

COFFS HARBOUR CITY COUNCIL

INTEGRATED PLANNING AND REPORTING

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DELIVERY PROGRAM BUDGETS

2019-2021

(27 June 2019)



Helping to achieve the MyCoffs Community Vision

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2019/2020 Consolidated Income Statement

Period Ending: 30 June 2020

2018/19 Budget \$'000	Description	2019/20		
		Budget \$'000	Variance \$'000	Var %
Recurrent Revenue				
97,342	Rates & Annual Charges	98,664	1,322	1%
33,263	User Charges & Fees	44,303	11,040	25%
4,251	Interest & Investment Revenue	5,153	902	18%
16,676	Other Revenues	18,263	1,587	9%
13,592	Grants & Contributions provided for Operating Purposes	14,184	592	4%
\$165,124	RECURRENT REVENUE	\$180,567	\$15,443	9%
Recurrent Expenditure				
48,363	Employee Benefits & Oncosts	56,820	8,457	15%
9,723	Borrowing Costs	8,814	(909)	(10%)
108,183	Materials & Contracts	119,251	11,068	9%
38,906	Depreciation & Amortisation	45,350	6,444	14%
10,026	Other Expenses	15,614	5,588	36%
(50,013)	Less: Capitalised Expenses	(66,745)	(16,732)	25%
\$165,188	RECURRENT EXPENDITURE	\$179,104	\$13,916	8%
(\$64)	NET OPERATING (DEFICIT)	\$1,463	\$1,527	104%
Capital Revenue				
18,051	Capital Grants, Subsidies, Contributions and Donations	22,541	4,490	20%
\$18,051	CAPITAL REVENUE	\$22,541	\$4,490	20%
\$17,987	NET SURPLUS	\$24,004	\$6,017	25%

Please note majority of increase in User Charges & Fees, Employee Benefits and Other Expenses relate to the Holiday Parks operations now amalgamated into Councils figures



2019/2020 Fund Income Statement and Funding Sources

Period Ending: 30 June 2020

<i>Description</i>	General	Water	Sewer	Total
	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
Recurrent Revenue				
Rates & Annual Charges	69,087	4,395	25,182	98,664
User Charges & Fees	25,090	16,039	3,174	44,303
Interest & Investment Revenue	2,788	885	1,480	5,153
Other Revenues	17,735	447	81	18,263
Grants & Contributions provided for Operating Purposes	13,663	265	256	14,184
TOTAL RECURRENT REVENUE	\$128,363	\$22,031	\$30,173	\$180,567
Recurrent Expenditure				
Employee Benefits & Oncosts	47,981	4,902	3,937	56,820
Borrowing Costs	859	3,713	4,242	8,814
Materials & Contracts	95,279	10,848	13,124	119,251
Depreciation & Amortisation	28,482	6,048	10,820	45,350
Other Expenses	12,905	507	2,202	15,614
Less: Capitalised Expenses	(51,935)	(7,035)	(7,775)	(66,745)
TOTAL RECURRENT EXPENDITURE	\$133,571	\$18,983	\$26,550	\$179,104
Interfund Transactions				
Income Tax Equivalents	(120)	34	86	0
Overheads Allocation	(5,581)	2,455	3,126	0
TOTAL INTERFUND TRANSACTIONS	(\$5,701)	\$2,489	\$3,212	\$0
NET OPERATING SURPLUS (DEFICIT)	\$493	\$559	\$411	\$1,463
Capital Revenue				
Capital Grants, Subsidies, Contributions and Donations	14,655	3,886	4,000	22,541
TOTAL CAPITAL REVENUE	\$14,655	\$3,886	\$4,000	\$22,541
NET SURPLUS (DEFICIT)	\$15,148	\$4,445	\$4,411	\$24,004



2 Year Consolidated Income Statement

<i>Description</i>	<i>2019/20</i>	<i>2020/21</i>
	<i>Budget</i>	<i>Budget</i>
	<i>\$'000</i>	<i>\$'000</i>
Recurrent Revenue		
Rates & Annual Charges	98,664	102,112
User Charges & Fees	44,303	45,805
Interest & Investment Revenue	5,153	5,304
Other Revenues	18,263	19,365
Grants & Contributions provided for Operating Purposes	14,184	14,277
RECURRENT REVENUE	\$180,567	\$186,863
Recurrent Expenditure		
Employee Benefits & Oncosts	56,820	56,799
Borrowing Costs	8,814	7,788
Materials & Contracts	119,251	152,370
Depreciation & Amortisation	45,350	46,691
Other Expenses	15,614	15,916
Less: Capitalised Expenses	(66,745)	(97,694)
RECURRENT EXPENDITURE	\$179,104	\$181,870
NET OPERATING SURPLUS (DEFICIT)	\$1,463	\$4,993
Capital Revenue		
Capital Grants, Subsidies, Contributions and Donations	22,541	37,511
CAPITAL REVENUE	\$22,541	\$37,511
NET SURPLUS	\$24,004	\$42,504



2019/20 Consolidated Statement of Cash Flows

Period Ending: 30 June 2020

	2019/20			
	General	Water	Sewer	Total
Cash Flows from Operating Activities				
Receipts:				
Rates & Annual Charges	69,087	4,395	25,182	98,664
User Charges & Fees	25,090	16,039	3,174	44,303
Interest & Investment Revenue Received	2,788	885	1,480	5,153
Other	17,735	447	81	18,263
Grants & Contributions	13,663	265	256	14,184
Capital Grants and Contributions	14,655	3,886	4,000	22,541
	<u>143,018</u>	<u>25,917</u>	<u>34,173</u>	<u>203,108</u>
Payments:				
Employee Benefits & On-Costs	(47,981)	(4,902)	(3,937)	(56,820)
Borrowing Costs	(859)	(3,713)	(4,242)	(8,814)
Materials & Contracts	(95,279)	(10,848)	(13,124)	(119,251)
Other	(12,905)	(507)	(2,202)	(15,614)
Capitalised Expenses	51,935	7,035	7,775	66,745
	<u>(105,089)</u>	<u>(12,935)</u>	<u>(15,730)</u>	<u>(133,754)</u>
Net Cash provided by (or used in) Operating Activities	<u>37,929</u>	<u>12,982</u>	<u>18,443</u>	<u>69,354</u>
Cash Flows from Investing Activities				
Receipts:				
Sale of Investment Securities	47,113	22,268	19,500	88,881
Sale of Investment Property				0
Sale of Real Estate Assets				0
Sale of Infrastructure, Property, Plant & Equipment				0
	<u>47,113</u>	<u>22,268</u>	<u>19,500</u>	<u>88,881</u>
Payments:				
Purchase of Investment Securities	(48,000)	(24,000)	(20,000)	(92,000)
Purchase of Investment Property				0
Purchase of Infrastructure, Property, Plant & Equipment	(51,935)	(7,035)	(7,775)	(66,745)
Purchase of Real Estate Assets				0
	<u>(99,935)</u>	<u>(31,035)</u>	<u>(27,775)</u>	<u>(158,745)</u>
Net Cash provided by (or used in) Investing Activities	<u>(52,822)</u>	<u>(8,767)</u>	<u>(8,275)</u>	<u>(69,864)</u>
Cash Flows from Financing Activities				
Receipts:				
Proceeds from Borrowings & Advances	7,600	0	0	7,600
	<u>7,600</u>	<u>0</u>	<u>0</u>	<u>7,600</u>
Payments:				
Repayment of Borrowings & Advances	(3,026)	(6,018)	(12,296)	(21,340)
	<u>(3,026)</u>	<u>(6,018)</u>	<u>(12,296)</u>	<u>(21,340)</u>
Net Cash Flow provided by (or used in) Financing Activities	<u>4,574</u>	<u>(6,018)</u>	<u>(12,296)</u>	<u>(13,740)</u>
Net Increase/(Decrease) in Cash & Cash Equivalents	<u>(10,319)</u>	<u>(1,803)</u>	<u>(2,128)</u>	<u>(14,250)</u>
Cash, Cash Equivalents & Investments - beginning of year	124,242	34,344	54,200	212,786
Cash & Cash Equivalents - end of the year	<u>113,923</u>	<u>32,541</u>	<u>52,072</u>	<u>198,536</u>

OPERATING DELIVERY PROGRAM 2019/20 TO 2020/21

		OPERATING Revenue		OPERATING Expenditure	
		2019/20	2020/21	2019/20	2020/21
Business Services					
2000	Business Services	0	0	459,101	470,834
2110	Financial Planning	-19,161,461	-19,420,712	3,804,693	3,817,830
2120	Financial Support	-37,573,426	-38,596,568	3,436,836	3,508,905
2130	Financial Logistics Property	-1,628,495	-1,676,820	6,009,266	6,237,888
2131	Plant & Fleet Management	-7,284,100	-7,329,020	7,612,705	7,748,980
2230	Business Systems	-5,808,944	-5,809,094	4,991,847	5,016,825
2300	Organisational Development	-5,424,403	-5,547,936	3,513,367	3,529,057
2400	Customer Services	-61,500	-53,100	3,309,249	3,492,040
Business Services		-76,942,329	-78,433,250	33,137,064	33,822,360
Sustainable Communities					
3000	Sustainable Places	0	0	441,842	453,835
3100	Community and Cultural Services	-45,000	0	1,418,329	1,386,641
3112	Library Service	-229,332	-234,832	1,960,871	2,017,679
3113	Regional Gallery	-34,220	-25,340	383,961	385,937
3114	Jetty Theatre	-227,240	-234,050	602,340	618,692
3115	Museum	-34,240	-5,915	348,624	342,081
3116	Community Venues	-106,490	-109,680	425,311	460,643
3117	Cultural & Creative Industries Development	-123,013	0	354,948	213,156
3118	Lifeguards	-15,000	-15,000	823,645	846,145

OPERATING DELIVERY PROGRAM 2019/20 TO 2020/21

		OPERATING Revenue		OPERATING Expenditure	
		2019/20	2020/21	2019/20	2020/21
3119	Sustainable Living & Community Programs	0	0	407,248	419,448
3121	Corporate Planning & Performance Reporting	-5,150	0	408,277	380,266
3122	Community Planning & Commissioning	-74,080	-22,700	650,221	603,722
3123	Corporate Sustainability	-222,099	-226,541	388,147	351,237
3210	Local Planning	-390,130	-62,000	2,710,662	2,115,045
3220	Development Assessment	-1,474,400	-1,606,040	2,317,712	2,380,785
3230	Compliance & Regulatory Enforcement	-786,020	-809,520	1,891,941	1,938,830
3231	Environmental & Public Health	-798,959	-829,495	915,963	943,109
3310	Industry & Destination Development	-219,997	-233,315	1,776,282	1,785,545
3320	Events	-93,161	-94,696	1,827,649	1,877,036
3322	International Stadium	-601,600	-617,450	1,570,502	1,603,221
3323	Local Sport	-168,510	-91,166	725,645	665,010
Sustainable Communities		-5,648,641	-5,217,740	22,350,120	21,788,065
Sustainable Infrastructure					
4000	Sustainable Infrastructure	-327,760	-336,540	2,499,956	2,457,471
4100	Infrastructure Construction & Maintenance	-83,320	-86,870	1,608,977	1,639,091
4111	CW Commercial Works	-8,324,073	-9,155,851	7,505,112	8,201,507
4120	Infrastructure Maintenance Water	-22,023,546	-23,024,533	19,953,453	19,998,483
4121	Infrastructure Maintenance Sewer	-30,492,783	-31,623,828	26,569,163	26,681,802
4131	Open Space Maintenance	-946,155	-872,060	6,729,291	6,818,863
4132	Roads Maintenance	-1,689,530	-1,733,630	19,792,778	20,352,686

OPERATING DELIVERY PROGRAM 2019/20 TO 2020/21

		OPERATING Revenue		OPERATING Expenditure	
		2019/20	2020/21	2019/20	2020/21
4133	Bridges, Jetty Structures & Boat Ramps Maintenance	0	0	1,000,660	1,030,630
4134	Footpaths, Cycleways & Bus Shelters Maintenance	0	0	1,169,515	1,224,620
4135	Parking Maintenance	0	0	478,550	494,300
4136	Drainage Maintenance	0	0	337,300	347,400
4138	Quarries	-84,000	-84,000	84,000	84,000
4143	Pumping Stations & Telemetry Operating	0	0	2,808,091	2,892,633
4200	Strategic Asset Management	-83,224	-84,056	324,280	331,811
4201	Financial Sustainability	-6,878,680	-7,064,404	1,413,492	1,455,898
4202	Community Facilities	-2,134,897	-2,192,514	376,115	379,458
4203	CBD Masterplan Works	-786,532	-807,768	228,533	239,209
4204	Jetty Foreshores Project	-273,375	-273,638	464,216	466,235
4212	Roads Infrastructure	0	0	1,754,462	1,754,462
4213	Bridges, Jetty Structures and Boat Ramps Infrastruc	-946,192	-971,739	30,000	55,000
4216	Drainage Infrastructure	-2,454,818	-2,508,354	2,516,182	2,452,580
4218	Domestic Waste Service Planning&Delivery	-21,445,477	-22,470,010	20,789,252	21,493,795
4219	Non Dom Waste Service Planning&Delivery	-7,514,796	-7,735,009	6,174,529	6,326,338
4220	Water	-365,000	-375,950	2,184,251	1,337,782
4221	Sewer	-40,400	-41,600	1,436,304	1,403,482
4231	Project Design & Survey	-208,000	-214,300	2,171,321	2,230,991
4232	Asset Strategies	-206,852	-213,059	1,253,684	1,297,070
4233	Asset Project Delivey	0	0	977,130	1,007,719

OPERATING DELIVERY PROGRAM 2019/20 TO 2020/21

	OPERATING Revenue		OPERATING Expenditure	
	2019/20	2020/21	2019/20	2020/21
Sustainable Infrastructure	-107,309,410	-111,869,713	132,630,597	134,455,319
General Manager				
5000 Office of the General Manager	0	0	1,855,741	2,207,464
5100 Business Improvement	0	0	425,699	425,141
5200 Governance Services	-172,000	-72,000	2,630,293	3,107,352
General Manager	-172,000	-72,000	4,911,733	5,739,957
Commercial Business Units				
6100 Holiday Parks & Reserves	0	0	290,876	299,600
6110 Park Beach Holiday Park (PBHP)	-5,144,260	-5,144,260	4,254,671	4,227,591
6120 Sawtell Beach Holiday Park (SBHP)	-3,267,092	-3,267,092	2,554,555	2,517,595
6130 Wlga Beach Holiday Park (WBHP)	-754,240	-754,240	722,009	711,489
6140 Wlga Lakeside Holiday Park (WLHP)	-832,198	-832,198	706,948	696,425
6200 Airport	-8,562,900	-8,827,320	7,128,315	7,252,294
6300 CitySmart Solutions	-3,510,555	-3,615,819	3,478,603	3,570,410
6400 Environmental Laboratory	-1,011,400	-1,042,500	748,150	769,684
Commercial Business Units	-23,082,645	-23,483,429	19,884,127	20,045,089
Total	-213,155,025	-219,076,132	212,913,642	215,850,790

CAPITAL DELIVERY PROGRAM 2019/20 TO 2020/21

		CAPITAL Revenue		CAPITAL Expenditure	
		2019/20	2020/21	2019/20	2020/21
Business Services					
2110	Financial Planning	-3,134,805	-3,229,903	3,134,805	3,229,903
2130	Financial Logistics Property	0	0	144,863	148,677
2131	Plant & Fleet Management	-892,900	-841,800	2,754,100	3,046,950
2230	Business Systems	0	0	902,097	911,782
2400	Customer Services	-2,600,000	0	2,600,000	86,951
Business Services		-6,627,705	-4,071,703	9,535,865	7,424,263
Sustainable Communities					
3112	Library Service	-32,280	0	32,280	33,250
3113	Regional Gallery	-95,000	0	95,000	0
3114	Jetty Theatre	0	0	58,000	59,740
3116	Community Venues	0	0	35,000	36,050
3118	Lifeguards	-60,000	-10,000	60,600	10,900
3122	Community Planning & Commissioning	0	0	195,143	0
3230	Compliance & Regulatory Enforcement	0	0	4,000	4,000
3310	Industry & Destination Development	0	0	7,396	0
3320	Events	-8,336,608	-4,006,355	8,336,608	4,006,355
3322	International Stadium	-70,000	-90,000	220,100	246,918
3323	Local Sport	-700,000	0	760,000	0
5000	Office of the General Manager	0	0	0	0

CAPITAL DELIVERY PROGRAM 2019/20 TO 2020/21

		CAPITAL Revenue		CAPITAL Expenditure	
		2019/20	2020/21	2019/20	2020/21
Sustainable Communities		-9,293,888	-4,106,355	9,804,127	4,397,213
Sustainable Infrastructure					
4000	Sustainable Infrastructure	-882,000	-882,000	882,000	882,000
4100	Infrastructure Construction & Maintenance	-78,000	-78,000	78,000	78,000
4120	Infrastructure Maintenance Water	0	0	6,017,596	6,438,984
4121	Infrastructure Maintenance Sewer	0	0	12,296,299	7,403,651
4201	Financial Sustainability	-1,633,500	0	6,984,688	5,608,506
4202	Community Facilities	-297,500	0	925,300	637,600
4203	CBD Masterplan Works	0	0	208,185	150,000
4204	Jetty Foreshores Project	-260,000	0	479,489	230,003
4211	Open Space Infrastructure	-2,087,384	-1,813,280	2,087,384	1,813,280
4212	Roads Infrastructure	-2,058,811	-4,449,571	4,597,342	7,048,387
4213	Bridges, Jetty Structures and Boat Ramps Infrastruc	0	0	916,192	916,739
4214	Footpaths, Cycleways & Bus Shelters Infrastructure	-3,000,188	-763,500	3,025,188	788,500
4215	Parking Infrastructure	-145,000	0	164,673	20,263
4216	Drainage Infrastructure	-478,250	-83,000	3,245,696	7,053,140
4218	Domestic Waste Service Planning&Delivery	0	0	100,000	100,000
4219	Non Dom Waste Service Planning&Delivery	0	0	100,000	100,000
4220	Water	-3,885,000	-3,992,591	10,334,700	13,826,391
4221	Sewer	-4,000,000	-4,146,000	10,974,934	16,406,684
4231	Project Design & Survey	0	0	20,900	21,500

CAPITAL DELIVERY PROGRAM 2019/20 TO 2020/21

	CAPITAL Revenue		CAPITAL Expenditure	
	2019/20	2020/21	2019/20	2020/21
Sustainable Infrastructure	-18,805,633	-16,207,942	63,438,567	69,523,630
General Manager				
5000 Office of the General Manager	-5,157,927	-40,478,951	5,157,927	40,445,701
General Manager	-5,157,927	-40,478,951	5,157,927	40,445,701
Commercial Business Units				
6110 Park Beach Holiday Park (PBHP)	0	0	1,230,000	150,000
6120 Sawtell Beach Holiday Park (SBHP)	0	0	200,000	0
6130 Wlga Beach Holiday Park (WBHP)	0	0	2,140,000	40,000
6140 Wlga Lakeside Holiday Park (WLHP)	0	0	400,000	0
6200 Airport	-5,101,250	0	6,298,471	1,868,987
6400 Environmental Laboratory	0	0	50,000	50,000
Commercial Business Units	-5,101,250	0	10,318,471	2,108,987
Total	-44,986,403	-64,864,951	98,254,957	123,899,794

BUDGETTED INCOME TO BE RESTRICTED - GENERAL ACCOUNT

Adopted Cost Centre / Description 2018/19	Adopted 2019/20	Adopted 2020/21
<u>Financial Planning</u>		
23,224 Hockey Association Loan Repayments	23,216	23,208
18,604 Toormina Community Preschool Loan Repays	18,593	18,591
3,257,231 T2S Savings	3,257,231	3,257,231
2,075,535 Developer Contributions Income	3,100,000	3,193,000
532,600 Interest on Investments - Reserves	606,500	624,700
320,000 Interest on Investments - Sec 94	500,000	515,000
6,227,194 Total	7,505,540	7,631,730
<u>Plant & Fleet Management</u>		
262,420 Surplus in Program	372,809	14,390
262,420 Total	372,809	14,390
<u>Business Systems</u>		
120,000 IT Conference Profit	120,000	120,000
120,000 Total	120,000	120,000
<u>Coastal Works</u>		
704,416 Surplus in Program	818,961	954,344
704,416 Total	818,961	954,344
<u>Corporate Sustainability</u>		
REERP Internal Loan Repayment (Water)	83,333	83,333
REERP Interest	21,046	17,143
0 Total	104,379	100,476
<u>Financial Sustainability</u>		
500,000 Jetty Structure	500,000	
500,000 Total	500,000	0
<u>Community Facilities</u>		
926,347 Surplus in Program	1,130,982	1,175,456
926,347 Total	1,130,982	1,175,456
<u>CBD Masterplan</u>		
Surplus in Program	13,466	88,767
537,665 Loan Repayments	427,565	427,565
537,665 Total	441,031	516,332
<u>Waste Planning & Delivery</u>		
Non Domestic Waste Planning & Delivery Surplus in 44,585 Program	1,240,267	1,308,671
18,347 T2S Savings - Domestic	18,347	18,347
Domestic Waste Planning & Delivery Surplus in 402,923 Program	1,062,641	1,398,368
465,855 Total	2,321,255	2,725,386
<u>Holiday Parks</u>		
Surplus in Program - Park Beach Holiday Park	342,389	1,469,969
Surplus in Program - Sawtell Beach Holiday Park	900,137	1,137,097
Surplus in Program - Woolgoolga Beach Holiday Park		121,551
Surplus in Program - Woolgoolga Lakeside Holiday Park		244,973
0 Total	1,242,526	2,973,590
<u>Coffs Harbour Regional Airport</u>		
500,000 Internal Loan Repayment	500,000	
120,518 Surplus in Program	1,724,433	1,752,739
620,518 Total	2,224,433	1,752,739
<u>CitySmart Solutions</u>		
32,798 Surplus in Program	31,952	45,409
32,798 Total	31,952	45,409
<u>Environmental Laboratory</u>		
4,926 Surplus in Program	244,784	255,316
4,926 Total	244,784	255,316
10,402,139 Total Income to be Restricted	17,058,652	18,265,168

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT

Adopted 2018/19	Item	Adopted 2019/20	Adopted 2020/21
	<u>Financial Planning</u>		
	S7.11 IT Module Improvements & Consulting	54,360	54,360
	S7.11 Working Group contribution to salaries	57,700	57,700
81,347	Developer Contributions Coordinator	49,392	50,876
81,347	Total	161,452	162,936
	<u>Financial Logistics & Property</u>		
	Nana Glen Pool Operating	110,000	113,300
25,000	Implement Masterplan for Master Key System		
25,000	Total	110,000	113,300
	<u>Business Systems</u>		
50,500	Telephony Upgrade		
50,500	Total	0	0
	<u>Library</u>		
	Library IT & Digital Assets	32,280	
2,000	S7.11 Library Books		
2,000	Total	32,280	0
	<u>Regional Gallery</u>		
	Regional Gallery Art Storage	95,000	
0	Total	95,000	0
	<u>Museum</u>		
	Off-Site Storage for Museum	30,000	
0	Total	30,000	0
	<u>Cultural & Creative Industries Development</u>		
	Cultural Strategic Plan & Performing Arts Centre	54,287	
	City Hill Cultural Dev Studies / Concept Design	68,726	
500,000	Gallery / Library Strategic Plans & Project Manag		
500,000	Total	123,013	0
	<u>Lifeguard Services</u>		
10,000	Lifeguard Equipment	50,000	
	S7.11 Beach Patrol Equipment	10,000	10,000
10,000	Total	60,000	10,000
	<u>Corporate Planning & Reporting</u>		
	Community Strategic Plan	5,150	
0	Total	5,150	0
	<u>Community Planning & Commissioning</u>		
	Community Facilities Plan	45,000	
	Seniors Planning	15,000	
	Youth Needs Analysis	37,000	
277,000	S7.11 Community Facilities - Corindi		
277,000	Total	97,000	0
	<u>Corporate Sustainability</u>		
500,000	REERP - Internal Loan (Water fund)		
13,006	REERP - Interest		
100,000	REERP - Renewable Energy Fund Allocation	100,000	100,000
181,044	REERP - Deficit in Program	5,280	1,395
794,050	Total	105,280	101,395
	<u>Local Planning</u>		
	Aboriginal Cultural Heritage Management Plan	40,000	
85,000	Park Beach Flood Mitigation Works		
85,000	Total	40,000	0
	<u>International Sports Stadium</u>		
	Coffs Coast Regional Hub (S7.11 Fwd Funded)	919,433	97,883
	Coffs Coast Regional Hub (Infrastructure Reserve)		1,453,873
	Chemical Washdown Facilities at Stadium	70,000	
2,400,000	EPIC Stadium Project		
	CEX Stadium & CCSLP 1 Sand Grooving		90,000
2,400,000	Total	989,433	1,641,756
	<u>Local Sport</u>		
	Northern Beaches Multi Purpose Centre	700,000	
	Tennis Facility Strategic & Business Plans	80,000	
0	Total	780,000	0

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT

Adopted 2018/19	Item	Adopted 2019/20	Adopted 2020/21
	<u>Roads Maintenance</u>		
	S2W Roads Maintenance	194,880	200,720
	Solitary Islands Way Handover Works - Conditioning Maint	69,470	71,560
	Pine Ck Way Handover Wks-Conditioning Maintenance	42,380	43,650
	0 Total	306,730	315,930
	<u>Financial Sustainability</u>		
	McLean Street Club room / kiosk	182,000	
	Boronia Park amenities	200,000	
	York St Amenities	446,500	
	Street Bin Replacement	210,000	
	Toormina Sports Fields Amenities Upgrade	345,000	
	Maclean Street Amenities Upgrade	250,000	
	0 Total	1,633,500	0
	<u>Community Facilities</u>		
	Park Beach Amenities (opp Caravan Park)	297,500	
	0 Total	297,500	0
	<u>Jetty Foreshores Project</u>		
	Stage 5 Jetty Foreshores Car Park	110,000	
	Stage 6 Consultation and Design	150,000	
	0 Total	260,000	0
	<u>Open Space SAM</u>		
50,000	S7.11 Beach Protection Works		
12,000	S7.11 Maclean St Digital Lighting	24,000	
372,000	S7.11 Drainage - High St Woolgoolga		
	S7.11 Sandy Beach BMX Track	2,000	18,000
477,600	S7.11 Richardson Park Works		
192,000	S7.11 Drainage - Ayrshire Park		
	S7.11 Combine St Oval Earthworks	10,000	146,000
204,000	S7.11 Geoff King Motors Park Drainage	204,000	
196,800	S7.11 Sawtell Toormina Sport & Recreation Drainage	9,840	186,960
156,000	S7.11 Toormina Oval Lighting	216,000	
144,000	S7.11 Polwarth Drive Sportsground Lighting	144,000	
	S7.11 Coramba Recreation Reserve Drainage	21,000	190,200
28,860	S7.11 Criterion Track Upgrade	259,740	
12,000	S7.11 Underground Services to BMX Amenity	12,000	108,000
	S7.11 Netball Training Facility at Toormina Sports Ground	19,325	
	S7.11 Nana Glen Sportsground Amenities	20,580	391,020
	S7.11 Nana Glen Equestrian Centre Earthworks	14,400	273,600
	S7.11 Korora Oval Fencing	105,600	
	S7.11 Coramba Recreation Reserve car parking	9,000	81,000
180,000	S7.11 Playground Pearce Dr (West Coffs)		20,000
	S7.11 Hearnes Lake Playground		15,000
	S7.11 Sandy Beach Playground	6,000	54,000
135,000	S7.11 Macauleys Beach Footpath		
	S7.11 Toormina Sports Complex Works		10,000
	S7.11 Hearnes Lake Open Space		49,500
	S7.11 H3 Coffs Creek Estuary CZ Grant	45,000	0
	S7.11 West Coffs Playground	202,500	0
	S7.11 Richardson Pk Irrigation/Lighting	400,000	0
	S7.11 Criterion Track Upgrade	28,860	0
	S7.11 North Bonville Playground		20,000
	S7.11 North Boambee Koala Highlands Land Purchase	60,639	
	S7.11 West Woolgoolga Sports Complex underground services	27,500	250,000
2,160,260	Total	1,841,984	1,813,280
	<u>Roads SAM</u>		
800,000	S7.11 West Coffs Local Collector Roads		
	S7.11 Park Beach Traffic Facilities		57,000
	S7.11 South Coffs Roads		450,000
	S7.11 North Bonville Collector Roads	35,000	1,000,000
	S7.11 West Korora Traffic Facilities		500,000
	S7.11 West Wlga Traffic Intersection Newmans Rd	100,000	1,060,000
	Airport Emergency Access Rd	370,000	
800,000	Total	505,000	3,067,000

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT

Adopted 2018/19	Item	Adopted 2019/20	Adopted 2020/21
	<u>Footpaths, Cycleways, Bus Shelters SAM</u>		
	Footpaths Program	1,200,000	600,000
500,000	S7.11 Moonee Cycleways		
150,000	S7.11 West Coffs Cycleways		
	S7.11 Moonee Forest Cycleway	700,000	0
	Upgrade Bus Stops to meet DDA Requirements	225,188	0
	S7.11 Sandy Beach Reserve Footpath & Bridge	120,000	0
	S7.11 West Woolgoolga Pedestrian / Cycleway Bridge	170,000	163,500
	S7.11 Corindi Beach Cycleway (Tasman)	160,000	
650,000	Total	2,575,188	763,500
	<u>Asset Planning & Projects</u>		
50,000	S7.11 Coffs Harbour Car Parking	50,000	
	Clive Joass Sports Pk Wlga - Carpark Upgrade	95,000	
50,000	Total	145,000	0
	<u>Drainage</u>		
	North Boambee Stormwater Management		83,000
	S7.11 West Coffs Flood Mit and Drainage Land Purchase	308,000	
	FMW - Antaries/Polaris CI Drainage	70,250	0
	FMW - Orchid/Boulevard Mullaway	100,000	0
810,766	Flood Mitigation Works	1,030,012	5,530,092
810,766	Total	1,508,262	5,613,092
	<u>Design & Technical Services</u>		
1,000,000	S7.11 West Coffs Community Park		
58,000	S7.11 Flood Mitigation & Drainage Resv West Coffs		
1,058,000	Total	0	0
	<u>Business Improvement</u>		
370,502	Ongoing Business Improvement	391,408	390,850
370,502	Total	391,408	390,850
	<u>Governance Services</u>		
200,000	Prosper Coffs Harbour Ltd	100,000	
200,000	Total	100,000	0
	<u>Holiday Parks</u>		
	Deficit in Program - Wlga Beach Holiday Park	1,988,969	
	Deficit in Program - Wlga Lakeside Holiday Park	165,550	
0	Total	2,154,519	0
	<u>Office of General Manager</u>		
	Library & Art Gallery Additional Capital Services	4,737,927	3,309,793
	L&AG Change Management Additional Capital Services	420,000	
0	Total	5,157,927	3,309,793
10,324,425	Total Expenditure from Restricted	19,505,626	17,302,832

BUDGETTED INCOME TO BE RESTRICTED - WATER ACCOUNT

Adopted 2018/19	Item	Adopted 2019/20	Adopted 2020/21
<u>Water</u>			
90,284	T2S Savings	90,284	90,284
90,284	Total	90,284	90,284
<u>Water Infrastructure Maintenance</u>			
3,348,386	Developer Contributions - S64	3,300,000	3,390,000
3,348,386	Total	3,300,000	3,390,000
<u>Untied Funding Program</u>			
355,000	Interest on Investments - Reserves	385,000	421,000
3,000	Interest on Investments - S64	3,500	4,000
358,000	Total	388,500	425,000
3,796,670	Total Income to be Restricted	3,778,784	3,905,284

BUDGETTED EXPENDITURE FROM RESTRICTED - WATER ACCOUNT

Adopted 2018/19	Item	Adopted 2019/20	Adopted 2020/21
<u>Water Infrastructure Maintenance</u>			
96,680	Capital Infrastructure - Unexpended Loan	3,039,251	4,762,351
3,348,386	Capital Infrastructure - S64	3,300,000	3,390,000
3,445,066	Total	6,339,251	8,152,351
3,445,066	Total Expenditure from Restricted	6,339,251	8,152,351

BUDGETTED INCOME TO BE RESTRICTED - SEWER ACCOUNT

Adopted 2018/19	Item	Adopted 2019/20	Adopted 2020/21
	<u>Sewer</u>		
474,882	T2S Savings	474,882	474,882
474,882	Total	474,882	474,882
	<u>Sewer Infrastructure Maintenance</u>		
	Unexpended Loan		
3,202,960	Developer Contributions - Sec 64	3,200,000	3,296,000
3,202,960	Total	3,200,000	3,296,000
	<u>Untied Funding Program</u>		
567,500	Interest on Investments - Reserves	610,000	667,000
1,500	Interest on Investments - S64	1,500	1,500
569,000	Total	611,500	668,500
4,246,842	Total Income to be Restricted	4,286,382	4,439,382

BUDGETTED EXPENDITURE FROM RESTRICTED - SEWER ACCOUNT

Adopted 2018/19	Item	Adopted 2019/20	Adopted 2020/21
	<u>Sewer Infrastructure Maintenance</u>		
3,087,040	Capital Infrastructure - Unexpended Loan	5,926,340	4,928,557
3,202,960	Capital Infrastructure - S64	3,200,000	3,296,000
6,290,000	Total	9,126,340	8,224,557
6,290,000	Total Expenditure from Restricted	9,126,340	8,224,557

BUDGETTED INCOME TO BE RESTRICTED - GENERAL ACCOUNT

Adopted 2018/19 Reserve	Adopted 2019/20	Adopted 2020/21
120,518 Airport - Surplus in Program	1,724,433	1,752,739
32,798 CitySmart Solutions - Surplus in Program	31,952	45,409
CBD - Surplus in Program	13,466	88,767
211,325 Coastal Works	409,481	286,303
926,347 Community Facilities - Surplus in Program	1,130,982	1,175,456
44,585 Non Domestic Waste - Surplus in Program	1,240,267	1,308,671
402,923 Domestic Waste - Surplus in Program	1,062,641	1,398,368
1,079,493 Employees Leave Entitlement	969,374	469,364
4,926 Environmental Lab - Surplus in Program	244,784	255,316
Holiday Parks - Surplus in Program	1,242,526	2,973,590
993,091 Infrastructure Renewal Fund	909,480	668,041
532,600 Interest on Reserves	606,500	624,700
262,420 Plant	372,809	14,390
0 Renewable Energy Fund	0	0
2,395,535 Section 94	3,600,000	3,708,000
120,000 Strategic Initiatives Fund	120,000	120,000
3,257,231 T2S Savings - General Fund	3,257,231	3,257,231
18,347 T2S Savings - Waste Fund	18,347	18,347
Unexpended Loan	104,379	100,476
10,402,139	17,058,652	18,265,168

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT

Airport	370,000	0
1,188,000 Car Parking	0	0
0 CBD - Deficit in Program	0	0
Community Facilities	2,607,500	713,300
0 Environmental Lab - Deficit in Program	0	0
Holiday Parks - Deficit in Program	2,154,519	0
575,500 Infrastructure Renewal Fund	0	1,543,873
10,000 Plant	50,000	0
Pine Ck Way Handover Funds	42,380	43,650
294,050 Renewable Energy Fund	105,280	101,395
Revotes Reserve	325,150	0
SRV Revotes Reserve	1,633,500	0
Sappire to Woolgoolga Handover funds	264,350	272,280
5,078,607 Section 94	4,801,057	5,397,599
1,412,000 Stategic Initiatives	260,013	0
370,502 T2S	5,581,615	3,700,643
1,395,766 Unexpended Loan	1,310,262	5,530,092
0 Non Domestic Waste - Deficit in Program	0	0
10,324,425	19,505,626	17,302,832

BUDGETTED INCOME TO BE RESTRICTED - WATER ACCOUNT

358,000 Interest on Reserves	388,500	425,000
3,348,386 Section 64 - Water	3,300,000	3,390,000
90,284 T2S Savings - Water Fund	90,284	90,284
3,796,670	3,778,784	3,905,284

BUDGETTED EXPENDITURE FROM RESTRICTED - WATER ACCOUNT

96,680 Unexpended Loan - Water	3,039,251	4,762,351
3,348,386 Section 64 - Water	3,300,000	3,390,000
3,445,066	6,339,251	8,152,351

BUDGETTED INCOME TO BE RESTRICTED - SEWER ACCOUNT

569,000 Interest on Reserves	611,500	668,500
3,202,960 Section 64 - Sewer	3,200,000	3,296,000
Unexpended Loan - Sewer	0	0
474,882 T2S Savings - Sewer Fund	474,882	474,882
4,246,842	4,286,382	4,439,382

BUDGETTED EXPENDITURE FROM RESTRICTED - SEWER ACCOUNT

3,087,040 Unexpended Loan - Sewer	5,926,340	4,928,557
3,202,960 Section 64 - Sewer	3,200,000	3,296,000
6,290,000	9,126,340	8,224,557

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Business Services		2019/20	2020/21
Cost Centre	2000	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
2000101	Business Services General	413,107	424,840
2000497	Overheads Allocation	45,994	45,994
Total Operating Expense		459,101	470,834
OPERATING RESULT		459,101	470,834
2000	Business Services	459,101	470,834

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Financial Planning		2019/20	2020/21
Cost Centre	2110	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
2110101	Financial Planning General	1,000,607	964,611
2110102	Procurement Salaries	422,584	435,355
2110117	Contribution to Fire & Rescue NSW	520,200	503,100
2110118	Contribution to SES	117,450	118,100
2110140	Stores Operating Expenses	10,000	10,030
2110141	Developer Contributions Plan Coordinator	214,066	217,126
2110142	EL Financial Planning Projects	377,482	396,112
2110711	Hockey Assoc Loan Interest Repays	4,240	2,861
2110712	Toormina Community Preschool Loan Interest Repays	2,764	2,035
2110713	Interest on Investments - General	28,800	28,800
2110714	Interest on Investments - Reserves	606,500	624,700
2110717	Interest on Investments - Sec 94	500,000	515,000
Total Operating Expense		3,804,693	3,817,830
Operating Revenue			
<u>Lineitem</u>			
2110101	Financial Planning General	-72,700	-72,700
2110141	Developer Contributions Plan Coordinator	-214,066	-217,126
2110497	Overheads Allocation	-3,308,306	-3,308,306
2110702	S7:11 Recoupment	-35,000	-30,000
2110711	Hockey Assoc Loan Interest Repays	-4,240	-2,861
2110712	Toormina Community Preschool Loan Interest Repays	-2,764	-2,035
2110713	Interest on Investments - General	-400,000	-405,000
2110714	Interest on Investments - Reserves	-606,500	-624,700
2110715	EL Interest on Investments	-3,000	-3,000
2110716	Administration Contributions Revenue	-4,512,538	-4,513,048
2110717	Interest on Investments - Sec 94	-500,000	-515,000
2110718	Financial Assistance Grant	-7,653,690	-7,852,690
2110719	Dividend Revenue	-1,807,957	-1,833,366

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Financial Planning		2019/20	2020/21
Cost Centre	2110	ESTIMATE	ESTIMATE
2110730	Building Long Service Levy Income	-5,700	-5,880
2110731	Southern Phone Company Dividend	-35,000	-35,000
Total Operating Revenue		-19,161,461	-19,420,712
OPERATING RESULT		-15,356,768	-15,602,882
Capital Expense			
<u>Lineitem</u>			
2110812	Hockey Assoc Loan Principal Repayments	18,976	20,347
2110813	Toormina Community Preschool Loan Principal Repayme	15,829	16,556
2110817	Developer Contributions Income (General Fund)	3,100,000	3,193,000
Total Capital Expense		3,134,805	3,229,903
Capital Revenue			
<u>Lineitem</u>			
2110812	Hockey Assoc Loan Principal Repayments	-18,976	-20,347
2110813	Toormina Community Preschool Loan Principal Repayme	-15,829	-16,556
2110817	Developer Contributions Income (General Fund)	-3,100,000	-3,193,000
Total Capital Revenue		-3,134,805	-3,229,903
CAPITAL RESULT		0	0
Reserve Expense			
<u>Lineitem</u>			
2110799	Transfer to and from Reserves	3,257,231	3,257,231
Total Reserve Expense		3,257,231	3,257,231
Reserve Revenue			
<u>Lineitem</u>			
Total Reserve Revenue		0	0
RESERVE MOVEMENTS		3,257,231	3,257,231
2110	Financial Planning	-12,099,537	-12,345,651

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Financial Support		2019/20	2020/21
Cost Centre	2120	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
2120101	Financial Support General	1,503,728	1,548,892
2120140	Valuation Fees	188,010	193,650
2120141	Asset Revaluation Fees	100,000	75,000
2120142	Australia Post - Agency Arrangement	46,300	47,700
2120143	Meter Reading	407,067	419,183
2120144	Rates Notices Printing & Stationery	120,000	123,600
2120498	Financial Support - Depreciation	971,731	1,000,880
2120720	General Fund Rates	100,000	100,000
Total Operating Expense		3,436,836	3,508,905
Operating Revenue			
<u>Lineitem</u>			
2120101	Financial Support General	-50,000	-50,000
2120143	Meter Reading	-407,777	-419,183
2120720	General Fund Rates	-34,668,906	-35,631,484
2120721	General Rates - Pensioner Subsidy	-921,575	-930,790
2120741	EL Revenue	-1,326,648	-1,364,605
2120743	Extra Charges	-198,520	-200,506
Total Operating Revenue		-37,573,426	-38,596,568
OPERATING RESULT		-34,136,590	-35,087,663
2120	Financial Support	-34,136,590	-35,087,663

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Financial Logistics Property		2019/20	2020/21
Cost Centre	2130	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
2130101	Financial Logistics General	692,534	722,253
2130111	Loan Interest Repayments	55,659	51,838
2130141	Community Village Properties Operating	174,900	170,167
2130142	Buildings Operations	1,348,250	1,448,625
2130150	Sawtell Toormina Sport/Rec Club Maint Cont'n	17,000	17,000
2130151	Coramba Sportsground Maint Cont'n	25,000	25,000
2130170	Furniture /Office Equip Minor Purchases	16,050	16,500
2130180	Pool Contractors Lease	428,200	440,920
2130181	Pool Pumps & Equipment Maint	78,437	80,790
2130497	Overheads Allocation	121,145	121,145
2130498	Depreciation	2,566,941	2,643,950
2130516	Public Amenities Expenses	475,770	490,100
2130743	Property Rentals	9,380	9,600
Total Operating Expense		6,009,266	6,237,888
Operating Revenue			
<u>Lineitem</u>			
2130141	Community Village Properties Operating	-312,800	-321,750
2130142	Buildings Operations	-479,280	-493,630
2130180	Pool Contractors Lease	-110,000	-113,300
2130740	Mall Kiosk Table Rental	-30,900	-31,800
2130742	State Park Admin Fees	-36,355	-37,440
2130743	Property Rentals	-659,160	-678,900
Total Operating Revenue		-1,628,495	-1,676,820
OPERATING RESULT		4,380,771	4,561,068
Capital Expense			
<u>Lineitem</u>			
2130512	Loan Principal Repayments	119,863	123,677
2130518	Implement Masterplan for master key system	25,000	25,000

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Financial Logistics Property		2019/20	2020/21
Cost Centre	2130	ESTIMATE	ESTIMATE
Total Capital Expense		144,863	148,677
Capital Revenue			
<u>Lineitem</u>			
Total Capital Revenue		0	0
CAPITAL RESULT		144,863	148,677
2130	Financial Logistics Property	4,525,634	4,709,745

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Plant & Fleet Management		2019/20	2020/21
Cost Centre	2131	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
2131101	Plant and Fleet General	645,885	692,124
2131119	Dividend Payable to General a/c	727,157	727,157
2131140	Workshop Operating	53,150	54,750
2131141	Small Tools Operating	15,700	16,200
2131142	Driver Training	2,000	2,100
2131145	Major Plant Operating	3,199,100	3,279,100
2131146	Minor Plant Operating	70,000	0
2131152	Contribution to Depot Expenses	31,720	32,670
2131497	Overheads Allocation	279,379	279,379
2131498	Depreciation	2,562,614	2,639,500
2131802	Contribution to Depot Upgrade	26,000	26,000
Total Operating Expense		7,612,705	7,748,980
Operating Revenue			
<u>Lineitem</u>			
2131142	Driver Training	-16,200	-16,500
2131145	Major Plant Operating	-5,868,500	-6,015,200
2131146	Minor Plant Operating	-135,000	0
2131714	Interest on Investments	-300,000	-305,000
2131731	Plant Recoveries Oncost Levy	-406,100	-418,220
2131732	Rebates	-181,200	-186,600
2131733	Leased Vehicle Recoveries	-377,100	-387,500
Total Operating Revenue		-7,284,100	-7,329,020
OPERATING RESULT		328,605	419,960
Capital Expense			
<u>Lineitem</u>			
2131540	Plant Replacement	2,754,100	3,046,950
Total Capital Expense		2,754,100	3,046,950
Capital Revenue			
<u>Lineitem</u>			
2131540	Plant Replacement	-842,900	-791,800

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Plant & Fleet Management		2019/20	2020/21
Cost Centre	2131	ESTIMATE	ESTIMATE
2131541	Contributions to Additional Plant Purch.	-50,000	-50,000
Total Capital Revenue		-892,900	-841,800
CAPITAL RESULT		1,861,200	2,205,150
Reserve Expense			
<u>Lineitem</u>			
2131799	Transfer to and from Reserves	372,809	14,390
Total Reserve Expense		372,809	14,390
Reserve Revenue			
<u>Lineitem</u>			
2131799	Transfer to and from Reserves	0	0
Total Reserve Revenue		0	0
RESERVE MOVEMENTS		372,809	14,390
2131	Plant & Fleet Management	2,562,614	2,639,500

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Business Systems		2019/20	2020/21
Cost Centre	2230	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
2230101	Business Systems General	1,868,858	1,925,773
2230140	Consultancy Costs	38,934	40,102
2230141	Computer Hardware Maintenance	38,600	39,750
2230142	Computer Software Operating	2,113,237	2,142,100
2230145	Procure Telstra Location insights	85,000	0
2230160	Stationery, Printing & Paper	31,500	32,450
2230161	Rural House Numbering	2,000	2,050
2230162	Telephone Charges	153,900	158,500
2230498	Depreciation	539,818	556,100
2230702	IT Conference	120,000	120,000
Total Operating Expense		4,991,847	5,016,825
Operating Revenue			
<u>Lineitem</u>			
2230497	Overheads Allocation	-5,679,744	-5,679,744
2230701	Business System Income	-9,200	-9,350
2230702	IT Conference	-120,000	-120,000
Total Operating Revenue		-5,808,944	-5,809,094
OPERATING RESULT		-817,097	-792,269
Capital Expense			
<u>Lineitem</u>			
2230530	Computer Hardware and Software	652,097	661,782
2230541	Corporate Software Investment Fund	250,000	250,000
Total Capital Expense		902,097	911,782
Capital Revenue			
<u>Lineitem</u>			
Total Capital Revenue		0	0
CAPITAL RESULT		902,097	911,782
2230	Business Systems	85,000	119,513

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Organisational Development		2019/20	2020/21
Cost Centre	2300	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
2300101	Organisational Development General	1,292,114	1,279,244
2300140	Health & Wellbeing Program	62,000	63,860
2300141	Occupation Health & Safety Act Exp	29,850	30,750
2300142	Recognition of Service/Incentives	10,600	10,900
2300143	Employee Assistance Program	20,600	20,900
2300144	Organisational Development Consulting	9,000	9,300
2300145	WHS/ Hazard & Risk Management	7,200	7,400
2300148	Oncost Recovery OD	2,082,003	2,106,703
Total Operating Expense		3,513,367	3,529,057
Operating Revenue			
<u>Lineitem</u>			
2300148	Oncost Recovery OD	-3,993,039	-4,116,572
2300497	Overheads Allocation	-1,331,364	-1,331,364
2300706	Contn to Allainz OH&S Projects	-100,000	-100,000
Total Operating Revenue		-5,424,403	-5,547,936
OPERATING RESULT		-1,911,036	-2,018,879
2300	Organisational Development	-1,911,036	-2,018,879

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Customer Services		2019/20	2020/21
Cost Centre	2400	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
2400101	Customer Services General	2,392,689	2,465,251
2400140	Cemetery Plaques Administration	39,400	40,500
2400141	Postage, Office and Advertising Costs	174,900	180,150
2400142	Sundry Administration	22,520	23,260
2400150	Records Repository Project	40,000	40,000
2400180	Loan Interest Repayments	0	103,139
2400497	Overheads Allocation	639,740	639,740
Total Operating Expense		3,309,249	3,492,040
Operating Revenue			
<u>Lineitem</u>			
2400101	Customer Services General	-10,000	0
2400140	Cemetery Plaques Administration	-50,300	-51,800
2400142	Sundry Administration	-1,200	-1,300
Total Operating Revenue		-61,500	-53,100
OPERATING RESULT		3,247,749	3,438,940
Capital Expense			
<u>Lineitem</u>			
2400512	Offsite Storage Facility	2,600,000	0
2400515	Loan Principal Repayments	0	86,951
Total Capital Expense		2,600,000	86,951
Capital Revenue			
<u>Lineitem</u>			
2400801	Proposed Loan Drawdown - Offsite Storage Facility	-2,600,000	0
Total Capital Revenue		-2,600,000	0
CAPITAL RESULT		0	86,951
2400	Customer Services	3,247,749	3,525,891

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Sustainable Places		2019/20	2020/21
Cost Centre	3000	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3000101	Sustainable Communities General	404,805	416,798
3000497	Overheads Allocation	37,037	37,037
Total Operating Expense		441,842	453,835
OPERATING RESULT		441,842	453,835
3000	Sustainable Places	441,842	453,835

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Community and Cultural Services		2019/20	2020/21
Cost Centre	3100	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3100101	Community/ Cultural Services General	487,100	455,412
3100497	Overheads Allocation	931,229	931,229
Total Operating Expense		1,418,329	1,386,641
Operating Revenue			
<u>Lineitem</u>			
3100101	Community/ Cultural Services General	-45,000	0
Total Operating Revenue		-45,000	0
OPERATING RESULT		1,373,329	1,386,641
3100	Community and Cultural Services	1,373,329	1,386,641

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Library Service		2019/20	2020/21
Cost Centre	3112	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3112101	Library General	1,509,750	1,552,429
3112140	Toormina Branch Library Operating	48,626	50,085
3112141	Woolgoolga Branch Library Operating	49,390	51,430
3112142	City Centre Library Operating	78,460	80,810
3112143	Library IT Systems Operating	58,035	59,800
3112144	Library Book Purchases	216,610	223,125
3112145	S7:11 Library Books	0	0
Total Operating Expense		1,960,871	2,017,679
Operating Revenue			
<u>Lineitem</u>			
3112101	Library General	-3,250	0
3112730	Library Per Capita Subsidy	-184,982	-192,532
3112731	Library Fees and Charges	-41,100	-42,300
Total Operating Revenue		-229,332	-234,832
OPERATING RESULT		1,731,539	1,782,847
Capital Expense			
<u>Lineitem</u>			
3112510	Library Asset Purchases	32,280	33,250
Total Capital Expense		32,280	33,250
Capital Revenue			
<u>Lineitem</u>			
3112510	Library Asset Purchases	-32,280	0
Total Capital Revenue		-32,280	0
CAPITAL RESULT		0	33,250
3112	Library Service	1,731,539	1,816,097

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Regional Gallery		2019/20	2020/21
Cost Centre	3113	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3113101	Regional Art Gallery Operating	347,461	357,824
3113141	STILL Operating	36,500	28,113
Total Operating Expense		383,961	385,937
Operating Revenue			
<u>Lineitem</u>			
3113101	Regional Art Gallery Operating	-11,345	-11,680
3113141	STILL Operating	-22,875	-13,660
Total Operating Revenue		-34,220	-25,340
OPERATING RESULT		349,741	360,597
Capital Expense			
<u>Lineitem</u>			
3113505	Regional Gallery Art Storage	95,000	0
Total Capital Expense		95,000	0
Capital Revenue			
<u>Lineitem</u>			
3113505	Regional Gallery Art Storage	-95,000	0
Total Capital Revenue		-95,000	0
CAPITAL RESULT		0	0
3113	Regional Gallery	349,741	360,597

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Jetty Theatre		2019/20	2020/21
Cost Centre	3114	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3114142	JMT Operations	602,340	618,692
Total Operating Expense		602,340	618,692
Operating Revenue			
<u>Lineitem</u>			
3114142	JMT Operations	-227,240	-234,050
Total Operating Revenue		-227,240	-234,050
OPERATING RESULT		375,100	384,642
Capital Expense			
<u>Lineitem</u>			
3114520	JMT Improvements	58,000	59,740
Total Capital Expense		58,000	59,740
CAPITAL RESULT		58,000	59,740
3114	Jetty Theatre	433,100	444,382

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Museum		2019/20	2020/21
Cost Centre	3115	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3115145	Museum Operating	318,624	327,081
3115146	Off-Site Storage for Museum Collection	30,000	0
3115149	Museum Systems	0	15,000
Total Operating Expense		348,624	342,081
Operating Revenue			
<u>Lineitem</u>			
3115145	Museum Operating	-4,240	-5,915
3115146	Off-Site Storage for Museum Collection	-30,000	0
Total Operating Revenue		-34,240	-5,915
OPERATING RESULT		314,384	336,166
3115	Museum	314,384	336,166

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Community Venues		2019/20	2020/21
Cost Centre	3116	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3116101	Community Venues General	260,821	297,386
3116140	Bunker Cartoon Gallery Operating	79,250	74,677
3116143	Community Village Operating	82,150	85,400
3116144	Outreach Program	3,090	3,180
Total Operating Expense		425,311	460,643
Operating Revenue			
<u>Lineitem</u>			
3116143	Community Village Operating	-103,400	-106,500
3116144	Outreach Program	-3,090	-3,180
Total Operating Revenue		-106,490	-109,680
OPERATING RESULT		318,821	350,963
Capital Expense			
<u>Lineitem</u>			
3116504	Community Village Capital Works	30,000	30,900
3116505	Sportz Central Capital Works	5,000	5,150
Total Capital Expense		35,000	36,050
CAPITAL RESULT		35,000	36,050
3116	Community Venues	353,821	387,013

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Cultural & Creative Industries Development		2019/20	2020/21
Cost Centre	3117	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3117101	Cultural & Creative Industries Development General	79,695	82,086
3117139	Sth Solitary Island Lighthouse Optic Man Plan	25,000	0
3117142	Cultural Strategic Plan & Performing Arts	54,287	0
3117144	Arts & Cultural Development Grants	38,400	39,565
3117145	Arts Mid North Coast Contribution	16,340	16,830
3117147	Engagement HQ Platform Subscription	27,500	28,325
3117148	MyCoffs Connect Subscription	20,000	20,600
3117151	City Hill Cultural Dev Studies/Concept Design	68,726	0
3117154	Community & Cultural Group Project Fund	25,000	25,750
Total Operating Expense		354,948	213,156
Operating Revenue			
<u>Lineitem</u>			
3117142	Cultural Strategic Plan & Performing Arts	-54,287	0
3117151	City Hill Cultural Dev Studies/Concept Design	-68,726	0
Total Operating Revenue		-123,013	0
OPERATING RESULT		231,935	213,156
3117	Cultural & Creative Industries Development	231,935	213,156

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Lifeguards		2019/20	2020/21
Cost Centre	3118	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3118140	Lifeguards Expenses	721,053	742,587
3118141	Lifeguard Strategic Plan	4,240	4,370
3118142	Lifeguard Structures & Facilities Maintenance	16,718	17,220
3118143	Remote Supervision	11,146	11,480
3118144	Beach Safety Education	20,000	20,000
3118146	Surf Life Saving Club Subsidies	50,488	50,488
Total Operating Expense		823,645	846,145
Operating Revenue			
<u>Lineitem</u>			
3118144	Beach Safety Education	-15,000	-15,000
Total Operating Revenue		-15,000	-15,000
OPERATING RESULT		808,645	831,145
Capital Expense			
<u>Lineitem</u>			
3118505	S7:11 Beach Storage Facilities	50,000	0
3118506	Beach Patrol Equipment	10,600	10,900
Total Capital Expense		60,600	10,900
Capital Revenue			
<u>Lineitem</u>			
3118505	S7:11 Beach Storage Facilities	-50,000	0
3118506	Beach Patrol Equipment	-10,000	-10,000
Total Capital Revenue		-60,000	-10,000
CAPITAL RESULT		600	900
3118	Lifeguards	809,245	832,045

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Sustainable Living & Community Programs		2019/20	2020/21
Cost Centre	3119	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3119101	Sustainable Living & Community General	122,862	126,548
3119110	Road Safety Program RSO Salary & On-costs	71,834	73,990
3119112	Community Safety Program	1,060	1,090
3119140	EL Sustainable Living & Community Programs	103,000	106,090
3119145	Multicultural Programs	28,428	29,285
3119147	Seniors Programs	4,635	4,775
3119148	Youth Programs	6,750	6,960
3119149	Awareness & Education Programs	2,320	2,390
3119150	Sustainable Living Programs	64,814	66,730
3119152	Disability Inclusion Programs	1,545	1,590
3119497	Overheads Allocation	0	0
Total Operating Expense		407,248	419,448
Operating Revenue			
<u>Lineitem</u>			
Total Operating Revenue		0	0
OPERATING RESULT		407,248	419,448
3119	Sustainable Living & Community Programs	407,248	419,448

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Corporate Planning & Performance Reporting		2019/20	2020/21
Cost Centre	3121	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3121101	Community Planning & Perform General	247,939	255,378
3121140	Community Strategic Plan	10,450	25,000
3121141	Community Satisfaction Survey	35,000	0
3121142	Community Wellbeing Survey	15,000	0
3121497	Overheads Allocation	99,888	99,888
Total Operating Expense		408,277	380,266
Operating Revenue			
<u>Lineitem</u>			
3121140	Community Strategic Plan	-5,150	0
Total Operating Revenue		-5,150	0
OPERATING RESULT		403,127	380,266
3121	Corporate Planning & Performance Reporting	403,127	380,266

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Community Planning & Commissioning		2019/20	2020/21
Cost Centre	3122	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3122101	Community Plan & Commission General	380,589	392,007
3122111	Loan 454 Interest Repayments	48,786	0
3122142	Access and Inclusion Planning	1,500	1,545
3122144	Multicultural Planning	1,590	1,640
3122145	Indigenous Planning	26,670	27,020
3122146	Social Planning	15,000	0
3122152	Youth Needs Analysis	37,000	37,000
3122155	Community Services Projects	22,240	23,660
3122156	Donations Program	116,846	120,850
Total Operating Expense		650,221	603,722
Operating Revenue			
<u>Lineitem</u>			
3122101	Community Plan & Commission General	-22,080	-22,700
3122146	Social Planning	-15,000	0
3122152	Youth Needs Analysis	-37,000	0
Total Operating Revenue		-74,080	-22,700
OPERATING RESULT		576,141	581,022
Capital Expense			
<u>Lineitem</u>			
3122812	Loan Principal Repayments	195,143	0
Total Capital Expense		195,143	0
Capital Revenue			
<u>Lineitem</u>			
Total Capital Revenue		0	0
CAPITAL RESULT		195,143	0
3122	Community Planning & Commissioning	771,284	581,022

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Corporate Sustainability		2019/20	2020/21
Cost Centre	3123	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3123101	Corporate Sustainability General	101,647	104,697
3123140	Regional State of the Environment Reporting	2,600	2,680
3123141	Corporate Emissions Reporting	45,000	0
3123142	REERP	223,000	227,460
3123143	Corporate Sustainability Initiatives	15,900	16,400
Total Operating Expense		388,147	351,237
Operating Revenue			
<u>Lineitem</u>			
3123142	REERP	-222,099	-226,541
Total Operating Revenue		-222,099	-226,541
OPERATING RESULT		166,048	124,696
Capital Expense			
<u>Lineitem</u>			
Total Capital Expense		0	0
Capital Revenue			
<u>Lineitem</u>			
Total Capital Revenue		0	0
CAPITAL RESULT		0	0
Reserve Expense			
<u>Lineitem</u>			
3123799	Transfer to and from Reserves	104,379	100,476
Total Reserve Expense		104,379	100,476
Reserve Revenue			
<u>Lineitem</u>			
3123799	Transfer to and from Reserves	-105,280	-101,395
Total Reserve Revenue		-105,280	-101,395
RESERVE MOVEMENTS		-901	-919
3123	Corporate Sustainability	165,147	123,777

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Local Planning		2019/20	2020/21
Cost Centre	3210	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3210101	Local Planning General	1,341,414	1,411,230
3210105	Flood subscriptions / licences	10,100	10,400
3210138	Integrated Transport Plan for Coffs Harbour	250,000	0
3210140	Local Growth Management Strategy	150,000	0
3210141	Heritage Program	29,090	29,900
3210142	LEP Review	18,000	0
3210145	Planning Studies	120,000	50,000
3210147	Public Realm Strategy	100,000	0
3210151	Maint of Land Use Controls for E-Planning & S149 Certs	90,000	45,000
3210152	Aboriginal Cultural Heritage Management Plan	40,000	0
3210161	EL Orara River Rehab Project	202,700	205,449
3210162	EL Planning - Management of Biodiversity	123,600	127,308
3210190	Coastal Hazard & Estuary Studies	42,000	42,000
3210497	Overheads Allocation	193,758	193,758
Total Operating Expense		2,710,662	2,115,045
Operating Revenue			
<u>Lineitem</u>			
3210101	Local Planning General	-100,630	0
3210138	Integrated Transport Plan for Coffs Harbour	-187,500	0
3210141	Heritage Program	-12,000	-12,000
3210152	Aboriginal Cultural Heritage Management Plan	-40,000	0
3210160	EL Local Planning Projects	-50,000	-50,000
Total Operating Revenue		-390,130	-62,000
OPERATING RESULT		2,320,532	2,053,045
Capital Expense			
<u>Lineitem</u>			
Total Capital Expense		0	0
Capital Revenue			
<u>Lineitem</u>			

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Local Planning	2019/20	2020/21
Cost Centre 3210	ESTIMATE	ESTIMATE
Total Capital Revenue	0	0
CAPITAL RESULT	0	0
3210 Local Planning	2,320,532	2,053,045

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Development Assesment		2019/20	2020/21
Cost Centre	3220	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3220101	Development Assesment General	2,087,484	2,150,557
3220497	Overheads Allocation	230,228	230,228
Total Operating Expense		2,317,712	2,380,785
Operating Revenue			
<u>Lineitem</u>			
3220101	Development Assesment General	-45,100	-46,600
3220730	Development Assessment Income	-1,429,300	-1,559,440
Total Operating Revenue		-1,474,400	-1,606,040
OPERATING RESULT		843,312	774,745
3220	Development Assesment	843,312	774,745

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Compliance & Regulatory Enforcement		2019/20	2020/21
Cost Centre	3230	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3230101	Compliance & Regulatory Enforcement General	1,264,248	1,302,480
3230140	Animal Impounding	148,300	152,800
3230141	Parking Operating & Fines	137,602	141,759
3230160	EL Compliance & Regulatory Enf - Manag of Biodiversity	0	0
3230497	Overheads Allocation	341,791	341,791
Total Operating Expense		1,891,941	1,938,830
Operating Revenue			
<u>Lineitem</u>			
3230101	Compliance & Regulatory Enforcement General	-103,500	-106,600
3230140	Animal Impounding	-150,100	-154,600
3230141	Parking Operating & Fines	-391,220	-402,900
3230721	Ordinance Inspection Fines	-50,100	-51,600
3230722	Pool Inspections & Certifications	-55,600	-57,260
3230723	Fire Services Certifications	-35,500	-36,560
Total Operating Revenue		-786,020	-809,520
OPERATING RESULT		1,105,921	1,129,310
Capital Expense			
<u>Lineitem</u>			
3230520	Equipment Purchases	4,000	4,000
Total Capital Expense		4,000	4,000
CAPITAL RESULT		4,000	4,000
3230	Compliance & Regulatory Enforcement	1,109,921	1,133,310

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Environmental & Public Health		2019/20	2020/21
Cost Centre	3231	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3231101	Environmental & Public Health General	604,648	622,453
3231144	Domestic Sewage Systems Supervision	230,557	237,475
3231732	Sewer Fees	80,758	83,181
Total Operating Expense		915,963	943,109
Operating Revenue			
<u>Lineitem</u>			
3231101	Environmental & Public Health General	-20,000	-21,000
3231144	Domestic Sewage Systems Supervision	-364,185	-352,230
3231721	Miscellaneous Income	-9,300	-9,650
3231723	Caravan Park/ Camping Ground Renewals	-4,064	-33,255
3231725	Contribution Water Sampling fr Water	-25,100	-25,800
3231731	Licence Fees	-147,730	-152,160
3231732	Sewer Fees	-126,100	-129,800
3231733	Drainage Diagram Fees	-102,480	-105,600
Total Operating Revenue		-798,959	-829,495
OPERATING RESULT		117,004	113,614
Capital Expense			
<u>Lineitem</u>			
Total Capital Expense		0	0
CAPITAL RESULT		0	0
3231	Environmental & Public Health	117,004	113,614

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Industry & Destination Development		2019/20	2020/21
Cost Centre	3310	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3310101	Industry & Destination Development General	1,012,746	1,043,128
3310111	Loan Interest Repayments	1,849	0
3310142	Trade Engagement & Famils	20,600	21,200
3310143	Collateral	24,400	25,100
3310145	Destination Services	6,400	6,600
3310146	Campaigns - Destination	286,400	260,000
3310148	Campaigns - Co-op	25,750	26,500
3310150	Database - CRM - Website	28,300	29,200
3310151	Sawtell & Woolgoolga Chamber of Commerce	22,200	22,900
3310154	Tourism Strategy 2020 Implementation	50,000	50,000
3310155	Economic Development Strategy	20,600	21,200
3310159	Food Sector	31,900	32,900
3310160	Growers Markets Operating	5,940	6,120
3310162	Digital Sector Wifi	1,000	1,000
3310163	Enterprise Development	58,700	60,200
3310164	Social Media E-News	10,000	10,000
3310165	Six Degrees Co-Working Hubs	25,000	25,000
3310497	Overheads Allocation	144,497	144,497
Total Operating Expense		1,776,282	1,785,545
Operating Revenue			
<u>Lineitem</u>			
3310146	Campaigns - Destination	-42,000	-50,000
3310159	Food Sector	-10,100	-10,400
3310160	Growers Markets Operating	-32,300	-33,900
3310165	Six Degrees Co-Working Hubs	-9,000	-9,000
3310720	Economic Development Special Rate Variation	-126,597	-130,015
Total Operating Revenue		-219,997	-233,315
OPERATING RESULT		1,556,285	1,552,230

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Industry & Destination Development		2019/20	2020/21
Cost Centre	3310	ESTIMATE	ESTIMATE
Capital Expense			
<u>Lineitem</u>			
3310512	Loan Prinicipal Repayments	7,396	0
Total Capital Expense		7,396	0
CAPITAL RESULT		7,396	0
3310	Industry & Destination Development	1,563,681	1,552,230

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Events		2019/20	2020/21
Cost Centre	3320	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3320101	Major Events General	951,414	979,792
3320141	Events	36,300	36,300
3320143	Events Seed Funding	56,861	58,396
3320144	Events Marketing	604,196	623,670
3320497	Overheads Allocation	178,878	178,878
Total Operating Expense		1,827,649	1,877,036
Operating Revenue			
<u>Lineitem</u>			
3320141	Events	-36,300	-36,300
3320143	Events Seed Funding	-56,861	-58,396
Total Operating Revenue		-93,161	-94,696
OPERATING RESULT		1,734,488	1,782,340
Capital Expense			
<u>Lineitem</u>			
3320521	RSIF - Stadium Drive - Coffs Coast Regional Sports Hub	8,336,608	4,006,355
Total Capital Expense		8,336,608	4,006,355
Capital Revenue			
<u>Lineitem</u>			
3320521	RSIF - Stadium Drive - Coffs Coast Regional Sports Hub	-8,336,608	-4,006,355
Total Capital Revenue		-8,336,608	-4,006,355
CAPITAL RESULT		0	0
3320	Events	1,734,488	1,782,340

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

International Stadium		2019/20	2020/21
Cost Centre	3322	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3322112	Proposed Loan Interest Repayments	222,435	215,613
3322140	Food & Beverage	416,167	428,548
3322141	Stadium Operating Costs	776,150	799,410
3322142	Stadium Sponsorship & Signage	50,750	51,500
3322143	The Hub Operating Costs	55,000	56,650
3322150	Stadium R & M	50,000	51,500
Total Operating Expense		1,570,502	1,603,221
Operating Revenue			
<u>Lineitem</u>			
3322140	Food & Beverage	-436,100	-449,200
3322141	Stadium Operating Costs	-20,000	-20,600
3322142	Stadium Sponsorship & Signage	-90,600	-91,100
3322143	The Hub Operating Costs	-54,900	-56,550
Total Operating Revenue		-601,600	-617,450
OPERATING RESULT		968,902	985,771
Capital Expense			
<u>Lineitem</u>			
3322513	Proposed Loan Drawdown/Principal Repayments	150,100	156,918
3322520	CEX Stadium & CCSLP 1 Sand Grooving	0	90,000
3322521	Stadium Infrastructure Works	70,000	0
Total Capital Expense		220,100	246,918
Capital Revenue			
<u>Lineitem</u>			
3322520	CEX Stadium & CCSLP 1 Sand Grooving	0	-90,000
3322521	Stadium Infrastructure Works	-70,000	0
Total Capital Revenue		-70,000	-90,000
CAPITAL RESULT		150,100	156,918
3322	International Stadium	1,119,002	1,142,689

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Local Sport		2019/20	2020/21
Cost Centre	3323	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
3323143	Sport Facilities & Ovals	571,895	589,050
3323147	Tennis Facility Strategic & Business Plans	80,000	0
3323150	Woolgoolga Sports Council Inc Contrib.	73,750	75,960
Total Operating Expense		725,645	665,010
Operating Revenue			
<u>Lineitem</u>			
3323143	Sport Facilities & Ovals	-88,510	-91,166
3323147	Tennis Facility Strategic & Business Plans	-80,000	0
Total Operating Revenue		-168,510	-91,166
OPERATING RESULT		557,135	573,844
Capital Expense			
<u>Lineitem</u>			
3323515	Northern Beaches Multi Purpose Centre	760,000	0
Total Capital Expense		760,000	0
Capital Revenue			
<u>Lineitem</u>			
3323515	Northern Beaches Multi Purpose Centre	-700,000	0
Total Capital Revenue		-700,000	0
CAPITAL RESULT		60,000	0
3323	Local Sport	617,135	573,844

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Sustainable Infrastructure		2019/20	2020/21
Cost Centre	4000	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4000101	Sustainable Infrastructure General	502,830	528,334
4000125	Sustainable Infrastructure Recruitment Costs	48,400	49,800
4000151	Contribution to RFS	662,400	558,700
4000152	Brigade Stations Operating	74,500	76,700
4000161	Hazard Reduction	35,000	35,000
4000200	Fire Attend by Council Volunteer Staff	1,200	1,200
4000201	Bushfire Vehicle Operating	143,400	147,700
4000202	Equipment R & M	9,100	9,400
4000497	Overheads Allocation	105,977	105,977
4000498	Depreciation - RFS	917,149	944,660
Total Operating Expense		2,499,956	2,457,471
Operating Revenue			
<u>Lineitem</u>			
4000161	Hazard Reduction	-35,000	-35,000
4000721	Grant - Operating	-292,760	-301,540
Total Operating Revenue		-327,760	-336,540
OPERATING RESULT		2,172,196	2,120,931
Capital Expense			
<u>Lineitem</u>			
4000530	Rural Fire Equip Issues	152,000	152,000
4000531	New Vehicles Rural Fire Service	730,000	730,000
Total Capital Expense		882,000	882,000
Capital Revenue			
<u>Lineitem</u>			
4000530	Rural Fire Equip Issues	-152,000	-152,000
4000531	New Vehicles Rural Fire Service	-730,000	-730,000
Total Capital Revenue		-882,000	-882,000
CAPITAL RESULT		0	0
4000	Sustainable Infrastructure	2,172,196	2,120,931

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Infrastructure Construction & Maintenance		2019/20	2020/21
Cost Centre	4100	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4100101	Infrastructure Constructn & Maint General	864,013	889,878
4100142	Emergency Management	8,700	8,960
4100144	Depot Expenses	270,870	274,859
4100497	Overheads Allocation	465,394	465,394
Total Operating Expense		1,608,977	1,639,091
Operating Revenue			
<u>Lineitem</u>			
4100143	Building Activities within Road Reserves	-51,600	-54,200
4100722	Contrib from Plant for Depot Expenses	-31,720	-32,670
Total Operating Revenue		-83,320	-86,870
OPERATING RESULT		1,525,657	1,552,221
Capital Expense			
<u>Lineitem</u>			
4100521	Depot Improvements	78,000	78,000
Total Capital Expense		78,000	78,000
Capital Revenue			
<u>Lineitem</u>			
4100821	Contrib to Depot Upgrade	-78,000	-78,000
Total Capital Revenue		-78,000	-78,000
CAPITAL RESULT		0	0
4100	Infrastructure Construction & Maintenance	1,525,657	1,552,221

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

CW Commercial Works		2019/20	2020/21
Cost Centre	4111	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4111119	Dividend Payable to General a/c	256,424	256,424
4111141	Coastal Works Operating	8,163	8,318
4111142	External Plant Hire	8,820	9,260
4111145	Coastal Works Business Activities (CWBA)	6,577,079	7,261,129
4111146	RFS Heavy Vehicle Servicing Expenses	122,800	126,450
4111148	Mechanical / Electrical Commercial Works Operations	116,900	120,400
4111497	Overheads Allocation	260,126	260,126
4111521	Howard St Quarry	154,800	159,400
Total Operating Expense		7,505,112	8,201,507
Operating Revenue			
<u>Lineitem</u>			
4111142	External Plant Hire	-11,025	-11,580
4111145	Coastal Works Business Activities (CWBA)	-7,805,798	-8,629,071
4111146	RFS Heavy Vehicle Servicing Expenses	-199,600	-205,600
4111148	Mechanical / Electrical Commercial Works Operations	-66,150	-68,100
4111521	Howard St Quarry	-241,500	-241,500
Total Operating Revenue		-8,324,073	-9,155,851
OPERATING RESULT		-818,961	-954,344
Reserve Expense			
<u>Lineitem</u>			
4111799	Transfer to and from Reserves	818,961	954,344
Total Reserve Expense		818,961	954,344
RESERVE MOVEMENTS		818,961	954,344
4111	CW Commercial Works	0	0

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Infrastructure Maintenance Water		2019/20	2020/21
Cost Centre	4120	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4120101	Infrastructure Maintenance Water General	1,076,490	1,116,890
4120111	Water Loan Interest Repayments	3,713,258	3,287,923
4120116	Meter Reading Contn to Finance	299,422	308,625
4120119	Dividend	1,410,493	1,411,505
4120141	Dams Operations	211,577	218,040
4120142	Water Reservoirs	382,990	393,930
4120143	Water Pump Stations	267,780	275,820
4120144	Water Mains	1,083,000	1,118,400
4120145	Water Reticulation	1,269,400	1,306,800
4120148	Water Efficiency	3,100	3,200
4120149	RWS - Operation & Maintenance	621,300	639,900
4120150	Water Quality Monitoring	113,065	116,449
4120151	Meter Disconnect / Reconnections / R&M	107,600	110,800
4120154	Backflow Prevention Devices	17,200	17,700
4120155	Standpipe Water	165,600	170,600
4120156	Pressure Testing	7,800	8,000
4120157	Retic Pump Stations & Chlorination Plant	67,300	69,300
4120159	Water Treatment Plant	1,844,500	1,864,311
4120171	Contn to Works Depot Upgrade	26,000	26,000
4120172	Cont'n to EL Orara River Project	50,000	100,000
4120174	Contribution to Developer Services Plan	26,307	27,095
4120497	Overheads Allocation	752,895	752,895
4120498	Depreciation	6,047,876	6,229,300
4120714	Water Interest on Investments - Reserves	385,000	421,000
4120717	Water Interest on Investments - S64	3,500	4,000
Total Operating Expense		19,953,453	19,998,483

Operating Revenue

Lineitem

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Infrastructure Maintenance Water		2019/20	2020/21
Cost Centre	4120	ESTIMATE	ESTIMATE
4120151	Meter Disconnect / Reconnections / R&M	-9,364	-9,551
4120155	Standpipe Water	-188,700	-194,400
4120156	Pressure Testing	-6,400	-6,600
4120161	Reuse	-1,200	-1,300
4120713	Water Interest on Investments - Revenue	-675,000	-738,000
4120714	Water Interest on Investments - Reserves	-200,000	-221,000
4120717	Water Interest on Investments - S64	-10,000	-9,000
4120722	Occupational Lease Revenue	-81,700	-84,100
4120734	Water Access Charges	-4,394,911	-4,403,115
4120735	Water Rates Pensioner Subsidy	-265,237	-306,338
4120736	Water Usage Charges	-16,191,034	-17,051,129
Total Operating Revenue		-22,023,546	-23,024,533
OPERATING RESULT		-2,070,093	-3,026,050
Capital Expense			
<u>Lineitem</u>			
4120512	Water Loan Principal Repayments	6,017,596	6,438,984
Total Capital Expense		6,017,596	6,438,984
CAPITAL RESULT		6,017,596	6,438,984
4120	Infrastructure Maintenance Water	3,947,503	3,412,934

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Infrastructure Maintenance Sewer		2019/20	2020/21
Cost Centre	4121	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4121101	Infrastructure Maintenance Sewer General	845,887	871,261
4121103	Infrastructure Maintenance Sewer Other Operating	44,900	46,100
4121111	Sewer Loan Interest Repayment	4,242,402	3,737,107
4121119	Dividend	2,377,800	2,380,382
4121142	Sewer Operations	1,597,500	1,645,500
4121143	Reuse Pipework	91,300	94,100
4121146	Mobile Sludge Dewatering Plant	14,800	15,300
4121148	Morgans Rd Farm Operating	134,400	138,400
4121149	Biosolids Disposal	138,100	142,200
4121150	Pump Out Sullage Collection	114,600	118,100
4121153	Contribution to Works Depot Upgrade	26,000	26,000
4121154	Cont'n to Developer Services Plan Admin	26,307	27,095
4121157	Sewer Treatment Works Operating	4,676,300	4,819,801
4121497	Overheads Allocation	807,606	807,606
4121498	Depreciation	10,819,761	11,144,350
4121714	Water Interest on Investments - Reserves	610,000	667,000
4121717	Water Interest on Investments - S64	1,500	1,500
Total Operating Expense		26,569,163	26,681,802
Operating Revenue			
<u>Lineitem</u>			
4121141	Sullage Collection	-3,030	-3,091
4121145	Sewer Rental Properties	-39,500	-40,600
4121148	Morgans Rd Farm Operating	-13,900	-14,300
4121713	Water Interest on Investments - Revenue	-700,000	-772,000
4121714	Water Interest on Investments - Reserves	-760,000	-717,000
4121717	Water Interest on Investments - S64	-20,000	-20,000
4121720	Sewer EPL Loan Interest Income	-360,150	-360,150
4121721	Effluent Collection & Disposal Revenue	-72,450	-74,750

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Infrastructure Maintenance Sewer		2019/20	2020/21
Cost Centre	4121	ESTIMATE	ESTIMATE
4121722	Private Pump Station Application & Manag	-4,800	-5,000
4121738	Sewer Access Charge	-27,020,841	-28,101,469
4121739	Sewer Rates Pensioner Subsidy	-256,338	-257,620
4121742	Sewer Non Rateable Charges	-681,390	-702,977
4121744	Trade Waste Annual & Usage Charges	-560,384	-554,871
Total Operating Revenue		-30,492,783	-31,623,828
OPERATING RESULT		-3,923,620	-4,942,026
Capital Expense			
<u>Lineitem</u>			
4121512	Sewer Loan Principal Repayments	7,296,299	7,403,651
4121801	Sewer Loan Advance (EPL Development)	5,000,000	0
Total Capital Expense		12,296,299	7,403,651
CAPITAL RESULT		12,296,299	7,403,651
4121	Infrastructure Maintenance Sewer	8,372,679	2,461,625

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Open Space Maintenance		2019/20	2020/21
Cost Centre	4131	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4131101	Open Space General	627,199	645,125
4131120	Litter Bin Collections - Streets & Parks	434,400	447,400
4131141	Regional Parks Operating	327,970	337,820
4131142	State Parks Operating	516,170	531,645
4131145	General Parks Operating	1,304,462	1,343,582
4131148	Botanic Gardens Operating	445,245	457,913
4131151	Cemeteries Operating	323,308	332,972
4131154	Parks Depot Operating	87,770	90,710
4131155	FOP Program Coordinator	35,000	35,000
4131157	Noxious Weeds Inspection	69,900	71,900
4131159	Noxious Weeds Control	404,570	416,700
4131180	RMS Highway Gardens Lyons to Sapphire	120,100	120,100
4131181	SH10 Corridor Maintenance	47,100	48,500
4131182	External Business Activities	5,390	5,550
4131186	Bush Regeneration	10,000	10,000
4131189	Greenery for our Grey Nomads (part grant)	95,600	0
4131201	EL Bushland Eradication	219,235	222,774
4131202	EL Manag Key Environmental Weeds within Cncl Manag	109,620	111,387
4131207	EL Nth Coast Regional Bot Garden Education Officer	20,600	21,218
4131211	EL Supporting Community Landcare Action in CH LGA	223,411	227,267
4131498	Depreciation	1,302,241	1,341,300
Total Operating Expense		6,729,291	6,818,863
Operating Revenue			
<u>Lineitem</u>			
4131141	Regional Parks Operating	-7,500	-7,700
4131142	State Parks Operating	-4,780	-4,920
4131145	General Parks Operating	-19,840	-20,430
4131148	Botanic Gardens Operating	-10,000	-10,000

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Open Space Maintenance		2019/20	2020/21
Cost Centre	4131	ESTIMATE	ESTIMATE
4131151	Cemeteries Operating	-281,350	-289,790
4131159	Noxious Weeds Control	-180,910	-186,300
4131160	Noxious Weeds Private Works	-4,775	-4,920
4131180	RMS Highway Gardens Lyons to Sapphire	-120,100	-120,100
4131182	External Business Activities	-6,100	-6,300
4131189	Greenery for our Grey Nomads (part grant)	-95,600	0
4131716	Caravan Park Contributions	-215,200	-221,600
Total Operating Revenue		-946,155	-872,060
OPERATING RESULT		5,783,136	5,946,803
4131	Open Space Maintenance	5,783,136	5,946,803

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Roads Maintenance		2019/20	2020/21
Cost Centre	4132	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4132139	Traffic Committee & Road Naming	84,900	87,500
4132141	Local Road Maintenance	4,318,005	4,437,227
4132144	Local Road Traffic Facilities Block Grant	176,000	180,000
4132147	Regional Road Block Grant	708,078	709,029
4132150	Harbour Drive R&M	227,100	233,800
4132160	SH10 Handover Works	12,100	12,100
4132162	Pine Creek Way Handover Works (Maint/Op)	42,380	43,650
4132163	Solitary Islands Way Handover Works	264,350	272,280
4132170	Transfer Bins Delivery/Emptying	291,200	299,900
4132171	Street Cleaning	482,900	495,900
4132498	Depreciation	13,185,765	13,581,300
Total Operating Expense		19,792,778	20,352,686
Operating Revenue			
<u>Lineitem</u>			
4132144	Local Road Traffic Facilities Block Grant	-176,000	-180,000
4132147	Regional Road Block Grant	-896,000	-918,000
4132160	SH10 Handover Works	-12,100	-12,100
4132162	Pine Creek Way Handover Works (Maint/Op)	-42,380	-43,650
4132163	Solitary Islands Way Handover Works	-264,350	-272,280
4132170	Transfer Bins Delivery/Emptying	-298,700	-307,600
Total Operating Revenue		-1,689,530	-1,733,630
OPERATING RESULT		18,103,248	18,619,056
4132	Roads Maintenance	18,103,248	18,619,056

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Bridges, Jetty Structures & Boat Ramps Maintenance		2019/20	2020/21
Cost Centre	4133	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4133141	Bridge Maintenance	155,400	160,100
4133142	Boat Ramp & Fixtures Operating & Maint	102,550	105,600
4133143	Historical Jetty Operating & Maint	64,400	66,330
4133498	Depreciation	678,310	698,600
Total Operating Expense		1,000,660	1,030,630
OPERATING RESULT		1,000,660	1,030,630
4133	Bridges, Jetty Structures & Boat Ramps Maint	1,000,660	1,030,630

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Footpaths, Cycleways & Bus Shelters Maintenance		2019/20	2020/21
Cost Centre	4134	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4134101	Footpaths, Cycleways & Bus Shelters General	5,870	6,050
4134141	Street Furniture Operating & Maint	106,430	109,620
4134142	Footpaths Operating & Maintenance	153,700	178,300
4134143	Cycleways Operating & Maintenance	92,330	95,150
4134498	Depreciation	811,185	835,500
Total Operating Expense		1,169,515	1,224,620
OPERATING RESULT		1,169,515	1,224,620
4134	Footpaths, Cycleways & Bus Shelters Maintena	1,169,515	1,224,620

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Parking Maintenance		2019/20	2020/21
Cost Centre	4135	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4135141	General Carpark Operating & Maint	321,200	332,300
4135142	Multi-story Carpark Operating & maint	131,300	134,900
4135143	Ground Level Carparks Operating & Maint	26,050	27,100
Total Operating Expense		478,550	494,300
OPERATING RESULT		478,550	494,300
4135	Parking Maintenance	478,550	494,300

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Drainage Maintenance		2019/20	2020/21
Cost Centre	4136	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4136141	Drainage Operating & Maintenance	337,300	347,400
Total Operating Expense		337,300	347,400
OPERATING RESULT		337,300	347,400
4136	Drainage Maintenance	337,300	347,400

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Quarries		2019/20	2020/21
Cost Centre	4138	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4138142	Quarries Operations	84,000	84,000
Total Operating Expense		84,000	84,000
Operating Revenue			
<u>Lineitem</u>			
4138142	Quarries Operations	-84,000	-84,000
Total Operating Revenue		-84,000	-84,000
OPERATING RESULT		0	0
4138	Quarries	0	0

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Pumping Stations & Telemetry Operating		2019/20	2020/21
Cost Centre	4143	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4143143	Pumping Station Operating	2,644,802	2,724,533
4143144	Telemetry Operating	163,289	168,100
Total Operating Expense		2,808,091	2,892,633
OPERATING RESULT		2,808,091	2,892,633
4143	Pumping Stations & Telemetry Operating	2,808,091	2,892,633

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Strategic Asset Management		2019/20	2020/21
Cost Centre	4200	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4200101	Strategic Asset Management General	289,271	296,802
4200497	Overheads Allocation	35,009	35,009
Total Operating Expense		324,280	331,811
Operating Revenue			
<u>Lineitem</u>			
4200142	Subdivision Construction Certificate Fees	-83,224	-84,056
Total Operating Revenue		-83,224	-84,056
OPERATING RESULT		241,056	247,755
4200	Strategic Asset Management	241,056	247,755

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Financial Sustainability		2019/20	2020/21
Cost Centre	4201	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4201142	Roads Maintenance	655,033	674,684
4201143	Asset Management Expenditure	206,853	213,059
4201144	Buildings Maintenance	551,606	568,155
Total Operating Expense		1,413,492	1,455,898
Operating Revenue			
<u>Lineitem</u>			
4201721	Funding - 15/16 SRV Revenue	-4,606,806	-4,731,189
4201722	Funding - 14/15 SRV Revenue	-2,271,874	-2,333,215
Total Operating Revenue		-6,878,680	-7,064,404
OPERATING RESULT		-5,465,188	-5,608,506
Capital Expense			
<u>Lineitem</u>			
4201521	Road Pavement Renewals	2,144,971	2,306,103
4201522	Open Space Assets	1,106,362	923,253
4201523	Building Renewals	3,078,322	1,704,466
4201524	Other Transport Assets New/Upgrade	655,033	674,684
Total Capital Expense		6,984,688	5,608,506
Capital Revenue			
<u>Lineitem</u>			
4201522	Open Space Assets	-210,000	0
4201523	Building Renewals	-1,423,500	0
Total Capital Revenue		-1,633,500	0
CAPITAL RESULT		5,351,188	5,608,506
4201	Financial Sustainability	-114,000	0

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Community Facilities		2019/20	2020/21
Cost Centre	4202	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4202143	City Park (Brelsford) Operations	102,740	105,820
4202148	Cont'n to Loan Repayments for Jetty Foreshores Project	273,375	273,638
Total Operating Expense		376,115	379,458
Operating Revenue			
<u>Lineitem</u>			
4202714	Interest on Investments	-75,000	-77,000
4202720	Rate Variation Additional Revenue	-2,059,897	-2,115,514
Total Operating Revenue		-2,134,897	-2,192,514
OPERATING RESULT		-1,758,782	-1,813,056
Capital Expense			
<u>Lineitem</u>			
4202521	Community Grants Funding Pool	327,800	337,600
4202522	Public Amenities Upgrade Program	597,500	300,000
Total Capital Expense		925,300	637,600
Capital Revenue			
<u>Lineitem</u>			
4202522	Public Amenities Upgrade Program	-297,500	0
Total Capital Revenue		-297,500	0
CAPITAL RESULT		627,800	637,600
Reserve Expense			
<u>Lineitem</u>			
4202799	Transfer to and from Reserves	1,130,982	1,175,456
Total Reserve Expense		1,130,982	1,175,456
RESERVE MOVEMENTS		1,130,982	1,175,456
4202	Community Facilities	0	0

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

CBD Masterplan Works		2019/20	2020/21
Cost Centre	4203	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4203142	Marketing	23,882	24,598
4203143	Saturday Markets	59,701	61,493
4203144	Activation Operating	53,733	55,345
4203145	Maintenance Costs	91,217	97,773
Total Operating Expense		228,533	239,209
Operating Revenue			
<u>Lineitem</u>			
4203720	CBD Special Rate Variation	-786,532	-807,768
Total Operating Revenue		-786,532	-807,768
OPERATING RESULT		-557,999	-568,559
Capital Expense			
<u>Lineitem</u>			
4203521	City Square Upgrade	198,185	0
4203523	Signage	0	100,000
4203525	Street Furniture	0	0
4203528	Park Ave Artist Lane	0	0
4203534	Park Avenue upgrade and landscaping	0	0
4203536	Contingency (Capital)	10,000	50,000
Total Capital Expense		208,185	150,000
Capital Revenue			
<u>Lineitem</u>			
4203534	Park Avenue upgrade and landscaping	0	0
Total Capital Revenue		0	0
CAPITAL RESULT		208,185	150,000
Reserve Expense			
<u>Lineitem</u>			
4203799	Transfer to and from Reserves	441,031	516,332
Total Reserve Expense		441,031	516,332
Reserve Revenue			
<u>Lineitem</u>			

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

CBD Masterplan Works		2019/20	2020/21
Cost Centre	4203	ESTIMATE	ESTIMATE
Total Reserve Revenue		0	0
RESERVE MOVEMENTS		441,031	516,332
4203	CBD Masterplan Works	91,217	97,773

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Jetty Foreshores Project		2019/20	2020/21
Cost Centre	4204	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4204111	Loan Interest Repayments	53,886	43,635
4204143	Jetty Walkway Maintenance Costs	410,330	422,600
Total Operating Expense		464,216	466,235
Operating Revenue			
<u>Lineitem</u>			
4204716	Cont'n from Comm Facilities Program - Loan Repayments	-273,375	-273,638
Total Operating Revenue		-273,375	-273,638
OPERATING RESULT		190,841	192,597
Capital Expense			
<u>Lineitem</u>			
4204512	Loan Principal Repayment	219,489	230,003
4204524	Stage 5 Jetty Foreshores Carpark	110,000	0
4204525	Stage 6 - Jetty Foreshores (Open Space)	150,000	0
Total Capital Expense		479,489	230,003
Capital Revenue			
<u>Lineitem</u>			
4204524	Stage 5 Jetty Foreshores Carpark	-110,000	0
4204525	Stage 6 - Jetty Foreshores (Open Space)	-150,000	0
Total Capital Revenue		-260,000	0
CAPITAL RESULT		219,489	230,003
4204	Jetty Foreshores Project	410,330	422,600

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Open Space Infrastructure		2019/20	2020/21
Cost Centre	4211	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
Total Operating Expense		0	0
Operating Revenue			
<u>Lineitem</u>			
Total Operating Revenue		0	0
OPERATING RESULT		0	0
Capital Expense			
<u>Lineitem</u>			
4211525	Safer Communities Fund	200,400	0
4211555	S7:11 H3 Coffs Creek Estuary CZ Grant	90,000	0
4211558	S7:11 Open Space	563,644	1,272,120
4211559	S7:11 West Coffs Community Park	202,500	0
4211566	S7:11 Fitzroy Oval Digital Light Switches	24,000	0
4211570	S7:11 Sandy Beach BMX track	2,000	18,000
4211571	S7:11 Richardson Park Works	400,000	0
4211574	S7:11 Combine St Oval Earthworks	10,000	146,000
4211575	S7:11 Geoff King Motors Park - Drainage	204,000	0
4211576	S7:11 Sawtell Toormina Sport & Rec - Drainage	9,840	186,960
4211577	S7:11 Toormina Oval Lighting	216,000	0
4211578	S7:11 Polwarth Drive Sportsground Works	144,000	0
4211579	S7:11 Coramba Recreation Reserve Drainage	21,000	190,200
Total Capital Expense		2,087,384	1,813,280
Capital Revenue			
<u>Lineitem</u>			
4211525	Safer Communities Fund	-200,400	0
4211555	S7:11 H3 Coffs Creek Estuary CZ Grant	-90,000	0
4211558	S7:11 Open Space	-563,644	-1,272,120
4211559	S7:11 West Coffs Community Park	-202,500	0

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Open Space Infrastructure		2019/20	2020/21
Cost Centre	4211	ESTIMATE	ESTIMATE
4211566	S7:11 Fitzroy Oval Digital Light Switches	-24,000	0
4211570	S7:11 Sandy Beach BMX track	-2,000	-18,000
4211571	S7:11 Richardson Park Works	-400,000	0
4211574	S7:11 Combine St Oval Earthworks	-10,000	-146,000
4211575	S7:11 Geoff King Motors Park - Drainage	-204,000	0
4211576	S7:11 Sawtell Toormina Sport & Rec - Drainage	-9,840	-186,960
4211577	S7:11 Toormina Oval Lighting	-216,000	0
4211578	S7:11 Polwarth Drive Sportsground Works	-144,000	0
4211579	S7:11 Coramba Recreation Reserve Drainage	-21,000	-190,200
Total Capital Revenue		-2,087,384	-1,813,280
CAPITAL RESULT		0	0
4211	Open Space Infrastructure	0	0

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Roads Infrastructure		2019/20	2020/21
Cost Centre	4212	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4212497	Overheads Allocation	1,754,462	1,754,462
Total Operating Expense		1,754,462	1,754,462
OPERATING RESULT		1,754,462	1,754,462
Capital Expense			
<u>Lineitem</u>			
4212521	RMS - Black Spot Program	393,000	0
4212522	Regional Roads Repair Program	375,844	417,942
4212523	3 X 3 RMS Block Grant	131,000	131,000
4212540	Sealed Road Reseals	1,910,342	2,055,835
4212541	Unsealed Rds Gravel Resheet	227,267	234,010
4212543	Sealed Roads Rehabilitation (R2R)	1,013,900	1,027,600
4212544	Airport Emergency Access Road	370,000	0
4212551	S7:11 Local Collector Roads - West Coffs	40,989	0
4212553	S7:11 Corindi Roads	0	115,000
4212554	S7:11 Park Beach Traffic Facilities	0	57,000
4212555	S7:11 Hearnese Lake Transport & Traffic	0	0
4212556	S7:11 South Coffs Roads	0	450,000
4212559	S7:11 West Wlga Traffic Facilities	0	0
4212560	S7:11 North Bonville Roads & Cycleways	35,000	1,000,000
4212561	S7:11 Moonee Roads	0	0
4212562	S7:11 West Korora Traffic Facilities	0	500,000
4212564	S7:11 West Woolgoolga Roads	100,000	1,060,000
Total Capital Expense		4,597,342	7,048,387
Capital Revenue			
<u>Lineitem</u>			
4212521	RMS - Black Spot Program	-280,000	0
4212522	Regional Roads Repair Program	-187,922	-208,971
4212523	3 X 3 RMS Block Grant	-131,000	-131,000

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Roads Infrastructure		2019/20	2020/21
Cost Centre	4212	ESTIMATE	ESTIMATE
4212543	Sealed Roads Rehabilitation (R2R)	-913,900	-927,600
4212544	Airport Emergency Access Road	-370,000	0
4212551	S7:11 Local Collector Roads - West Coffs	-40,989	0
4212553	S7:11 Corindi Roads	0	-115,000
4212554	S7:11 Park Beach Traffic Facilities	0	-57,000
4212555	S7:11 Hearnes Lake Transport & Traffic	0	0
4212556	S7:11 South Coffs Roads	0	-450,000
4212560	S7:11 North Bonville Roads & Cycleways	-35,000	-1,000,000
4212562	S7:11 West Korora Traffic Facilities	0	-500,000
4212564	S7:11 West Woolgoolga Roads	-100,000	-1,060,000
Total Capital Revenue		-2,058,811	-4,449,571
CAPITAL RESULT		2,538,531	2,598,816
4212	Roads Infrastructure	4,292,993	4,353,278

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Bridges, Jetty Structures and Boat Ramps Infrastructure		2019/20	2020/21
Cost Centre	4213	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4213721	Fixing Country Roads - Validation of Max Load Limits	30,000	55,000
Total Operating Expense		30,000	55,000
Operating Revenue			
<u>Lineitem</u>			
4213720	Special Rate Variation	-946,192	-971,739
Total Operating Revenue		-946,192	-971,739
OPERATING RESULT		-916,192	-916,739
Capital Expense			
<u>Lineitem</u>			
4213521	Bridge Capital Works	916,192	916,739
Total Capital Expense		916,192	916,739
CAPITAL RESULT		916,192	916,739
4213	Bridges, Jetty Structures and Boat Ramps Infr	0	0

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Footpaths, Cycleways & Bus Shelters Infrastructure		2019/20	2020/21
Cost Centre	4214	ESTIMATE	ESTIMATE
Capital Expense			
<u>Lineitem</u>			
4214524	RMS - Pedestrian Access Man Plan (PAMPS)	25,000	25,000
4214527	Stronger Comm Grant - Footpath Construction	305,000	0
4214540	Footpaths Construction	1,200,000	600,000
4214542	Upgrade Bus Stops to meet DDA Requirements	225,188	0
4214560	S7:11 Moonee Cycleways	700,000	0
4214564	S7:11 Footpaths - Sandy Beach	240,000	0
4214565	S7:11 Cycleway - West Woolgoolga	170,000	163,500
4214567	S7:11 Cycleway - Corindi	160,000	0
Total Capital Expense		3,025,188	788,500
Capital Revenue			
<u>Lineitem</u>			
4214527	Stronger Comm Grant - Footpath Construction	-305,000	0
4214540	Footpaths Construction	-1,200,000	-600,000
4214542	Upgrade Bus Stops to meet DDA Requirements	-225,188	0
4214560	S7:11 Moonee Cycleways	-700,000	0
4214564	S7:11 Footpaths - Sandy Beach	-240,000	0
4214565	S7:11 Cycleway - West Woolgoolga	-170,000	-163,500
4214567	S7:11 Cycleway - Corindi	-160,000	0
Total Capital Revenue		-3,000,188	-763,500
CAPITAL RESULT		25,000	25,000
4214	Footpaths, Cycleways & Bus Shelters Infrastru	25,000	25,000

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Parking Infrastructure		2019/20	2020/21
Cost Centre	4215	ESTIMATE	ESTIMATE
Capital Expense			
<u>Lineitem</u>			
4215521	Carpark Capital Works	114,673	20,263
4215560	S7:11 Carpark Capital Works	50,000	0
Total Capital Expense		164,673	20,263
Capital Revenue			
<u>Lineitem</u>			
4215521	Carpark Capital Works	-95,000	0
4215560	S7:11 Carpark Capital Works	-50,000	0
Total Capital Revenue		-145,000	0
CAPITAL RESULT		19,673	20,263
4215	Parking Infrastructure	19,673	20,263

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Drainage Infrastructure		2019/20	2020/21
Cost Centre	4216	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4216101	Drainage General	100,630	0
4216111	Loan Interest Repayments	186,754	129,820
4216135	Stormwater Planning Studies	430,000	470,000
4216498	Depreciation	1,798,798	1,852,760
Total Operating Expense		2,516,182	2,452,580
Operating Revenue			
<u>Lineitem</u>			
4216714	Interest On Investments	-25,000	-25,000
4216720	Special Rate Variation	-1,719,911	-1,766,348
4216723	Stormwater Management Service Charge	-709,907	-717,006
Total Operating Revenue		-2,454,818	-2,508,354
OPERATING RESULT		61,364	-55,774
Capital Expense			
<u>Lineitem</u>			
4216130	S7:11 Drainage Investigations	308,000	83,000
4216512	Loan Principal Repayment	1,104,960	516,140
4216520	Flood Mitigation Capital Works	1,732,736	1,454,000
4216525	FMW Investigation & Design (part grant funded)	100,000	5,000,000
Total Capital Expense		3,245,696	7,053,140
Capital Revenue			
<u>Lineitem</u>			
4216130	S7:11 Drainage Investigations	-308,000	-83,000
4216520	Flood Mitigation Capital Works	-170,250	0
Total Capital Revenue		-478,250	-83,000
CAPITAL RESULT		2,767,446	6,970,140
Reserve Revenue			
<u>Lineitem</u>			

ADOPTED 2 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Drainage Infrastructure		2019/20	2020/21
Cost Centre	4216	ESTIMATE	ESTIMATE
4216799	Transfer to and from Reserves	-1,030,012	-5,530,092
Total Reserve Revenue		-1,030,012	-5,530,092
RESERVE MOVEMENTS		-1,030,012	-5,530,092
4216	Drainage Infrastructure	1,798,798	1,384,275

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Domestic Waste Service Planning&Delivery		2019/20	2020/21
Cost Centre	4218	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4218101	Domestic Waste Service General	391,116	403,611
4218119	Dividend Payable to General a/c	640,755	640,755
4218142	State Landfill Levy Liability - Domestic	1,250,000	1,287,500
4218143	Midwaste Contribution	16,480	16,970
4218144	Kerbside Collection Contract	6,401,262	6,731,625
4218145	Englands Rd Tip Operating	1,419,039	1,457,428
4218146	Tipping Vouchers - Domestic	698,686	703,654
4218147	MRF Recycling	201,071	206,097
4218148	Waste Processing Contract	7,946,350	8,184,740
4218149	Transfer Stations Operating	570,717	587,717
4218150	Waste Education & Promotion	25,000	25,750
4218151	Truck Turning Areas Public Roads	24,169	24,770
4218153	Greenwaste Processing	6,000	6,200
4218155	Mattress Recycling	125,000	125,000
4218156	Strategic Projects	152,016	154,650
4218157	Contract Management Expenses	56,250	56,250
4218497	Overheads Allocation	340,578	340,578
4218498	Depreciation	524,763	540,500
Total Operating Expense		20,789,252	21,493,795
Operating Revenue			
<u>Lineitem</u>			
4218142	State Landfill Levy Liability - Domestic	-1,000,000	-1,030,000
4218714	Interest on Investments - Domestic	-400,000	-394,000
4218721	Domestic Waste Charges	-19,476,412	-20,450,233
4218722	Pensioner Rebate Subsidy	516,994	522,164
4218725	Tipping Fees - Domestic	-34,299	-35,156
4218731	Waste Contract Cont'n-Bellingen & Nambucca	-1,051,760	-1,082,785
Total Operating Revenue		-21,445,477	-22,470,010

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Domestic Waste Service Planning&Delivery		2019/20	2020/21
Cost Centre	4218	ESTIMATE	ESTIMATE
OPERATING RESULT		-656,225	-976,215
Capital Expense			
<u>Lineitem</u>			
4218521	Englands Rd Capital Works	100,000	100,000
Total Capital Expense		100,000	100,000
CAPITAL RESULT		100,000	100,000
Reserve Expense			
<u>Lineitem</u>			
4218799	Transfer to and from Reserves	1,080,988	1,416,715
Total Reserve Expense		1,080,988	1,416,715
RESERVE MOVEMENTS		1,080,988	1,416,715
4218	Domestic Waste Service Planning&Delivery	524,763	540,500

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Non Dom Waste Service Planning&Delivery		2019/20	2020/21
Cost Centre	4219	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4219101	Non Dom Waste General	352,913	365,480
4219119	Dividend Payable to General a/c	144,906	144,906
4219142	State Landfill Levy Liability Non Domestic	918,272	940,310
4219144	Kerbside Collection Contract	541,486	555,025
4219145	Englands Road Tip Operating	1,269,609	1,290,708
4219147	MRF Recycling	17,484	17,920
4219148	Waste Processing Contract	2,315,450	2,384,900
4219149	Transfer Stations Operating	55,461	56,908
4219150	Waste Education & Promotion	52,873	54,130
4219151	Truck Turning Areas Public Roads	2,102	2,150
4219152	Hazardous Waste Disposal	41,290	42,530
4219153	Greenwaste Processing	6,000	6,200
4219156	Strategic Projects	55,000	56,650
4219157	Contract Management Expenses	19,310	19,890
4219200	Landfill Gas Extraction Management	81,793	83,837
4219201	Concrete Crushing	19,737	20,730
4219205	EPA Better Waste & Recycling Fund - Operating	107,480	110,700
4219497	Overheads Allocation	173,364	173,364
Total Operating Expense		6,174,529	6,326,338
Operating Revenue			
<u>Lineitem</u>			
4219205	EPA Better Waste & Recycling Fund - Operating	-107,480	-107,480
4219714	Interest on Investments - Non Domestic	-200,000	-203,000
4219721	Non Domestic Waste Charges	-2,116,268	-2,222,081
4219725	Tipping Fees - Non Domestic	-4,034,423	-4,125,269
4219726	Englands Rd - Biosolids Income	-511,868	-516,987
4219731	Waste Contract Cont'n-Bellingen & Nambucca	-343,110	-352,500
4219751	Scrap Metal Sales	-80,000	-82,400
4219752	Lease Income	-121,647	-125,292

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Non Dom Waste Service Planning&Delivery		2019/20	2020/21
Cost Centre	4219	ESTIMATE	ESTIMATE
Total Operating Revenue		-7,514,796	-7,735,009
OPERATING RESULT		-1,340,267	-1,408,671
Capital Expense			
<u>Lineitem</u>			
4219521	Englands Rd Capital Works	100,000	100,000
Total Capital Expense		100,000	100,000
CAPITAL RESULT		100,000	100,000
Reserve Expense			
<u>Lineitem</u>			
4219799	Transfer to and from Reserves	1,240,267	1,308,671
Total Reserve Expense		1,240,267	1,308,671
Reserve Revenue			
<u>Lineitem</u>			
Total Reserve Revenue		0	0
RESERVE MOVEMENTS		1,240,267	1,308,671
4219	Non Dom Waste Service Planning&Delivery	0	0

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Water		2019/20	2020/21
Cost Centre	4220	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4220101	Water SAM General	822,818	332,506
4220102	Water Network Analysis & Strategic Planning Water	900,000	530,000
4220103	Water Efficiency	96,433	99,326
4220526	New Services - Connections	365,000	375,950
Total Operating Expense		2,184,251	1,337,782
Operating Revenue			
<u>Lineitem</u>			
4220526	New Services - Connections	-365,000	-375,950
Total Operating Revenue		-365,000	-375,950
OPERATING RESULT		1,819,251	961,832
Capital Expense			
<u>Lineitem</u>			
4220519	S64 & Water Supply Strategy	150,000	155,000
4220520	Water Mains Extension	85,000	0
4220521	Headworks	742,000	0
4220522	Water Reservoirs	2,256,000	1,989,000
4220524	Water Mains Renewals	2,396,700	6,899,800
4220530	Water Telemetry & Monitoring	250,000	80,000
4220532	Water Treatment Plant	570,000	710,000
4220599	Developer Contributions In Kind (Water)	585,000	602,591
4220817	Developer Contributions Income (Water)	3,300,000	3,390,000
Total Capital Expense		10,334,700	13,826,391
Capital Revenue			
<u>Lineitem</u>			
4220599	Developer Contributions In Kind (Water)	-585,000	-602,591
4220817	Developer Contributions Income (Water)	-3,300,000	-3,390,000
Total Capital Revenue		-3,885,000	-3,992,591

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Water	2019/20	2020/21
Cost Centre 4220	ESTIMATE	ESTIMATE
CAPITAL RESULT	6,449,700	9,833,800
Reserve Expense		
<u>Lineitem</u>		
4220799 Transfers to and from Reserves	90,284	90,284
Total Reserve Expense	90,284	90,284
Reserve Revenue		
<u>Lineitem</u>		
4220799 Transfers to and from Reserves	-6,339,251	-8,152,351
Total Reserve Revenue	-6,339,251	-8,152,351
RESERVE MOVEMENTS	-6,248,967	-8,062,067
4220 Water	2,019,984	2,733,566

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Sewer		2019/20	2020/21
Cost Centre	4221	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4221101	Sewer SAM General	363,465	374,306
4221102	Network Analysis & Strategic Planning (Sewer)	250,000	200,000
4221103	Sewer Trade Waste	211,039	217,376
4221104	House Sewer Connection Inflow - Operating	61,800	61,800
4221537	Sewer Infrastructure Condition Assessment	550,000	550,000
Total Operating Expense		1,436,304	1,403,482
Operating Revenue			
<u>Lineitem</u>			
4221103	Sewer Trade Waste	-40,400	-41,600
Total Operating Revenue		-40,400	-41,600
OPERATING RESULT		1,395,904	1,361,882
Capital Expense			
<u>Lineitem</u>			
4221520	House Sewer Connection Inflow - Capital	1,302,934	1,302,934
4221521	Water Reclamation Plant	192,500	720,000
4221523	Pumps, Mechanical Equip & Rising Mains	1,057,000	1,552,250
4221524	Sewer Mains	279,000	739,000
4221525	Reclaimed Water Mains	100,000	450,000
4221527	Sewer Telemetry	80,000	50,000
4221528	Morgans Road Farm Subdivision Works	100,000	0
4221530	Minor Treatment Works	90,000	180,000
4221535	Sewer Rehabilitation	2,925,000	5,100,000
4221536	Sewer Rising Mains	263,500	1,506,500
4221538	S64 Sewer Pump Station Upgrades	285,000	360,000
4221598	S64 Works (Sewer)	300,000	300,000
4221599	Developer Contributions in Kind (Sewer)	800,000	850,000

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Sewer		2019/20	2020/21
Cost Centre	4221	ESTIMATE	ESTIMATE
4221817	Developer Contributions Income (Sewer Fund)	3,200,000	3,296,000
Total Capital Expense		10,974,934	16,406,684
Capital Revenue			
<u>Lineitem</u>			
4221599	Developer Contributions in Kind (Sewer)	-800,000	-850,000
4221817	Developer Contributions Income (Sewer Fund)	-3,200,000	-3,296,000
Total Capital Revenue		-4,000,000	-4,146,000
CAPITAL RESULT		6,974,934	12,260,684
Reserve Expense			
<u>Lineitem</u>			
4221799	Transfers to and from Reserves	474,882	474,882
Total Reserve Expense		474,882	474,882
Reserve Revenue			
<u>Lineitem</u>			
4221799	Transfers to and from Reserves	-9,126,340	-8,224,557
Total Reserve Revenue		-9,126,340	-8,224,557
RESERVE MOVEMENTS		-8,651,458	-7,749,675
4221	Sewer	-280,620	5,872,891

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Project Design & Survey		2019/20	2020/21
Cost Centre	4231	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4231140	Traffic Facilities Signage & Improvements	40,000	41,200
4231141	Design Investigations	844,243	869,583
4231147	Roads - Survey/Resumptions	5,000	5,150
4231149	Street Lighting Operating	1,079,420	1,111,800
4231497	Overheads Allocation	182,958	182,958
4231498	Depreciation	0	0
4231724	Private Footpath Crossings	19,700	20,300
Total Operating Expense		2,171,321	2,230,991
Operating Revenue			
<u>Lineitem</u>			
4231149	Street Lighting Operating	-159,900	-164,800
4231724	Private Footpath Crossings	-48,100	-49,500
Total Operating Revenue		-208,000	-214,300
OPERATING RESULT		1,963,321	2,016,691
Capital Expense			
<u>Lineitem</u>			
4231573	S7:11 Flood Mitigation & Drainage Works	0	0
4231590	New Street Lights	20,900	21,500
Total Capital Expense		20,900	21,500
Capital Revenue			
<u>Lineitem</u>			
4231573	S7:11 Flood Mitigation & Drainage Works	0	0
Total Capital Revenue		0	0
CAPITAL RESULT		20,900	21,500
4231	Project Design & Survey	1,984,221	2,038,191

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Asset Strategies		2019/20	2020/21
Cost Centre	4232	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4232101	Project Planning	1,087,181	1,130,567
4232497	Overheads Allocation	166,503	166,503
Total Operating Expense		1,253,684	1,297,070
Operating Revenue			
<u>Lineitem</u>			
4232101	Project Planning	-206,852	-213,059
Total Operating Revenue		-206,852	-213,059
OPERATING RESULT		1,046,832	1,084,011
4232	Asset Strategies	1,046,832	1,084,011

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Asset Project Delivey		2019/20	2020/21
Cost Centre	4233	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
4233101	Project Delivery General	485,302	515,891
4233497	Overheads Allocation	491,828	491,828
Total Operating Expense		977,130	1,007,719
Operating Revenue			
<u>Lineitem</u>			
Total Operating Revenue		0	0
OPERATING RESULT		977,130	1,007,719
4233	Asset Project Delivey	977,130	1,007,719

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Office of the General Manager		2019/20	2020/21
Cost Centre	5000	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
5000101	Office of the General Manager	785,515	807,648
5000161	Sister City Youth Exchange Program	12,460	12,840
5000162	Councillor Allowances & Expenses	296,385	305,220
5000164	LG NSW Subscription	57,200	58,900
5000165	Civic Receptions	7,100	7,300
5000166	Naturalisations	7,800	8,000
5000168	Sister City Visit - Sasebo	0	25,000
5000169	Australia Day Committee	10,490	10,800
5000182	Regional Subscriptions	86,850	89,200
5000183	National Subscriptions	13,600	13,700
5000201	Library and Art Gallery additional services	287,235	577,750
5000497	Overheads Allocation	291,106	291,106
Total Operating Expense		1,855,741	2,207,464
OPERATING RESULT		1,855,741	2,207,464
Capital Expense			
<u>Lineitem</u>			
5000501	Concept Plan for extended Library and Gallery	5,157,927	40,445,701
Total Capital Expense		5,157,927	40,445,701
Capital Revenue			
<u>Lineitem</u>			
5000501	Concept Plan for extended Library and Gallery	-5,157,927	-3,309,793
5000801	Proposed Loan Drawdown - L&AG	0	-16,629,158
5000802	Proposed Sale of Properties - L&AG	0	-20,540,000
Total Capital Revenue		-5,157,927	-40,478,951
CAPITAL RESULT		0	-33,250
5000	Office of the General Manager	1,855,741	2,174,214

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Business Improvement		2019/20	2020/21
Cost Centre	5100	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
5100101	Business Improvement General	291,408	290,850
5100130	Establishment of Ongoing Business Improvement	100,000	100,000
5100497	Overheads Allocation	34,291	34,291
Total Operating Expense		425,699	425,141
Operating Revenue			
<u>Lineitem</u>			
Total Operating Revenue		0	0
OPERATING RESULT		425,699	425,141
Capital Expense			
<u>Lineitem</u>			
Total Capital Expense		0	0
CAPITAL RESULT		0	0
Reserve Revenue			
<u>Lineitem</u>			
5100799	Transfer to and from Reserves	-391,408	-390,850
Total Reserve Revenue		-391,408	-390,850
RESERVE MOVEMENTS		-391,408	-390,850
5100	Business Improvement	34,291	34,291

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Governance Services		2019/20	2020/21
Cost Centre	5200	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
5200101	Governance Services General	693,743	714,457
5200125	Internal Audit	100,255	103,260
5200126	Consulting Costs	36,050	37,150
5200128	Legal Expenses	525,200	540,900
5200131	Prosper Coffs Harbour Ltd Operating	120,000	20,000
5200133	Insurance Costs	999,140	1,029,000
5200180	2016 Election Expenses	5,000	511,680
5200497	Overheads Allocation	150,905	150,905
Total Operating Expense		2,630,293	3,107,352
Operating Revenue			
<u>Lineitem</u>			
5200131	Prosper Coffs Harbour Ltd Operating	-100,000	0
5200725	Performance Bonuses and Rebates	-72,000	-72,000
Total Operating Revenue		-172,000	-72,000
OPERATING RESULT		2,458,293	3,035,352
5200	Governance Services	2,458,293	3,035,352

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Holiday Parks & Reserves		2019/20	2020/21
Cost Centre	6100	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
6100105	Woolgoolga Reserve Operating	67,800	69,800
6100197	Crown Reserves non depn asset adjustment	223,076	229,800
Total Operating Expense		290,876	299,600
OPERATING RESULT		290,876	299,600
6100	Holiday Parks & Reserves	290,876	299,600

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Park Beach Holiday Park (PBHP)		2019/20	2020/21
Cost Centre	6110	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
6110105	PB Cabin Operating Expense	1,568,548	1,589,048
6110112	PB Amenities Operating Expense	234,476	234,476
6110113	PB Camp Kitchen Operating Expense	43,112	43,112
6110114	PB BBQ Operating Expense	22,504	22,504
6110115	PB Recreation Precinct Expense	73,832	73,832
6110116	PB Grounds / Infra Expense	144,958	144,958
6110117	PB Tourist Site Expense	498,536	498,536
6110120	PB Hall Operating Expense	37,900	37,900
6110141	PB Reservation Operating Expense	823,960	823,960
6110142	PB Guest Relations Expense	24,125	24,125
6110143	PB Marketing Expense	111,235	103,267
6110144	PB Shop Operating Exp	86,162	86,162
6110145	PB Other Operating Exp	3,000	3,000
6110147	PB Admin Exp	193,380	153,768
6110190	PB Loan Int Repays - PRMF F518925	25,000	25,000
6110201	PB Permanent Residents Exp	98,531	98,531
6110497	PB Overheads Allocation	265,412	265,412
Total Operating Expense		4,254,671	4,227,591
Operating Revenue			
<u>Lineitem</u>			
6110105	PB Cabin Operating Expense	-2,326,000	-2,326,000
6110112	PB Amenities Operating Expense	-40,960	-40,960
6110117	PB Tourist Site Expense	-2,048,000	-2,048,000
6110144	PB Shop Operating Exp	-128,600	-128,600
6110145	PB Other Operating Exp	-37,000	-37,000
6110201	PB Permanent Residents Exp	-563,700	-563,700
Total Operating Revenue		-5,144,260	-5,144,260
OPERATING RESULT		-889,589	-916,669

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Park Beach Holiday Park (PBHP)		2019/20	2020/21
Cost Centre	6110	ESTIMATE	ESTIMATE
Capital Expense			
<u>Lineitem</u>			
6110506	PB Villas Capital Exp	400,000	0
6110565	PB Other Capital	680,000	0
6110570	PB Loan Princ Repays - PRMF F518925	150,000	150,000
Total Capital Expense		1,230,000	150,000
CAPITAL RESULT		1,230,000	150,000
Reserve Expense			
<u>Lineitem</u>			
6110799	Transfer to and from Reserves	342,389	1,469,969
Total Reserve Expense		342,389	1,469,969
Reserve Revenue			
<u>Lineitem</u>			
Total Reserve Revenue		0	0
RESERVE MOVEMENTS		342,389	1,469,969
6110	Park Beach Holiday Park (PBHP)	682,800	703,300

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Sawtell Beach Holiday Park (SBHP)		2019/20	2020/21
Cost Centre	6120	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
6120105	SB Cabin Operating Expense	961,619	961,619
6120112	SB Amenities Operating Expense	200,208	200,208
6120113	SB Camp Kitchen Operating Expense	10,578	10,578
6120114	SB BBQ Operating Expense	9,738	9,738
6120115	SB Recreation Precinct Expense	6,990	6,990
6120116	SB Grounds / Infra Expense	136,026	136,026
6120117	SB Tourist Site Expense	335,538	335,538
6120120	SB Hall Operating Expense	2,136	2,136
6120141	SB Reservation Operating Expense	362,562	362,562
6120142	SB Guest Relation Expense	7,381	7,381
6120143	SB Marketing Expense	67,688	61,568
6120144	SB Shop Operating Exp	34,505	34,505
6120145	SB Other Operating Exp	3,000	3,000
6120147	SB Admin Exp	137,424	106,584
6120190	SB Loan Int Repays - PRMF F518925	12,500	12,500
6120201	SB Permanent Residents Exp	60,231	60,231
6120497	SB Overheads Allocation	206,431	206,431
Total Operating Expense		2,554,555	2,517,595
Operating Revenue			
<u>Lineitem</u>			
6120105	SB Cabin Operating Expense	-1,514,000	-1,514,000
6120112	SB Amenities Operating Expense	-24,732	-24,732
6120117	SB Tourist Site Expense	-1,374,000	-1,374,000
6120120	SB Hall Operating Expense	-1,920	-1,920
6120144	SB Shop Operating Exp	-51,500	-51,500
6120145	SB Other Operating Exp	-37,000	-37,000
6120201	SB Permanent Residents Exp	-263,940	-263,940
Total Operating Revenue		-3,267,092	-3,267,092

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Sawtell Beach Holiday Park (SBHP)		2019/20	2020/21
Cost Centre	6120	ESTIMATE	ESTIMATE
OPERATING RESULT		-712,537	-749,497
Capital Expense			
<u>Lineitem</u>			
6120520	SB Hall Capital Exp	200,000	0
Total Capital Expense		200,000	0
CAPITAL RESULT		200,000	0
Reserve Expense			
<u>Lineitem</u>			
6120799	Transfer to and from Reserves	900,137	1,137,097
Total Reserve Expense		900,137	1,137,097
Reserve Revenue			
<u>Lineitem</u>			
Total Reserve Revenue		0	0
RESERVE MOVEMENTS		900,137	1,137,097
6120	Sawtell Beach Holiday Park (SBHP)	387,600	387,600

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Wlga Beach Holiday Park (WBHP)		2019/20	2020/21
Cost Centre	6130	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
6130105	WB Cabin Operating Expense	181,232	181,234
6130112	WB Amenities Operating Expense	59,728	59,728
6130113	WB Camp Kitchen Operating Expense	6,307	6,307
6130114	WB BBQ Operating Expense	3,773	3,773
6130116	WB Grounds / Infra Expense	49,730	49,730
6130117	WB Tourist Site Expense	138,743	138,743
6130141	WB Reservation Operating Expense	152,688	152,688
6130142	WB Guest Relations Expense	4,491	4,491
6130143	WB Marketing Expense	16,558	14,794
6130147	WB Admin Exp	39,588	30,828
6130190	WB Loan Int Repays - PRMF F519046	5,000	5,000
6130201	WB Permanent Residents Exp	5,192	5,193
6130497	WB Overheads Allocation	58,980	58,980
Total Operating Expense		722,009	711,489
Operating Revenue			
<u>Lineitem</u>			
6130105	WB Cabin Operating Expense	-161,250	-161,250
6130112	WB Amenities Operating Expense	-10,780	-10,780
6130117	WB Tourist Site Expense	-539,000	-539,000
6130145	WB Other Operating Exp	-1,200	-1,200
6130201	WB Permanent Residents Exp	-42,010	-42,010
Total Operating Revenue		-754,240	-754,240
OPERATING RESULT		-32,231	-42,751
Capital Expense			
<u>Lineitem</u>			
6130506	WB Villas Capital Exp	700,000	0
6130562	WB Holiday Park Capital	40,000	40,000
6130565	WB Other Capital	1,400,000	0
Total Capital Expense		2,140,000	40,000

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Wlga Beach Holiday Park (WBHP)		2019/20	2020/21
Cost Centre	6130	ESTIMATE	ESTIMATE
CAPITAL RESULT		2,140,000	40,000
Reserve Expense			
<u>Lineitem</u>			
6130799	Transfer to and from Reserves	0	121,551
Total Reserve Expense		0	121,551
Reserve Revenue			
<u>Lineitem</u>			
6130799	Transfer to and from Reserves	-1,988,969	0
Total Reserve Revenue		-1,988,969	0
RESERVE MOVEMENTS		-1,988,969	121,551
6130	Wlga Beach Holiday Park (WBHP)	118,800	118,800

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Wlga Lakeside Holiday Park (WLHP)		2019/20	2020/21
Cost Centre	6140	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
6140105	WL Cabin Operating Expense	205,444	205,444
6140112	WL Amenities Operating Expense	54,254	54,254
6140113	WL Camp Kitchen Operating Expense	150	150
6140114	WL BBQ Operating Expense	4,012	4,012
6140116	WL Grounds / Infra Expense	38,920	38,920
6140117	WL Tourist Site Expense	110,532	110,532
6140141	WL Reservation Operating Expense	166,190	166,190
6140142	WL Guest Relations Expense	5,491	5,491
6140143	WL Marketing Expense	16,558	14,794
6140147	WL Admin Exp	39,048	30,288
6140190	WL Loan Int Repays - PRMF F519046	5,000	5,000
6140201	WL Permanent Residents Exp	2,370	2,370
6140497	WL Overheads Allocation	58,980	58,980
Total Operating Expense		706,948	696,425
Operating Revenue			
<u>Lineitem</u>			
6140105	WL Cabin Operating Expense	-247,000	-247,000
6140112	WL Amenities Operating Expense	-10,008	-10,008
6140117	WL Tourist Site Expense	-556,000	-556,000
6140145	WL Other Operating Exp	-1,200	-1,200
6140201	WL Permanent Residents Exp	-17,990	-17,990
Total Operating Revenue		-832,198	-832,198
OPERATING RESULT		-125,250	-135,773
Capital Expense			
<u>Lineitem</u>			
6140506	WL Villas Capital Exp	400,000	0
Total Capital Expense		400,000	0
CAPITAL RESULT		400,000	0

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Wlga Lakeside Holiday Park (WLHP)		2019/20	2020/21
Cost Centre	6140	ESTIMATE	ESTIMATE
Reserve Expense			
<u>Lineitem</u>			
6140799	Transfer to and from Reserves	0	244,973
Total Reserve Expense		0	244,973
Reserve Revenue			
<u>Lineitem</u>			
6140799	Transfer to and from Reserves	-165,550	0
Total Reserve Revenue		-165,550	0
RESERVE MOVEMENTS		-165,550	244,973
6140	Wlga Lakeside Holiday Park (WLHP)	109,200	109,200

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Airport		2019/20	2020/21
Cost Centre	6200	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
6200101	Airport General	317,477	327,001
6200111	Loan Interest Repayments	601,929	531,953
6200116	Administration Charge	41,440	41,440
6200119	Dividend Payable to General a/c	431,680	431,680
6200124	Administration Expenses	52,000	53,000
6200125	Security Screening Operating	1,331,000	1,388,000
6200126	General Car Parking Operating	108,000	110,500
6200127	Security Car Parking Operating	89,000	91,000
6200135	Animal & Vegetation Management Plans	18,000	19,000
6200145	Internal Marketing	100,000	103,000
6200146	RPT Operatiions & Maintenance	1,310,000	1,349,300
6200147	General Aviation Operations	244,000	256,000
6200148	Rates and Taxes	234,000	241,000
6200497	Overheads Allocation	262,720	262,720
6200498	Depreciation	1,987,069	2,046,700
Total Operating Expense		7,128,315	7,252,294
Operating Revenue			
<u>Lineitem</u>			
6200124	Administration Expenses	-15,000	-15,000
6200125	Security Screening Operating	-1,331,000	-1,388,000
6200126	General Car Parking Operating	-750,800	-773,300
6200127	Security Car Parking Operating	-545,100	-561,500
6200146	RPT Operatiions & Maintenance	-25,100	-25,800
6200714	Interest on Investments - Airport	-15,000	-10,000
6200721	Aeronautical Charges	-5,010,500	-5,160,800
6200722	RPT Leases and Advertising Income	-400,300	-412,220
6200723	GA Leases	-224,100	-230,700
6200726	EPL Prpoerty Lease Income	-246,000	-250,000

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Airport	2019/20	2020/21
Cost Centre 6200	ESTIMATE	ESTIMATE
Total Operating Revenue	-8,562,900	-8,827,320
OPERATING RESULT	-1,434,585	-1,575,026
Capital Expense		
<u>Lineitem</u>		
6200512 Loan Principal Repayment	1,074,221	1,142,987
6200526 RPT Planned Enhancements	103,000	106,000
6200530 Air Conditioning	0	500,000
6200532 Terminal Area Masterplan	20,000	20,000
6200536 Security Screening Uquipment	101,250	0
6200540 RPT Carpark Resurfacing	0	100,000
6200541 Enterprise Park Land Development	5,000,000	0
Total Capital Expense	6,298,471	1,868,987
Capital Revenue		
<u>Lineitem</u>		
6200536 Security Screening Uquipment	-101,250	0
6200825 Proposed Loan Drawdown - EPL Development	-5,000,000	0
Total Capital Revenue	-5,101,250	0
CAPITAL RESULT	1,197,221	1,868,987
Reserve Expense		
<u>Lineitem</u>		
6200799 Transfer to and from Reserves	2,224,433	1,752,739
Total Reserve Expense	2,224,433	1,752,739
RESERVE MOVEMENTS	2,224,433	1,752,739
6200 Airport	1,987,069	2,046,700

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

CitySmart Solutions		2019/20	2020/21
Cost Centre	6300	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
6300101	Telecommunication & New Technology General	403,950	416,067
6300119	Dividend Payable	272,866	272,866
6300141	Switchboard Assembly & Installation	615,000	633,450
6300143	CCTV Sales & Installation	770,000	793,100
6300144	Other Tech Group Projects	230,000	236,900
6300147	Fibre Optic Cabling	1,080,000	1,111,240
6300148	Tech Group Consulting	0	0
6300497	Overheads Allocation	106,787	106,787
Total Operating Expense		3,478,603	3,570,410
Operating Revenue			
<u>Lineitem</u>			
6300141	Switchboard Assembly & Installation	-800,000	-824,000
6300143	CCTV Sales & Installation	-1,000,000	-1,030,000
6300144	Other Tech Group Projects	-300,000	-309,000
6300147	Fibre Optic Cabling	-1,400,000	-1,442,000
6300794	Interest on Investments	-10,555	-10,819
Total Operating Revenue		-3,510,555	-3,615,819
OPERATING RESULT		-31,952	-45,409
Reserve Expense			
<u>Lineitem</u>			
6300799	Transfer to and from Reserves	31,952	45,409
Total Reserve Expense		31,952	45,409
RESERVE MOVEMENTS		31,952	45,409
6300	CitySmart Solutions	0	0

ADOPTED 2 YEAR DETAILED BUDGET
Coffs Harbour City Council

Environmental Laboratory		2019/20	2020/21
Cost Centre	6400	ESTIMATE	ESTIMATE
Operating Expense			
<u>Lineitem</u>			
6400101	Environmental Laboratory General	446,278	462,046
6400145	Laboratory - Water Testing Consumables	120,100	123,700
6400146	Laboratory Building M&R	12,300	12,600
6400147	Property 38 Gordon Street Operating Costs	34,400	35,300
6400497	Overheads Allocation	103,538	103,538
6400498	Depreciation	31,534	32,500
Total Operating Expense		748,150	769,684
Operating Revenue			
<u>Lineitem</u>			
6400714	Interest on Investments	-40,000	-42,000
6400725	Laboratory Fees - Internal	-319,100	-328,700
6400726	Laboratory Fees - External	-652,300	-671,800
Total Operating Revenue		-1,011,400	-1,042,500
OPERATING RESULT		-263,250	-272,816
Capital Expense			
<u>Lineitem</u>			
6400521	Laboratory Equipment	50,000	50,000
Total Capital Expense		50,000	50,000
CAPITAL RESULT		50,000	50,000
Reserve Expense			
<u>Lineitem</u>			
6400799	Transfer to and from Reserves	244,784	255,316
Total Reserve Expense		244,784	255,316
RESERVE MOVEMENTS		244,784	255,316
6400	Environmental Laboratory	31,534	32,500

ADOPTED 2 YEAR DETAILED BUDGET

Coffs Harbour City Council

	2019/20	2020/21
	ESTIMATE	ESTIMATE
Grand Total	46,635,869	47,746,092



COFFS HARBOUR CITY COUNCIL
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