant	-205,000	
4211527	SCCF - Open Spaces	-300,000	
4211554	S7:11 West Wlga Stage 1 Works	0	
4211557	S7:11 Community Facilities	0	
4211558	S7:11 Open Space	-1,120,720	
4211566	S7:11 Fitzroy Oval Digital Light Switches	-24,000	
4211570	S7:11 Sandy Beach BMX track	-18,000	
4211574	S7:11 Combine St Oval Earthworks	-10,000	
4211583	Better Boating Program	-140,000	
Total Capi	ital Revenue	-1,817,720	
CAPITAL	RESULT	0	
4211	Open Space Infrastructure	0	

Roads In	frastructure	2020/21	
Cost Centr		ESTIMATE	
<u>Lineitem</u>	Operating Expense		
4212497	Overheads Allocation	1,712,666	
Total Oper	rating Expense	1,712,666	
OPERATI	NG RESULT	1,712,666	
<u>Lineitem</u>	Capital Expense		
4212521	RMS - Black Spot Program	378,100	
4212522	Regional Roads Repair Program	435,068	
4212523	3 X 3 RMS Block Grant	131,000	
4212540	Sealed Road Reseals	1,980,835	
4212541	Unsealed Rds Gravel Resheet	234,010	
4212543	Sealed Roads Rehabilitation (R2R)	2,019,933	
4212551	S7:11 Local Collector Roads - West Coffs	0	
4212553	S7:11 Corindi Roads	0	
4212554	S7:11 Park Beach Traffic Facilities	0	
4212555	S7:11 Hearnes Lake Transport & Traffic	0	
4212556	S7:11 South Coffs Roads	0	
4212560	S7:11 North Bonville Roads & Cycleways	300,000	
4212562	S7:11 West Korora Traffic Facilities	0	
4212564	S7:11 West Woolgoolga Roads	60,000	
Total Capi	tal Expense	5,538,946	
<u>Lineitem</u>	Capital Revenue		
4212521	RMS - Black Spot Program	-378,100	
4212522	Regional Roads Repair Program	-217,534	
4212523	3 X 3 RMS Block Grant -13		
4212543	Sealed Roads Rehabilitation (R2R)	-1,919,933	
4212551	S7:11 Local Collector Roads - West Coffs	0	
4212553	S7:11 Corindi Roads	0	

Roads Infrastructure		2020/21	
Cost Centre 4212		ESTIMATE	
4212554	S7:11 Park Beach Traffic Facilities	0	
4212555	S7:11 Hearnes Lake Transport & Traffic	0	
4212556	S7:11 South Coffs Roads	0	
4212560	S7:11 North Bonville Roads & Cycleways	-300,000	
4212562	S7:11 West Korora Traffic Facilities	0	
4212564	S7:11 West Woolgoolga Roads	-60,000	
Total Capital Revenue		-3,006,567	
CAPITAL RESULT		2,532,379	
4212	Roads Infrastructure	4,245,045	

Bridges, Jetty Structures and	Boat Ramps Infrastructure 2020/21	
Cost Centre 4213	ESTIMATE	
Operating Expense Lineitem		
4213722 Load Validation of Br	dges 40,000	
Total Operating Expense	40,000	
Operating Revenue Lineitem		
4213720 Special Rate Variation	-970,793	
Total Operating Revenue	-970,793	
OPERATING RESULT	-930,793	
Capital Expense Lineitem		
4213521 Bridge Capital Works	1,236,760	
Total Capital Expense	1,236,760	
Capital Revenue Lineitem		
4213521 Bridge Capital Works	-305,967	
Total Capital Revenue	-305,967	
CAPITAL RESULT	930,793	
4213	Bridges, Jetty Structures and Boat Ramp 0	

Footpaths, Cycleways & Bus Shelters Infrastructure		2020/21	
Cost Centi	re 4214	ESTIMATE	
<u>Lineitem</u>	Capital Expense		
4214524	RMS - Pedestrian Access Man Plan (PAMPS)	25,000	
4214529	Wlga Whale Trail	1,100,000	
4214540	Footpaths Construction	600,000	
4214560	S7:11 Moonee Cycleways	600,000	
4214561	S7:11 South Coffs Cycleways	0	
4214562	S7:11 Cycleway - West Coffs	0	
4214564	S7:11 Footpaths - Sandy Beach	120,000	
4214565	S7:11 Cycleway - West Woolgoolga	0	
Total Capi	ital Expense	2,445,000	
<u>Lineitem</u>	Capital Revenue		
4214529	Wlga Whale Trail	-1,100,000	
4214540	Footpaths Construction	-600,000	
4214560	S7:11 Moonee Cycleways	-600,000	
4214561	S7:11 South Coffs Cycleways	0	
4214562	S7:11 Cycleway - West Coffs	0	
4214564	S7:11 Footpaths - Sandy Beach	-120,000	
4214565	S7:11 Cycleway - West Woolgoolga	0	
Total Capi	tal Revenue	-2,420,000	
CAPITAL RESULT		25,000	
4214	Footpaths, Cycleways &	Bus Shelters Infi 25,000	

Parking Infrastructure		2020/21	
Cost Centre 4215		ESTIMATE	
<u>Lineitem</u>	Capital Expense		
4215521	Carpark Capital Works	20,263	
4215560	S7:11 Carpark Capital Works	0	
Total Capital Expense		20,263	
<u>Lineitem</u>	Capital Revenue		
4215560	S7:11 Carpark Capital Works	0	
Total Capital Revenue		0	
CAPITAL RESULT		20,263	
4215	Park	ing Infrastructure 20,263	

Drainage Infrastructure		2020/21	
Cost Centre 4216		ESTIMATE	
T: :	Operating Expense		
<u>Lineitem</u>			
4216111	Loan Interest Repayments	124,837	
4216135	Stormwater Planning Studies	975,000	
4216498	Depreciation	1,898,200	
Total Oper	rating Expense	2,998,037	
Lineitem	Operating Revenue		
4216135	Stormwater Planning Studies	-339,999	
4216714	Interest On Investments	-25,000	
4216720	Special Rate Variation	0	
4216723	Stormwater Management Service	Charge -722,929	
Total Operating Revenue		-1,087,928	
OPERATING RESULT		1,910,109	
<u>Lineitem</u>	Capital Expense		
4216130	S7:11 Drainage Investigations	0	
4216512	Loan Principal Repayment	495,176	
4216520	Flood Mitigation Capital Works	968,000	
4216523	S7.11 Flood Mitigation	30,000	
4216525	FMW Investigation & Design (par	t grant funded) 5,630,000	
Total Capi	tal Expense	7,123,176	
<u>Lineitem</u>	Capital Revenue		
4216130	S7:11 Drainage Investigations	0	
4216523	S7.11 Flood Mitigation	-30,000	
4216525	FMW Investigation & Design (par	t grant funded) -3,186,666	
Total Capi	tal Revenue	-3,216,666	

Drainage Infrastructure		2020/	21
Cost Centre 4216		ESTIMA	те
CAPITAL RESULT		3,906,5	110
<u>Lineitem</u>	Reserve Revenue		
4216799	Transfer to and from Reserves	-3,918,4	19
Total Reserve Revenue		-3,918,4	19
RESERVE MOVEMENTS		-3,918,4	19
4216 Drain		age Infrastructure 1,898,2	00

Domestic Waste Service Planning&Delivery 2020/21			
Cost Centre 4218		ESTIMATE	
<u>Lineitem</u>	Operating Expense		
4218101	Domestic Waste Service General	356,634	
4218119	Dividend Payable to General a/c	685,417	
4218142	State Landfill Levy Liability - Domestic	1,287,500	
4218143	Midwaste Contribution	16,970	
4218144	Kerbside Collection Contract	6,731,625	
4218145	Englands Rd Tip Operating	1,460,071	
4218146	Tipping Vouchers - Domestic	703,654	
4218147	MRF Recycling	206,097	
4218148	Waste Processing Contract	8,184,740	
4218149	Transfer Stations Operating	587,717	
4218150	Waste Education & Promotion	45,000	
4218151	Truck Turning Areas Public Roads	24,770	
4218153	Greenwaste Processing	6,200	
4218154	Tip Rehabilitation (reinstatement prov'ns)	1,263,600	
4218155	Mattress Recycling	125,000	
4218156	Strategic Projects	360,047	
4218157	Contract Management Expenses	80,000	
4218497	Overheads Allocation	350,625	
4218498	Depreciation	56,590	
Total Oper	rating Expense	22,532,257	
<u>Lineitem</u>	Operating Revenue		
4218142	State Landfill Levy Liability - Domestic	-1,030,000	
4218714	Interest on Investments - Domestic -394,000		
4218721	Domestic Waste Charges	-20,281,489	
4218722	Pensioner Rebate Subsidy	516,994	
4218725	Tipping Fees - Domestic	-35,156	
4218731	Waste Contract Cont'n-Bellingen & Nambucca	-1,082,785	

Domestic Waste Service Planning&	Delivery 2020/21	
Cost Centre 4218	ESTIMATE	
Total Operating Revenue	-22,306,436	
OPERATING RESULT	225,821	
Capital Expense <u>Lineitem</u>		
4218521 Englands Rd Capital Works	150,000	
Total Capital Expense	150,000	
CAPITAL RESULT	150,000	
Reserve Expense Lineitem		
4218799 Transfer to and from Reserv	es 18,347	
Total Reserve Expense	18,347	
Reserve Revenue Lineitem		
4218799 Transfer to and from Reserv	-337,578	
Total Reserve Revenue	-337,578	
RESERVE MOVEMENTS	-319,231	
4218 Do	mestic Waste Service Planning&Delive 56,590	

Non Dom	Waste Service Planning&Delivery	2020/21
Cost Centr	re 4219	ESTIMATE
<u>Lineitem</u>	Operating Expense	
4219101	Non Dom Waste General	318,214
4219119	Dividend Payable to General a/c	155,669
4219142	State Landfill Levy Liability Non Domestic	940,310
4219144	Kerbside Collection Contract	555,025
4219145	Englands Road Tip Operating	1,285,601
4219147	MRF Recycling	17,920
4219148	Waste Processing Contract	2,384,900
4219149	Transfer Stations Operating	56,908
4219150	Waste Education & Promotion	54,160
4219151	Truck Turning Areas Public Roads	2,150
4219152	Hazardous Waste Disposal	42,530
4219153	Greenwaste Processing	6,200
4219156	Strategic Projects	140,047
4219157	Contract Management Expenses	40,000
4219200	Landfill Gas Extraction Management	83,837
4219201	Concrete Crushing	20,730
4219205	EPA Better Waste & Recycling Fund - Operating	110,700
4219497	Overheads Allocation	180,345
Total Oper	rating Expense	6,395,246
Lineitem	Operating Revenue	
4219205	EPA Better Waste & Recycling Fund - Operating	-107,480
4219714	Interest on Investments - Non Domestic	-203,000
4219721	Non Domestic Waste Charges	-2,172,933
4219725	Tipping Fees - Non Domestic	-4,191,769
4219726	Englands Rd - Biosolids Income	-516,987
4219731	Waste Contract Cont'n-Bellingen & Nambucca	-352,500
4219751	Scrap Metal Sales	-82,400
4219752	Lease Income	-125,292

Non Dom Waste Service Planning&De	elivery 2020/21	
Cost Centre 4219	ESTIMATE	
Total Operating Revenue	-7,752,361	
OPERATING RESULT	-1,357,115	
Capital Expense <u>Lineitem</u>		
4219521 Englands Rd Capital Works	150,000	
Total Capital Expense	150,000	
CAPITAL RESULT	150,000	
Reserve Expense Lineitem		
4219799 Transfer to and from Reserves	1,207,115	
Total Reserve Expense	1,207,115	
Reserve Revenue Lineitem		
Total Reserve Revenue	0	
RESERVE MOVEMENTS	1,207,115	
4219 Non <u>D</u>	om Waste Service Planning&Delivo 0	

Water		2020/21	
Cost Centre 4220		ESTIMATE	
<u>Lineitem</u>	Operating Expense		
4220101	Water SAM General	579,864	
4220102	Water Network Analysis & Strategic Planning Water	164,600	
4220103	Water Efficiency	101,379	
4220526	New Services - Connections	255,700	
Total Oper	rating Expense	1,101,543	
<u>Lineitem</u>	Operating Revenue		
4220526	New Services - Connections	-395,500	
Total Oper	rating Revenue	-395,500	
OPERATING RESULT		706,043	
<u>Lineitem</u>	Capital Expense		
4220519	S64 & Water Supply Strategy	340,000	
4220522	Water Reservoirs	1,500,000	
4220524	Water Mains Renewals	4,265,000	
4220530	Water Telemetry & Monitoring	120,000	
4220532	Water Treatment Plant	634,000	
4220817	Developer Contributions Income (Water)	2,700,000	
Total Capi	tal Expense	9,559,000	
<u>Lineitem</u>	Capital Revenue		
4220817	Developer Contributions Income (Water) -2,700		
Total Capi	tal Revenue	-2,700,000	
CAPITAL	RESULT	6,859,000	
<u>Lineitem</u>	Reserve Expense		
4220799	Transfers to and from Reserves	90,284	

Water	2020/21	
Cost Centre 4220	ESTIMATE	
Total Reserve Expense	90,284	
Reserve Revenue Lineitem		
4220799 Transfers to and from Reserv	res -4,255,153	
Total Reserve Revenue	-4,255,153	
RESERVE MOVEMENTS	-4,164,869	
4220 Wa	ter 3,400,174	

-			
Sewer		2020/21	
Cost Cent	re 4221	ESTIMATE	
Lineitem	Operating Expense		
4221101	Sewer SAM General	482,085	
4221102	Network Analysis & Strategic Planning (Sewer)	280,000	
4221103	Sewer Trade Waste	222,252	
4221537	Sewer Infrastrucutre Condition Assessment	510,000	
Total Open	rating Expense	1,494,337	
Lineitem	Operating Revenue		
4221103	Sewer Trade Waste	-41,600	
Total Open	rating Revenue	-41,600	
OPERATI	ING RESULT	1,452,737	
	Capital Expense		
<u>Lineitem</u>			
4221521	Water Reclamation Plant	350,000	
4221523	Pumps. Mechanical Equip & Rising Mains	708,000	
4221524	Sewer Mains	859,000	
4221525	Reclaimed Water Mains	70,000	
4221527	Sewer Telemetry	50,000	
4221530	Minor Treatment Works	60,000	
4221532	Sewer Plant Assets	100,000	
4221535	Sewer Rehabilitation	3,100,000	
4221536	Sewer Rising Mains	509,000	
4221538	S64 Sewer Pump Station Upgrades	20,000	
4221598	S64 Works (Sewer)	300,000	
4221817	Developer Contributions Income (Sewer Fund)	2,600,000	
Total Capi	ital Expense	8,726,000	

Sewer		2020/21	
Cost Centre 4221		ESTIMATE	
Capital Revenue Lineitem			
4221817 Developer Contribution	ons Income (Sewer Fund)	-2,600,000	
Total Capital Revenue		-2,600,000	
CAPITAL RESULT		6,126,000	
Reserve Expense Lineitem			
4221799 Transfers to and from	Reserves	817,267	
Total Reserve Expense		817,267	
Reserve Revenue Lineitem			
4221799 Transfers to and from	Reserves	-2,600,000	
Total Reserve Revenue		-2,600,000	
RESERVE MOVEMENTS		-1,782,733	
4221	Sewer	5,796,004	

Project Design & Survey		2020/21	
Cost Centre 4231		ESTIMATE	
<u>Lineitem</u>	Operating Expense		
4231140	Traffic Facilities Signage & Im	provements 41,200	
4231141	Design Investigations	923,070	
4231147	Roads - Survey/Resumptions	3,150	
4231149	Street Lighting Operating	582,950	
4231497	Overheads Allocation	239,560	
4231724	Private Footpath Crossings	20,300	
Total Operating Expense		1,810,230	
<u>Lineitem</u>	Operating Revenue		
4231149	Street Lighting Operating	-157,100	
4231724	Private Footpath Crossings	-49,500	
Total Operating Revenue		-206,600	
OPERATI	NG RESULT	1,603,630	
<u>Lineitem</u>	Capital Expense		
4231570	Traffic Facilities Signage & Im	provements 4,700	
4231590	New Street Lights	21,500	
Total Capi	ital Expense	26,200	
CAPITAL	RESULT	26,200	
4231	Proje	ct Design & Survey 1,629,830	

Asset Strategies			2020/21	
Cost Centre 4232			ESTIMATE	
<u>Lineitem</u>	Operating Expense			
4232101	Project Planning		981,249	
4232497	Overheads Allocation		208,842	
Total Operating Expense			1,190,091	
<u>Lineitem</u>	Operating Revenue			
4232101	Project Planning		-213,059	
Total Operating Revenue			-213,059	
OPERATING RESULT			977,032	
4232		Asset Strategies	977,032	

Asset Project Delivey			2020/21	
Cost Cent	re 4233		ESTIMATE	
Lineitem	Operating Expense			
4233101	Project Delivery General		549,967	
4233102	Construct. Cert. for Subdiv - A	Assessment	3,000	
4233497	Overheads Allocation		671,602	
Total Operating Expense			1,224,569	
<u>Lineitem</u>	Operating Revenue			
4233102	Construct. Cert. for Subdiv - A	Assessment	-283,300	
Total Operating Revenue			-283,300	
OPERATING RESULT			941,269	
4233	Asse	t Project Delivey	941,269	

Office of	the General Manager	2020/21	
Cost Centi	re 5000	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
5000101	Office of the General Manager	799,494	
5000161	Sister City Youth Exchange Program	12,840	
5000162	Councillor Allowances & Expenses	302,370	
5000164	LG NSW Subscription	59,050	
5000165	Civic Receptions	5,300	
5000166	Naturalisations	8,000	
5000168	Sister City Visit - Sasebo	25,000	
5000169	Australia Day Committee	5,800	
5000171	Wlga Senior Citizens Centre Operating Co	1,500	
5000182	Regional Subscriptions	84,900	
5000183	National Subscriptions	10,000	
5000200	Strategic Projects Officer Operating Expenses	20,000	
5000497	Overheads Allocation	347,126	
Total Oper	rating Expense	1,681,380	
OPERATI	NG RESULT	1,681,380	
<u>Lineitem</u>	Capital Expense		
5000501	Concept Plan for extended Library and Gallery	40,445,701	
Total Capi	tal Expense	40,445,701	
Lineitem	Capital Revenue		
5000501	Concept Plan for extended Library and Gallery	-3,309,793	
5000801	Proposed Loan Drawdown - L&AG	-16,629,158	
5000802	Proposed Sale of Properties - L&AG	-20,540,000	
Total Capi	tal Revenue	-40,478,951	
CAPITAL	RESULT	-33,250	
5000	Office of the General Manager	1,648,130	

Business Improvement		2020/21	
Cost Centr	re 5100	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
5100101	Business Improvement Genera	306,953	
5100130	Business Improvement Initiativ	es 100,000	
5100497	Overheads Allocation	39,075	
Total Oper	ating Expense	446,028	
<u>Lineitem</u>	Operating Revenue		
Total Operating Revenue		0	
OPERATI	NG RESULT	446,028	
Lineitem	Reserve Revenue		
5100799	Transfer to and from Reserves	-390,850	
Total Reserve Revenue		-390,850	
RESERVE MOVEMENTS		-390,850	
5100	Busin	ess Improvement 55,178	

Governa	nce Services	2020/21	
Cost Cent	re 5200	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
5200101	Governance Services General	757,467	
5200125	Internal Audit	103,260	
5200126	Consulting Costs	37,150	
5200128	Legal Expenses	540,900	
5200131	Prosper Coffs Harbour Ltd Operating	70,575	
5200133	Insurance Costs	1,029,000	
5200180	2016 Election Expenses	0	
5200497	Overheads Allocation	175,360	
Total Ope	rating Expense	2,713,712	
<u>Lineitem</u>	Operating Revenue		
5200725	Performance Bonuses and Rebates	-72,000	
Total Operating Revenue		-72,000	
OPERATING RESULT		2,641,712	
5200	Governance Services	2,641,712	

Holiday Parks & Reserves		2020/21	
Cost Centre 6100		ESTIMATE	
<u>Lineitem</u>	Operating Expense		
6100105	Reserve Operating	85,000	
6100108	Marine Rescue - Arrawarra	21,000	
6100197	Crown Reserves non depn ass	et adjustment 149,680	
Total Oper	rating Expense	255,680	
Lineitem	Operating Revenue		
6100108	Marine Rescue - Arrawarra	-21,000	
Total Oper	rating Revenue	-21,000	
OPERATING RESULT		234,680	
<u>Lineitem</u>	Capital Expense		
6100503	Wlga Beach Reserve Hub	200,000	
Total Capi	tal Expense	200,000	
<u>Lineitem</u>	Capital Revenue		
6100503	Wlga Beach Reserve Hub	-200,000	
Total Capital Revenue		-200,000	
CAPITAL RESULT		0	
6100	Holi	lay Parks & Reserves 234,680	

Park Bead	ch Holiday Park (PBHP)	2020/21	
Cost Centr	e 6110	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
6110105	PB Cabin Operating Expense	1,288,443	
6110112	PB Amenities Operating Expense	195,095	
6110113	PB Camp Kitchen Operating Exp	ense 39,110	
6110114	PB BBQ Operating Expense	18,277	
6110115	PB Recreation Precinct Expense	122,654	
6110116	PB Grounds / Infra Expense	55,925	
6110117	PB Tourist Site Expense	660,988	
6110120	PB Hall Operating Expense	25,472	
6110141	PB Reservation Operating Expens	e 892,896	
6110142	PB Guest Relations Expense	19,160	
6110143	PB Marketing Expense	127,312	
6110144	PB Shop Operating Exp	79,060	
6110145	PB Other Operating Exp	16,000	
6110147	PB Admin Exp	330,974	
6110190	PB Loan Int Repays - PRMF F51	3925 25,000	
6110201	PB Permanent Residents Exp	65,361	
6110497	PB Overheads Allocation	226,737	
Total Oper	ating Expense	4,188,464	
<u>Lineitem</u>	Operating Revenue		
6110105	PB Cabin Operating Expense	-1,527,731	
6110112	PB Amenities Operating Expense	-42,040	
6110117	PB Tourist Site Expense	-1,310,303	
6110144	PB Shop Operating Exp	-118,000	
6110145	PB Other Operating Exp	-40,000	
6110201	PB Permanent Residents Exp	-543,370	
Total Oper	ating Revenue	-3,581,444	
OPERATI	NG RESULT	607,020	

Park Beach Holiday Park (PBHP)		2020/21	
Cost Centre 6110		ESTIMATE	
<u>Lineitem</u>	Capital Expense		
6110506	PB Villas Capital Exp	160,000	
6110565	PB Other Capital	900,000	
6110570	PB Loan Princ Repays - PRM	F F518925 150,000	
Total Capita	al Expense	1,210,000	
<u>Lineitem</u>	Capital Revenue		
6110506	PB Villas Capital Exp	-160,000	
Total Capita	al Revenue	-160,000	
CAPITAL R	RESULT	1,050,000	
<u>Lineitem</u>	Reserve Expense		
6110799	Transfer to and from Reserves	0	
Total Reserv	ve Expense	0	
<u>Lineitem</u>	Reserve Revenue		
6110799	Transfer to and from Reserves	-1,214,025	
Total Reserve Revenue		-1,214,025	
RESERVE MOVEMENTS		-1,214,025	
6110	Park	Beach Holiday Park (PBHP) 442,995	

Sawtell B	each Holiday Park (SBHP)	2020/21	
Cost Centr	re 6120	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
6120105	SB Cabin Operating Expense	848,740	
6120112	SB Amenities Operating Expense	186,444	
6120113	SB Camp Kitchen Operating Expense	15,780	
6120114	SB BBQ Operating Expense	12,655	
6120115	SB Recreation Precinct Expense	4,566	
6120116	SB Grounds / Infra Expense	127,748	
6120117	SB Tourist Site Expense	469,596	
6120120	SB Hall Operating Expense	2,250	
6120141	SB Reservation Operating Expense	432,786	
6120142	SB Guest Relation Expense	3,600	
6120143	SB Marketing Expense	83,617	
6120144	SB Shop Operating Exp	34,773	
6120145	SB Other Operating Exp	8,700	
6120147	SB Admin Exp	218,534	
6120190	SB Loan Int Repays - PRMF F518925	12,500	
6120201	SB Permanent Residents Exp	30,135	
6120497	SB Overheads Allocation	176,351	
Total Oper	rating Expense	2,668,775	
<u>Lineitem</u>	Operating Revenue		
6120105	SB Cabin Operating Expense	-996,130	
6120112	SB Amenities Operating Expense	-25,194	
6120117	SB Tourist Site Expense	-923,820	
6120120	SB Hall Operating Expense	-1,800	
6120144	SB Shop Operating Exp	-51,900	
6120145	SB Other Operating Exp	-37,000	
6120201	SB Permanent Residents Exp	-288,090	
Total Oper	ating Revenue	-2,323,934	

Sawtell Beach Holiday Park (SBHP)	2020/21	
Cost Centre 6120	ESTIMATE	
OPERATING RESULT	344,841	
Capital Expense Lineitem		
6120520 SB Hall Capital Exp	140,000	
6120565 SB Other Capital Exp	650,000	
Total Capital Expense	790,000	
CAPITAL RESULT	790,000	
Reserve Expense <u>Lineitem</u>		
6120799 Transfer to and from Reserve	0	
Total Reserve Expense	0	
Reserve Revenue Lineitem		
6120799 Transfer to and from Reserve	-791,911	
Total Reserve Revenue	-791,911	
RESERVE MOVEMENTS	-791,911	
6120 Saw	tell Beach Holiday Park (SBHP) 342,930	_

Wlga Beach Holiday Park (WBHP)		2020/21	
Cost Centi	re 6130	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
6130105	WB Cabin Operating Expense	189,113	
6130112	WB Amenities Operating Expense	52,756	
6130113	WB Camp Kitchen Operating Expense	3,288	
6130114	WB BBQ Operating Expense	2,554	
6130116	WB Grounds / Infra Expense	47,088	
6130117	WB Tourist Site Expense	151,768	
6130141	WB Reservation Operating Expense	235,303	
6130142	WB Guest Relations Expense	1,000	
6130143	WB Marketing Expense	10,372	
6130147	WB Admin Exp	65,280	
6130190	WB Loan Int Repays - PRMF F519040	5,000	
6130201	WB Permanent Residents Exp	1,984	
6130497	WB Overheads Allocation	50,386	
Total Oper	rating Expense	815,892	
<u>Lineitem</u>	Operating Revenue		
6130105	WB Cabin Operating Expense	-220,250	
6130112	WB Amenities Operating Expense	-10,032	
6130117	WB Tourist Site Expense	-456,000	
6130145	WB Other Operating Exp	-1,200	
6130201	WB Permanent Residents Exp	-39,680	
Total Oper	rating Revenue	-727,162	
OPERATING RESULT		88,730	
<u>Lineitem</u>	Capital Expense		
6130506	WB Villas Capital Exp	280,000	
6130562	WB Holiday Park Capital	40,000	
6130565	WB Other Capital	420,000	
Total Capi	ital Expense	740,000	

Wlga Beach Holiday Park (WBHP)	2020/21	
Cost Centre 6130	ESTIMATE	
Capital Revenue		
6130506 WB Villas Capital Exp	-280,000	
Total Capital Revenue	-280,000	
CAPITAL RESULT	460,000	
Reserve Expense Lineitem		
Total Reserve Expense	0	
Reserve Revenue Lineitem		
6130799 Transfer to and from Reserves	-431,160	
Total Reserve Revenue	-431,160	
RESERVE MOVEMENTS	-431,160	
6130 Wlga	Beach Holiday Park (WBHP) 117,570	

Wlga Lakeside Holiday Park (WLHP)		2020/21	
Cost Centi	re 6140	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
6140105	WL Cabin Operating Expense	188,672	
6140112	WL Amenities Operating Expense	52,877	
6140113	WL Camp Kitchen Operating Expense	150	
6140114	WL BBQ Operating Expense	4,237	
6140116	WL Grounds / Infra Expense	29,988	
6140117	WL Tourist Site Expense	137,117	
6140141	WL Reservation Operating Expense	188,847	
6140142	WL Guest Relations Expense	1,600	
6140143	WL Marketing Expense	16,802	
6140147	WL Admin Exp	52,080	
6140190	WL Loan Int Repays - PRMF F519046	5,000	
6140201	WL Permanent Residents Exp	2,367	
6140497	WL Overheads Allocation	50,386	
Total Oper	rating Expense	730,123	
Lineitem	Operating Revenue		
6140105	WL Cabin Operating Expense	-335,000	
6140112	WL Amenities Operating Expense	-10,710	
6140117	WL Tourist Site Expense	-595,000	
6140145	WL Other Operating Exp	-1,500	
6140201	WL Permanent Residents Exp	-18,540	
Total Oper	rating Revenue	-960,750	
OPERATING RESULT		-230,627	
Lineitem	Capital Expense		
6140506	WL Villas Capital Exp	160,000	
6140565	WL Other Capital	290,000	
Total Capi	tal Expense	450,000	
Lineitem	Capital Revenue		

Wlga Lakeside Holiday Park (W	LHP) 2020/21	
Cost Centre 6140	ESTIMATE	
6140506 WL Villas Capital Exp	-160,000	
Total Capital Revenue	-160,000	
CAPITAL RESULT	290,000	
Reserve Expense Lineitem		_
6140799 Transfer to and from Res	erves 19,007	
Total Reserve Expense	19,007	
Reserve Revenue Lineitem		
Total Reserve Revenue	0	
RESERVE MOVEMENTS	19,007	
6140	Vlga Lakeside Holiday Park (WLHP) 78,380	

Airport		2020/21	
Cost Cent	re 6200	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
6200101	Airport General	432,044	
6200111	Loan Interest Repayments	531,953	
6200116	Administration Charge	127,053	
6200119	Dividend Payable to General a/c	455,746	
6200124	Administration Expenses	18,500	
6200125	Security Screening Operating	1,200,000	
6200126	General Car Parking Operating	110,500	
6200127	Security Car Parking Operating	91,000	
6200135	Animal & Vegetation Management Plans	19,000	
6200136	Airport Landside Plan	5,000	
6200137	Airport Strategic Plan	10,000	
6200145	Internal Marketing	400,000	
6200146	RPT Operatiions & Maintenance	1,349,300	
6200147	General Aviation Operations	276,150	
6200148	Rates and Taxes	239,500	
6200497	Overheads Allocation	194,064	
6200498	Depreciation	2,099,550	
6200721	Aeronautical Charges	16,500	
Total Oper	rating Expense	7,575,860	
<u>Lineitem</u>	Operating Revenue		
6200124	Administration Expenses	-7,100	
6200125	Security Screening Operating	-1,427,000	
6200126	General Car Parking Operating	-324,700	
6200127	Security Car Parking Operating	-259,900	
6200146	RPT Operatiions & Maintenance	-25,800	
6200714	Interest on Investments - Airport	-10,000	
6200721	Aeronautical Charges	-1,919,600	
6200722	RPT Leases and Advertising Income	-378,100	

Airport		2020/21	
Cost Centr	re 6200	ESTIMATE	
6200723	GA Leases	-200,000	
6200726	EPL Prpoerty Lease Income	0	
Total Oper	rating Revenue	-4,552,200	
OPERATI	- NG RESULT	3,023,660	
<u>Lineitem</u>	Capital Expense		
6200512	Loan Principal Repayment	1 1/2 097	
		1,142,987	
6200526	RPT Planned Enhancements	106,000	
6200530	Air Conditioning	500,000	
6200532	Terminal Area Masterplan	20,000	
6200536	Security Screening Uquipment	0	
6200540	RPT Carpark Resurfacing	100,000	
6200541	Enterprise Park Land Developm	and 3,002,500	
Total Capi	tal Expense	4,871,487	
<u>Lineitem</u>	Capital Revenue		
6200541	Enterprise Park Land Developm	-3,000,000	
Total Capi	tal Revenue	-3,000,000	
CAPITAL	RESULT	1,871,487	
<u>Lineitem</u>	Reserve Expense		
6200799	Transfer to and from Reserves	0	
Total Rese	rve Expense	0	
Lineitem	Reserve Revenue		
6200799	Transfer to and from Reserves	-2,795,597	
Total Rese	rve Revenue	-2,795,597	
RESERVE MOVEMENTS		-2,795,597	
6200	Airpo	rt 2,099,550	

CitySmar	t Solutions	2020/21	
Cost Centi	re 6300	ESTIMATE	
Lineitem	Operating Expense		
6300101	City Smart Solutions General	475,896	
6300119	Dividend Payable	176,552	
6300141	Switchboard Assembly & Installation	633,450	
6300143	CCTV Sales & Installation	793,100	
6300144	Other City Smart Solution Projects	150,000	
6300147	Fibre Optic Cabling	1,111,240	
6300148	City Smart Solutions Consulting	30,000	
6300149	Public Wireless Network	20,000	
6300497	Overheads Allocation	113,368	
Total Oper	rating Expense	3,503,606	
<u>Lineitem</u>	Operating Revenue		
6300141	Switchboard Assembly & Installation	-844,000	
6300143	CCTV Sales & Installation	-1,030,000	
6300144	Other City Smart Solution Projects	-209,000	
6300147	Fibre Optic Cabling	-1,442,000	
6300794	Interest on Investments	-10,819	
Total Oper	rating Revenue	-3,535,819	
OPERATI	NG RESULT	-32,213	
<u>Lineitem</u>	Reserve Expense		
6300799	Transfer to and from Reserves	32,213	
Total Rese	rve Expense	32,213	
RESERVE	MOVEMENTS	32,213	
6300	CitySmart Solutions	0	

Environm	nental Laboratory	2020/21	
Cost Centr	re 6400	ESTIMATE	
<u>Lineitem</u>	Operating Expense		
6400101	Environmental Laboratory General	465,258	
6400145	Laboratory - Water Testing Consumables	123,700	
6400146	Laboratory Building M&R	12,600	
6400147	Property 38 Gordon Street Operating Costs	35,300	
6400497	Overheads Allocation	102,782	
6400498	Depreciation	32,680	
Total Oper	rating Expense	772,320	
<u>Lineitem</u>	Operating Revenue		
6400714	Interest on Investments	-42,000	
6400725	Laboratory Fees - Internal	-380,200	
6400726	Laboratory Fees - External	-671,800	
Total Oper	rating Revenue	-1,094,000	
OPERATI	NG RESULT	-321,680	
Lineitem	Capital Expense		
6400521	Laboratory Equipment	50,000	
Total Capi	tal Expense	50,000	
CAPITAL	RESULT	50,000	
Lineitem	Reserve Expense		
6400799	Transfer to and from Reserves	304,360	
Total Reserve Expense		304,360	
RESERVE	MOVEMENTS	304,360	
6400	Environmental Laboratory	32,680	

Environmental Laboratory	2020/21
Cost Centre 6400	ESTIMATE
Grand Total	50,544,214



COFFS HARBOUR CITY COUNCIL Locked Bag 155 COFFS HARBOUR NSW 2450 www.coffsharbour.nsw.gov.au