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GENERAL ACCOUNT
ADOPTED BUDGET FOR 2015/16
DIRECTORATE SUMMARY

	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED
	Operating	Capital	Total	Operating	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2015/2016
DIRECTORATE										
General Manager	5,688,307	-	5,688,307	5,312,191	2,507,813	944,233	8,764,237	-	1,615	(3,074,315)
Business Services	25,159,125	2,828,455	27,987,580	27,404,576	9,700,284	1,368,115	38,472,975	5,534,645	12,058,740	(3,961,300)
Sustainable Communities	4,689,506	-	4,689,506	17,524,524	368,260	30,000	17,922,784	120,000	474,008	(12,879,270)
Sustainable Infrastructure	37,662,765	2,275,051	39,937,816	75,902,889	11,034,802	1,491,938	88,429,629	4,092,237	32,121,029	(20,463,021)
TOTALS	73,199,703	5,103,506	78,303,209	126,144,180	23,611,159	3,834,286	153,589,625	9,746,882	44,655,392	(40,377,906)
Untied Funding Available	41,894,980	6,498,270	48,393,250	-	-	4,635,000	4,635,000	3,378,460	-	40,379,790
(DEFICIT)/SURPLUS										1,884

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2015/16
DIVISION SUMMARY

DIVISION	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED 2015/2016
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	
GENERAL MANAGER	5,688,307	-	5,688,307	5,312,191	2,507,813	944,233	8,764,237	-	1,615	(3,074,315)
Subtotal	5,688,307	-	5,688,307	5,312,191	2,507,813	944,233	8,764,237	-	1,615	(3,074,315)
BUSINESS SERVICES										
Business Units	9,037,580	64,040	9,101,620	7,989,840	1,743,715	531,796	10,265,351	2,698,593	3,862,324	-
Financial Management	15,967,795	2,764,415	18,732,210	13,235,151	7,441,369	-	20,676,520	2,836,052	6,797,897	2,017,535
Business Systems	8,600	-	8,600	3,176,110	515,200	836,319	4,527,629	-	1,398,519	(3,120,510)
Organisational Development	78,400	-	78,400	1,267,200	-	-	1,267,200	-	-	(1,188,800)
Customer Services	66,750	-	66,750	1,736,275	-	-	1,736,275	-	-	(1,669,525)
Subtotal	25,159,125	2,828,455	27,987,580	27,404,576	9,700,284	1,368,115	38,472,975	5,534,645	12,058,740	(3,961,300)
SUSTAINABLE COMMUNITIES										
Community & Cultural Services	480,145	-	480,145	5,566,570	203,667	25,000	5,795,237	-	297,314	(5,017,778)
Sustainable Places	2,887,343	-	2,887,343	7,056,704	6,000	-	7,062,704	-	73,051	(4,102,310)
City Prosperity	1,322,018	-	1,322,018	4,901,250	158,593	5,000	5,064,843	120,000	103,643	(3,759,182)
Subtotal	4,689,506	-	4,689,506	17,524,524	368,260	30,000	17,922,784	120,000	474,008	(12,879,270)
SUSTAINABLE INFRASTRUCTURE										
Business Units	669,300	-	669,300	602,335	50,000	-	652,335	81,016	64,051	-
Asset Construction & Maintenance	13,425,940	2,197,051	15,622,991	45,058,684	9,280,242	495,000	54,833,926	839,500	24,338,176	(15,712,259)
Strategic Asset Management	24,236,825	78,000	24,314,825	30,844,205	1,754,560	996,938	33,595,703	3,252,737	7,782,853	(4,750,762)
Subtotal	37,662,765	2,275,051	39,937,816	75,902,889	11,034,802	1,491,938	88,429,629	4,092,237	32,121,029	(20,463,021)
TOTALS	67,846,046	5,103,506	72,949,552	121,133,157	21,128,346	2,890,053	145,151,556	9,787,390	44,685,803	(40,377,906)
Untied Funding Available	41,894,980	6,498,270	48,393,250	-	-	4,635,000	4,635,000	3,378,460	-	40,379,790
(DEFICIT)/SURPLUS										1,884

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2015/16

PROGRAM SUMMARY

PROGRAM	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2015/2016	
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to		Transfer from
GENERAL MANAGER										
Office of the General Manager			-	1,113,250			1,113,250		1,615	(1,111,635)
Financial Sustainability	4,312,347		4,312,347	860,301	2,507,813	944,233	4,312,347			-
Business Transformation	1,275,460	-	1,275,460	906,320			906,320	-	-	369,140
Governance Services	100,500	-	100,500	2,432,320			2,432,320			(2,331,820)
Subtotal	5,688,307	-	5,688,307	5,312,191	2,507,813	944,233	8,764,237	-	1,615	(3,074,315)
BUSINESS SERVICES - BUSINESS UNITS										
Airport	7,508,000	-	7,508,000	6,329,587	1,743,715	450,836	8,524,138	2,698,593	3,714,731	-
Telecommunications & New Technology	1,529,580	64,040	1,593,620	1,660,253		80,960	1,741,213	-	147,593	-
Subtotal	9,037,580	64,040	9,101,620	7,989,840	1,743,715	531,796	10,265,351	2,698,593	3,862,324	-
FINANCIAL MANAGEMENT										
Community Facilities	1,905,517	-	1,905,517	598,685	1,568,097		2,166,782		261,265	-
Finance	7,453,790	1,230,686	8,684,476	5,551,793	1,191,333		6,743,126	389,503	787,605	2,339,452
Plant	6,502,788	1,533,729	8,036,517	6,657,056	4,681,939		11,338,995	2,446,549	5,749,027	-
Program Support	105,700	-	105,700	427,617			427,617	-	-	(321,917)
Subtotal	15,967,795	2,764,415	18,732,210	13,235,151	7,441,369	-	20,676,520	2,836,052	6,797,897	2,017,535
BUSINESS SYSTEMS										
Business Systems	8,600	-	8,600	3,176,110	515,200	836,319	4,527,629	-	1,398,519	(3,120,510)
Subtotal	8,600	-	8,600	3,176,110	515,200	836,319	4,527,629	-	1,398,519	(3,120,510)
ORGANISATIONAL DEVELOPMENT										
Organisational Development	78,400	-	78,400	1,267,200	-		1,267,200	-	-	(1,188,800)
Subtotal	78,400	-	78,400	1,267,200	-	-	1,267,200	-	-	(1,188,800)
CUSTOMER SERVICES										
Customer Services	66,750	-	66,750	1,736,275	-		1,736,275	-	-	(1,669,525)
Subtotal	66,750	-	66,750	1,736,275	-	-	1,736,275	-	-	(1,669,525)

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2015/16
PROGRAM SUMMARY

PROGRAM	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2015/2016
COMMUNITY & CULTURAL SERVICES										
Sustainability	-	-	-	349,700	-	-	349,700	-	-	(349,700)
Lifeguard Services	2,000	-	2,000	736,194	30,000	-	766,194	-	49,854	(714,340)
Library Services	169,700	-	169,700	2,008,279	19,650	-	2,027,929	-	49,979	(1,808,250)
Cultural Services	259,500	-	259,500	1,137,265	-	25,000	1,162,265	-	-	(902,765)
Community Services	48,945	-	48,945	1,335,132	154,017	-	1,489,149	-	197,481	(1,242,723)
Subtotal	480,145	-	480,145	5,566,570	203,667	25,000	5,795,237	-	297,314	(5,017,778)
SUSTAINABLE PLACES										
Sustainable & Precinct Planning	59,100	-	59,100	1,637,977	-	-	1,637,977	-	9,309	(1,569,568)
Development Assessment & Building Services	1,879,665	-	1,879,665	2,787,566	-	-	2,787,566	-	10,940	(896,961)
Environmental Services	237,001	-	237,001	935,439	2,000	-	937,439	-	50,255	(650,183)
Regulatory Enforcement	711,577	-	711,577	1,695,722	4,000	-	1,699,722	-	2,547	(985,598)
Subtotal	2,887,343	-	2,887,343	7,056,704	6,000	-	7,062,704	-	73,051	(4,102,310)
CITY PROSPERITY										
Coffs Coast Tourism & Marketing	556,700	-	556,700	1,909,267	-	5,000	1,914,267	120,000	-	(1,477,567)
Sports Unit	559,900	-	559,900	2,216,466	107,384	-	2,323,850	-	103,643	(1,660,307)
Enterprise Coffs	205,418	-	205,418	775,517	51,209	-	826,726	-	-	(621,308)
Subtotal	1,322,018	-	1,322,018	4,901,250	158,593	5,000	5,064,843	120,000	103,643	(3,759,182)
SUSTAINABLE INFRASTRUCTURE - BUSINESS UNITS										
Environmental Lab	669,300	-	669,300	602,335	50,000	-	652,335	81,016	64,051	-
Subtotal	669,300	-	669,300	602,335	50,000	-	652,335	81,016	64,051	-

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2015/16
PROGRAM SUMMARY

PROGRAM	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2015/2016
ASSET CONSTRUCTION & MAINTENANCE										
Property Assets	1,216,868	-	1,216,868	3,407,855	21,550	-	3,429,405	5,600	465,856	(1,752,281)
Swimming Pools	978	-	978	677,472	77,676	-	755,148	-	90,684	(663,486)
Recreational Services	1,281,550	-	1,281,550	8,347,929	1,265,842	-	9,613,771	-	4,398,446	(3,933,775)
Regional Roads	983,000	332,287	1,315,287	2,414,728	729,978	-	3,144,706	-	1,725,015	(104,404)
Local Roads	266,700	1,864,764	2,131,464	15,321,704	4,542,229	270,000	20,133,933	-	12,076,954	(5,925,515)
Bridges	861,781	-	861,781	889,330	861,781	-	1,751,111	-	778,430	(110,900)
Footpaths, Cycleways & Bus Shelters	-	-	-	1,109,972	-	225,000	1,334,972	-	947,662	(387,310)
Parking	-	-	-	1,351,890	143,575	-	1,495,465	-	867,227	(628,238)
Quarries	309,900	-	309,900	309,900	-	-	309,900	-	-	-
Street & Toilet Cleaning	-	-	-	917,150	-	-	917,150	-	-	(917,150)
Drainage	2,423,763	-	2,423,763	3,903,923	1,635,611	-	5,539,534	158,000	2,968,771	(305,000)
Harbour & Jetty	-	-	-	198,331	-	-	198,331	-	19,131	(179,200)
City Works - Private Works	5,924,400	-	5,924,400	5,248,500	-	-	5,248,500	675,900	-	-
Street Lighting	157,000	-	157,000	960,000	2,000	-	962,000	-	-	(805,000)
Subtotal	13,425,940	2,197,051	15,622,991	45,058,684	9,280,242	495,000	54,833,926	839,500	24,338,176	(15,712,259)
STRATEGIC ASSET MANAGEMENT										
CBD Masterplan	744,529	-	744,529	312,004	710,286	819,202	1,841,492	3,093,037	4,190,000	-
Jetty4Shores	273,773	-	273,773	444,941	183,648	177,736	806,325	-	450,676	(81,876)
Waste Management	22,986,623	-	22,986,623	25,165,680	400,000	-	25,565,680	159,700	2,738,757	-
City Infrastructure Support	-	-	-	809,370	-	-	809,370	-	27,270	(782,100)
Assets Systems	-	-	-	331,300	-	-	331,300	-	-	(331,300)
City Works Operational Administration	63,900	78,000	141,900	1,043,725	78,000	-	1,121,725	-	-	(979,825)
Survey & Design	92,200	-	92,200	2,234,565	382,626	-	2,617,191	-	376,150	(2,148,841)
Contracts & Subdivisions	75,800	-	75,800	502,620	-	-	502,620	-	-	(426,820)
Subtotal	24,236,825	78,000	24,314,825	30,844,205	1,754,560	996,938	33,595,703	3,252,737	7,782,853	(4,750,762)
TOTALS	196,585,562	16,007,900	212,593,462	308,446,250	55,353,678	10,486,866	374,286,794	26,198,213	111,748,147	(40,377,906)
Untied Funding Available	41,894,980	6,498,270	48,393,250	-	-	4,635,000	4,635,000	3,378,460	-	40,379,790
(DEFICIT)/SURPLUS										1,884

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2016/17
DIRECTORATE SUMMARY

	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2016/2017
DIRECTORATE										
General Manager	8,525,994	-	8,525,994	5,605,105	3,737,202	1,419,746	10,762,053	-	1,664	(2,234,395)
Business Services	26,075,195	2,143,541	28,218,736	29,331,863	8,238,901	659,461	38,230,225	6,400,181	11,117,394	(5,294,276)
Sustainable Communities	4,810,990	-	4,810,990	17,583,218	307,904	25,000	17,916,122	120,000	457,029	(12,768,103)
Sustainable Infrastructure	39,460,069	1,346,700	40,806,769	77,282,578	10,358,238	710,000	88,350,816	1,489,402	28,873,947	(20,159,502)
TOTALS	78,872,248	3,490,241	82,362,489	129,802,764	22,642,245	2,814,207	155,259,216	8,009,583	40,450,034	(40,456,276)
Untied Funding Available	42,786,953	6,693,218	49,480,171	-	-	4,774,050	4,774,050	2,800,218	-	41,905,903
(DEFICIT)/SURPLUS										1,449,627

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2016/17

DIVISION SUMMARY

DIVISION	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2016/2017
GENERAL MANAGER	8,525,994	-	8,525,994	5,605,105	3,737,202	1,419,746	10,762,053	-	1,664	(2,234,395)
Subtotal	8,525,994	-	8,525,994	5,605,105	3,737,202	1,419,746	10,762,053	-	1,664	(2,234,395)
BUSINESS SERVICES										
Business Units	9,466,110	65,912	9,532,022	8,158,605	2,438,680	659,461	11,256,746	3,007,834	4,732,558	-
Financial Management	16,453,067	2,077,629	18,530,696	14,835,807	5,283,837	-	20,119,644	3,392,347	5,805,770	824,475
Business Systems	8,750	-	8,750	3,304,706	516,384	-	3,821,090	-	579,066	(3,233,274)
Organisational Development	78,900	-	78,900	1,217,350	-	-	1,217,350	-	-	(1,138,450)
Customer Services	68,368	-	68,368	1,815,395	-	-	1,815,395	-	-	(1,747,027)
Subtotal	26,075,195	2,143,541	28,218,736	29,331,863	8,238,901	659,461	38,230,225	6,400,181	11,117,394	(5,294,276)
SUSTAINABLE COMMUNITIES										
Community & Cultural Services	491,145	-	491,145	5,719,247	193,019	25,000	5,937,266	-	275,033	(5,171,088)
Sustainable Places	2,975,728	-	2,975,728	6,872,238	6,000	-	6,878,238	-	75,244	(3,827,266)
City Prosperity	1,344,117	-	1,344,117	4,991,733	108,885	-	5,100,618	120,000	106,752	(3,769,749)
Subtotal	4,810,990	-	4,810,990	17,583,218	307,904	25,000	17,916,122	120,000	457,029	(12,768,103)
SUSTAINABLE INFRASTRUCTURE										
Business Units	688,100	-	688,100	627,683	50,000	-	677,683	74,890	64,473	-
Asset Construction & Maintenance	13,870,992	1,268,700	15,139,692	45,591,406	7,919,063	650,000	54,160,469	855,165	24,629,207	(15,246,735)
Strategic Asset Management	25,589,077	78,000	25,667,077	31,691,172	2,439,175	60,000	34,190,347	634,237	4,244,740	(4,912,767)
Subtotal	39,460,069	1,346,700	40,806,769	77,282,578	10,358,238	710,000	88,350,816	1,489,402	28,873,947	(20,159,502)
TOTALS	74,953,301	3,490,241	78,443,542	127,314,053	20,798,644	2,104,334	150,217,031	8,047,028	40,481,439	(40,456,276)
Untied Funding Available	42,786,953	6,693,218	49,480,171	-	-	4,774,050	4,774,050	2,800,218	-	41,905,903
(DEFICIT)/SURPLUS										1,449,627

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2016/17

PROGRAM SUMMARY

PROGRAM	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2016/2017
GENERAL MANAGER										
Office of the General Manager	-	-	-	1,155,664	-	-	1,155,664	-	1,664	(1,154,000)
Financial Sustainability	6,450,494	-	6,450,494	1,293,546	3,737,202	1,419,746	6,450,494	-	-	-
Business Transformation	1,975,000	-	1,975,000	209,780	-	-	209,780	-	-	1,765,220
Governance Services	100,500	-	100,500	2,946,115	-	-	2,946,115	-	-	(2,845,615)
Subtotal	8,525,994	-	8,525,994	5,605,105	3,737,202	1,419,746	10,762,053	-	1,664	(2,234,395)
BUSINESS SERVICES - BUSINESS UNITS										
Airport	7,873,000	-	7,873,000	6,430,952	2,438,680	576,071	9,445,703	3,007,834	4,580,537	-
Telecommunications & New Technology	1,593,110	65,912	1,659,022	1,727,653	-	83,390	1,811,043	-	152,021	-
Subtotal	9,466,110	65,912	9,532,022	8,158,605	2,438,680	659,461	11,256,746	3,007,834	4,732,558	-
FINANCIAL MANAGEMENT										
Community Facilities	1,965,443	-	1,965,443	555,037	939,964	-	1,495,001	479,502	9,060	-
Finance	7,676,724	922,391	8,599,115	5,760,623	882,000	-	6,642,623	398,684	811,234	2,369,042
Plant	6,700,000	1,155,238	7,855,238	6,864,680	3,461,873	-	10,326,553	2,514,161	4,985,476	-
Program Support	110,900	-	110,900	1,655,467	-	-	1,655,467	-	-	(1,544,567)
Subtotal	16,453,067	2,077,629	18,530,696	14,835,807	5,283,837	-	20,119,644	3,392,347	5,805,770	824,475
BUSINESS SYSTEMS										
Business Systems	8,750	-	8,750	3,304,706	516,384	-	3,821,090	-	579,066	(3,233,274)
Subtotal	8,750	-	8,750	3,304,706	516,384	-	3,821,090	-	579,066	(3,233,274)
ORGANISATIONAL DEVELOPMENT										
Organisational Development	78,900	-	78,900	1,217,350	-	-	1,217,350	-	-	(1,138,450)
Subtotal	78,900	-	78,900	1,217,350	-	-	1,217,350	-	-	(1,138,450)
CUSTOMER SERVICES										
Customer Services	68,368	-	68,368	1,815,395	-	-	1,815,395	-	-	(1,747,027)
Subtotal	68,368	-	68,368	1,815,395	-	-	1,815,395	-	-	(1,747,027)

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2016/17
PROGRAM SUMMARY

PROGRAM	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2016/2017
COMMUNITY & CULTURAL SERVICES										
Sustainability	-	-	-	280,200	-	-	280,200	-	-	(280,200)
Lifeguard Services	2,000	-	2,000	755,384	-	-	755,384	-	20,449	(732,935)
Library Services	172,100	-	172,100	2,098,578	29,500	-	2,128,078	-	51,178	(1,904,800)
Cultural Services	266,700	-	266,700	1,179,200	-	25,000	1,204,200	-	-	(937,500)
Community Services	50,345	-	50,345	1,405,885	163,519	-	1,569,404	-	203,406	(1,315,653)
Subtotal	491,145	-	491,145	5,719,247	193,019	25,000	5,937,266	-	275,033	(5,171,088)
SUSTAINABLE PLACES										
Sustainable & Precinct Planning	59,400	-	59,400	1,222,788	-	-	1,222,788	-	9,588	(1,153,800)
Development Assessment & Building Services	1,936,415	-	1,936,415	2,908,309	-	-	2,908,309	-	11,269	(960,625)
Environmental Services	239,291	-	239,291	969,912	2,000	-	971,912	-	51,763	(680,858)
Regulatory Enforcement	740,622	-	740,622	1,771,229	4,000	-	1,775,229	-	2,624	(1,031,983)
Subtotal	2,975,728	-	2,975,728	6,872,238	6,000	-	6,878,238	-	75,244	(3,827,266)
CITY PROSPERITY										
Coffs Coast Tourism & Marketing	558,300	-	558,300	1,910,842	5,000	-	1,915,842	120,000	-	(1,477,542)
Sports Unit	575,300	-	575,300	2,279,455	56,340	-	2,335,795	-	106,752	(1,653,743)
Enterprise Coffs	210,517	-	210,517	801,436	47,545	-	848,981	-	-	(638,464)
Subtotal	1,344,117	-	1,344,117	4,991,733	108,885	-	5,100,618	120,000	106,752	(3,769,749)
SUSTAINABLE INFRASTRUCTURE - BUSINESS UNITS										
Environmental Lab	688,100	-	688,100	627,683	50,000	-	677,683	74,890	64,473	-
Subtotal	688,100	-	688,100	627,683	50,000	-	677,683	74,890	64,473	-

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2016/17
PROGRAM SUMMARY

PROGRAM	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2016/2017
ASSET CONSTRUCTION & MAINTENANCE										
Property Assets	1,339,913	-	1,339,913	3,522,173	22,400		3,544,573	5,740	479,831	(1,730,569)
Swimming Pools	978	-	978	699,444	83,659		783,103	-	93,405	(688,720)
Recreational Services	1,316,760	-	1,316,760	7,892,956	1,214,360	205,000	9,312,316	-	4,666,246	(3,329,310)
Regional Roads	1,002,000	336,318	1,338,318	2,470,448	541,636		3,012,084	-	1,673,766	-
Local Roads	274,800	932,382	1,207,182	15,768,737	3,330,357	270,000	19,369,094	-	12,023,302	(6,138,610)
Bridges	887,634	-	887,634	915,983	887,634		1,803,617	-	801,783	(114,200)
Footpaths, Cycleways & Bus Shelters	-	-	-	1,144,561	-	25,000	1,169,561	-	770,091	(399,470)
Parking	-	-	-	1,386,458	84,022	150,000	1,620,480	-	1,043,244	(577,236)
Quarries	319,300	-	319,300	319,300	-		319,300	-	-	-
Street & Toilet Cleaning	-	-	-	940,020	-		940,020	-	-	(940,020)
Drainage	2,467,607	-	2,467,607	3,937,946	1,752,995		5,690,941	147,500	3,057,834	(313,000)
Harbour & Jetty	-	-	-	204,005	-		204,005	-	19,705	(184,300)
City Works - Private Works	6,102,000	-	6,102,000	5,400,075	-		5,400,075	701,925	-	-
Street Lighting	160,000	-	160,000	989,300	2,000		991,300	-	-	(831,300)
Subtotal	13,870,992	1,268,700	15,139,692	45,591,406	7,919,063	650,000	54,160,469	855,165	24,629,207	(15,246,735)
STRATEGIC ASSET MANAGEMENT										
CBD Masterplan	763,265	-	763,265	401,364	1,386,325	60,000	1,847,689	634,237	1,718,661	-
Jetty4Shores	273,514	-	273,514	235,216	192,070		427,286	-	69,440	(84,332)
Waste Management	24,313,298	-	24,313,298	25,941,914	200,000		26,141,914	-	1,828,616	-
City Infrastructure Support	-	-	-	844,988	-		844,988	-	28,088	(816,900)
Assets Systems	-	-	-	344,835	-		344,835	-	-	(344,835)
City Works Operational Administration	65,900	78,000	143,900	1,089,460	78,000		1,167,460	-	-	(1,023,560)
Survey & Design	95,000	-	95,000	2,306,965	582,780		2,889,745	-	599,935	(2,194,810)
Contracts & Subdivisions	78,100	-	78,100	526,430	-		526,430	-	-	(448,330)
Subtotal	25,589,077	78,000	25,667,077	31,691,172	2,439,175	60,000	34,190,347	634,237	4,244,740	(4,912,767)
TOTALS	213,383,776	12,072,212	225,455,988	321,401,527	53,890,211	8,357,733	383,649,471	21,555,124	101,236,665	(40,456,276)
Untied Funding Available	42,786,953	6,693,218	49,480,171			4,774,050	4,774,050	2,800,218	-	41,905,903
(DEFICIT)/SURPLUS										1,449,627

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2017/18
DIRECTORATE SUMMARY

	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2017/2018
DIRECTORATE										
General Manager	8,719,509	-	8,719,509	5,144,337	3,849,318	1,462,338	10,455,993	-	1,714	(1,734,770)
Business Services	27,284,866	2,205,994	29,490,860	30,284,542	7,112,324	1,035,857	38,432,723	7,057,928	10,398,366	(5,601,425)
Sustainable Communities	4,950,509	-	4,950,509	18,146,644	788,378	25,000	18,960,022	120,000	995,439	(13,134,074)
Sustainable Infrastructure	41,331,816	1,350,805	42,682,621	79,529,961	10,438,947	545,000	90,513,908	1,696,620	28,967,179	(20,560,728)
TOTALS	82,286,700	3,556,799	85,843,499	133,105,484	22,188,967	3,068,195	158,362,646	8,874,548	40,362,698	(41,030,997)
Untied Funding Available	44,112,796	6,894,000	51,006,796	-	-	4,917,300	4,917,300	2,978,215	-	43,111,281
(DEFICIT)/SURPLUS										2,080,284

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2017/18
DIVISION SUMMARY

DIVISION	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED 2017/2018
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	
GENERAL MANAGER	8,719,509	-	8,719,509	5,144,337	3,849,318	1,462,338	10,455,993	-	1,714	(1,734,770)
Subtotal	8,719,509	-	8,719,509	5,144,337	3,849,318	1,462,338	10,455,993	-	1,714	(1,734,770)
BUSINESS SERVICES										
Business Units	10,113,950	67,890	10,181,840	8,295,330	1,442,512	1,035,857	10,773,699	3,169,961	3,761,820	-
Financial Management	17,012,594	2,138,104	19,150,698	15,383,051	5,171,200	-	20,554,251	3,887,967	6,040,108	748,588
Business Systems	8,900	-	8,900	3,438,248	498,612	-	3,936,860	-	596,438	(3,331,522)
Organisational Development	79,400	-	79,400	1,269,800	-	-	1,269,800	-	-	(1,190,400)
Customer Services	70,022	-	70,022	1,898,113	-	-	1,898,113	-	-	(1,828,091)
Subtotal	27,284,866	2,205,994	29,490,860	30,284,542	7,112,324	1,035,857	38,432,723	7,057,928	10,398,366	(5,601,425)
SUSTAINABLE COMMUNITIES										
Community & Cultural Services	502,245	-	502,245	5,904,821	733,987	25,000	6,663,808	-	807,984	(5,353,579)
Sustainable Places	3,081,644	-	3,081,644	7,097,590	6,000	-	7,103,590	-	77,501	(3,944,445)
City Prosperity	1,366,620	-	1,366,620	5,144,233	48,391	-	5,192,624	120,000	109,954	(3,836,050)
Subtotal	4,950,509	-	4,950,509	18,146,644	788,378	25,000	18,960,022	120,000	995,439	(13,134,074)
SUSTAINABLE INFRASTRUCTURE										
Business Units	709,500	-	709,500	653,907	50,000	-	703,907	70,500	64,907	-
Asset Construction & Maintenance	14,318,205	1,272,805	15,591,010	46,858,254	9,171,891	195,000	56,225,145	904,035	26,114,593	(15,423,577)
Strategic Asset Management	27,013,611	78,000	27,091,611	32,671,707	1,267,056	350,000	34,288,763	792,585	2,852,586	(5,137,151)
Subtotal	41,331,816	1,350,805	42,682,621	79,529,961	10,438,947	545,000	90,513,908	1,696,620	28,967,179	(20,560,728)
TOTALS	78,281,696	3,556,799	81,838,495	130,860,269	20,289,308	2,337,026	153,486,603	8,909,798	40,394,295	(41,030,997)
Untied Funding Available	44,112,796	6,894,000	51,006,796	-	-	4,917,300	4,917,300	2,978,215	-	43,111,281
(DEFICIT)/SURPLUS										2,080,284

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2017/18

PROGRAM SUMMARY

PROGRAM	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED 2017/2018
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	
GENERAL MANAGER										
Office of the General Manager	-	-	-	1,169,784	-	-	1,169,784	-	1,714	(1,168,070)
Financial Sustainability	6,644,009	-	6,644,009	1,332,353	3,849,318	1,462,338	6,644,009	-	-	-
Business Transformation	1,975,000	-	1,975,000	-	-	-	-	-	-	1,975,000
Governance Services	100,500	-	100,500	2,642,200	-	-	2,642,200	-	-	(2,541,700)
Subtotal	8,719,509	-	8,719,509	5,144,337	3,849,318	1,462,338	10,455,993	-	1,714	(1,734,770)
BUSINESS SERVICES - BUSINESS UNITS										
Airport	8,474,000	-	8,474,000	6,516,798	1,442,512	949,967	8,909,277	3,169,961	3,605,238	-
Telecommunications & New Technology	1,639,950	67,890	1,707,840	1,778,532	-	85,890	1,864,422	-	156,582	-
Subtotal	10,113,950	67,890	10,181,840	8,295,330	1,442,512	1,035,857	10,773,699	3,169,961	3,761,820	-
FINANCIAL MANAGEMENT										
Community Facilities	2,054,808	-	2,054,808	561,043	638,600	-	1,199,643	864,496	9,331	-
Finance	7,906,264	923,504	8,829,768	6,030,414	882,000	-	6,912,414	408,141	835,571	2,344,784
Plant	6,935,022	1,214,600	8,149,622	7,078,898	3,650,600	-	10,729,498	2,615,330	5,195,206	-
Program Support	116,500	-	116,500	1,712,696	-	-	1,712,696	-	-	(1,596,196)
Subtotal	17,012,594	2,138,104	19,150,698	15,383,051	5,171,200	-	20,554,251	3,887,967	6,040,108	748,588
BUSINESS SYSTEMS										
Business Systems	8,900	-	8,900	3,438,248	498,612	-	3,936,860	-	596,438	(3,331,522)
Subtotal	8,900	-	8,900	3,438,248	498,612	-	3,936,860	-	596,438	(3,331,522)
ORGANISATIONAL DEVELOPMENT										
Organisational Development	79,400	-	79,400	1,269,800	-	-	1,269,800	-	-	(1,190,400)
Subtotal	79,400	-	79,400	1,269,800	-	-	1,269,800	-	-	(1,190,400)
CUSTOMER SERVICES										
Customer Services	70,022	-	70,022	1,898,113	-	-	1,898,113	-	-	(1,828,091)
Subtotal	70,022	-	70,022	1,898,113	-	-	1,898,113	-	-	(1,828,091)

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2017/18
PROGRAM SUMMARY

PROGRAM	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2015/2016
COMMUNITY & CULTURAL SERVICES										
Sustainability	-	-	-	291,200	-	-	291,200	-	-	(291,200)
Lifeguard Services	2,000	-	2,000	774,983	30,000	-	804,983	-	51,063	(751,920)
Library Services	174,400	-	174,400	2,188,263	30,425	-	2,218,688	-	47,413	(1,996,875)
Cultural Services	274,100	-	274,100	1,221,900	-	25,000	1,246,900	-	-	(972,800)
Community Services	51,745	-	51,745	1,428,475	673,562	-	2,102,037	-	709,508	(1,340,784)
Subtotal	502,245	-	502,245	5,904,821	733,987	25,000	6,663,808	-	807,984	(5,353,579)
SUSTAINABLE PLACES										
Sustainable & Precinct Planning	59,700	-	59,700	1,191,676	-	-	1,191,676	-	9,876	(1,122,100)
Development Assessment & Building Services	1,994,165	-	1,994,165	3,050,312	-	-	3,050,312	-	11,607	(1,044,540)
Environmental Services	241,601	-	241,601	1,005,474	2,000	-	1,007,474	-	53,315	(712,558)
Regulatory Enforcement	786,178	-	786,178	1,850,128	4,000	-	1,854,128	-	2,703	(1,065,247)
Subtotal	3,081,644	-	3,081,644	7,097,590	6,000	-	7,103,590	-	77,501	(3,944,445)
CITY PROSPERITY										
Coffs Coast Tourism & Marketing	559,900	-	559,900	1,965,225	5,000	-	1,970,225	120,000	-	(1,530,325)
Sports Unit	591,000	-	591,000	2,349,824	-	-	2,349,824	-	109,954	(1,648,870)
Enterprise Coffs	215,720	-	215,720	829,184	43,391	-	872,575	-	-	(656,855)
Subtotal	1,366,620	-	1,366,620	5,144,233	48,391	-	5,192,624	120,000	109,954	(3,836,050)
SUSTAINABLE INFRASTRUCTURE - BUSINESS UNITS										
Environmental Lab	709,500	-	709,500	653,907	50,000	-	703,907	70,500	64,907	-
Subtotal	709,500	-	709,500	653,907	50,000	-	703,907	70,500	64,907	-

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2017/18
PROGRAM SUMMARY

PROGRAM	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2015/2016
ASSET CONSTRUCTION & MAINTENANCE										
Property Assets	1,422,420	-	1,422,420	3,630,607	23,250	-	3,653,857	5,885	494,227	(1,743,095)
Swimming Pools	978	-	978	722,968	88,969	-	811,937	-	96,207	(714,752)
Recreational Services	1,352,900	-	1,352,900	8,126,398	1,084,400	-	9,210,798	-	4,639,843	(3,218,055)
Regional Roads	1,021,000	340,423	1,361,423	2,535,556	549,846	-	3,085,402	-	1,723,979	-
Local Roads	282,900	932,382	1,215,282	16,241,301	4,465,782	170,000	20,877,083	-	13,301,401	(6,360,400)
Bridges	914,263	-	914,263	943,436	914,263	-	1,857,699	-	825,836	(117,600)
Footpaths, Cycleways & Bus Shelters	-	-	-	1,179,919	-	25,000	1,204,919	-	793,194	(411,725)
Parking	-	-	-	1,428,741	168,200	-	1,596,941	-	1,070,041	(526,900)
Quarries	328,800	-	328,800	328,800	-	-	328,800	-	-	-
Street & Toilet Cleaning	-	-	-	963,550	-	-	963,550	-	-	(963,550)
Drainage	2,544,944	-	2,544,944	3,971,432	1,875,181	-	5,846,613	169,000	3,149,569	(321,100)
Harbour & Jetty	-	-	-	209,896	-	-	209,896	-	20,296	(189,600)
City Works - Private Works	6,285,200	-	6,285,200	5,556,050	-	-	5,556,050	729,150	-	-
Street Lighting	164,800	-	164,800	1,019,600	2,000	-	1,021,600	-	-	(856,800)
Subtotal	14,318,205	1,272,805	15,591,010	46,858,254	9,171,891	195,000	56,225,145	904,035	26,114,593	(15,423,577)
STRATEGIC ASSET MANAGEMENT										
CBD Masterplan	783,653	-	783,653	413,405	350,000	350,000	1,113,405	634,237	963,989	-
Jetty4Shores	273,512	-	273,512	228,923	200,891	-	429,814	-	69,440	(86,862)
Waste Management	25,710,496	-	25,710,496	26,688,542	200,000	-	26,888,542	158,348	1,336,394	-
City Infrastructure Support	-	-	-	882,230	-	-	882,230	-	28,930	(853,300)
Assets Systems	-	-	-	355,149	-	-	355,149	-	-	(355,149)
City Works Operational Administration	67,700	78,000	145,700	1,137,330	78,000	-	1,215,330	-	-	(1,069,630)
Survey & Design	97,850	-	97,850	2,414,578	438,165	-	2,852,743	-	453,833	(2,301,060)
Contracts & Subdivisions	80,400	-	80,400	551,550	-	-	551,550	-	-	(471,150)
Subtotal	27,013,611	78,000	27,091,611	32,671,707	1,267,056	350,000	34,288,763	792,585	2,852,586	(5,137,151)
TOTALS	222,475,142	12,338,998	234,814,139	330,049,795	52,672,929	9,032,384	391,755,108	23,798,853	101,019,047	(41,030,997)
Untied Funding Available	44,112,796	6,894,000	51,006,796	-	-	4,917,300	4,917,300	2,978,215	-	43,111,281
(DEFICIT)/SURPLUS										2,080,284

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2018/19
DIRECTORATE SUMMARY

	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2018/2019
DIRECTORATE										
General Manager	8,918,829	-	8,918,829	5,334,973	3,964,798	1,506,208	10,805,979	-	1,765	(1,885,385)
Business Services	28,683,547	2,100,847	30,784,394	31,336,904	6,041,185	1,346,078	38,724,167	8,258,883	10,293,220	(5,905,436)
Sustainable Communities	5,143,173	-	5,143,173	18,865,473	1,172,474	25,000	20,062,947	120,000	1,374,253	(13,665,521)
Sustainable Infrastructure	43,036,705	1,354,986	44,391,691	81,903,618	10,140,419	885,000	92,929,037	2,142,445	29,414,919	(21,264,872)
TOTALS	85,782,254	3,455,833	89,238,087	137,440,968	21,318,876	3,762,286	162,522,130	10,521,328	41,084,157	(42,721,214)
Untied Funding Available	45,380,588	7,238,700	52,619,288	-	-	5,163,165	5,163,165	3,087,835	-	44,368,288
(DEFICIT)/SURPLUS										1,647,074

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2018/19
DIVISION SUMMARY

DIVISION	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2018/2019	
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to		Transfer from
GENERAL MANAGER	8,918,829	-	8,918,829	5,334,973	3,964,798	1,506,208	10,805,979	-	1,765	(1,885,385)
Subtotal	8,918,829	-	8,918,829	5,334,973	3,964,798	1,506,208	10,805,979	-	1,765	(1,885,385)
BUSINESS SERVICES										
Business Units	11,037,441	71,285	11,108,726	8,553,521	728,143	1,346,078	10,627,742	4,287,441	3,806,457	-
Financial Management	17,485,444	2,029,562	19,515,006	15,884,237	4,815,158	-	20,699,395	3,971,442	5,872,432	716,601
Business Systems	9,050	-	9,050	3,575,731	497,884	-	4,073,615	-	614,331	(3,450,234)
Organisational Development	79,900	-	79,900	1,337,150	-	-	1,337,150	-	-	(1,257,250)
Customer Services	71,712	-	71,712	1,986,265	-	-	1,986,265	-	-	(1,914,553)
Subtotal	28,683,547	2,100,847	30,784,394	31,336,904	6,041,185	1,346,078	38,724,167	8,258,883	10,293,220	(5,905,436)
SUSTAINABLE COMMUNITIES										
Community & Cultural Services	514,245	-	514,245	6,144,519	1,115,459	25,000	7,284,978	-	1,181,174	(5,589,559)
Sustainable Places	3,241,996	-	3,241,996	7,414,690	6,000	-	7,420,690	-	79,826	(4,098,868)
City Prosperity	1,386,932	-	1,386,932	5,306,264	51,015	-	5,357,279	120,000	113,253	(3,977,094)
Subtotal	5,143,173	-	5,143,173	18,865,473	1,172,474	25,000	20,062,947	120,000	1,374,253	(13,665,521)
SUSTAINABLE INFRASTRUCTURE										
Business Units	730,500	-	730,500	680,554	50,000	-	730,554	65,300	65,354	-
Asset Construction & Maintenance	14,710,333	1,276,986	15,987,319	48,116,973	8,878,436	875,000	57,870,409	937,035	26,922,008	(15,898,117)
Strategic Asset Management	28,326,372	78,000	28,404,372	33,786,645	1,261,983	10,000	35,058,628	1,205,410	2,492,911	(5,366,755)
Subtotal	43,036,705	1,354,986	44,391,691	81,903,618	10,140,419	885,000	92,929,037	2,142,445	29,414,919	(21,264,872)
TOTALS	81,688,090	3,455,833	85,143,923	135,113,759	19,361,477	3,009,182	157,484,418	10,553,978	41,115,952	(42,721,214)
Untied Funding Available	45,380,588	7,238,700	52,619,288	-	-	5,163,165	5,163,165	3,087,835	-	44,368,288
(DEFICIT)/SURPLUS										1,647,074

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2018/19

PROGRAM SUMMARY

PROGRAM	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED 2018/2019
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	
GENERAL MANAGER										
Office of the General Manager	-	-	-	1,235,025	-	-	1,235,025	-	1,765	(1,233,260)
Financial Sustainability	6,843,329	-	6,843,329	1,372,323	3,964,798	1,506,208	6,843,329	-	-	-
Business Transformation	1,975,000	-	1,975,000	-	-	-	-	-	-	1,975,000
Governance Services	100,500	-	100,500	2,727,625	-	-	2,727,625	-	-	(2,627,125)
Subtotal	8,918,829	-	8,918,829	5,334,973	3,964,798	1,506,208	10,805,979	-	1,765	(1,885,385)
BUSINESS SERVICES - BUSINESS UNITS										
Airport	9,351,700	-	9,351,700	6,725,401	728,143	1,255,893	8,709,437	4,287,441	3,645,178	-
Telecommunications & New Technology	1,685,741	71,285	1,757,026	1,828,120	-	90,185	1,918,305	-	161,279	-
Subtotal	11,037,441	71,285	11,108,726	8,553,521	728,143	1,346,078	10,627,742	4,287,441	3,806,457	-
FINANCIAL MANAGEMENT										
Community Facilities	2,116,243	-	2,116,243	568,271	657,758	-	1,226,029	899,825	9,611	-
Finance	8,141,153	914,362	9,055,515	6,260,372	882,000	-	7,142,372	407,549	860,638	2,366,232
Plant	7,105,648	1,115,200	8,220,848	7,283,563	3,275,400	-	10,558,963	2,664,068	5,002,183	-
Program Support	122,400	-	122,400	1,772,031	-	-	1,772,031	-	-	(1,649,631)
Subtotal	17,485,444	2,029,562	19,515,006	15,884,237	4,815,158	-	20,699,395	3,971,442	5,872,432	716,601
BUSINESS SYSTEMS										
Business Systems	9,050	-	9,050	3,575,731	497,884	-	4,073,615	-	614,331	(3,450,234)
Subtotal	9,050	-	9,050	3,575,731	497,884	-	4,073,615	-	614,331	(3,450,234)
ORGANISATIONAL DEVELOPMENT										
Organisational Development	79,900	-	79,900	1,337,150	-	-	1,337,150	-	-	(1,257,250)
Subtotal	79,900	-	79,900	1,337,150	-	-	1,337,150	-	-	(1,257,250)
CUSTOMER SERVICES										
Customer Services	71,712	-	71,712	1,986,265	-	-	1,986,265	-	-	(1,914,553)
Subtotal	71,712	-	71,712	1,986,265	-	-	1,986,265	-	-	(1,914,553)

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2018/19
PROGRAM SUMMARY

PROGRAM	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED 2018/2019
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	
COMMUNITY & CULTURAL SERVICES										
Sustainability	-	-	-	302,700	-	-	302,700	-	-	(302,700)
Lifeguard Services	2,000	-	2,000	794,495	-	-	794,495	-	21,695	(770,800)
Library Services	178,700	-	178,700	2,281,286	31,400	-	2,312,686	-	43,686	(2,090,300)
Cultural Services	280,400	-	280,400	1,262,700	-	25,000	1,287,700	-	-	(1,007,300)
Community Services	53,145	-	53,145	1,503,338	1,084,059	-	2,587,397	-	1,115,793	(1,418,459)
Subtotal	514,245	-	514,245	6,144,519	1,115,459	25,000	7,284,978	-	1,181,174	(5,589,559)
SUSTAINABLE PLACES										
Sustainable & Precinct Planning	60,000	-	60,000	1,242,772	-	-	1,242,772	-	10,172	(1,172,600)
Development Assessment & Building Services	2,044,305	-	2,044,305	3,199,340	-	-	3,199,340	-	11,955	(1,143,080)
Environmental Services	357,810	-	357,810	1,040,109	2,000	-	1,042,109	-	54,915	(629,384)
Regulatory Enforcement	779,881	-	779,881	1,932,469	4,000	-	1,936,469	-	2,784	(1,153,804)
Subtotal	3,241,996	-	3,241,996	7,414,690	6,000	-	7,420,690	-	79,826	(4,098,868)
CITY PROSPERITY										
Coffs Coast Tourism & Marketing	561,500	-	561,500	2,026,906	5,000	-	2,031,906	120,000	-	(1,590,406)
Sports Unit	604,600	-	604,600	2,421,693	-	-	2,421,693	-	113,253	(1,703,840)
Enterprise Coffs	220,832	-	220,832	857,665	46,015	-	903,680	-	-	(682,848)
Subtotal	1,386,932	-	1,386,932	5,306,264	51,015	-	5,357,279	120,000	113,253	(3,977,094)
SUSTAINABLE INFRASTRUCTURE - BUSINESS UNITS										
Environmental Lab	730,500	-	730,500	680,554	50,000	-	730,554	65,300	65,354	-
Subtotal	730,500	-	730,500	680,554	50,000	-	730,554	65,300	65,354	-

GENERAL ACCOUNT
ADOPTED BUDGET FOR 2018/19
PROGRAM SUMMARY

PROGRAM	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED
	Operating	Capital	Total	Operational	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2018/2019
ASSET CONSTRUCTION & MAINTENANCE										
Property Assets	1,461,765	-	1,461,765	3,735,400	24,200	-	3,759,600	6,030	509,053	(1,794,812)
Swimming Pools	978	-	978	744,733	96,575	-	841,308	-	99,093	(741,237)
Recreational Services	1,383,460	-	1,383,460	8,356,621	962,000	-	9,318,621	-	4,624,106	(3,311,055)
Regional Roads	1,046,000	344,604	1,390,604	2,608,094	558,208	-	3,166,302	-	1,775,698	-
Local Roads	289,973	932,382	1,222,355	16,707,586	4,270,300	-	20,977,886	-	13,183,853	(6,571,678)
Bridges	941,691	-	941,691	971,151	941,691	-	1,912,842	-	850,611	(120,540)
Footpaths, Cycleways & Bus Shelters	-	-	-	1,215,555	-	725,000	1,940,555	-	1,516,990	(423,565)
Parking	-	-	-	1,468,743	19,100	150,000	1,637,843	-	1,097,643	(540,200)
Quarries	337,100	-	337,100	337,100	-	-	337,100	-	-	-
Street & Toilet Cleaning	-	-	-	987,700	-	-	987,700	-	-	(987,700)
Drainage	2,606,546	-	2,606,546	4,002,115	2,004,362	-	6,006,477	173,225	3,244,056	(329,100)
Harbour & Jetty	-	-	-	215,255	-	-	215,255	-	20,905	(194,350)
City Works - Private Works	6,473,900	-	6,473,900	5,716,120	-	-	5,716,120	757,780	-	-
Street Lighting	168,920	-	168,920	1,050,800	2,000	-	1,052,800	-	-	(883,880)
Subtotal	14,710,333	1,276,986	15,987,319	48,116,973	8,878,436	875,000	57,870,409	937,035	26,922,008	(15,898,117)
STRATEGIC ASSET MANAGEMENT										
CBD Masterplan	803,713	-	803,713	425,807	30,000	10,000	465,807	634,237	296,331	-
Jetty4Shores	273,510	-	273,510	222,297	210,120	-	432,417	-	69,440	(89,467)
Waste Management	26,996,749	-	26,996,749	27,565,070	200,000	-	27,765,070	571,173	1,339,494	-
City Infrastructure Support	-	-	-	920,798	-	-	920,798	-	29,798	(891,000)
Assets Systems	-	-	-	361,715	-	-	361,715	-	-	(361,715)
City Works Operational Administration	69,400	78,000	147,400	1,186,200	78,000	-	1,264,200	-	-	(1,116,800)
Survey & Design	100,600	-	100,600	2,526,908	743,863	-	3,270,771	-	757,848	(2,412,323)
Contracts & Subdivisions	82,400	-	82,400	577,850	-	-	577,850	-	-	(495,450)
Subtotal	28,326,372	78,000	28,404,372	33,786,645	1,261,983	10,000	35,058,628	1,205,410	2,492,911	(5,366,755)
TOTALS	231,735,183	12,258,933	243,994,115	340,792,160	50,411,092	10,857,642	402,060,893	27,961,513	102,823,439	(42,721,214)
Untied Funding Available	45,380,588	7,238,700	52,619,288	-	-	5,163,165	5,163,165	3,087,835	-	44,368,288
(DEFICIT)/SURPLUS										1,647,074

BUDGETTED INCOME TO BE RESTRICTED - GENERAL ACCOUNT

Adopted 2014/15	Item	Adopted 2015/16	Adopted 2016/17	Adopted 2017/18	Adopted 2018/19
	<u>Community Facilities</u>				
170,146	Surplus in Program		479,502	864,496	899,825
170,146	Total	0	479,502	864,496	899,825
	<u>CBD Masterplan</u>				
240,000	Loan Repayments	634,237	634,237	634,237	634,237
	Surplus in Program	2,458,800			
240,000	Total	3,093,037	634,237	634,237	634,237
	<u>Coffs Coast Tourism & Marketing</u>				
120,000	IT Conference Profit	120,000	120,000	120,000	120,000
120,000	Total	120,000	120,000	120,000	120,000
	<u>Property Assets</u>				
5,472	Internal Lease Fees	5,600	5,740	5,885	6,030
	Rigby House Lease Income net of Expenses	0	0	0	0
5,472	Total	5,600	5,740	5,885	6,030
	<u>Coffs Harbour Regional Airport</u>				
800,000	Internal Loan Repayment			800,000	
1,660,234	Coffs Harbour Regional Airport	2,698,593	3,007,834	2,369,961	4,287,441
2,460,234	Total	2,698,593	3,007,834	3,169,961	4,287,441
	<u>Telecommunication & New Technology</u>				
452,806	Surplus in Program				
452,806	Total	0	0	0	0
	<u>Finance</u>				
94,220	Water Administration Dividend	94,605	97,443	100,366	103,378
135,171	Sewer Administration Dividend	137,686	141,817	146,071	150,453
11,030	Airport Administration Contribution	13,511	13,916	14,333	14,764
41,117	Domestic Waste Administration Dividend	43,590	44,898	46,245	47,632
13,923	Non Domestic Waste Administration Dividend	13,885	14,302	14,731	15,174
2,529	Lab Administration Dividend	2,984	3,072	3,164	3,259
7,858	Sportz Central Loan Repayments	25,000	25,000	25,000	14,665
23,248	Hockey Association Loan Repayments	23,242	23,236	23,231	23,224
35,000	Internal Lease Fees	35,000	35,000	35,000	35,000
364,096	Total	389,503	398,684	408,141	407,549
	<u>Plant</u>				
2,400,772	Plant & Mechanical Services	2,446,549	2,514,161	2,615,330	2,664,068
2,400,772	Total	2,446,549	2,514,161	2,615,330	2,664,068
	<u>Waste Management</u>				
	T2S Savings	159,700			
	Domestic Resource Recovery	0	0	0	479,983
	Non-Domestic Resource Recovery		0	158,348	91,190
0	Total	159,700	0	158,348	571,173
	<u>Environmental Laboratory</u>				
199,829	Trading Surplus	81,016	74,890	70,500	65,300
199,829	Total	81,016	74,890	70,500	65,300
	<u>Drainage</u>				
195,000	Interest on Investments	158,000	147,500	169,000	173,225
195,000	Total	158,000	147,500	169,000	173,225
	<u>Cityworks - Private Works</u>				
0	Trading Surplus	675,900	701,925	729,150	757,780
0	Total	675,900	701,925	729,150	757,780
	<u>Untied Funding</u>				
15,666	Airport Dividend	19,204	18,940	20,120	20,725
24,406	Plant Dividend	25,351	26,110	26,895	27,700
	T2S Savings	567,635			
1,809,000	Developer Contributions Income	1,863,270	1,919,168	1,976,700	2,075,535
676,000	Interest on Investments - Reserves	553,000	511,000	579,500	579,500
450,000	Interest on Investments - Sec 94	350,000	325,000	375,000	384,375
2,975,072	Total	3,378,460	2,800,218	2,978,215	3,087,835
9,583,427	Total Income to be Restricted	13,206,358	10,884,691	11,923,263	13,674,463

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT

Adopted 2014/15	Item	Estimate 2015/16	Estimate 2016/17	Estimate 2017/18	Estimate 2018/19
	<u>Community Facilities</u>				
	Net Program	252,469			
400,000	ELE Reserve Loan				
2,553	Depreciation	8,796	9,060	9,331	9,611
402,553	Total	261,265	9,060	9,331	9,611
	<u>CBD Masterplan</u>				
	Internal Loan	4,000,000			
184,500	Depreciation	190,000	195,700	201,571	207,618
865,902	Net Program	0	1,522,961	762,418	88,713
1,050,402	Total	4,190,000	1,718,661	963,989	296,331
	<u>Jetty4Shores</u>				
1,444,500	Net Program	381,236			
0	Depreciation	69,440	69,440	69,440	69,440
1,444,500	Total	450,676	69,440	69,440	69,440
	<u>Office of the General Manager</u>				
1,615	Depreciation	1,615	1,664	1,714	1,765
1,615	Total	1,615	1,664	1,714	1,765
	<u>Sports Unit</u>				
146,497	Depreciation	103,643	106,752	109,954	113,253
146,497	Total	103,643	106,752	109,954	113,253
	<u>Property Assets</u>				
641,917	Depreciation	465,856	479,831	494,227	509,053
641,917	Total	465,856	479,831	494,227	509,053
	<u>Swimming Pools</u>				
90,684	Depreciation	90,684	93,405	96,207	99,093
90,684	Total	90,684	93,405	96,207	99,093
	<u>Coffs Harbour Regional Airport</u>				
1,684,789	Coffs Harbour Regional Airport	2,194,551	3,014,751	1,992,479	1,984,036
1,342,612	Depreciation	1,520,180	1,565,786	1,612,759	1,661,142
3,027,401	Total	3,714,731	4,580,537	3,605,238	3,645,178
	<u>Corporate Information</u>				
	Asset System upgrade	836,319			
765,598	Depreciation	562,200	579,066	596,438	614,331
765,598	Total	1,398,519	579,066	596,438	614,331
	<u>Telecommunication & New Technology</u>				
77,570	Fibre Optic Cabling				
	Depreciation	147,593	152,021	156,582	161,279
77,570	Total	147,593	152,021	156,582	161,279
	<u>Rural Fire Service</u>				
653,129	Depreciation	787,605	811,234	835,571	860,638
653,129	Total	787,605	811,234	835,571	860,638
	<u>Plant</u>				
3,426,200	Plant & Mechanical Services	3,148,210	2,306,635	2,436,000	2,160,200
2,528,297	Depreciation	2,600,817	2,678,841	2,759,206	2,841,983
5,954,497	Total	5,749,027	4,985,476	5,195,206	5,002,183
	<u>Sustainable & Precinct Planning</u>				
292	Depreciation	9,309	9,588	9,876	10,172
292	Total	9,309	9,588	9,876	10,172
	<u>Development Assessment & Building Services</u>				
1,827	Depreciation	10,940	11,269	11,607	11,955
1,827	Total	10,940	11,269	11,607	11,955

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT (CONT'D)

Adopted 2014/15	Item	Estimate 2015/16	Estimate 2016/17	Estimate 2017/18	Estimate 2018/19
	<u>Environmental Services</u>				
48,102	Depreciation	50,255	51,763	53,315	54,915
48,102	Total	50,255	51,763	53,315	54,915
	<u>Ranger Services</u>				
2,994	Depreciation	2,547	2,624	2,703	2,784
2,994	Total	2,547	2,624	2,703	2,784
	<u>Waste Management</u>				
606,333	Domestic Resource Recovery	974,660	561,613	130,089	100,000
489,942	Domestic Resource Recovery Depreciation	573,539	590,745	608,468	626,722
252,223	Non-Domestic Resource Recovery	721,299	192,921	100,000	100,000
400,862	Non-Domestic Resource Recovery Dep'n	469,259	483,337	497,837	512,772
1,749,360	Total	2,738,757	1,828,616	1,336,394	1,339,494
	<u>City Infrastructure Support</u>				
30,291	Depreciation	27,270	28,088	28,930	29,798
30,291	Total	27,270	28,088	28,930	29,798
	<u>Lifeguard Services</u>				
20,000	Beach Patrol Equipment Sec 94	30,000		30,000	
21,128	Depreciation	19,854	20,449	21,063	21,695
41,128	Total	49,854	20,449	51,063	21,695
	<u>Library</u>				
10,000	Library Books (S94)	10,000	10,000	5,000	
26,341	Depreciation	39,979	41,178	42,413	43,686
36,341	Total	49,979	51,178	47,413	43,686
	<u>Community Services</u>				
	S94 Community Facilities			500,000	900,000
215,206	Depreciation	197,481	203,406	209,508	215,793
215,206	Total	197,481	203,406	709,508	1,115,793
	<u>Environmental Laboratory</u>				
13,524	Depreciation	14,051	14,473	14,907	15,354
50,000	Lab Equipment	50,000	50,000	50,000	50,000
63,524	Total	64,051	64,473	64,907	65,354
	<u>Recreational Services</u>				
41,820	SH 10 Handover Maintenance (RTA)	43,100		0	
1,450,000	S94 Open Space	954,000	1,164,360	1,034,400	912,000
50,000	S94 Beach Protection Works	50,000	50,000	50,000	50,000
338,865	Proposed \$2.5m Open Space Loan Repayments				
4,016,586	Depreciation	3,351,346	3,451,886	3,555,443	3,662,106
5,897,271	Total	4,398,446	4,666,246	4,639,843	4,624,106
	<u>Regional Roads</u>				
100,000	S94 Loan Repays - Hogbin Drive Extension 05/06	100,000			
1,742,937	Depreciation	1,625,015	1,673,766	1,723,979	1,775,698
1,842,937	Total	1,725,015	1,673,766	1,723,979	1,775,698
	<u>Local Roads</u>				
11,400	SH10 Upgrade Handover Works	11,700	0	0	
250,000	S94 Moonee Road Works New	170,000	170,000	170,000	
	S94 West Coffs Local Collector Roads	250,000	250,000		
	S94 North Bonville Roads & Cycleways				250,000
290,000	S94 Corindi Roads		100,000		
	S94 West Woolgoolga Traffic Facilities			500,000	
	S94 Park Beach Traffic Facilities	57,000			
	S94 Hearnes Lake Transport & Traffic Facilities	320,000		200,000	350,000
	S94 North Boambee Koala Management			83,000	130,000
	S94 West Korora Traffic Facilities	100,000			
	S94 South Coffs Roads			500,000	250,000
10,144,066	Depreciation	11,168,254	11,503,302	11,848,401	12,203,853
10,695,466	Total	12,076,954	12,023,302	13,301,401	13,183,853

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT (CONT'D)

Adopted 2014/15	Item	Estimate 2015/16	Estimate 2016/17	Estimate 2017/18	Estimate 2018/19
	<u>Bridges</u>				
781,665	Depreciation	778,430	801,783	825,836	850,611
781,665	Total	778,430	801,783	825,836	850,611
	<u>Footpaths, Cycleways, Bus Shelters</u>				
	Moonee Cycleways	200,000			500,000
	South Coffs Cycleways				200,000
700,763	Depreciation	747,662	770,091	793,194	816,990
700,763	Total	947,662	770,091	793,194	1,516,990
	<u>Parking</u>				
	Coffs Harbour Car Parking		150,000		
	Jetty Area Car Parking			150,000	
	Woolgoolga Car Parking				150,000
762,577	Depreciation	867,227	893,244	920,041	947,643
762,577	Total	867,227	1,043,244	1,070,041	1,097,643
	<u>Drainage</u>				
3,212,620	Depreciation	2,968,771	3,057,834	3,149,569	3,244,056
3,212,620	Total	2,968,771	3,057,834	3,149,569	3,244,056
	<u>Jetty & Boat Ramp</u>				
21,229	Depreciation	19,131	19,705	20,296	20,905
21,229	Total	19,131	19,705	20,296	20,905
	<u>Design</u>				
100,000	S94 Flood Mitigation & Drainage Resv West Coffs	250,000	250,000		70,000
	S94 North Boambee Stormwater Management		220,000	220,000	250,000
100,000	Sec 94 Cycleway - West Coffs Creek Reserve			100,000	300,000
109,314	Depreciation	126,150	129,935	133,833	137,848
309,314	Total	376,150	599,935	453,833	757,848
	<u>Untied Funding</u>				
103,737	Environmental Levy				
103,737	Total	0	0	0	0
40,773,007	Total Expenditure from Restricted	44,719,443	40,514,507	40,427,605	41,149,511

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Office of the General Manager Program Number 010	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
619,900	Executive Staff Costs	537,160	563,500	591,200	620,300
14,000	Executive Vehicle Running Expenses	10,000	10,250	10,500	10,750
45,000	Sundry Governance & Office Expenses	45,000	45,000	45,000	45,000
0	Prosper Coffs Hbr Ltd - Operating Exp	20,000	0	0	0
500	Council Integrated Planning Expenses	0	0	0	0
258,300	Councillors Allowances & Expenses	265,000	271,900	279,000	286,000
14,000	Mayoral Vehicle Running Expenses	16,000	16,400	16,800	17,200
49,600	Local Government Assoc Subscription	51,100	52,600	54,200	55,600
3,400	National Sea Change Taskforce	3,400	3,400	3,400	3,400
6,800	Naturalisations	7,000	7,200	7,400	7,600
6,500	Civic Receptions	6,600	6,700	6,800	6,900
5,500	Sister City Youth Exchange Program	5,600	5,700	5,800	5,900
0	Sister City Visit	0	25,000	0	25,000
17,300	Sponsorships	20,100	20,100	20,100	20,100
36,500	Donations	47,625	48,250	48,900	49,650
36,300	Contrib Rates Sport & Cultural Groups	35,100	35,100	35,100	35,100
18,000	Cont'n - Mid North Coast Group of Councils (MIDGO)	18,550	19,100	19,670	20,160
10,000	Contribution Glenreagh Mountain Railway	10,000	10,000	10,000	10,000
3,700	Hunter Councils Regional Procurement Initiative	3,800	3,900	4,000	4,100
9,300	Australia Day Committee	9,600	9,900	10,200	10,500
200,500	Media Officer & Web Content	0	0	0	0
1,615	Depreciation	1,615	1,664	1,714	1,765
1,356,715	Total Operating Expenses	1,113,250	1,155,664	1,169,784	1,235,025
	Transfer From Reserves				
-1,615	Civ Man Tfr from - Dep'n Reserve	-1,615	-1,664	-1,714	-1,765
-1,615	Total Transfer From Reserves	-1,615	-1,664	-1,714	-1,765
1,355,100	Total Office of the General Manager	1,111,635	1,154,000	1,168,070	1,233,260

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Financial Sustainability Program Number 015	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
190,000	Roads Maintenance	398,676	599,448	617,432	635,955
60,000	Asset Management Expenditure	125,898	189,300	194,979	200,828
160,000	Buildings Maintenance	335,727	504,798	519,942	535,540
410,000	Total Operating Expenses	860,301	1,293,546	1,332,353	1,372,323
	Capital Expenditure				
679,924	Road Pavement Renewals	1,500,631	2,222,806	2,289,490	2,358,175
190,000	Other Transport Asset New/Upgrade	398,676	599,448	617,431	635,954
260,000	Parks & Rec Asset New/Upgrade	545,557	820,298	844,907	870,254
480,000	Building Renewals	1,007,182	1,514,396	1,559,828	1,606,623
1,609,924	Total Capital Expenditure	3,452,046	5,156,948	5,311,656	5,471,006
	Operating Revenue				
-2,019,924	14/15 Special Rate Variation Revenue	-2,068,402	-2,130,454	-2,194,368	-2,260,199
0	15/16 Special Rate Variation Revenue	-2,243,945	-4,320,040	-4,449,641	-4,583,130
-2,019,924	Total Operating Revenue	-4,312,347	-6,450,494	-6,644,009	-6,843,329
0	Total Financial Sustainability	0	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Business Transformation	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 016				
	Operating Expenses				
1,000,000	T2S Project Investment	906,320	209,780	0	0
1,000,000	Total Operating Expenses	906,320	209,780	0	0
	Operating Revenue				
-1,500,000	T2S Project Savings	-1,275,460	-1,975,000	-1,975,000	-1,975,000
-1,500,000	Total Operating Revenue	-1,275,460	-1,975,000	-1,975,000	-1,975,000
-500,000	Total Business Transformation	-369,140	-1,765,220	-1,975,000	-1,975,000

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Community Facilities Program Number 110	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
Operating Expenses					
125,500	Nana Glen Pool Operating Costs	131,775	138,400	145,300	148,900
100,000	City Park (Brelsford) Maintenance Costs	101,375	103,925	106,500	109,200
0	City Park (Brelsford) Operational Costs	25,125	25,750	26,400	27,050
300,000	Cont'n to Jetty Foreshores Loan Repayments	273,773	273,514	273,512	273,510
47,118	Int. Repay Loan No. 459 - Hogbin Dr	18,664	0	0	0
77,419	Loan 462 Int Repayments	39,177	4,388	0	0
2,553	Depreciation	8,796	9,060	9,331	9,611
652,590	Total Operating Expenses	598,686	555,037	561,043	568,271
Capital Expenditure					
430,843	Loan No. 459 Principal repayment - Hogbin Dr	458,246	0	0	0
572,017	Loan 462 Principal Repayments	609,850	319,964	0	0
150,000	Community Grants Funding Pool	200,000	300,000	309,000	318,270
300,000	Public Amenities Upgrade (1st yr funded PW-GF Res)	300,000	320,000	329,600	339,488
1,452,861	Total Capital Expenditure	1,568,097	939,964	638,600	657,758
Operating Revenue					
-20,000	Interest on Investments	-8,000	-11,000	-41,732	-42,775
-1,853,044	Rate Variation Additional Revenue	-1,897,517	-1,954,443	-2,013,076	-2,073,468
-1,873,044	Total Operating Revenue	-1,905,517	-1,965,443	-2,054,808	-2,116,243
Transfer To Reserves					
170,146	Comm Fac Tfr to - Comm Fac Reserve	0	479,502	864,496	899,825
170,146	Total Transfer To Reserves	0	479,502	864,496	899,825
Transfer From Reserves					
0	Tfr from - Comm Fac Reserve	-252,469	0	0	0
-2,553	Comm Fac Tfr from - Depn Reserve	-8,796	-9,060	-9,331	-9,611
-400,000	Comm Fac Tfr from - ELE Reserve	0	0	0	0
-402,553	Total Transfer From Reserves	-261,265	-9,060	-9,331	-9,611
0	Total Community Facilities	0	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	CBD Masterplan Works Program Number 115	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
20,600	Marketing	21,218	21,855	22,511	23,186
51,500	Saturday Markets	53,045	54,636	56,275	57,963
46,350	Activation Operating	47,741	49,173	50,648	52,168
0	Maintenance Costs	0	80,000	82,400	84,872
184,500	Depreciation	190,000	195,700	201,571	207,618
302,950	Total Operating Expenses	312,004	401,364	413,405	425,807
	Capital Expenditure				
0	City Square Upgrade	510,286	510,000	0	0
0	Duke St Road Extension	300,000	0	0	0
0	Signage	75,000	0	100,000	0
0	Light show, decorative lighting, CCTV	0	296,325	0	0
0	Street Furniture	0	0	100,000	0
0	Landscaping	10,000	50,000	40,000	0
50,000	Lighting	0	0	100,000	0
100,000	Park Ave Artist Lane	0	0	50,000	0
150,000	Riding Lane Toilet Upgrade	0	0	0	0
225,000	Carpark Upgrades	0	200,000	0	0
600,000	Shade Sails	150,000	0	0	0
30,000	Moonee St Entry Statement	0	0	0	30,000
0	Activation Capital	50,000	80,000	0	0
0	Park Ave Upgrade & Landscaping	0	300,000	300,000	0
0	M'Plan Wks (12/13SRV) Gordon/Hbr Dr Intersection	414,202	0	0	0
100,000	Contingency (Capital)	20,000	10,000	10,000	10,000
1,255,000	Total Capital Expenditure	1,529,488	1,446,325	700,000	40,000
	Operating Revenue				
-707,548	CBD Special Rate Variation	-724,529	-746,265	-768,653	-791,713
-40,000	Interest on Investments	-20,000	-17,000	-15,000	-12,000
-747,548	Total Operating Revenue	-744,529	-763,265	-783,653	-803,713
	Transfer To Reserves				
0	CBD - Transfer to CBD Masterplan Reserve	2,458,800	0	0	0
240,000	CBD - Transfer to ELE Reserve	634,237	634,237	634,237	634,237
240,000	Total Transfer To Reserves	3,093,037	634,237	634,237	634,237
	Transfer From Reserves				
-184,500	CBD - Transfer from Depn Reserve	-190,000	-195,700	-201,571	-207,618
-865,902	CBD - Transfer from CBD Masterplan Reserve	0	-1,522,961	-762,418	-88,713
0	CBD - Transfer from ELE Reserve	-4,000,000	0	0	0
-1,050,402	Total Transfer From Reserves	-4,190,000	-1,718,661	-963,989	-296,331

**COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET**

2014/15 ADOPTED	CBD Masterplan Works Program Number 115	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
0	Total CBD Masterplan Works	0	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Jetty Foreshores Project	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 125				
	Operating Expenses				
0	Jetty Walkway operating costs	66,619	68,618	70,676	72,796
0	Jetty Walkway M & R costs	15,257	15,714	16,186	16,671
64,500	Stage 2 - Area B Kiosk Area	0	0	0	0
0	Stage 3 - Market/ Picnic Area	166,000	0	0	0
0	Stage 4 - Boardwalk (north of Jetty Pier)	37,500	0	0	0
132,216	Loan 472 Interest Repayments - Jetty Foreshores Proje	90,125	81,444	72,621	63,390
0	Depreciation	69,440	69,440	69,440	69,440
196,716	Total Operating Expenses	444,941	235,216	228,923	222,297
	Capital Expenditure				
210,348	Stage 1 - Area E Jetty Walkway Renewal	0	0	0	0
1,169,652	Stage 1 - Area E Jetty Walkway New/Upgrade	0	0	0	0
0	Contingency (capital)	177,736	0	0	0
165,985	Loan 472 Principal Repayments - Jetty Foreshores Proj	183,648	192,070	200,891	210,120
1,545,985	Total Capital Expenditure	361,384	192,070	200,891	210,120
	Operating Revenue				
-298,201	Cont'n from Comm Facilities Program - Loan Repayme	-273,773	-273,514	-273,512	-273,510
-298,201	Total Operating Revenue	-273,773	-273,514	-273,512	-273,510
	Transfer From Reserves				
0	Jetty Foreshores Tfr from - Depreciation Reserve	-69,440	-69,440	-69,440	-69,440
-1,444,500	Jetty Foreshores Tfr from - Unexp Loans Reserve	-381,236	0	0	0
-1,444,500	Total Transfer From Reserves	-450,676	-69,440	-69,440	-69,440
0	Total Jetty Foreshores Project	81,876	84,332	86,862	89,467

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Coffs Coast Tourism & Marketing Program Number 130	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
117,100	Administrative Support Staff Costs	0	0	0	0
87,200	Conference Co-ordinator	95,700	100,485	105,510	110,785
257,470	Visitor Information Centre Operating Exp	280,760	293,535	306,945	321,000
386,800	Events Marketing	496,700	501,500	506,400	517,800
27,000	CCM - Sponsorship	23,000	24,000	25,000	26,000
287,822	CCM - Staff Costs & Vehicle Running	413,957	433,522	454,870	477,221
11,200	CCM - Famils Media & Trade	11,500	11,800	12,200	12,500
28,100	CCM - Brochures	17,350	17,900	18,400	18,800
163,500	CCM - Advertising & Promotions	168,600	173,700	178,800	183,000
3,400	CCM - Travel Shows	3,500	3,600	3,700	3,800
33,800	CCM - Conference Promotion	34,800	35,800	36,800	37,800
43,900	CCM - Tourism & Website Development	83,700	34,700	35,700	36,700
19,100	CCM -Sawtell, Wlga Chambers of Commerce	19,700	20,300	20,900	21,500
260,000	IT 2014 Conference Expenses	0	0	0	0
0	IT 2016 Conference Expenses	260,000	260,000	260,000	260,000
1,726,392	Total Operating Expenses	1,909,267	1,910,842	1,965,225	2,026,906
	Capital Expenditure				
5,000	Banner Replacement Program	5,000	5,000	5,000	5,000
5,000	Total Capital Expenditure	5,000	5,000	5,000	5,000
	Operating Revenue				
-420,000	IT 2014 Conference Income	0	0	0	0
0	IT 2016 Conference Income	-420,000	-420,000	-420,000	-420,000
-40,000	Other Contributions - Coffs Coast Market	-40,000	-40,000	-40,000	-40,000
-103,600	VIC Income	-61,700	-63,300	-64,900	-66,500
0	Old VIC Lease Income	-35,000	-35,000	-35,000	-35,000
-563,600	Total Operating Revenue	-556,700	-558,300	-559,900	-561,500
	Transfer To Reserves				
12,000	CCM Tfr to - Future Fund	12,000	12,000	12,000	12,000
36,000	CCM Tfr to - Bus Dev Reserve	36,000	36,000	36,000	36,000
72,000	CCM Tfr to - Private Works Reserve	72,000	72,000	72,000	72,000
120,000	Total Transfer To Reserves	120,000	120,000	120,000	120,000
1,287,792	Total Coffs Coast Tourism & Marketing	1,477,567	1,477,542	1,530,325	1,590,406

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Sustainable & Precinct Planning Program Number 210	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
1,000,400	Staff Costs-Salaries & Allowances	885,440	929,700	976,200	1,025,000
56,700	Vehicle Running Expenses	44,600	45,700	46,800	48,000
15,500	Office Expenses General	15,500	15,500	15,500	15,500
0	Spoonbill Lake Management Plan	5,000	0	0	0
50,000	Residential Controls Review	0	0	0	0
50,000	Placemaking	50,000	50,000	50,000	50,000
150,000	Local Growth Management Strategy	190,000	130,000	50,000	50,000
150,000	Local Env Study - West Sapphire, West Korora and M	0	0	0	0
10,000	Rutland St Planning Proposal	0	0	0	0
100,000	Jetty Foreshores Precinct Planning Exercise	0	0	0	0
30,500	Heritage Program	31,400	32,300	33,300	34,100
0	Vertebrate Pest Management Strategy Implementation	10,000	10,000	10,000	10,000
35,000	EL Culturally Significant Landscapes of CH LGA	0	0	0	0
8,800	EL Coffs Harbour Wires	0	0	0	0
0	EL Kangaroo Man Strategy for CH Nthn Beaches	35,000	0	0	0
2,000	Information Collection Mapping	0	0	0	0
2,000	EL Impact on Freshwater Ecosystems	0	0	0	0
12,000	EL Remote Camera Surveys Ground Mammals of CH 1	0	0	0	0
5,265	EL Marine Est Agents - SIMP School Env Awards	0	0	0	0
13,000	EL Sustainable Env thru a Biodiverse Community Gar	0	0	0	0
180,000	EL Orara River	140,000	0	0	0
215,270	EL Conservation & Sust Man of Biodiversity	221,728	0	0	0
292	Depreciation	9,309	9,588	9,876	10,172
2,086,727	Total Operating Expenses	1,637,977	1,222,788	1,191,676	1,242,772
	Operating Revenue				
-100	Miscellaneous Income	-100	-100	-100	-100
-8,700	Grant - Heritage Program	-9,000	-9,300	-9,600	-9,900
-50,000	EL - Orara River Contribution from Water	-50,000	-50,000	-50,000	-50,000
-58,800	Total Operating Revenue	-59,100	-59,400	-59,700	-60,000
	Transfer From Reserves				
-292	Planning Tfr from - Depn Reserve	-9,309	-9,588	-9,876	-10,172
-292	Total Transfer From Reserves	-9,309	-9,588	-9,876	-10,172
2,027,635	Total Sustainable & Precinct Planning	1,569,568	1,153,800	1,122,100	1,172,600

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Dev Assessment & Bldg Services	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 220				
	Operating Expenses				
2,573,400	Staff Costs-Salaries & Allowances	2,675,426	2,793,910	2,933,605	3,080,285
79,500	Vehicle Running Expenses	77,200	79,130	81,100	83,100
24,000	Office Expenses	24,000	24,000	24,000	24,000
25,000	Compliance	0	0	0	0
100,000	E-Planning	0	0	0	0
1,827	Depreciation	10,940	11,269	11,607	11,955
2,803,727	Total Operating Expenses	2,787,566	2,908,309	3,050,312	3,199,340
	Operating Revenue				
-666,500	Development/Construction Certificate Fee	-736,500	-758,600	-781,300	-801,000
-154,270	Certificates - Sec 149	-158,900	-163,665	-168,575	-172,800
-57,650	Certificates - Sec 735A	-59,375	-61,160	-62,995	-64,570
-521,140	Building Certification Fees	-536,800	-552,900	-569,500	-583,700
-47,700	Subdivision fees	-49,100	-50,600	-52,100	-53,400
-46,450	Building Certificates	-48,440	-50,490	-52,000	-53,300
-27,500	Miscellaneous - Income	-28,300	-29,200	-30,100	-30,900
-128,700	Pool Inspections & Certifications	-70,000	-71,750	-73,545	-75,385
-36,700	Sewer Connection Fees	-37,800	-38,900	-40,100	-41,100
-50,600	Sewer Inspection Fees	-52,100	-53,700	-55,300	-56,700
-68,150	Drainage Diagram Fees	-70,200	-72,300	-74,500	-76,300
-31,200	Fire Service Fees	-32,150	-33,150	-34,150	-35,150
-1,836,560	Total Operating Revenue	-1,879,665	-1,936,415	-1,994,165	-2,044,305
	Transfer From Reserves				
-1,827	Land Use Assess Tfr from - Depn Reserve	-10,940	-11,269	-11,607	-11,955
-1,827	Total Transfer From Reserves	-10,940	-11,269	-11,607	-11,955
965,340	Total Dev Assessment & Bldg Services	896,961	960,625	1,044,540	1,143,080

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Environmental Services	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 230				
	Operating Expenses				
343,100	Staff Costs-Salaries & Allowances	85,700	90,000	94,500	99,250
5,700	Vehicle Running Expenses	8,000	8,200	8,400	8,600
2,000	Pollution Clean-up	2,000	2,000	2,000	2,000
267,128	Domestic Sewage System Supervision	372,384	389,249	406,559	424,377
15,000	Domestic Sewage Superv Cont'n to Admin	15,000	15,000	15,000	15,000
15,000	Water Quality Monitoring	15,000	15,000	15,000	15,000
375,800	Parks & Streets Litter Bin Contract	387,100	398,700	410,700	420,968
48,102	Depreciation	50,255	51,763	53,315	54,915
1,071,830	Total Operating Expenses	935,439	969,912	1,005,474	1,040,109
	Capital Expenditure				
2,000	Upgrade Inspectors Equipment	2,000	2,000	2,000	2,000
2,000	Total Capital Expenditure	2,000	2,000	2,000	2,000
	Operating Revenue				
-219,200	Domestic Sewage Systems Approval Fees	-198,541	-199,741	-200,941	-316,060
-32,000	Domestic Sewage Sys Inspection Fees	-32,960	-33,950	-34,960	-35,950
-300	Contaminated Land Enquiries	-300	-300	-300	-300
-5,100	Contribution from Water Fund	-5,200	-5,300	-5,400	-5,500
-256,600	Total Operating Revenue	-237,001	-239,291	-241,601	-357,810
	Transfer From Reserves				
-48,102	Env Man Tfr from - Depn Reserve	-50,255	-51,763	-53,315	-54,915
-48,102	Total Transfer From Reserves	-50,255	-51,763	-53,315	-54,915
769,128	Total Environmental Services	650,183	680,858	712,558	629,384

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Public Health & Safety Program Number 240	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
554,400	Staff Costs-Salaries & Allowances	588,700	618,150	649,100	681,550
21,900	Vehicle Running Expenses	30,950	31,700	32,500	33,300
30,800	Working Expenses	30,800	30,800	30,800	30,800
63,200	Sullage Collection Contract Charges	66,300	69,700	73,100	76,500
670,300	Total Operating Expenses	716,750	750,350	785,500	822,150
	Operating Revenue				
-135,600	Licence Fees	-124,335	-128,535	-132,935	-135,140
-2,900	Fines	-3,000	-3,100	-3,200	-3,300
-1,500	Miscellaneous	-1,500	-1,500	-1,500	-1,500
-10,400	Caravan Park Approvals	0	0	0	0
0	Caravan Park/ Camping Ground Renewals	-3,908	-10,358	-31,976	-3,908
-4,800	Sullage Collection Charges	-3,784	-3,674	-3,567	-3,463
-58,400	Sullage Collection Contrib from Sewer	-61,300	-64,500	-67,700	-70,900
-14,400	Public Pools Inspections	-14,800	-15,200	-15,600	-16,000
-1,900	Legionella Program	-1,950	-2,000	-2,100	-2,200
-229,900	Total Operating Revenue	-214,577	-228,867	-258,578	-236,411
440,400	Total Public Health & Safety	502,173	521,483	526,922	585,739

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Ranger Services Program Number 250	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
434,000	Ordinance Inspectors - Staff Costs	442,960	465,105	488,355	512,765
47,400	Ordinance Inspectors Vehicle Expenses	39,300	40,300	41,300	42,300
3,400	Dog Impounding Expenses	3,500	3,600	3,700	3,800
206,200	RSPCA Impounding Expenses	206,200	211,355	216,640	222,055
3,350	Animal Straying	3,450	3,550	3,650	3,750
25,400	Sundry Regulations Expense	26,200	27,000	27,800	28,600
1,600	Rangers Office Working Expenses	1,700	1,800	1,900	2,000
219,253	Street Parking Staff Costs	227,015	238,365	250,280	262,795
11,300	Street Parking Vehicle Expenses	8,500	8,700	8,900	9,100
18,000	Signs Policy & Enforcement	17,600	18,480	19,400	20,370
2,994	Depreciation	2,547	2,624	2,703	2,784
972,897	Total Operating Expenses	978,972	1,020,879	1,064,628	1,110,319
	Capital Expenditure				
3,000	Equipment Purchases	4,000	4,000	4,000	4,000
3,000	Total Capital Expenditure	4,000	4,000	4,000	4,000
	Operating Revenue				
-78,000	Companion Animals Collection Commission	-80,000	-82,000	-84,000	-86,100
-30,200	Companion Animals Impounding Fees	-31,100	-32,000	-32,900	-33,800
-20,900	Dog Fines	-29,000	-29,725	-31,200	-32,750
-302,400	Parking Fines	-311,500	-320,900	-330,500	-340,100
-27,000	Fines (General)	-27,800	-28,600	-29,500	-30,200
-500	Miscellaneous Income - Animal Control	-1,000	-1,025	-1,050	-1,075
-15,200	Signs Licences & Fines	-15,600	-16,480	-17,400	-18,370
-2,100	Overgrown Land Inspection Fees	-1,000	-1,025	-1,050	-1,075
-476,300	Total Operating Revenue	-497,000	-511,755	-527,600	-543,470
	Transfer From Reserves				
-2,994	Ranger Services Tfr from - Depn Reserve	-2,547	-2,624	-2,703	-2,784
-2,994	Total Transfer From Reserves	-2,547	-2,624	-2,703	-2,784
496,603	Total Ranger Services	483,425	510,500	538,325	568,065

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Domestic Waste Management	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 260				
	Operating Expenses				
479,261	Staff Costs-Salaries & Allowances	332,500	349,100	366,600	384,900
19,600	Vehicle Running Expenses	24,500	25,100	25,700	26,400
822,340	Administration Charges	871,796	898,000	924,900	952,600
31,803	Administration Working Expense	34,663	35,715	36,779	37,698
2,678,200	State Landfill Levy Liability	3,336,952	3,437,061	3,540,178	3,628,685
7,600	Midwaste Contribution	7,800	8,000	8,200	8,400
5,425,240	Kerbside Collection Contract (Handybin)	5,641,440	5,664,521	5,947,747	6,245,134
1,185,250	Englands Rd Tip Working Exp (Operating)	1,244,650	1,306,800	1,345,850	1,379,400
158,000	Greenwaste Vouchers	180,000	194,400	209,952	226,748
175,829	MERF Recycling	182,160	187,625	193,255	198,085
5,508,000	Waste Processing Contract (Biomass)	5,845,000	6,438,000	6,630,400	6,796,160
93,821	Coramba Tfr Station Working Ex (Operating)	115,950	119,415	123,014	126,720
85,050	Lowanna Transfer Station Work Exp (Operating)	97,965	100,980	103,320	107,100
226,800	Wlga Transfer Station Working Exp (Operating)	238,200	250,125	262,620	269,185
22,800	Waste Education & Promotion	27,600	33,000	35,760	36,657
21,313	Truck Turning Areas Public Roads	21,896	22,540	23,184	23,828
12,500	Greenwaste Processing Service	15,000	17,500	20,000	22,500
489,942	Depreciation	573,539	590,745	608,468	626,722
17,443,349	Total Operating Expenses	18,791,611	19,678,627	20,405,927	21,096,922
	Capital Expenditure				
100,000	Englands Rd Works (Renewal)	200,000	100,000	100,000	100,000
100,000	Total Capital Expenditure	200,000	100,000	100,000	100,000
	Operating Revenue				
-16,161,414	Waste Charges	-17,270,792	-18,307,039	-19,405,462	-20,569,790
518,000	Pensioner Rebates Subsidy	519,000	524,250	529,652	534,907
-29,700	Tipping Fees	-30,600	-31,500	-32,400	-33,300
-679,000	Contract Contrib Bellingen & Nambucca	-700,000	-721,000	-742,000	-763,000
-57,960	Contract Adm Cont'n - Bellingen & Nambuc	-60,720	-63,480	-67,160	-69,000
-37,000	Interest on Investments	-60,000	-27,500	-50,000	-50,000
-16,447,074	Total Operating Revenue	-17,603,112	-18,626,269	-19,767,370	-20,950,183
	Transfer To Reserves				
0	Dom Waste Tfr to - T2S Reserve	159,700	0	0	0
0	Dom Waste Tfr to - Other Reserve	0	0	0	479,983
0	Total Transfer To Reserves	159,700	0	0	479,983
	Transfer From Reserves				
-489,942	Dom Waste Tfr from - Depn Reserve	-573,539	-590,745	-608,468	-626,722
-606,333	Dom Waste Tfr from - Other Reserve	-974,660	-561,613	-130,089	-100,000

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Domestic Waste Management	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 260				
-1,096,275	Total Transfer From Reserves	-1,548,199	-1,152,358	-738,557	-726,722
0	Total Domestic Waste Management	0	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Non-Domestic Waste Management Program Number 270	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
215,626	Staff Costs-Salaries & Allowances	224,900	236,100	247,900	260,300
8,400	Vehicle Running Expenses	10,500	10,750	11,000	11,300
278,468	Administration Charges	277,697	286,000	294,600	303,400
10,385	Administration Working Expense	8,666	8,929	9,195	9,425
694,300	State Landfill Levy Liability	823,048	847,739	873,172	895,002
471,760	Kerbside Collection Contract (Handybin)	490,560	492,567	517,195	543,055
969,750	Englands Rd Tip Working Exp (Operating)	1,018,350	1,069,200	1,101,150	1,128,600
6,360	Englands Rd Tip Liquid Waste Transfer Se	6,800	7,000	7,200	7,400
15,289	MERF Recycling	15,840	16,315	16,805	17,225
2,592,000	Waste Processing Contract (Biomass)	2,505,000	2,262,000	2,329,600	2,387,840
10,425	Coramba Transfer Station Working Ex (Operating)	12,900	13,285	13,668	14,080
9,450	Lowanna Transfer Station Work Exp	10,885	11,220	11,480	11,900
25,200	Wlga Transfer Station Working Exp (Operating)	26,460	27,785	29,180	29,910
15,200	Waste Education & Promotion	18,400	22,000	23,840	24,438
28,958	Recycling Operating Bottle Banks	30,000	32,000	33,000	34,000
23,166	Public Place Recycling	24,000	25,000	26,000	27,000
5,300	Cleanup Australia Day	5,500	5,900	6,077	6,229
72,000	Landfill Gas Extraction Management	74,100	76,400	78,700	80,700
1,853	Truck Turning Areas Public Roads	1,904	1,960	2,016	2,072
80,000	Hazardous Waste Disposal	85,000	90,000	95,000	100,000
12,500	Greenwaste Processing Service	15,000	17,500	20,000	22,500
35,000	Concrete Crushing	36,000	37,000	38,000	39,000
183,329	EPA Better Waste and Recycling Fund	183,300	183,300	0	0
400,862	Depreciation	469,259	483,337	497,837	512,772
6,165,581	Total Operating Expenses	6,374,069	6,263,287	6,282,615	6,468,148
	Capital Expenditure				
100,000	Englands Rd Works (Renewal)	200,000	100,000	100,000	100,000
100,000	Total Capital Expenditure	200,000	100,000	100,000	100,000
	Operating Revenue				
-1,637,895	Waste Charges	-1,750,326	-1,855,346	-1,966,667	-2,084,666
-2,835,000	Tipping Fees	-2,500,000	-2,680,000	-2,980,000	-2,940,000
-470,000	Englands Rd - Biosolids	-475,000	-480,000	-494,400	-506,800
-291,000	Contract Contrib Bellingen & Nambucca	-300,000	-309,000	-318,000	-327,000
-5,040	Contract Adm Cont'n - Bellingen & Nambuc	-5,280	-5,520	-5,840	-6,000
-30,000	Scrap Metal Sales	-31,000	-32,000	-33,000	-34,000
-64,645	Lease of Recycling Centre	-69,190	-71,266	-73,404	-75,239
-58,587	Lease Depot Site	-39,415	-40,597	-41,815	-42,861
-183,329	EPA Waste Less, Recycle More funding initiative	-183,300	-183,300	0	0
-37,000	Interest on Investments	-30,000	-30,000	-30,000	-30,000

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Non-Domestic Waste Management				2015/16	2016/17	2017/18	2018/19
	Program Number	270	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE		
-5,612,496	Total Operating Revenue				-5,383,511	-5,687,029	-5,943,126	-6,046,566
	Transfer To Reserves							
0	Non Dom Tfr to - Other Reserve				0	0	158,348	91,190
0	Total Transfer To Reserves				0	0	158,348	91,190
	Transfer From Reserves							
-400,862	Non Dom Waste Tfr from - Depn Reserve				-469,259	-483,337	-497,837	-512,772
-252,223	Non Dom Waste Tfr from - Other Reserve				-721,299	-192,921	-100,000	-100,000
-653,085	Total Transfer From Reserves				-1,190,558	-676,258	-597,837	-612,772
0	Total Non-Domestic Waste Management				0	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Property Assets Program Number 320	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
139,900	Property Development Staff Costs Salaries and Allowa	137,300	144,200	151,400	158,900
609,700	Property Management Staff Costs Salaries and Allowa	547,800	575,200	603,900	634,100
31,600	Vehicle Running Expenses	18,600	19,100	19,500	20,100
100,600	Cleaners Staff Costs (Lse & Asset Manag)	90,300	94,800	99,600	104,600
44,700	25 - 31 Gordon St Operating Exp (Operating)	46,000	47,400	48,800	50,020
1,400	23 Gordon St Operating Exp (Operating)	1,500	1,600	1,700	1,800
7,200	36 Gordon St Operating Exp (Operating)	0	0	0	0
10,000	Office & Membership Expenses	10,000	10,000	10,000	10,000
11,300	Community Village Exp (R&M)	17,600	19,943	20,324	21,632
388,500	Community Village Exp (Operating)	398,600	409,000	419,600	430,100
6,000	Leasing Expenses	18,000	18,000	10,000	10,000
55,600	City Hill Expenses	63,000	66,612	69,875	73,300
32,100	Property NEI Maintenance & Repair	33,100	34,100	35,100	36,100
142,600	Property NEI Operating Expenses	146,900	151,300	155,800	159,695
647,200	Buildings Operating Expenses	688,999	706,300	724,000	731,140
83,235	Rigby House Exp (R&M)	85,650	88,337	90,922	93,195
221,265	Rigby House Exp (Operating)	229,150	237,164	245,478	251,615
3,000	Rigby House Level 1 Operating Expenses	3,000	3,000	3,000	3,000
333,200	Admin Building Operating Expenses	343,200	352,385	362,780	371,850
20,700	Furniture & Fittings Exp (Operating)	21,300	21,900	22,600	23,200
17,000	Toormina Sport & Rec Club Maint Cont'n	17,000	17,000	17,000	17,000
25,000	Coramba Sportsground Annual Maint Cont'n	25,000	25,000	25,000	25,000
641,917	Depreciation	465,856	479,831	494,227	509,053
3,573,716	Total Operating Expenses	3,407,856	3,522,173	3,630,607	3,735,400
	Capital Expenditure				
15,750	Office Equipment (Renewals)	16,550	17,400	18,250	19,200
5,000	Old Easements & Road Matters	5,000	5,000	5,000	5,000
20,750	Total Capital Expenditure	21,550	22,400	23,250	24,200
	Operating Revenue				
-450,760	Property Rentals	-540,400	-556,600	-573,300	-590,500
-41,940	23 Gordon St Rental	-41,940	-41,940	-41,940	-41,940
-21,500	Jetty Footway Rest Licences	-22,200	-22,800	-23,500	-24,100
-94,640	Harbour Drive Table Rents	-97,000	-99,430	-101,910	-107,000
-10,944	Internal Lease Fees (50% Rev 50% Dev)	-11,200	-11,480	-11,770	-12,060
-4,700	Caravan Parks Management Contrib.	-4,800	-4,900	-5,000	-5,100
-8,900	Caravan Parks Building Maint Contributn	-9,200	-9,500	-9,800	-10,100
-288,400	Community Village Income	-297,000	-306,000	-315,200	-323,080
-307,500	Rigby House Income	-193,128	-287,263	-340,000	-347,885

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Property Assets Program Number 320	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
-1,229,284	Total Operating Revenue	-1,216,868	-1,339,913	-1,422,420	-1,461,765
	Transfer To Reserves				
5,472	Leasing Tfr to - Bldg & Asset Maint Reserve	5,600	5,740	5,885	6,030
5,472	Total Transfer To Reserves	5,600	5,740	5,885	6,030
	Transfer From Reserves				
-641,917	Leasing Tfr from - Depn Reserve	-465,856	-479,831	-494,227	-509,053
-641,917	Total Transfer From Reserves	-465,856	-479,831	-494,227	-509,053
1,728,737	Total Property Assets	1,752,282	1,730,569	1,743,095	1,794,812

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Swimming Pools Program Number 330	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
131,800	Coffs Harbour Contractors Lease	156,232	163,889	171,920	180,344
87,200	Sawtell Contractors Lease	98,188	103,000	108,047	113,341
107,500	Woolgoolga Contractors Lease	112,800	118,500	124,400	127,510
58,600	Swimming Poolst M&R Costs	71,060	78,166	85,983	94,581
153,402	Loan 467 Interest Repayments - Pool Upgrade \$1.75m	148,508	142,484	136,411	129,864
90,684	Depreciation	90,684	93,405	96,207	99,093
629,186	Total Operating Expenses	677,472	699,444	722,968	744,733
	Capital Expenditure				
72,815	Loan 467 - Princ Repayments Pool Upgrade	77,676	83,659	88,968	96,575
72,815	Total Capital Expenditure	77,676	83,659	88,968	96,575
	Operating Revenue				
-930	Lease Income	-978	-978	-978	-978
-930	Total Operating Revenue	-978	-978	-978	-978
	Transfer From Reserves				
-90,684	Pools Tfr from - Depn Reserve	-90,684	-93,405	-96,207	-99,093
-90,684	Total Transfer From Reserves	-90,684	-93,405	-96,207	-99,093
610,387	Total Swimming Pools	663,486	688,720	714,751	741,237

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Airport	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 350				
	Operating Expenses				
390,800	Management & Administration Staff Costs	388,500	408,000	428,400	449,800
820	Staff Costs - FBT	844	869	895	940
220,608	Administration Charge	270,230	278,300	286,700	295,300
313,331	Dividend Payable to General A/C	384,078	390,700	418,300	471,700
45,000	Administration Expenses	46,000	48,000	50,000	52,000
1,192,000	Security Screening Expenses	1,171,000	1,213,000	1,259,000	1,309,000
76,000	General Car Parking Expenses	78,000	81,000	83,000	86,000
76,000	Security Car Parking Expenses	78,000	81,000	83,000	86,000
16,132	Loan 462 Interest Repayments	8,163	914	0	0
247,383	Loan 471 Interest Repayments - Business Acquisition	226,104	202,324	177,829	151,886
139,091	Loan 447 Interest Repayments	96,447	50,736	7,208	0
282,892	Loan 470 Interest Repayments - Runway Overlay	254,747	223,065	189,933	154,514
17,000	Animal Hazard Management Plan	16,000	17,000	17,000	18,000
0	Airport Land Use Plan	100,000	100,000	50,000	50,000
40,000	Airport Strategic Plan	50,000	52,000	53,000	55,000
68,000	Promotions	100,000	103,000	106,000	109,000
188,284	Aerodrome Operations (Operating)	197,698	207,583	217,962	228,860
27,810	Aerodrome Operations (R&M)	29,200	30,660	32,194	33,804
110,297	General Aviation Operations	115,812	121,602	127,683	134,066
679,808	RPT (Operating)	713,797	749,488	786,963	826,313
81,034	General Aviation Exp (Operating)	85,086	89,340	93,807	98,496
264,478	RPT Aviation R & M	277,701	291,586	306,166	320,580
118,000	Rates & Taxes	122,000	125,000	129,000	133,000
1,342,612	Depreciation	1,520,180	1,565,786	1,612,759	1,661,142
5,937,378	Total Operating Expenses	6,329,588	6,430,952	6,516,798	6,725,401
	Capital Expenditure				
13,000	Minor Capital Works	14,000	14,000	15,000	15,000
583,951	Loan 447 Principal Repay Airport	625,966	671,004	353,395	0
119,192	Loan 462 Principal Repay- Airport	127,075	66,672	0	0
16,000	Planned Enhancements GA (Renewal)	122,000	100,000	103,000	106,000
407,191	Loan 470 Principal Repay - Runway Overlay	434,374	467,004	499,117	534,143
380,455	Loan 471 Principal Repay - Business Acquisition	401,136	426,071	449,967	475,893
15,000	Planned Enhancements RPT (Renewal)	150,000	50,000	52,000	53,000
0	Air Conditioning	50,000	0	0	0
0	Security Screening Equipment	0	0	0	80,000
0	Replace Perimeter Fence and New Locks	0	150,000	0	0
0	Runway Overlay	0	0	0	500,000
0	Upgrade RPT Terminal Building	0	0	400,000	0
100,000	RPT Car Park Extension	0	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Airport	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 350				
0	RPT Taxiway Overlays	0	0	500,000	0
0	RPT Car Parking Resurfacing	0	0	0	200,000
400,000	RPT Apron Overlay and Resurfacing	250,000	1,050,000	0	0
10,000	Terminal Area Masterplan	20,000	20,000	20,000	20,000
2,044,789	Total Capital Expenditure	2,194,551	3,014,751	2,392,479	1,984,036
	Operating Revenue				
-489,000	RPT - General Car Parking Income	-504,000	-519,000	-534,000	-550,000
-4,432,000	RPT Passenger Income	-4,535,000	-4,826,000	-5,351,000	-6,122,000
-489,000	RPT - Security Carpark Income	-504,000	-519,000	-534,000	-550,000
-214,500	RPT Terminal Income	-220,900	-227,500	-234,800	-241,800
-13,300	Lease Income Non Terminal	-13,700	-14,300	-14,600	-15,000
-139,000	GA Landing Fees	-122,000	-125,000	-127,000	-130,000
-202,100	GA Rentals	-207,200	-213,600	-220,900	-227,100
-13,300	RPT Freight Shed	-13,700	-14,300	-14,600	-14,900
-14,800	Charter Lounge Rentals	-15,200	-15,600	-16,100	-16,600
-1,192,000	Security Screening Charges	-1,171,000	-1,213,000	-1,259,000	-1,309,000
-13,000	Miscellaneous Income	-13,300	-13,700	-14,000	-14,300
-30,000	Advertising Income	-31,000	-32,000	-33,000	-34,000
-171,000	LIRS Subsidy	-155,000	-138,000	-119,000	-99,000
-2,000	Interest on Investments	-2,000	-2,000	-2,000	-28,000
-7,415,000	Total Operating Revenue	-7,508,000	-7,873,000	-8,474,000	-9,351,700
	Transfer To Reserves				
800,000	Airport Tfr to ELE Reserve	0	0	800,000	0
1,660,234	Airport Tfr to - Other Reserve	2,698,593	3,007,834	2,369,961	4,287,441
2,460,234	Total Transfer To Reserves	2,698,593	3,007,834	3,169,961	4,287,441
	Transfer From Reserves				
-1,342,612	Airport Tfr from - Depn Reserve	-1,520,180	-1,565,786	-1,612,759	-1,661,142
-1,684,789	Airport Tfr from - Other Reserve	-2,194,551	-3,014,751	-1,992,479	-1,984,036
-3,027,401	Total Transfer From Reserves	-3,714,731	-4,580,537	-3,605,238	-3,645,178
0	Total Airport	0	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Sports Unit Program Number 375	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
Operating Expenses					
460,200	Sports Management Staff Costs	489,625	514,105	539,810	566,800
28,600	Sports Management Vehicle Running Exp	17,000	17,425	17,860	18,300
18,000	Sports Management Office Expenses	18,000	18,000	18,000	18,000
36,000	Food & Beverage Expenses	37,000	38,000	39,000	40,000
84,400	Stadium R & M	86,900	89,500	92,200	94,500
361,300	Stadium Operating Costs	370,700	380,300	390,200	400,000
25,000	Stadium Marketing – Naming Rights	25,000	25,000	25,000	25,000
473,200	Sports Events Expenses	485,500	498,100	510,700	523,300
497,700	Sports Facilities Ovals Exp (Operating)	434,010	445,315	456,875	468,300
0	Sports Facilities Ovals Exp (R&M)	76,590	78,585	80,625	82,640
63,700	Woolgoolga Sports Council Inc Contrib	65,600	67,600	69,600	71,600
13,632	Loan 462 Interest Repay -Tennis Complex, Lights 06/C	6,898	773	0	0
146,497	Depreciation	103,643	106,752	109,954	113,253
2,208,229	Total Operating Expenses	2,216,467	2,279,455	2,349,824	2,421,693
Capital Expenditure					
100,722	Loan 462 Repay Principal Tennis Complex etc	107,384	56,340	0	0
100,722	Total Capital Expenditure	107,384	56,340	0	0
Operating Revenue					
-76,200	Sports Facilities Ovals Hire Income	-78,600	-81,100	-83,500	-85,600
-50,000	Sponsorship	-50,000	-50,000	-50,000	-50,000
-13,500	Signage	-13,900	-14,300	-14,700	-15,100
-405,300	Stadium Events Income	-417,400	-429,900	-442,800	-453,900
-545,000	Total Operating Revenue	-559,900	-575,300	-591,000	-604,600
Transfer From Reserves					
-146,497	Sports Dev Tfr from - Depn Reserve	-103,643	-106,752	-109,954	-113,253
-146,497	Total Transfer From Reserves	-103,643	-106,752	-109,954	-113,253
1,617,454	Total Sports Unit	1,660,307	1,653,743	1,648,870	1,703,840

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Governance & Legal Program Number 411	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
985,150	Governance & Legal Staff Costs	1,036,220	1,088,040	1,142,450	1,199,575
2,100	Governance & Legal Office Expenses	2,100	2,100	2,100	2,100
24,700	Governance & Legal Vehicle Running Expenses	19,000	19,475	19,950	20,450
8,500	Internal Audit Quality Assurance	0	0	8,500	0
3,000	Audit Committee Costs	4,500	4,500	4,500	4,500
30,000	Consultancy Costs	35,000	35,000	35,000	35,000
67,700	Technology Group Overheads	0	0	0	0
0	Election Expenses	0	415,000	0	0
177,000	Legal Expenses	182,000	188,000	194,000	199,000
1,114,500	Insurance Costs	1,153,500	1,194,000	1,235,700	1,267,000
2,412,650	Total Operating Expenses	2,432,320	2,946,115	2,642,200	2,727,625
	Operating Revenue				
-28,500	Reduction in Cont'n to Statewide Mutual	-28,500	-28,500	-28,500	-28,500
-72,000	Risk Management Bonus - Statewide Mutual	-72,000	-72,000	-72,000	-72,000
-100,500	Total Operating Revenue	-100,500	-100,500	-100,500	-100,500
2,312,150	Total Governance & Legal	2,331,820	2,845,615	2,541,700	2,627,125

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Rural Fire Service Program Number 412	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
3,000	Fire Attendance Council Volunteers	3,500	3,600	3,700	3,800
0	Hazard Reduction	40,000	40,000	40,000	40,000
134,400	Bushfire Vehicles Exp (Operating)	12,065	12,400	12,700	13,000
0	Bushfire Vehicles Exp (R&M)	51,435	52,720	54,040	55,390
9,300	Equipment R & M	0	0	0	0
77,217	Brigade Stations Working Exp (Operating)	57,130	58,560	60,020	61,520
0	Brigade Stations Working Exp (R&M)	21,670	22,210	22,770	23,340
106,800	Rural Fire Management Centre (Operating)	87,000	89,175	91,400	93,680
33,400	Rural Fire Management Centre (R&M)	6,000	6,150	6,300	6,450
1,200	Rural Fire Management Committee	0	0	0	0
26,600	Other Expenditure	2,200	2,255	2,310	2,370
578,600	Contribution to Rural Fire Services	538,635	552,100	565,900	580,100
2,000	Bushfire Expenses (Plant & Equip)	2,000	2,000	2,000	2,000
653,129	Depreciation	787,605	811,234	835,571	860,638
1,625,646	Total Operating Expenses	1,609,240	1,652,404	1,696,711	1,742,288
	Capital Expenditure				
140,000	Rural Fire Equipment Issues	152,000	152,000	152,000	152,000
844,104	New Vehicles	729,333	730,000	730,000	730,000
0	Bushfire Stations (Renewal)	310,000	0	0	0
984,104	Total Capital Expenditure	1,191,333	882,000	882,000	882,000
	Operating Revenue				
0	Grant - Hazard Reduction	-40,000	-40,000	-40,000	-40,000
-571,538	Grant - Operating	-425,280	-435,900	-446,800	-457,900
-571,538	Total Operating Revenue	-465,280	-475,900	-486,800	-497,900
	Capital Revenue				
-140,000	Grant - Equipment Issues	-152,000	-152,000	-152,000	-152,000
-844,104	Grant - Vehicles	-729,333	-730,000	-730,000	-730,000
0	Grant - Stations	-310,000	0	0	0
-984,104	Total Capital Revenue	-1,191,333	-882,000	-882,000	-882,000
	Transfer From Reserves				
-653,129	RFS tfr from Depn Reserve	-787,605	-811,234	-835,571	-860,638
-653,129	Total Transfer From Reserves	-787,605	-811,234	-835,571	-860,638
400,979	Total Rural Fire Service	356,355	365,270	374,340	383,750

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Business Systems	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 420				
	Operating Expenses				
1,891,700	Staff Costs-Salaries & Allowances	1,441,350	1,513,420	1,589,090	1,668,545
0	Staff Costs-FBT	200	205	210	215
4,440	Vehicle Running - Info Services	4,040	4,140	4,240	4,350
103,000	Office Expenses	96,320	98,800	101,300	103,900
22,100	Office Equipment Exp (Operating)	24,200	26,300	28,400	29,100
30,700	Working Expenses	40,000	41,000	42,000	43,000
16,500	Consultancy Costs	35,000	40,000	45,000	50,000
3,400	Consumables	3,500	3,600	3,700	3,800
17,200	Hardware Maintenance	35,000	35,875	36,770	37,690
0	Software Operating Expenditure	933,300	961,300	990,100	1,019,800
853,050	Software Maintenance	0	0	0	0
1,000	Rural House Numbering	1,000	1,000	1,000	1,000
765,598	Depreciation	562,200	579,066	596,438	614,331
3,708,688	Total Operating Expenses	3,176,110	3,304,706	3,438,248	3,575,731
	Capital Expenditure				
568,000	Computer Hardware & Software (Renewal)	515,200	516,384	498,612	497,884
0	Asset Management System	836,319	0	0	0
568,000	Total Capital Expenditure	1,351,519	516,384	498,612	497,884
	Operating Revenue				
-3,000	Sale of Information Products	-3,000	-3,000	-3,000	-3,000
-5,450	Copying & Enquiry Fees	-5,600	-5,750	-5,900	-6,050
-8,450	Total Operating Revenue	-8,600	-8,750	-8,900	-9,050
	Transfer From Reserves				
0	IT Tfr from - EDP Reserve	-836,319	0	0	0
-765,598	IT Tfr from - Depn Reserve	-562,200	-579,066	-596,438	-614,331
-765,598	Total Transfer From Reserves	-1,398,519	-579,066	-596,438	-614,331
3,502,640	Total Business Systems	3,120,510	3,233,274	3,331,522	3,450,234

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Telecommunications & New Technology	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 421				
	Operating Expenses				
239,200	Staff Costs - Technology Group	197,800	207,700	218,100	228,900
22,200	Vehicle Running - Technology Group	32,600	33,400	34,250	35,100
2,000	Office Expenses	2,000	2,000	2,000	2,000
10,000	Internet Data Charges	10,000	10,000	10,000	10,000
745,436	Pump Station Switchboard Costs	772,757	795,940	819,818	840,313
97,203	CCTV Installation Costs	102,449	105,522	108,688	111,405
20,000	Other Tech Group Projects	20,000	20,000	20,000	20,000
58,515	Consulting Costs	61,615	63,483	65,292	66,925
0	Dividend Payable to Untied Funding	313,439	337,587	343,802	352,198
0	Depreciation	147,593	152,021	156,582	161,279
1,194,554	Total Operating Expenses	1,660,253	1,727,653	1,778,532	1,828,120
	Capital Expenditure				
77,570	Fibre Optic Cabling	80,960	83,390	85,890	90,185
77,570	Total Capital Expenditure	80,960	83,390	85,890	90,185
	Operating Revenue				
-1,107,800	Pump Station Switchboard Sales	-1,015,900	-1,046,400	-1,077,800	-1,110,100
-110,800	CCTV System Sales	-116,600	-120,100	-123,700	-126,793
-26,000	Other Tech Group Project Income	-26,000	-26,000	-26,000	-26,000
-225,620	Consultancy Income	-237,480	-244,610	-251,950	-258,249
-79,200	Lease of Optical Fibre Cabling	-81,600	-84,000	-86,500	-88,600
-37,000	Interest on Investments	-52,000	-72,000	-74,000	-76,000
-1,586,420	Total Operating Revenue	-1,529,580	-1,593,110	-1,639,950	-1,685,741
	Capital Revenue				
-5,540	Cont'n - Optical Fibre Installation	-5,740	-5,912	-6,090	-6,395
-55,400	Internal Sales - Optical Fibre	-58,300	-60,000	-61,800	-64,890
-60,940	Total Capital Revenue	-64,040	-65,912	-67,890	-71,285
	Transfer To Reserves				
452,806	Tech Group Tfr to - Technology Group	0	0	0	0
452,806	Total Transfer To Reserves	0	0	0	0
	Transfer From Reserves				
0	Tech Group tfr from - Depn Reserve	-147,593	-152,021	-156,582	-161,279
-77,570	Tech Group Tfr from Technology Group	0	0	0	0
-77,570	Total Transfer From Reserves	-147,593	-152,021	-156,582	-161,279
0	Total Telecommunications & New Technolo	0	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Finance Program Number 430	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
1,733,100	Finance - Salaries & Allowances	1,830,300	1,921,800	2,017,900	2,118,800
621,700	Front Counter -Salaries & Allowances	0	0	0	0
300	Staff Costs-FBT	300	300	300	300
13,940	Vehicle Running Expenses	11,000	11,275	11,550	11,845
51,150	Events Seed Funding	52,378	53,949	55,567	57,234
173,900	Valuation Fees	175,000	180,250	185,670	191,240
2,500	Asset Valuation Fees	9,000	2,500	50,000	51,250
145,500	Telephone Charges	149,865	154,360	159,000	162,975
87,750	Audit Fees	80,000	84,915	87,800	90,000
121,000	Bank Charges	124,150	127,400	130,700	133,968
29,900	Rates Notices Printing & Stationery	30,800	31,700	32,600	33,415
1,000	Payroll tax	1,000	1,000	1,000	1,000
3,500	Doubtful Debts	3,600	3,700	3,800	3,900
462,200	Contribution to NSW Fire Brigades	479,600	493,900	508,800	524,100
1,230	Agency Costs	1,280	1,310	1,355	1,389
527,500	Stores & Purchasing Staff Costs	510,900	536,400	563,200	591,300
14,750	Stores & Purchasing Vehicle Running Expenses	13,450	13,800	14,100	14,400
2,400	Stores & Purchasing Office Expenses	2,500	2,600	2,700	2,800
1,000	Stores Unaccounted For	1,050	1,100	1,150	1,200
17,240	Stores & Purchasing Depot Exp (Operating)	17,760	18,290	18,840	19,311
266,300	Meter Reading Staff Costs	278,600	292,500	307,200	322,500
13,320	Meter Reading Vehicle Running Costs	13,720	14,130	14,550	14,914
48,500	Meter Reading Bank Charges	49,900	51,400	52,900	54,200
33,785	Meter Reading Agency Cost	34,800	35,840	36,920	37,843
37,100	Meter Reading Postage	42,000	43,300	44,600	45,900
100	Meter Reading Equipment M & R	100	100	100	100
27,900	Meter Reading Printing & Stationery	28,800	29,600	30,500	31,200
600	Meter Reading Sundries	700	800	900	1,000
4,439,165	Total Operating Expenses	3,942,553	4,108,219	4,333,702	4,518,083
	Operating Revenue				
-9,862	Hockey Association	-8,889	-7,845	-6,727	-5,527
-6,737	Sportz Central	0	0	0	0
-3,500	Administration Income - Private Works & Overgrown	-3,600	-3,700	-3,800	-3,900
-4,800	Enquiries & Sales Income	-5,000	-5,200	-5,400	-5,600
-35,000	Internal Lease Charges Income	-35,000	-35,000	-35,000	-35,000
-121	Repay - Toormina Sport & Recreation Club	0	0	0	0
-26,000	Caravan Parks Management Contribution	-26,700	-27,500	-28,000	-28,700
-15,000	Contribution from Environmental Management	-15,000	-15,000	-15,000	-15,000
-1,884,408	Contribution from Water Function	-1,892,107	-1,948,900	-2,007,300	-2,067,600

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Finance	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 430				
-2,703,420	Contribution from Sewer Function	-2,753,719	-2,836,300	-2,921,400	-3,009,100
-220,608	Contribution from Airport Operation	-270,230	-278,300	-286,700	-295,300
-822,340	Contribution - Domestic Waste	-871,796	-898,000	-924,900	-952,600
-278,468	Contribution - Non Domestic Waste	-277,697	-286,000	-294,600	-303,400
-50,571	Contribution from Environmental Laboratory	-59,674	-61,460	-63,300	-65,200
-6,500	Building Long Service Levy Income	-6,500	-6,500	-6,500	-6,500
-319,201	Meter Reading - Contrib from Water	-337,801	-353,520	-370,075	-386,576
-5,650	Meter Reading - Special Readings	-5,819	-6,000	-6,200	-6,400
-102,754	Meter Reading - Recovery Charges	-105,000	-108,150	-111,395	-114,736
-24,800	Sundry Debtor Administration Fee	-25,500	-26,300	-27,100	-27,778
-122,287	Contrib to Mgt Acct Expend from Invest.	0	0	0	0
-114,200	Certificates - Sec 603	-117,600	-121,200	-124,800	-127,920
-46,900	Stores Oncost Levy	-48,400	-49,800	-51,300	-52,583
-84,400	S94 Recoupment	-70,100	-72,200	-74,400	-76,600
-51,150	Special Rate Variation	-52,378	-53,949	-55,567	-57,234
-6,938,677	Total Operating Revenue	-6,988,510	-7,200,824	-7,419,464	-7,643,253
	Capital Revenue				
-20,870	Advance - Principal Repay Sportz Central	-25,000	-25,000	-25,000	-14,665
-3,399	Advance - Principal Repay Toormina Sports Club	0	0	0	0
-13,386	Principal Repay - Hockey Assoc	-14,353	-15,391	-16,504	-17,697
-37,655	Total Capital Revenue	-39,353	-40,391	-41,504	-32,362
	Transfer To Reserves				
0	Finance Tfr to - EDP Reserve	35,000	35,000	35,000	35,000
297,990	Finance Tfr to - Future Fund Reserve	306,261	315,448	324,910	334,660
66,106	Finance Tfr to - ELE Reserve	48,242	48,236	48,231	37,889
364,096	Total Transfer To Reserves	389,503	398,684	408,141	407,549
-2,173,071	Total Finance	-2,695,807	-2,734,312	-2,719,125	-2,749,983

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Plant Program Number 435	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
423,100	Staff Costs - Salaries & Allowances	433,103	454,758	477,495	501,370
66,540	Vehicle Running Expenses	68,500	70,600	72,700	74,518
54,165	Workshop Operating Exp (Operating)	55,924	57,553	59,297	60,779
2,813,772	Plant Operating Exp (Operating)	2,898,185	2,985,131	3,074,685	3,151,552
15,757	Small Tools Operating Exp (Operating)	16,230	16,717	17,218	17,649
22,510	Driver / Operator Training	23,186	23,881	24,597	25,212
26,000	Contribution to Depot Upgrade	26,000	26,000	26,000	26,000
27,300	Contribution to Depot Expenses	28,100	29,000	29,800	30,500
488,128	Dividend Payable to Untied Funding	507,011	522,200	537,900	554,000
2,528,297	Depreciation	2,600,817	2,678,841	2,759,206	2,841,983
6,465,569	Total Operating Expenses	6,657,056	6,864,681	7,078,898	7,283,563
	Capital Expenditure				
5,671,800	Plant Replacement (Renewal)	4,681,939	3,461,873	3,650,600	3,275,400
5,671,800	Total Capital Expenditure	4,681,939	3,461,873	3,650,600	3,275,400
	Operating Revenue				
-5,111,723	Plant Hire Charges	-5,265,075	-5,423,027	-5,585,718	-5,725,361
-562,290	Plant Recovery Oncost Levy	-579,158	-596,533	-614,429	-629,790
-100,000	Diesel Fuel Rebates	-100,000	-100,000	-100,000	-100,000
-10,000	Leased Vehicle Fuel Contributions	-10,000	-10,000	-10,000	-10,000
-369,032	Vehicle Lease Payments	-398,555	-430,440	-464,875	-476,497
-185,000	Interest on Investments	-150,000	-140,000	-160,000	-164,000
-6,338,045	Total Operating Revenue	-6,502,788	-6,700,000	-6,935,022	-7,105,648
	Capital Revenue				
-2,245,600	Plant Sales	-1,533,729	-1,155,238	-1,214,600	-1,115,200
-2,245,600	Total Capital Revenue	-1,533,729	-1,155,238	-1,214,600	-1,115,200
	Transfer To Reserves				
2,400,772	Plant Tfr to - Other Reserve	2,446,549	2,514,161	2,615,330	2,664,068
2,400,772	Total Transfer To Reserves	2,446,549	2,514,161	2,615,330	2,664,068
	Transfer From Reserves				
-2,528,297	Plant Tfr from - Depn Reserve	-2,600,817	-2,678,841	-2,759,206	-2,841,983
-3,426,200	Plant Tfr from - Other Reserve	-3,148,210	-2,306,635	-2,436,000	-2,160,200
-5,954,497	Total Transfer From Reserves	-5,749,027	-4,985,476	-5,195,206	-5,002,183
0	Total Plant	0	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Program Support	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 440				
	Operating Expenses				
214,600	Staff Costs-Salaries & Allowances	234,100	245,800	258,100	271,000
1,000	Office Expenses	1,000	1,000	1,000	1,000
114,700	Developer Contributions Coordinator	105,700	110,900	116,500	122,400
64,059	EL Environmental Levy Co-ordination	65,981	1,297,767	1,337,096	1,377,631
5,118	EL Matching Grant Funding Pool	20,836	0	0	0
399,477	Total Operating Expenses	427,617	1,655,467	1,712,696	1,772,031
	Operating Revenue				
-114,700	Sec 94 Admin Contributions	-105,700	-110,900	-116,500	-122,400
-114,700	Total Operating Revenue	-105,700	-110,900	-116,500	-122,400
284,777	Total Program Support	321,917	1,544,567	1,596,196	1,649,631

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	HR & Org Development Program Number 450	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
1,241,300	Staff Costs-Salaries & Allowances	1,009,700	942,900	990,100	1,039,500
166,100	IMS Staff Costs-Salaries & Allowances	171,200	179,800	188,700	198,200
11,000	Vehicle Running Expenses	10,000	10,250	10,500	10,750
5,200	Office Expenses	4,100	4,100	4,100	4,100
20,000	Health & Wellbeing Program	40,000	41,200	42,400	43,700
30,300	Occupational Health & Safety Act Ex	31,200	32,100	33,000	33,900
6,000	Recognition of Service/Incentives	1,000	7,000	1,000	7,000
1,479,900	Total Operating Expenses	1,267,200	1,217,350	1,269,800	1,337,150
	Operating Revenue				
-17,900	Section 377 Payroll Administration	-18,400	-18,900	-19,400	-19,900
-40,000	Cont'n - Health & Wellbeing Program	-60,000	-60,000	-60,000	-60,000
-57,900	Total Operating Revenue	-78,400	-78,900	-79,400	-79,900
1,422,000	Total HR & Org Development	1,188,800	1,138,450	1,190,400	1,257,250

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Customer Services Program Number 460	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
0	Staff Costs-Salaries & Allowances	1,461,975	1,535,110	1,611,815	1,692,425
0	Vehicle Running Expenses	10,100	10,350	10,600	10,850
0	Cemetery Plaques purchase and admin expenses	45,500	46,635	47,798	48,990
152,600	Office Expenses	157,200	161,800	166,400	171,000
61,500	Sundry Expenses	61,500	61,500	61,500	63,000
214,100	Total Operating Expenses	1,736,275	1,815,395	1,898,113	1,986,265
	Operating Revenue				
-9,800	Miscellaneous Income	-10,000	-10,200	-10,400	-10,600
0	Cemetery Plaques sales	-56,750	-58,168	-59,622	-61,112
-9,800	Total Operating Revenue	-66,750	-68,368	-70,022	-71,712
204,300	Total Customer Services	1,669,525	1,747,027	1,828,091	1,914,553

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	City Infrastructure Support Program Number 510	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
460,700	Staff Costs City Services Admin	579,800	608,800	639,200	671,200
11,100	Vehicle Running Expenses	19,500	19,900	20,500	21,000
45,400	Office Expenses	46,800	48,200	49,600	50,800
6,400	Two-Way Radio Expenses	6,600	6,800	7,000	7,200
125,600	State Emergency Expenses	129,400	133,200	137,000	140,800
30,291	Depreciation	27,270	28,088	28,930	29,798
679,491	Total Operating Expenses	809,370	844,988	882,230	920,798
	Transfer From Reserves				
-30,291	City Serv Supp Tfr from - Depn Reserve	-27,270	-28,088	-28,930	-29,798
-30,291	Total Transfer From Reserves	-27,270	-28,088	-28,930	-29,798
649,200	Total City Infrastructure Support	782,100	816,900	853,300	891,000

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Sustainability Program Number 511	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
0	Staff Costs-Salaries & Allowances	209,700	220,200	231,200	242,700
51,616	EL Green School Environment Fund	0	0	0	0
42,482	EL Coffs Ambassadors Volunteer Interpretive Tours	0	0	0	0
30,000	EL Our Living Coast SL Festival	0	0	0	0
0	EL Sustainable & Educational Programs	80,000	0	0	0
60,000	Sustainability Program	60,000	60,000	60,000	60,000
184,098	Total Operating Expenses	349,700	280,200	291,200	302,700
184,098	Total Sustainability	349,700	280,200	291,200	302,700

**COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET**

2014/15 ADOPTED	Assets Systems	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 512				
	Operating Expenses				
305,500	Staff Costs - Asset Systems	305,900	318,785	328,349	334,265
8,500	Vehicle Running Expenses	8,500	8,700	8,900	9,100
11,300	Pavement Management System	11,600	11,900	12,300	12,600
5,150	IMS/Office Expenses	5,300	5,450	5,600	5,750
330,450	Total Operating Expenses	331,300	344,835	355,149	361,715
330,450	Total Assets Systems	331,300	344,835	355,149	361,715

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Lifeguard Services Program Number 513	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
565,826	Lifeguard Expenses	580,540	595,635	611,120	626,400
0	Lifeguard Structures & Facilities Maintenance	15,000	15,500	15,900	16,400
52,500	Lifeguard Vehicle Running Expenses	60,800	62,300	63,900	65,500
10,000	Remote Supervision	10,000	10,000	10,000	10,000
49,000	SLSC Subsidies	50,000	51,500	53,000	54,500
21,128	Depreciation	19,854	20,449	21,063	21,695
698,454	Total Operating Expenses	736,194	755,384	774,983	794,495
	Capital Expenditure				
20,000	S94 Beach Patrol Storage Facilities	30,000	0	30,000	0
20,000	Total Capital Expenditure	30,000	0	30,000	0
	Operating Revenue				
-2,000	Contribution to Beach Patrols	-2,000	-2,000	-2,000	-2,000
-2,000	Total Operating Revenue	-2,000	-2,000	-2,000	-2,000
	Transfer From Reserves				
-21,128	Lifeguard Services Tfr from - Depn Reserve	-19,854	-20,449	-21,063	-21,695
-20,000	Lifeguard Services Tfr from - S94 Reserve	-30,000	0	-30,000	0
-41,128	Total Transfer From Reserves	-49,854	-20,449	-51,063	-21,695
675,326	Total Lifeguard Services	714,340	732,935	751,920	770,800

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Library Services Program Number 514	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
1,428,500	Staff Costs - Salaries & Allowances	1,447,800	1,520,200	1,596,200	1,676,000
15,000	Vehicle Running Expenses	17,000	17,400	17,800	18,300
100,800	Office Expenses	103,400	106,100	108,900	111,600
43,200	Toormina Branch Operating Expenses	44,500	45,800	47,200	48,400
43,900	Woolgoolga Branch Operating Expenses	45,200	46,600	47,900	49,100
69,700	City Centre Branch Operating Expenses	71,800	73,900	76,200	78,100
2,800	Furniture & Fittings Maintenance	2,900	3,000	3,100	3,200
40,100	Computer System Maintenance	41,300	42,500	43,800	44,900
35,000	Hardware Lease Payments	35,000	35,000	35,000	35,000
0	Library Resources	149,400	156,900	164,750	173,000
0	Library Books from Sec 94 Plan	10,000	10,000	5,000	0
26,341	Depreciation	39,979	41,178	42,413	43,686
1,805,341	Total Operating Expenses	2,008,279	2,098,578	2,188,263	2,281,286
	Capital Expenditure				
142,275	Library Resources	0	0	0	0
10,000	Library Books from Sec 94 Plan	0	0	0	0
16,800	Computer Equipment Renewal	17,650	27,500	28,425	29,400
2,000	Furniture & Fittings Renewal	2,000	2,000	2,000	2,000
171,075	Total Capital Expenditure	19,650	29,500	30,425	31,400
	Operating Revenue				
-132,500	Grant Per Capita Subsidy	-133,800	-135,200	-136,500	-139,900
-22,400	Fees	-23,000	-23,700	-24,400	-25,000
-1,000	Fundraising Income	-1,000	-1,000	-1,000	-1,000
-11,600	Miscellaneous	-11,900	-12,200	-12,500	-12,800
-167,500	Total Operating Revenue	-169,700	-172,100	-174,400	-178,700
	Transfer From Reserves				
-26,341	Library Tfr from - Depn Reserve	-39,979	-41,178	-42,413	-43,686
-10,000	Library Tfr from - S94 Reserve	-10,000	-10,000	-5,000	0
-36,341	Total Transfer From Reserves	-49,979	-51,178	-47,413	-43,686
1,772,575	Total Library Services	1,808,250	1,904,800	1,996,875	2,090,300

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Cultural Services Program Number 515	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
0	EMSLA Expenses	16,500	16,500	16,500	16,500
226,900	Regional Art Gallery Staff Costs	231,600	243,200	255,300	268,100
10,000	Regional Art Gallery Arts Festival	10,000	10,000	10,000	10,000
82,590	Regional Art Gallery Operating Expenses	85,365	88,200	90,900	93,200
177,588	Jetty Theatre Commercial Activity Costs	182,900	188,400	194,100	198,900
350,855	Jetty Theatre Exp (Operating)	361,400	372,200	383,400	392,900
100,000	Bunker Gallery Exp (Operating)	103,000	108,000	112,400	117,000
143,303	Museum Operating Exp (Operating)	146,500	152,700	159,300	166,100
1,091,236	Total Operating Expenses	1,137,265	1,179,200	1,221,900	1,262,700
	Capital Expenditure				
25,000	Jetty Theatre Improvements (New/Upgrade)	25,000	25,000	25,000	25,000
25,000	Total Capital Expenditure	25,000	25,000	25,000	25,000
	Operating Revenue				
-13,400	Art Gallery Sales & Donations	-13,800	-14,200	-14,600	-14,900
-2,500	Museum Income	-2,500	-2,500	-2,500	-2,500
-15,900	Bunker Gallery Income	-16,400	-16,900	-17,400	-17,800
0	EMSLA Income	-16,500	-16,500	-16,500	-16,500
-105,000	Jetty Theatre Commercial Activity Income	-108,200	-111,400	-114,700	-117,600
-45,000	Jetty Theatre Events Income	-46,300	-47,700	-49,200	-50,400
-54,195	Jetty Theatre General Income	-55,800	-57,500	-59,200	-60,700
-235,995	Total Operating Revenue	-259,500	-266,700	-274,100	-280,400
880,241	Total Cultural Services	902,765	937,500	972,800	1,007,300

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Community Services Program Number 516	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
Operating Expenses					
940,700	Staff Costs - Community Services	796,000	835,800	877,600	921,500
0	Staff Costs - Corporate Planning	119,500	125,500	131,700	138,300
20,500	Vehicle Running Expenses	18,600	19,100	19,500	20,100
20,000	Community Survey	0	25,000	0	25,000
25,000	2030 Implementation	25,000	25,000	25,000	25,000
8,100	Office Expenses	8,200	8,300	8,400	8,600
41,600	Community Services Projects	42,800	44,000	45,300	46,400
4,000	Boambee East Comm Centre Operating Exp	4,100	4,200	4,300	4,400
34,000	Visual & Performing Arts Grants Program	34,800	35,700	36,600	37,500
13,720	Arts Mid North Coast Contribution	14,130	14,560	14,990	15,365
7,800	Youth Week & Youth Projects	8,000	8,200	8,400	8,600
3,400	Access Committee	3,500	3,600	3,700	3,800
10,000	Multicultural Festival / Harmony Day	10,000	10,000	10,000	10,000
4,500	Seniors Week	4,500	4,500	4,500	4,500
57,231	Loan 455 Interest Repayments - Senior Cit Centre	48,521	39,019	28,977	18,480
215,206	Depreciation	197,481	203,406	209,508	215,793
1,405,757	Total Operating Expenses	1,335,132	1,405,885	1,428,475	1,503,338
Capital Expenditure					
145,308	Loan 455 Loan Principal Repay - Senior Citz	154,017	163,519	173,562	184,059
0	S94 Community Facilities	0	0	500,000	900,000
145,308	Total Capital Expenditure	154,017	163,519	673,562	1,084,059
Operating Revenue					
-45,700	Grant - Community Workers	-47,100	-48,500	-49,900	-51,300
-1,845	Grant - Youth Week & Projects	-1,845	-1,845	-1,845	-1,845
-47,545	Total Operating Revenue	-48,945	-50,345	-51,745	-53,145
Transfer From Reserves					
-215,206	Comm Dev Tfr from - Depn Reserve	-197,481	-203,406	-209,508	-215,793
0	Comm DevTfr from - S94 Reserve	0	0	-500,000	-900,000
-215,206	Total Transfer From Reserves	-197,481	-203,406	-709,508	-1,115,793
1,288,314	Total Community Services	1,242,724	1,315,653	1,340,784	1,418,459

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Enterprise Coffs Program Number 517	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
Operating Expenses					
557,500	Staff Costs	438,360	460,280	483,300	507,500
18,100	Enterprise Coffs Vehicle Expenses	18,600	19,200	19,800	20,200
14,500	Enterprise Coffs Office Expenses	14,500	14,500	14,500	14,500
133,100	Marketing Costs	102,290	104,780	107,400	110,085
36,000	Food Futures Costs	36,000	36,000	36,000	36,000
33,000	Six Degrees Coworking Hub Costs	34,000	35,000	36,000	37,000
3,900	Industry Networks	4,000	4,110	4,240	4,350
9,670	Invest Coffs	9,920	10,170	10,400	10,660
500	Education & Training Strategy	500	500	500	500
30,450	Switched on Coffs	30,900	31,350	31,800	32,250
65,400	Economic Development Plan	67,400	69,400	71,500	73,300
5,900	Nana Glen Subsidy for Public Toilets	6,100	6,300	6,500	6,700
14,308	Loan 455 Interest Repay - Harbour	12,130	9,755	7,244	4,620
1,613	Loan 462 Interest Repayments - Foreshores Improvem	816	91	0	0
923,940	Total Operating Expenses	775,517	801,436	829,184	857,665
Capital Expenditure					
11,916	Loan 462 Principal Repay- Foreshore Improvem	12,705	6,665	0	0
36,327	Loan 455 Loan Repay Principal - Harbour	38,504	40,880	43,391	46,015
48,243	Total Capital Expenditure	51,209	47,545	43,391	46,015
Operating Revenue					
-51,200	Marketing Income	-52,800	-54,400	-56,000	-57,400
-36,000	Food Futures Income	-36,000	-36,000	-36,000	-36,000
-113,885	Special Rate Variation	-116,618	-120,117	-123,720	-127,432
-201,085	Total Operating Revenue	-205,418	-210,517	-215,720	-220,832
771,099	Total Enterprise Coffs	621,308	638,464	656,855	682,848

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Environmental Laboratory	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 519				
	Operating Expenses				
322,100	Staff Costs - Salaries & Allowances	324,810	341,050	358,100	376,000
11,100	Vehicle Running Expenses	10,100	10,400	10,600	10,900
50,571	Administration Charge	59,674	61,460	63,300	65,200
2,900	Office Expenses (incl subs & IT maint)	3,000	3,100	3,200	3,300
108,600	Water Testing Consumables	149,800	154,300	158,900	163,700
6,400	Buildings Maintenance & Repair	6,600	6,800	7,000	7,200
32,700	Property 38 Gordon St Operating Costs	34,300	36,100	37,900	38,900
13,524	Depreciation	14,051	14,473	14,907	15,354
547,895	Total Operating Expenses	602,335	627,683	653,907	680,554
	Capital Expenditure				
50,000	Laboratory Equipment	50,000	50,000	50,000	50,000
50,000	Total Capital Expenditure	50,000	50,000	50,000	50,000
	Operating Revenue				
-353,100	Laboratory Fees - Internal	-255,500	-263,200	-271,100	-279,200
-371,100	Laboratory Fees - External	-404,800	-416,900	-429,400	-442,300
-10,000	Interest on Investments	-9,000	-8,000	-9,000	-9,000
-734,200	Total Operating Revenue	-669,300	-688,100	-709,500	-730,500
	Transfer To Reserves				
199,829	Lab Tfr to - Other Reserve	81,016	74,890	70,500	65,300
199,829	Total Transfer To Reserves	81,016	74,890	70,500	65,300
	Transfer From Reserves				
-13,524	Lab Tfr from - Depn Reserve	-14,051	-14,473	-14,907	-15,354
-50,000	Lab Tfr from - Other Reserve	-50,000	-50,000	-50,000	-50,000
-63,524	Total Transfer From Reserves	-64,051	-64,473	-64,907	-65,354
0	Total Environmental Laboratory	0	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Operational Administration	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 521				
	Operating Expenses				
655,100	Staff Costs Salaries & Allowance	692,725	727,360	763,730	801,900
51,300	Vehicle Running Expenses	47,500	48,700	49,900	51,200
43,300	Works Co-ordination Staff Costs	44,200	46,400	48,700	51,200
6,500	Emergency Management Other Expenses	8,000	8,200	8,400	8,600
244,100	Depot Expenses (Operating)	251,300	258,800	266,600	273,300
1,000,300	Total Operating Expenses	1,043,725	1,089,460	1,137,330	1,186,200
	Capital Expenditure				
78,000	Works Depot Upgrade (Renewal)	78,000	78,000	78,000	78,000
78,000	Total Capital Expenditure	78,000	78,000	78,000	78,000
	Operating Revenue				
-34,700	Road Opening & Closing Permits	-35,800	-36,900	-37,900	-38,900
-27,300	Cont from Plant for Depot Expenses	-28,100	-29,000	-29,800	-30,500
-62,000	Total Operating Revenue	-63,900	-65,900	-67,700	-69,400
	Capital Revenue				
-26,000	Contrib from Plant for Depot Upgrade	-26,000	-26,000	-26,000	-26,000
-52,000	Contrib for Depot Upgrade Water & Sewer	-52,000	-52,000	-52,000	-52,000
-78,000	Total Capital Revenue	-78,000	-78,000	-78,000	-78,000
938,300	Total Operational Administration	979,825	1,023,560	1,069,630	1,116,800

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Recreational Services Program Number 522	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
541,000	Administration Staff	412,300	432,900	454,600	477,300
38,100	Vehicle Running Expenses	33,000	33,800	34,600	35,500
15,650	Office Expenses	16,120	16,600	17,100	17,500
75,940	Parks Depot Exp (Maintenance)	78,200	80,600	83,000	85,100
140,100	City Parks Reserves (R&M)	144,300	148,600	153,100	156,900
22,990	Mowing Operations City Parks Reserves	23,680	24,390	25,120	25,750
35,400	Footbridges and Boardwalks Maintenance	36,500	37,600	38,700	39,700
353,800	Roundabouts & Garden Exp (R&M)	363,000	372,400	382,000	391,550
120,000	RTA Highway Gardens Lyons to Sapphire	120,000	120,000	120,000	120,000
59,740	External Business Activities	61,500	63,400	65,300	66,900
41,820	SH 10 Corridor Maint (Fund from Reserve)	43,100	0	0	0
35,000	FOP Program Coordinator	35,000	35,000	35,000	35,000
355,400	General Parks (R&M)	364,600	374,000	383,700	393,300
304,700	Mowing Operations General Parks	313,800	323,300	332,900	341,200
19,100	General Parks Gardens (R&M)	19,700	20,300	20,900	21,450
277,700	Street Tree (Maint) & Safety Compl.	285,000	292,400	300,000	307,500
19,100	Street Tree Maintenance < 6yr Trees	39,200	40,385	41,600	42,750
23,170	Playgrounds Rehabilitation	23,865	24,580	25,300	25,950
175,800	Noxious Weeds Inspection	181,100	186,500	192,100	196,900
274,800	Noxious Weeds Control	273,000	281,200	289,600	298,300
16,880	Mowing Operations Noxious Weeds Control	27,385	28,200	29,100	29,900
93,100	Noxious Weeds Private Works	95,600	98,200	100,800	103,320
411,600	Botanic Gardens (R&M)	423,350	435,450	447,900	459,100
3,700	Mowing Operations Botanic Gardens	3,850	3,950	4,100	4,200
271,900	Cemeteries Expenses (Operating)	279,000	286,300	293,700	301,100
25,300	Mowing Operations Cemeteries	26,060	26,840	27,645	28,335
143,800	Regional Parks (R&M)	147,500	151,300	155,200	159,100
58,275	Mowing Operations Regional Parks	60,020	61,825	63,680	65,270
2,220	Regional Parks Garden (R&M)	2,280	2,350	2,420	2,480
1,300	Seaweed Removal	1,340	1,380	1,420	1,460
280,600	State Park (R&M)	289,000	297,700	306,600	314,300
88,740	Mowing Operations State Park	91,400	94,140	96,970	99,400
16,870	State Parks Garden (R&M)	17,370	17,900	18,400	18,900
36,400	EL Boambee Beach	36,000	0	0	0
26,000	New Street Trees	26,780	27,580	28,400	29,100
6,750	EL Koala / Wildlife Corridor Bakker Drive Res Bonvil	8,900	0	0	0
155,000	EL Dunecare/Landcare Support	160,000	0	0	0
19,671	EL Yarrowarra Giriin Team - Bush Regeneration	0	0	0	0
0	EL Ocean View Headland Access & Rehab	50,000	0	0	0
0	EL Regen & Restoration on Garby Country	17,000	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Recreational Services	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 522				
9,982	EL CH Community Seedbank Network	0	0	0	0
207,618	EL Bush Regeneration	213,846	0	0	0
0	EL Darrunda Wajaar Repair to Priority Sites	17,000	0	0	0
106,090	EL Bushland Weed Eradication	109,272	0	0	0
32,250	EL Diggers H'Land & Sapphire Beach Path Upgrades	0	0	0	0
16,000	EL Environmental Education Officer	16,000	0	0	0
150,245	Loan 473 Interest Repayments - Hoys Rd Land Acquis	0	0	0	0
26,923	Loan 458 Interest Repayments CCSLP (05/06)	10,665	0	0	0
4,016,586	Depreciation	3,351,346	3,451,886	3,555,443	3,662,106
9,153,111	Total Operating Expenses	8,347,929	7,892,956	8,126,398	8,356,621
	Capital Expenditure				
246,184	Loan 458 Principal Repayments CCSLP (05/06)	261,842	0	0	0
188,620	Loan 473 Principal Repayments - Hoys Rd Land Acqu	0	0	0	0
0	Road Extension Karangi Cemetery	0	205,000	0	0
50,000	S94 Beach Protection Works	50,000	50,000	50,000	50,000
0	S94 Forsyth Park - Maclean St Digital Light Switch	12,000	0	0	0
0	S94 York St Oval Lighting	360,000	0	0	0
0	S94 Fitzroy Oval Digital Light Switches	12,000	0	0	0
0	S94 Drainage - Joass Park High St Wlga	372,000	0	0	0
0	S94 Drainage - Fitzroy Oval	198,000	0	0	0
0	S94 Drainage - Wlga Sportsground	0	192,000	0	0
0	S94 West Wlga Sports Complex Underground Services	0	492,000	0	0
0	S94 Richardson Park Lighting	0	228,000	0	0
0	S94 Drainage - Ayrshire Park	0	192,000	0	0
0	S94 Nana Glen Equestrian Centre Stg1 Construction	0	60,360	0	0
0	S94 Wlga Sportsground Lighting	0	0	228,000	0
0	S94 Combine St Oval Earthworks	0	0	156,000	0
0	S94 Geoff King Motors Park Stg1 - Drainage	0	0	204,000	0
0	S94 Sawtell Toormina Sport/Rec Stg 1 Drainage	0	0	196,800	0
0	S94 Richardson Park Irrigation	0	0	249,600	0
0	S94 Toormina Oval lighting and digital switching	0	0	0	156,000
0	S94 Polwarth Drive Sportsground lighting	0	0	0	144,000
0	S94 Geoff King Motors Park - Stage 2 field drainage	0	0	0	204,000
0	S94 Sawtell/Trmna Sports & Rec Complex - Stage 2 fi	0	0	0	196,800
0	S94 Coramba Recreation Reserve field drainage	0	0	0	211,200
484,804	Total Capital Expenditure	1,265,842	1,419,360	1,084,400	962,000
	Operating Revenue				
-59,740	External Business Activities Income	-61,500	-63,400	-65,300	-66,900
-120,000	Cont RTA Highway Gardens	-120,000	-120,000	-120,000	-120,000
-18,600	State & Regional Parks Reserves Income	-19,200	-19,700	-20,300	-20,800

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Recreational Services	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 522				
-83,100	Noxious Weeds Charges	-85,600	-88,200	-90,800	-93,100
-287,600	Cemeteries Income	-296,800	-306,300	-316,100	-324,000
-136,900	Caravan Parks Contributions	-141,000	-145,300	-149,600	-153,340
-136,200	Grant - Noxious Weeds	-140,250	-144,460	-148,800	-152,520
-10,000	Coordinator Subsidy - Friends of Botanic Gardens	-10,000	-10,000	-10,000	-10,000
-395,300	State Park Cont'n - Botanic Gardens Main	-407,200	-419,400	-432,000	-442,800
-1,247,440	Total Operating Revenue	-1,281,550	-1,316,760	-1,352,900	-1,383,460
	Transfer From Reserves				
-4,016,586	Rec Serv Tfr from - Depn Reserve	-3,351,346	-3,451,886	-3,555,443	-3,662,106
-388,865	Rec Serv Tfr from - S94 Reserve	-1,004,000	-1,214,360	-1,084,400	-962,000
-41,820	Rec Serv Tfr from - SH 10 Garden Works Handover	-43,100	0	0	0
-4,447,271	Total Transfer From Reserves	-4,398,446	-4,666,246	-4,639,843	-4,624,106
3,943,204	Total Recreational Services	3,933,775	3,329,310	3,218,055	3,311,055

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Regional Roads Program Number 531	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
753,600	Regional Roads Block Grant	621,713	632,682	643,577	660,396
156,000	Traffic Facilities Block Grant	160,000	164,000	168,000	172,000
20,195	Loan 458 Interest Repayment - Hogbin Drive Ext 05/0	7,999	0	0	0
1,742,937	Depreciation	1,625,015	1,673,766	1,723,979	1,775,698
2,672,732	Total Operating Expenses	2,414,727	2,470,448	2,535,556	2,608,094
	Capital Expenditure				
184,659	Loan 458 Principal Repayment - Hogbin Drive Ext 05/	196,404	0	0	0
110,800	Regional Roads Repair Program (Renewal)	402,574	410,636	418,846	427,208
131,000	3 X 3 Program (Renewal)	131,000	131,000	131,000	131,000
426,459	Total Capital Expenditure	729,978	541,636	549,846	558,208
	Operating Revenue				
-809,000	Grant - Regional Roads	-823,000	-838,000	-853,000	-874,000
-156,000	Grant - Traffic Facilities	-160,000	-164,000	-168,000	-172,000
-965,000	Total Operating Revenue	-983,000	-1,002,000	-1,021,000	-1,046,000
	Capital Revenue				
-131,000	Grant - 3 x 3	-131,000	-131,000	-131,000	-131,000
-55,400	Grant Regional Roads REPAIR	-201,287	-205,318	-209,423	-213,604
-186,400	Total Capital Revenue	-332,287	-336,318	-340,423	-344,604
	Transfer From Reserves				
-1,742,937	Reg Rds Tfr from - Depn Reserve	-1,625,015	-1,673,766	-1,723,979	-1,775,698
-100,000	Reg Rds Tfr from - S94 Reserve	-100,000	0	0	0
-1,842,937	Total Transfer From Reserves	-1,725,015	-1,673,766	-1,723,979	-1,775,698
104,854	Total Regional Roads	104,404	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Local Roads	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 535				
	Operating Expenses				
1,424,200	Urban Roads Maintenance	1,599,650	1,645,385	1,695,473	1,734,413
11,400	SH 10 Handover Works	11,700	0	0	0
269,100	Urban Roads Verge Mowing	277,200	285,500	294,100	301,453
185,200	Road & Traffic Signs	190,700	196,400	202,300	207,358
984,800	Rural Roads Sealed Maintenance	1,014,400	1,044,900	1,076,300	1,103,208
871,100	Rural Roads Unsealed Maintenance	797,300	824,200	849,027	874,602
243,700	Transfer Bins Delivery/Empty	262,500	269,050	275,700	282,700
10,144,066	Depreciation	11,168,254	11,503,302	11,848,401	12,203,853
14,133,566	Total Operating Expenses	15,321,704	15,768,737	16,241,301	16,707,586
	Capital Expenditure				
162,225	Road Resurfacing (Renewal)	0	0	0	0
1,319,400	Sealed Roads Reseals - Flush Seals (Renewal)	1,726,100	1,812,400	1,903,050	1,998,200
97,965	Sealed Roads Reseals - Asphalt (Renewal)	102,865	108,000	113,400	119,070
162,225	Gravel Patching/ Preparation for Seal (Renewal)	0	0	0	0
996,265	Sealed Roads Rehabilitation (Renewal)	1,964,764	1,032,382	1,032,382	1,032,382
115,700	Unsealed Roads Gravel Resheeting (Renewal)	121,500	127,575	133,950	140,648
31,200	Kerb & Gutter Repairs (Renewal)	0	0	0	0
250,000	S94 Moonee Road Works New	170,000	170,000	170,000	0
0	S94 West Coffs Local Collector Roads	250,000	250,000	0	0
0	S94 West Korora Traffic Facilities	100,000	0	0	0
290,000	S94 Corindi Roads	0	100,000	0	0
0	S94 West Woolgoolga Traffic Facilities	0	0	500,000	0
0	S94 Park Beach Traffic Facilities	57,000	0	0	0
0	S94 Hearnes Lake Transport & Traffic	320,000	0	200,000	350,000
0	S94 North Bonville Roads	0	0	0	250,000
0	S94 South Coffs Roads	0	0	500,000	250,000
0	S94 Nth Boambee Koala Habitat Land Purchase	0	0	83,000	130,000
3,424,980	Total Capital Expenditure	4,812,229	3,600,357	4,635,782	4,270,300
	Operating Revenue				
-256,900	Transfer Bins Deliver & Emptying	-266,700	-274,800	-282,900	-289,973
-256,900	Total Operating Revenue	-266,700	-274,800	-282,900	-289,973
	Capital Revenue				
-896,265	Grant - Roads to Recovery	-1,864,764	-932,382	-932,382	-932,382
-896,265	Total Capital Revenue	-1,864,764	-932,382	-932,382	-932,382
	Transfer From Reserves				
-10,144,066	Local Rds Tfr from - Depn Reserve	-11,168,254	-11,503,302	-11,848,401	-12,203,853
-540,000	Local Rds Tfr from - S94 Reserve	-897,000	-520,000	-1,453,000	-980,000
-11,400	Local Rds Tfr from - SH 10 Garden Works Handover	-11,700	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Local Roads Program Number 535	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
-10,695,466	Total Transfer From Reserves	-12,076,954	-12,023,302	-13,301,401	-13,183,853
5,709,915	Total Local Roads	5,925,515	6,138,610	6,360,400	6,571,678

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Bridges	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 536				
	Operating Expenses				
107,700	Bridges M&R	110,900	114,200	117,600	120,540
781,665	Depreciation	778,430	801,783	825,836	850,611
889,365	Total Operating Expenses	889,330	915,983	943,436	971,151
	Capital Expenditure				
841,583	Major Repairs (Renewal)	851,781	877,634	904,263	931,691
0	Cathodic Protection (Renewal)	10,000	10,000	10,000	10,000
841,583	Total Capital Expenditure	861,781	887,634	914,263	941,691
	Operating Revenue				
-841,583	Special Rate Variation	-861,781	-887,634	-914,263	-941,691
-841,583	Total Operating Revenue	-861,781	-887,634	-914,263	-941,691
	Transfer From Reserves				
-781,665	Bridges Tfr from - Depn Reserve	-778,430	-801,783	-825,836	-850,611
-781,665	Total Transfer From Reserves	-778,430	-801,783	-825,836	-850,611
107,700	Total Bridges	110,900	114,200	117,600	120,540

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Footpaths,Cycleways,Bus Shelters	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 538				
	Operating Expenses				
23,150	Bus Shelters M&R	34,850	36,120	37,425	38,665
7,500	Harbour Drive Pavers Repairs	7,700	7,900	8,100	8,300
103,500	Footpaths M&R	186,060	191,600	197,300	203,900
35,900	Cycleways M&R	70,000	72,850	75,700	78,500
13,900	Street Furniture M&R - Urban	14,300	14,800	15,200	15,600
13,900	Street Furniture M&R - Jetty	14,300	14,700	15,100	15,500
43,800	Unpaved Footpath Repairs	35,100	36,500	37,900	38,100
700,763	Depreciation	747,662	770,091	793,194	816,990
942,413	Total Operating Expenses	1,109,972	1,144,561	1,179,919	1,215,555
	Capital Expenditure				
31,500	Cycleways Major Repairs	0	0	0	0
67,200	Footpaths Major Repairs	0	0	0	0
25,000	RMS PAMPS	25,000	25,000	25,000	25,000
0	S94 Moonee Cycleways	200,000	0	0	500,000
0	S94 South Coffs Cycleways	0	0	0	200,000
10,500	Bus Shelter Major Repairs	0	0	0	0
134,200	Total Capital Expenditure	225,000	25,000	25,000	725,000
	Transfer From Reserves				
-700,763	F'Path, C'Way, Bus Tfr from - Depn Reserve	-747,662	-770,091	-793,194	-816,990
0	F'Path, C'Way, Bus Tfr from - S94 Reserve	-200,000	0	0	-700,000
-700,763	Total Transfer From Reserves	-947,662	-770,091	-793,194	-1,516,990
375,850	Total Footpaths,Cycleways,Bus Shelters	387,310	399,470	411,725	423,565

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Parking	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 539				
	Operating Expenses				
68,100	Working Expenses	71,600	75,300	79,100	81,100
183,600	Rates, Insurance & Water	189,200	194,800	200,700	205,700
114,000	Multilevel Carparks (Operating)	117,800	121,400	124,900	128,000
82,500	Multilevel Carparks (R&M)	84,600	87,100	89,900	91,800
12,900	Ground Level Carparks	13,300	13,700	14,100	14,500
16,132	Loan 462 Interest Repay - Castle St Carpark Improv	8,163	914	0	0
762,577	Depreciation	867,227	893,244	920,041	947,643
1,239,809	Total Operating Expenses	1,351,890	1,386,458	1,428,741	1,468,743
	Capital Expenditure				
119,192	Loan 462 Principal Repay - Castle St Carpark	127,075	66,672	0	0
15,750	Resealing of Carparks	16,500	17,350	18,200	19,100
0	S94 Jetty Area Car Parking	0	0	150,000	0
0	S94 Coffs Harbour Car Parking	0	150,000	0	0
0	S94 Woolgoolga Car Parking	0	0	0	150,000
134,942	Total Capital Expenditure	143,575	234,022	168,200	169,100
	Transfer From Reserves				
-762,577	Parking Tfr from - Depn Reserve	-867,227	-893,244	-920,041	-947,643
0	Parking Tfr from - S94 Reserve	0	-150,000	-150,000	-150,000
-762,577	Total Transfer From Reserves	-867,227	-1,043,244	-1,070,041	-1,097,643
612,174	Total Parking	628,239	577,236	526,900	540,200

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Quarries Program Number 541	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
Operating Expenses					
276,800	Costs of Production	285,100	293,700	302,500	310,100
24,100	Testing Lab Equipment	24,800	25,600	26,300	27,000
300,900	Total Operating Expenses	309,900	319,300	328,800	337,100
Operating Revenue					
-300,900	Quarry Internal Income	-309,900	-319,300	-328,800	-337,100
-300,900	Total Operating Revenue	-309,900	-319,300	-328,800	-337,100
0	Total Quarries	0	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Street & Toilet Cleaning	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 543				
	Operating Expenses				
426,800	Street Cleaning M&R	437,900	440,000	450,000	461,250
311,600	Public Toilet M&R	319,750	322,020	330,200	338,450
9,500	Marina Public Toilet M&R	10,200	13,000	13,400	13,800
144,900	Harbour Drive M&R	149,300	165,000	169,950	174,200
892,800	Total Operating Expenses	917,150	940,020	963,550	987,700
892,800	Total Street & Toilet Cleaning	917,150	940,020	963,550	987,700

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Drainage	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 545				
	Operating Expenses				
297,300	Drainage M&R	305,000	313,000	321,100	329,100
376,594	Loan 467 Interest Repayments - Drainage	364,579	349,791	334,882	318,809
309,117	Loan 468 Interest Repay \$6M - Drainage (rate variatic	265,573	217,321	165,881	110,150
3,212,620	Depreciation	2,968,771	3,057,834	3,149,569	3,244,056
4,195,631	Total Operating Expenses	3,903,923	3,937,946	3,971,432	4,002,115
	Capital Expenditure				
178,756	Loan 467 Principal Repay- Drainage	190,690	205,379	218,411	237,088
553,384	Loan 468 Principal Repay \$6M - Drainage (rate variat	596,609	644,507	694,825	751,420
816,547	Flood Mitigation Works (Renewal)	848,311	903,109	961,945	1,015,854
1,548,687	Total Capital Expenditure	1,635,611	1,752,995	1,875,181	2,004,362
	Operating Revenue				
-687,200	Stormwater Management Service Charge	-681,432	-688,246	-695,128	-702,080
-1,547,198	Special Rate Variation	-1,584,331	-1,631,861	-1,680,816	-1,731,241
-195,000	Interest on Investments	-158,000	-147,500	-169,000	-173,225
-2,429,398	Total Operating Revenue	-2,423,763	-2,467,607	-2,544,944	-2,606,546
	Transfer To Reserves				
195,000	Drainage Tfr to - Other Reserve	158,000	147,500	169,000	173,225
195,000	Total Transfer To Reserves	158,000	147,500	169,000	173,225
	Transfer From Reserves				
-3,212,620	Drainage Tfr from - Depn Reserve	-2,968,771	-3,057,834	-3,149,569	-3,244,056
-3,212,620	Total Transfer From Reserves	-2,968,771	-3,057,834	-3,149,569	-3,244,056
297,300	Total Drainage	305,000	313,000	321,100	329,100

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Harbour & Jetty Program Number 547	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
62,900	Boat Ramp Dredging	64,500	66,200	67,900	69,600
27,600	Boat Ramp Maintenance	28,400	29,200	30,100	30,850
83,800	Historical Jetty Costs (R&M)	86,300	88,900	91,600	93,900
21,229	Depreciation	19,131	19,705	20,296	20,905
195,529	Total Operating Expenses	198,331	204,005	209,896	215,255
	Transfer From Reserves				
-21,229	Jetty Tfr from - Depn Reserve	-19,131	-19,705	-20,296	-20,905
-21,229	Total Transfer From Reserves	-19,131	-19,705	-20,296	-20,905
174,300	Total Harbour & Jetty	179,200	184,300	189,600	194,350

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	CityWorks - Private Works Program Number 550	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
261,500	Howard Street Production	261,500	261,500	261,500	261,500
5,000	External Plant Hire Expenses	22,600	23,300	23,900	24,700
-101,400	Operations Branch Business Activities	1,260,000	1,297,800	1,336,700	1,376,800
209,600	Nana Lane Nursery Exp (Operating)	215,900	222,300	229,100	234,827
128,600	Morgans Rd Nursery Exp (Operating)	212,500	218,900	225,400	232,200
0	RMS Private Wks Expense	2,940,000	3,028,200	3,119,000	3,212,600
86,600	RFS Heavy Vehicle Servicing Expenses	110,700	114,100	117,400	120,900
0	Dividend Payable to Untied Funding	225,300	233,975	243,050	252,593
589,900	Total Operating Expenses	5,248,500	5,400,075	5,556,050	5,716,120
	Operating Revenue				
0	Operations Branch Business Income	-1,760,000	-1,812,800	-1,867,200	-1,923,200
0	RMS Private Works Income	-3,462,000	-3,565,800	-3,672,800	-3,783,100
-86,600	RFS Heavy Vehicle Servicing Income	-134,800	-138,900	-143,000	-147,300
-5,000	External Plant Hire Income	-51,200	-52,700	-54,300	-55,900
-261,500	Howard Street Income	-311,500	-320,800	-330,500	-340,400
-79,500	Nana Lane Nursery Income	-156,800	-161,500	-166,300	-171,400
-157,300	Morgans Rd Nursery Income	-48,100	-49,500	-51,100	-52,600
-589,900	Total Operating Revenue	-5,924,400	-6,102,000	-6,285,200	-6,473,900
	Transfer To Reserves				
0	Cityworks tfr to PW Reserve	675,900	701,925	729,150	757,780
0	Total Transfer To Reserves	675,900	701,925	729,150	757,780
0	Total CityWorks - Private Works	0	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Survey & Design Program Number 560	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
Operating Expenses					
1,626,100	Staff Costs-Salaries & Allowances	1,788,800	1,878,200	1,972,200	2,070,700
500	Staff Costs-FBT	515	530	545	560
116,042	Staff Costs Road Safety Officer	113,400	119,100	125,100	131,300
7,000	RSO Direct Program Costs	9,800	9,800	9,800	9,800
16,400	Plans of Management Expenses	16,900	17,400	17,900	18,400
85,900	Vehicle Running Expenses	80,300	82,300	84,400	86,500
13,700	Office Expenses	14,100	14,500	14,900	15,300
21,800	Equipment & Software Costs (Operating)	22,400	23,000	23,700	24,300
30,000	Roads Survey/Acquisition	30,000	30,000	30,000	30,000
12,000	Drainage Investigations	0	0	0	0
1,200	Flood Mitigation Membership	1,200	1,200	1,200	1,200
1,000	GPS Operating Expenses	1,000	1,000	1,000	1,000
10,000	EL Wlga Beach Rehab Project	0	0	0	0
30,000	EL Restoration of Grey Headed Flying Fox Camps in C	30,000	0	0	0
109,314	Depreciation	126,150	129,935	133,833	137,848
2,080,956	Total Operating Expenses	2,234,565	2,306,965	2,414,578	2,526,908
Capital Expenditure					
4,000	Software Acquisition	4,000	4,000	4,000	4,000
26,250	Coastal Hazard & Estuary Projects (Renewal)	52,550	28,900	30,350	31,868
34,650	Roads & Traffic Signs - New	36,400	38,200	40,100	42,100
100,000	Sec 94 Cycleway - West Coffs Creek Reserve	0	0	100,000	300,000
100,000	S94 Flood Mitigation & Drainage Resv West Coffs UN	250,000	250,000	0	70,000
0	S94 North Boambee Stormwater Management UNALL	0	220,000	220,000	250,000
11,550	Traffic Facilities Renewal - Council Roads	12,125	12,730	13,365	14,033
10,500	Traffic Safety Improvements (Renewal)	11,000	11,550	12,100	12,700
15,750	Traffic Infrastructure Improvements (Renewal)	16,550	17,400	18,250	19,163
302,700	Total Capital Expenditure	382,625	582,780	438,165	743,863
Operating Revenue					
-3,500	Grant - RSO Direct Program Costs	0	0	0	0
-59,200	Grant - Road Safety Officer	-58,700	-60,400	-62,300	-64,100
-26,400	Private Footpath Crossing	-27,200	-28,000	-28,800	-29,600
-1,600	Engineering Works Design	-1,700	-1,800	-1,850	-1,900
-2,250	Contribution from Water GPS Project	-2,300	-2,400	-2,450	-2,500
-2,250	Contribution from Sewer GPS Project	-2,300	-2,400	-2,450	-2,500
-95,200	Total Operating Revenue	-92,200	-95,000	-97,850	-100,600
Transfer From Reserves					
-109,314	Design Tfr from - Depn Reserve	-126,150	-129,935	-133,833	-137,848
-200,000	Design Tfr from - S94 Reserve	-250,000	-470,000	-320,000	-620,000

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Survey & Design Program Number 560	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
-309,314	Total Transfer From Reserves	-376,150	-599,935	-453,833	-757,848
1,979,142	Total Survey & Design	2,148,840	2,194,810	2,301,060	2,412,323

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Street Lighting	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 562				
	Operating Expenses				
977,200	Street Lighting Operating Costs	960,000	989,300	1,019,600	1,050,800
977,200	Total Operating Expenses	960,000	989,300	1,019,600	1,050,800
	Capital Expenditure				
2,000	Street Lights (New)	2,000	2,000	2,000	2,000
2,000	Total Capital Expenditure	2,000	2,000	2,000	2,000
	Operating Revenue				
-154,000	Grant Traffic Route Lighting	-157,000	-160,000	-164,800	-168,920
-154,000	Total Operating Revenue	-157,000	-160,000	-164,800	-168,920
825,200	Total Street Lighting	805,000	831,300	856,800	883,880

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Contracts and Subdivisions	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 570				
	Operating Expenses				
144,800	Contracts Staff Costs	129,100	135,500	142,300	149,400
327,000	Subdivisions Staff Costs	333,700	350,400	367,900	386,300
20,800	Vehicle Running Expenses	26,300	26,900	27,600	28,300
9,750	Office Expenses	9,750	9,750	9,750	9,750
3,650	Supervision Minor Subdivision	3,770	3,880	4,000	4,100
506,000	Total Operating Expenses	502,620	526,430	551,550	577,850
	Operating Revenue				
-73,600	Subdivisn Construction Certificate Fees	-75,800	-78,100	-80,400	-82,400
-73,600	Total Operating Revenue	-75,800	-78,100	-80,400	-82,400
432,400	Total Contracts and Subdivisions	426,820	448,330	471,150	495,450

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	General Untied Funding Program Number 610	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Capital Expenditure				
4,500,000	Developer Contributions In Kind Expense	4,635,000	4,774,050	4,917,300	5,163,165
4,500,000	Total Capital Expenditure	4,635,000	4,774,050	4,917,300	5,163,165
	Operating Revenue				
-7,061,600	Financial Assistance Grant	-6,947,600	-6,947,600	-7,121,300	-7,299,300
-28,814,210	General Rates	-29,696,078	-30,608,631	-31,558,103	-32,536,373
-841,583	Gen Rates Pensioner Subsidy	-849,915	-858,414	-866,998	-875,668
-1,129,134	Environmental Special Rate	-1,194,013	-1,232,066	-1,271,446	-1,312,032
-1,500	EL Pensioner Rebate Subsidy	-750	-700	-650	-600
-313,331	Coffs Hbr Regional Airport Dividend	-384,078	-378,800	-402,400	-414,500
-288,152	Extra Charges	-325,020	-328,270	-331,552	-334,869
-34,315	Dividend (Tax Equivalent) Water Fund	-31,215	-32,150	-33,115	-34,110
-77,732	Dividend (Tax Equivalent) Sewer Fund	-78,216	-80,560	-82,980	-85,470
-488,128	Plant Dividend	-507,011	-522,200	-537,900	-554,000
0	Technology Group Dividend	-313,439	-337,587	-343,802	-352,198
0	Cityworks Dividend	-225,300	-233,975	-243,050	-252,593
-500,000	Interest on Investment Revenue	-332,545	-270,000	-245,000	-245,000
-10,000	EL Interest on Investments Env Levy	-1,800	-15,000	-15,000	-15,000
-676,000	Interest on Invest Reserves	-553,000	-511,000	-579,500	-579,500
-450,000	Interest on Invest Sec 94	-350,000	-325,000	-375,000	-384,375
-75,000	Southern Phone Company Dividend	-105,000	-105,000	-105,000	-105,000
-40,760,685	Total Operating Revenue	-41,894,980	-42,786,953	-44,112,796	-45,380,588
	Capital Revenue				
-4,500,000	Developer Contributions In Kind	-4,635,000	-4,774,050	-4,917,300	-5,163,165
-1,809,000	Developer Contributions Income (General Fund)	-1,863,270	-1,919,168	-1,976,700	-2,075,535
-6,309,000	Total Capital Revenue	-6,498,270	-6,693,218	-6,894,000	-7,238,700
	Transfer To Reserves				
7,500	Untied Funding Tfr to - Asset Maint/Replac Reserve	6,000	6,000	6,500	6,500
10,000	Untied Funding Tfr to - EDP Equip Reserve	8,500	8,000	9,000	9,000
90,072	Untied Funding Tfr to - Future Fund Reserve	84,555	82,550	89,515	90,925
50,000	Untied Funding Tfr to - Business Dev Reserve	40,000	37,500	42,500	42,500
25,000	Untied Funding Tfr to - Proj Contingency Reserve	20,000	18,500	20,000	20,000
245,000	Untied Funding Tfr to - ELE Reserve	200,000	185,000	212,500	212,500
11,000	Untied Funding Tfr to - Open Space Land Reserve	9,500	8,500	10,000	10,000
35,000	Untied Funding Tfr to - Future Road Network	30,000	26,000	30,000	30,000
2,259,000	Untied Funding Tfr to - S94 Reserve	2,213,270	2,244,168	2,351,700	2,459,910
70,000	Untied Funding Tfr to - Private Wks GF Reserve	55,000	55,000	60,000	60,000
50,000	Untied Funding Tfr to - Car Parking Upgrade Reserve	40,000	37,000	42,000	42,000
8,000	Untied Funding Tfr to - SH10 Garden Wks Reserve	7,000	6,000	7,000	7,000

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	General Untied Funding				
	Program Number 610	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
6,000	Untied Funding Tfr to - Moonee Beach Rd Upgrade R	5,000	4,500	5,000	5,000
100,000	Untied Funding Tfr to - Pine Creek Handover Wks Res	85,000	75,000	85,000	85,000
0	Untied Funding Tfr to - T2S Reserve	567,635	0	0	0
8,500	Untied Funding Tfr to - Other Reserve	7,000	6,500	7,500	7,500
2,975,072	Total Transfer To Reserves	3,378,460	2,800,218	2,978,215	3,087,835
	Transfer From Reserves				
-103,737	Untied Funding Tfr from - EL Reserve	0	0	0	0
-103,737	Total Transfer From Reserves	0	0	0	0
-39,698,350	Total General Untied Funding	-40,379,790	-41,905,903	-43,111,281	-44,368,288
-1,557		-1,884	-1,449,627	-2,080,284	-1,647,074

WATER ACCOUNT
ADOPTED BUDGET FOR 2015/16

	INCOME			EXPENDITURE					RESTRICTED TRANSFERS		NET COST ESTIMATED
	Operating	Capital	Total	Operational	Repairs & Maint	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2015/2016
DIVISION											
Management Expenses	3,000	-	3,000	4,056,098		8,200		4,064,298	69,510	-	(4,130,808)
Maintenance & Operating	82,700	-	82,700	13,648,554		-		13,648,554	-	7,293,495	(6,272,359)
Miscellaneous	-	-	-	5,335,061		4,591,050		9,926,111	-	-	(9,926,111)
Capital Program	312,000	3,584,250	3,896,250	-		1,643,100	1,129,300	2,772,400	3,064,250	1,940,400	-
TOTALS	397,700	3,584,250	3,981,950	23,039,713	-	6,242,350	1,129,300	30,411,363	3,133,760	9,233,895	(20,329,278)
Untied Funding Available	19,072,139	-	19,072,139	-		-		-	553,000	-	18,519,139
(DEFICIT) / SURPLUS											(1,810,139)

WATER ACCOUNT
ADOPTED BUDGET FOR 2016/17

	INCOME			EXPENDITURE					RESTRICTED TRANSFERS		NET COST ESTIMATED
	Operating	Capital	Total	Operational	Repairs & Maint	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2016/2017
DIVISION											
Management Expenses	3,000	-	3,000	3,737,660		8,300		3,745,960	-	-	(3,742,960)
Maintenance & Operating	85,170	-	85,170	14,037,484		-		14,037,484	-	7,512,300	(6,440,014)
Miscellaneous	-	-	-	5,015,046		4,913,543		9,928,589	-	-	(9,928,589)
Capital Program	324,000	3,691,180	4,015,180	-		2,362,900	3,673,050	6,035,950	3,156,180	5,176,950	-
TOTALS	412,170	3,691,180	4,103,350	22,790,190	-	7,284,743	3,673,050	33,747,983	3,156,180	12,689,250	(20,111,563)
Untied Funding Available	19,163,652		19,163,652						502,500	-	18,661,152
(DEFICIT) / SURPLUS											(1,450,411)

WATER ACCOUNT
ADOPTED BUDGET FOR 2017/18

	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED	
	Operating	Capital	Total	Operational	Repairs & Maint	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2017/2018
DIVISION											
Management Expenses	3,000	-	3,000	3,874,395		8,400		3,882,795	-	-	(3,879,795)
Maintenance & Operating	87,648	-	87,648	14,437,119		-		14,437,119	-	7,737,669	(6,611,802)
Miscellaneous	-	-	-	4,673,856		5,257,115		9,930,971	-	-	(9,930,971)
Capital Program	337,000	3,801,860	4,138,860	-		2,232,200	1,219,450	3,451,650	3,250,860	2,563,650	-
TOTALS	427,648	3,801,860	4,229,508	22,985,370		7,497,715		31,702,535	3,250,860	10,301,319	(20,422,568)
Untied Funding Available	19,514,403	-	19,514,403	-		-		-	578,000	-	18,936,403
(DEFICIT) / SURPLUS											(1,486,165)

WATER ACCOUNT
ADOPTED BUDGET FOR 2018/19

	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST	
	Operating	Capital	Total	Operational	Repairs & Maint	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	ESTIMATED
DIVISION											2018/2019
Management Expenses	3,000	-	3,000	4,015,136		8,500		4,023,636	-	-	(4,020,636)
Maintenance & Operating	89,873	-	89,873	14,839,837		-		14,839,837	-	7,969,799	(6,780,165)
Miscellaneous	-	-	-	4,307,612		5,624,742		9,932,354	-	-	(9,932,354)
Capital Program	351,000	3,916,385	4,267,385	-		2,508,700	1,268,800	3,777,500	3,348,385	2,858,500	-
TOTALS				23,162,585		8,141,942		32,573,327	3,348,385	10,828,299	(20,733,155)
Untied Funding Available	20,106,441		20,106,441	-		-		-	593,000	-	19,513,441
(DEFICIT) / SURPLUS											(1,219,714)

BUDGETTED INCOME TO BE RESTRICTED - WATER ACCOUNT

Adopted 2014/15	Item	Estimate 2015/16	Estimate 2016/17	Estimate 2017/18	Estimate 2018/19
	<u>Water Management</u>				
	T2S Savings	69,510			
	Total	69,510	0	0	0
	<u>Capital Program</u>				
2,975,000	Developer Contributions - S64	3,064,250	3,156,180	3,250,860	3,348,385
2,975,000	Total	3,064,250	3,156,180	3,250,860	3,348,385
	<u>Untied Funding Program</u>				
675,000	Interest on Investments - Reserves	550,000	500,000	575,000	590,000
3,500	Interest on Investments - S64	3,000	2,500	3,000	3,000
678,500	Total	553,000	502,500	578,000	593,000
3,653,500	Total Income to be Restricted	3,686,760	3,658,680	3,828,860	3,941,385

BUDGETTED EXPENDITURE FROM RESTRICTED - WATER ACCOUNT

Adopted 2014/15	Item	Estimate 2015/16	Estimate 2016/17	Estimate 2017/18	Estimate 2018/19
	<u>Maintenance & Operating</u>				
7,138,354	Depreciation	7,293,495	7,512,300	7,737,669	7,969,799
7,138,354	Total	7,293,495	7,512,300	7,737,669	7,969,799
	<u>Capital Program</u>				
2,272,500	Moonee to Emerald Trunk Main				
2,500,000	Karangri Dam to Red Hill Balance Tank Dupl				
700,000	Reticulation Mains from Strategy - S64	700,000	728,000	757,000	787,000
	Shepherds Lane Reservoir - S64		2,500,000		
750,000	Relocate Lime Plant				
300,000	Reservoir Renewals	400,000	400,000	200,000	400,000
104,000	Headworks (New/Upgrade)	59,000	61,000	63,500	67,000
	Headworks (Renewals)	54,000	56,000	58,500	61,000
500,000	Mains Renewal	500,000	1,200,000	1,248,000	1,298,000
51,500	Mains Extension (New/Upgrade)	53,000	54,600	56,300	58,000
46,350	Minor Plant	48,000	48,000	48,000	50,000
25,750	Plant/Vehicles (Renewal)	28,000	28,000	28,000	30,000
350,000	Telemetry Equipment	50,000	51,500	53,000	54,600
20,600	Minor Works	21,200	21,900	22,500	23,200
5,150	Easements	5,300	5,450	5,650	5,800
2,000,000	Coramba Water Main				
21,200	Network Analysis	21,900	22,500	23,200	23,900
9,647,050	Total	1,940,400	5,176,950	2,563,650	2,858,500
16,785,404	Total Expenditure from Restricted	9,233,895	12,689,250	10,301,319	10,828,299

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Water Management Exps Program Number 710	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
1,884,408	Contribution to Administration	1,892,107	1,948,900	2,007,300	2,067,600
34,315	Dividend to General A/C (Tax Equivalent)	35,350	36,400	37,500	38,400
2,250	Contribution to IT - GPS Project	2,300	2,400	2,450	2,500
17,900	Contrib Developer Servc Plan Admin	18,200	18,500	18,800	19,300
5,100	Water Quality Monitoring	5,200	5,300	5,400	5,500
50,000	Cont'n to EL Orara River Works Env Man	50,000	50,000	50,000	50,000
28,400	Contribution Works Depot Upgrade	26,000	26,000	26,000	26,000
1,041,400	Engineering Salaries & Allowances	1,031,990	1,083,590	1,137,770	1,194,660
0	Water Strategy	450,000	0	0	0
319,201	Meter Reading Cont to Finance Mngt	337,801	353,520	370,075	386,576
500	Staff Costs - FBT	500	500	500	500
57,820	Vehicle Running Expenses	60,050	61,550	63,100	64,700
68,700	Sundry Expenses	70,800	72,900	75,100	77,000
11,300	Water Directorate	11,600	11,900	12,300	12,600
11,500	Developer Contributions Plan Review	11,800	12,200	12,500	12,800
50,900	Strategic Plans and Financial Plan	52,400	54,000	55,600	57,000
3,583,694	Total Operating Expenses	4,056,098	3,737,660	3,874,395	4,015,136
	Capital Expenditure				
8,100	Equipment Acquisition	8,200	8,300	8,400	8,500
8,100	Total Capital Expenditure	8,200	8,300	8,400	8,500
	Operating Revenue				
-3,000	Administration Charges Income	-3,000	-3,000	-3,000	-3,000
-3,000	Total Operating Revenue	-3,000	-3,000	-3,000	-3,000
	Transfer To Reserves				
0	Water Untied Funding tfr to - T2S Reserve	69,510	0	0	0
0	Total Transfer To Reserves	69,510	0	0	0
3,588,794	Total Water Management Exps	4,130,808	3,742,960	3,879,795	4,020,636

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Water Maintenance & Operating Program Number 720	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
445,600	Dams (Operating)	180,000	184,500	189,100	193,840
0	Dams (R&M)	60,000	61,500	62,500	64,600
311,000	Reservoirs (Operating)	110,000	112,750	115,570	118,460
0	Reservoirs (R&M)	305,000	312,625	320,440	328,450
393,800	Retic Pump Stations & Chlorination Plants (Operating)	27,000	27,675	28,370	29,080
0	Retic Pump Stations & Chlorination Plants (R&M)	25,000	25,625	26,265	26,920
0	Raw Water Pump Stations (Operating)	240,000	246,000	252,150	258,455
0	Raw Water Pump Stations (R&M)	15,000	15,375	15,760	16,155
1,811,800	Water Treatment Expenses (Operating)	1,850,000	1,896,250	1,943,660	1,992,250
0	Water Treatment Expenses (R&M)	385,000	394,625	404,490	414,600
1,835,100	Mains Maintenance	1,420,000	1,455,500	1,491,890	1,529,185
0	Mains Operating Exp	120,000	123,000	126,075	129,225
25,900	Country Energy - Nymboida Fish Ladder	26,700	27,500	28,300	29,000
75,400	Country Energy - Nymboida Infrastr Maint	77,700	80,000	82,400	84,500
418,924	Water Efficiency	430,404	445,255	460,647	472,163
112,600	Raw Water Purchases	116,000	119,500	123,000	126,075
77,900	Water Quality Monitoring	105,000	109,879	114,993	120,354
7,800	Meter Disconnect Reconnections	8,000	8,200	8,400	8,600
679,600	RWS - Operations	700,000	721,000	742,600	761,165
44,800	Meter Repairs	36,000	36,900	37,825	38,770
31,700	Telemetry (Operating)	34,755	35,625	36,515	37,430
16,900	Contributions to Works (Operating)	17,400	17,900	18,400	18,900
3,200	Mains Locations Other Authorities	3,300	3,400	3,500	3,600
10,500	Backflow Prevention	10,800	11,100	11,500	11,800
1,300	Meter Testing Consumer Request	1,300	1,300	1,300	1,300
42,400	Standpipe Water	43,700	45,000	46,400	47,560
6,800	Pressure Test Fees	7,000	7,200	7,400	7,600
7,138,354	Depreciation	7,293,495	7,512,300	7,737,669	7,969,799
13,491,378	Total Operating Expenses	13,648,554	14,037,484	14,437,119	14,839,836
	Operating Revenue				
-5,900	Pressure Test Fees	-6,100	-6,300	-6,500	-6,700
-400	Meter Testing Consumer Request	-400	-400	-400	-400
-10,600	Meter Disconnect/Reconnect Fees	-9,000	-9,270	-9,548	-9,835
-3,900	Water Backflow Prev Lic & Testing	-4,000	-4,100	-4,200	-4,300
-1,500	Mains Locations Other Authorities	-1,500	-1,500	-1,500	-1,500
-28,100	Contributions to Works	-28,900	-29,800	-30,700	-31,468
-31,800	Standpipe Water Sales	-32,800	-33,800	-34,800	-35,670
-82,200	Total Operating Revenue	-82,700	-85,170	-87,648	-89,873
	Transfer From Reserves				

**COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET**

2014/15 ADOPTED	Water Miscellaneous	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 730				
	Operating Expenses				
148,500	Payroll Tax	153,000	157,600	162,300	166,358
5,516,246	Loan Interest Repayments	5,153,161	4,827,646	4,480,856	4,109,787
28,100	Professional Dev/Subs and Seminars	28,900	29,800	30,700	31,468
5,692,845	Total Operating Expenses	5,335,061	5,015,046	4,673,856	4,307,612
	Capital Expenditure				
5,873,389	Loan Principal Repayments	4,591,050	4,913,543	5,257,115	5,624,742
5,873,389	Total Capital Expenditure	4,591,050	4,913,543	5,257,115	5,624,742
11,566,235	Total Water Miscellaneous	9,926,111	9,928,589	9,930,971	9,932,354

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Water Capital Expenditure Program Number 740	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
Capital Expenditure					
300,000	Reservoirs (New/Upgrade)	0	0	0	0
0	Shepherds Lane Reservoirs (Land) S64	0	2,500,000	0	0
700,000	Reticulation Mains from Strategy - S64 (Renewal)	0	0	0	0
0	Reticulation Mains from Strategy - S64 (New/Upgrade)	700,000	728,000	757,000	787,000
500,000	Mains Renewal	500,000	1,200,000	1,248,000	1,298,000
0	Mains Extension (New/Upgrade)	53,000	54,600	56,300	58,000
51,500	Mains Extension (Renewal)	0	0	0	0
0	Reservoir Renewals	400,000	400,000	200,000	400,000
300,000	Service Connections	312,000	324,000	337,000	351,000
25,750	Plant/Vehicles (Renewal)	28,000	28,000	28,000	30,000
21,200	Network Analysis	21,900	22,500	23,200	23,900
46,350	Minor Plant (Renewal)	48,000	48,000	48,000	50,000
104,000	Headworks (New/Upgrade)	59,000	61,000	63,500	67,000
0	Headworks (Renewal)	54,000	56,000	58,500	61,000
350,000	Telemetry Equipment & Meters (Renewal)	50,000	51,500	53,000	54,600
20,600	Minor Works (Renewal)	21,200	21,900	22,500	23,200
5,150	Easements (New/Upgrade)	5,300	5,450	5,650	5,800
2,000,000	Coramba Water Main (New/Upgrade)	0	0	0	0
504,700	Developer Cont'n In Kind Expenses (Water)	520,000	535,000	551,000	568,000
750,000	Relocate Lime Plant (Renewal)	0	0	0	0
2,272,500	Moonee to Emerald Trunk Main MNTL (New/Upgrade)	0	0	0	0
2,500,000	Karangie Dam to Red Hill Bal Tank Duplication (Renewal)	0	0	0	0
10,451,750	Total Capital Expenditure	2,772,400	6,035,950	3,451,650	3,777,500
Operating Revenue					
-300,000	Service Connections	-312,000	-324,000	-337,000	-351,000
-300,000	Total Operating Revenue	-312,000	-324,000	-337,000	-351,000
Capital Revenue					
-2,975,000	Contributions - S64 New Mains	-3,064,250	-3,156,180	-3,250,860	-3,348,385
-504,700	Developer Cont'n In Kind Income (Water)	-520,000	-535,000	-551,000	-568,000
-3,479,700	Total Capital Revenue	-3,584,250	-3,691,180	-3,801,860	-3,916,385
Transfer To Reserves					
2,975,000	Water Cap tfr to - Water & Sewer Reserve	3,064,250	3,156,180	3,250,860	3,348,385
2,975,000	Total Transfer To Reserves	3,064,250	3,156,180	3,250,860	3,348,385
Transfer From Reserves					
-6,394,800	Water Capital tfr from - Unexpended Loan Reserve	-612,200	-2,795,150	-685,350	-1,297,300
-3,252,250	Water Capital tfr from - Water & Sewer Reserve	-1,328,200	-2,381,800	-1,878,300	-1,561,200
-9,647,050	Total Transfer From Reserves	-1,940,400	-5,176,950	-2,563,650	-2,858,500

**COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET**

2014/15 ADOPTED	Water Capital Expenditure Program Number 740	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
0	Total Water Capital Expenditure	0	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Water Untied Funding				
	Program Number 790	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Revenue				
-4,066,783	Access Charges	-4,083,649	-4,123,172	-4,163,084	-4,321,283
-253,310	Pensioner Subsidy	-261,916	-263,225	-264,541	-266,216
-13,043,225	Water Usage Charges	-13,373,574	-13,574,755	-13,908,778	-14,325,942
-825,000	Interest on Investments Revenue	-800,000	-700,000	-600,000	-600,000
-675,000	Interest on Investments Reserves	-550,000	-500,000	-575,000	-590,000
-3,500	Interest on Investments Sec 64	-3,000	-2,500	-3,000	-3,000
-18,866,818	Total Operating Revenue	-19,072,139	-19,163,652	-19,514,403	-20,106,441
	Transfer To Reserves				
678,500	Water Untied Funding tfr to - Water & Sewer Reserve	553,000	502,500	578,000	593,000
678,500	Total Transfer To Reserves	553,000	502,500	578,000	593,000
-18,188,318	Total Water Untied Funding	-18,519,139	-18,661,152	-18,936,403	-19,513,441
3,237,535		1,810,139	1,450,411	1,486,165	1,219,714

SEWER ACCOUNT
ADOPTED BUDGET FOR 2015/16

	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED	
	Operating	Capital	Total	Operational	Repairs & Maint	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2015/2016
DIVISION											
Management Expenses	1,160	-	1,160	4,709,469		10,000		4,719,469	69,510	-	(4,787,819)
Maintenance & Operating	978,241	-	978,241	20,569,942		-		20,569,942	-	11,222,656	(8,369,045)
Miscellaneous	-	-	-	6,483,638		8,685,980		15,169,618	-	-	(15,169,618)
Capital Program	-	5,094,161	5,094,161	-		2,454,800	3,700,000	6,154,800	2,931,161	3,991,800	-
TOTALS	979,401	5,094,161	6,073,562	31,763,049		11,150,780		46,613,829	3,000,671	15,214,456	(28,326,482)
Untied Funding Available	27,065,350	-	27,065,350	-		-		-	652,000	-	26,413,350
(DEFICIT) / SURPLUS											(1,913,132)

SEWER ACCOUNT
ADOPTED BUDGET FOR 2016/17

	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED	
	Operating	Capital	Total	Operational	Repairs & Maint	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2016/2017
DIVISION											
Management Expenses	1,194	-	1,194	4,567,310		10,000		4,577,310	-	-	(4,576,116)
Maintenance & Operating	985,607	-	985,607	21,143,586		-		21,143,586	-	11,559,336	(8,598,643)
Miscellaneous	-	-	-	5,971,169		6,037,280		12,008,449	-	-	(12,008,449)
Capital Program	-	3,969,096	3,969,096	-		1,250,500	1,910,000	3,160,500	3,019,096	2,210,500	-
TOTALS	986,801	3,969,096	4,955,897	31,682,065		7,297,780		40,889,845	3,019,096	13,769,836	(25,183,208)
Untied Funding Available	26,927,978	-	26,927,978	-		-		-	601,500		26,326,478
(DEFICIT) / SURPLUS											1,143,270

SEWER ACCOUNT
ADOPTED BUDGET FOR 2017/18

	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED	
	Operating	Capital	Total	Operational	Repairs & Maint	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2017/2018
DIVISION											
Management Expenses	1,230	-	1,230	4,731,030		10,000		4,741,030	-	-	(4,739,800)
Maintenance & Operating	1,011,120	-	1,011,120	21,733,271		-		21,733,271	-	11,906,116	(8,816,035)
Miscellaneous	-	-	-	5,553,757		6,461,252		12,015,009	-	-	(12,015,009)
Capital Program	-	3,959,670	3,959,670	-		1,173,200	2,120,000	3,293,200	3,109,670	2,443,200	-
TOTALS	1,012,350	3,959,670	4,972,020	32,018,058		7,644,452		41,782,510	3,109,670	14,349,316	(25,570,844)
Untied Funding Available	26,972,389	-	-	-		-		-	651,800	-	26,320,589
(DEFICIT) / SURPLUS											749,745

SEWER ACCOUNT
ADOPTED BUDGET FOR 2018/19

	INCOME			EXPENDITURE				RESTRICTED TRANSFERS		NET COST ESTIMATED	
	Operating	Capital	Total	Operational	Repairs & Maint	Capital Renewal	Capital New/Upgrade	Total	Transfer to	Transfer from	2018/2019
DIVISION											
Management Expenses	1,261	-	1,261	4,900,130		10,000		4,910,130	-	-	(4,908,869)
Maintenance & Operating	1,033,604	-	1,033,604	22,336,134		-		22,336,134	-	12,263,299	(9,039,231)
Miscellaneous	-	-	-	5,108,996		6,821,651		11,930,647	-	-	(11,930,647)
Capital Program	-	3,952,960	3,952,960	-		1,081,900	2,130,000	3,211,900	3,202,960	2,461,900	-
TOTALS	1,034,865	3,952,960	4,987,825	32,345,260		7,913,551		42,388,811	3,202,960	14,725,199	(25,878,747)
Untied Funding Available	27,616,642	-	-	-		-		-	668,095	-	26,948,547
(DEFICIT) / SURPLUS											1,069,800

BUDGETTED INCOME TO BE RESTRICTED - SEWER ACCOUNT

Adopted 2014/15	Item	Estimate 2015/16	Estimate 2016/17	Estimate 2017/18	Estimate 2018/19
	<u>Sewer Management</u>				
	T2S Savings	69,510			
	Total	69,510	0	0	0
	<u>Capital Program</u>				
2,845,787	Developer Contributions - Sec 64	2,931,161	3,019,096	3,109,670	3,202,960
2,845,787	Total	2,931,161	3,019,096	3,109,670	3,202,960
	<u>Untied Funding Program</u>				
800,000	Interest on Investments - Reserves	650,000	600,000	650,000	666,250
2,000	Interest on Investments - S64	2,000	1,500	1,800	1,845
802,000	Total	652,000	601,500	651,800	668,095
3,647,787	Total Income to be Restricted	3,652,671	3,620,596	3,761,470	3,871,055

BUDGETTED EXPENDITURE FROM RESTRICTED - SEWER ACCOUNT

Adopted 2014/15	Item	Estimate 2015/16	Estimate 2016/17	Estimate 2017/18	Estimate 2018/19
	<u>Maintenance & Operating</u>				
12,198,079	Depreciation	11,222,656	11,559,336	11,906,116	12,263,299
12,198,079	Total	11,222,656	11,559,336	11,906,116	12,263,299
	<u>Capital Program</u>				
100,000	Woolgoolga Treatment Works Upgrade				
2,000,000	Reclaimed Water Pipeline Stage 2/3				
1,000,000	Sewer Rehabilitation	600,000	600,000	600,000	600,000
40,000	Telemetry	21,800	22,500	38,200	38,900
250,000	Corindi 150mm Rising Main				
1,500,000	New Rising Main - Nth Bonville to SPS				
1,700,000	Pumps, Mech Equip Renew & Pump Station Upgrade	1,700,000	1,000,000	1,200,000	1,200,000
108,000	Minor Treatment Works	112,000	117,000	122,000	127,000
43,300	Plant & Equipment (Renewal)	60,000	60,000	60,000	60,000
26,000	Vehicles Renewal	26,000	27,000	28,000	29,000
180,000	Coffs WRP Sludge Bins				
50,000	Minor Sewer Works	52,000	53,000	54,000	55,000
500,000	S64 Works General	1,400,000	310,000	320,000	330,000
20,000	Network Analysis	20,000	21,000	21,000	22,000
7,517,300	Total	3,991,800	2,210,500	2,443,200	2,461,900
19,715,379	Total Expenditure from Restricted	15,214,456	13,769,836	14,349,316	14,725,199

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Sewer Management Expenses	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 810				
	Operating Expenses				
2,703,420	Contribution to Administration	2,753,719	2,836,300	2,921,400	3,009,100
60,600	Cont'n to Sullage Collection Contract Chg	62,400	64,300	66,200	67,855
77,732	Dividend to General Account (Tax Equival	80,060	82,500	85,000	87,125
2,250	Contribution to IT - GPS Project	2,300	2,400	2,450	2,500
17,900	Contrib Developer Servis Plan Admin	18,200	18,500	18,800	19,300
1,255,900	Engineering Staff Costs-Sal/Allow	1,338,390	1,405,310	1,475,580	1,549,350
562	Engineering Staff Costs-FBT	500	500	500	500
0	Sewerage Strategy	300,000	0	0	0
25,000	Contribution to Works Depot	26,000	26,000	26,000	26,000
60,430	Vehicle Running Expenses	62,600	64,200	65,800	67,400
4,000	Advertising & Public Awareness	4,100	4,200	4,300	4,400
11,700	Water Directorate	12,100	12,500	12,900	13,200
47,700	Sundry Expenses	49,100	50,600	52,100	53,400
4,267,194	Total Operating Expenses	4,709,469	4,567,310	4,731,030	4,900,130
	Capital Expenditure				
10,000	Equipment Acquisition	10,000	10,000	10,000	10,000
10,000	Total Capital Expenditure	10,000	10,000	10,000	10,000
	Operating Revenue				
-1,126	Administration Charges Income	-1,160	-1,194	-1,230	-1,261
-1,126	Total Operating Revenue	-1,160	-1,194	-1,230	-1,261
	Transfer To Reserves				
0	Sewer Untied Funding tfr to - T2S Reserve	69,510	0	0	0
0	Total Transfer To Reserves	69,510	0	0	0
4,276,068	Total Sewer Management Expenses	4,787,819	4,576,116	4,739,800	4,908,869

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Sewer Maintenance & Operating Program Number 820	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
4,906,200	Treatment Works (Operating)	4,000,000	4,100,000	4,202,500	4,307,565
0	Treatment Works (R&M)	900,000	922,500	945,570	969,210
984,200	Sewers (Operating)	220,000	225,500	231,140	236,920
0	Sewers (R&M)	670,000	686,750	703,920	721,520
53,000	Pump Outs Sullage Collection	54,600	56,300	58,000	59,450
27,000	Reuse Pipework (R&M)	50,000	51,250	52,530	53,845
56,200	Reuse Pipework (Operating)	5,000	5,125	5,255	5,385
3,247,750	Pumping Stations (Operating)	1,488,135	1,525,340	1,563,470	1,602,555
0	Pumping Stations (R&M)	1,217,565	1,248,000	1,279,205	1,311,185
63,000	Telemetry (Operating)	54,285	55,640	57,030	58,455
33,800	External Works (Operating)	34,800	35,800	36,800	37,720
0	Rental Properties (Operating)	6,500	6,665	6,830	7,000
0	Rental Properties (M&R)	3,500	3,590	3,680	3,770
0	Mobile Sludge Dewatering Plant (R&M)	45,000	46,125	47,280	48,460
67,600	Mobile Sludge Dewatering Plant (Operating)	22,600	23,165	23,745	24,340
202,600	Trade Waste Inspection	208,700	215,000	221,400	226,935
27,000	Trade Waste for Bellingen Council	27,800	28,600	29,400	30,135
328,900	Morgans Rd Farm	338,800	348,900	359,400	368,385
12,198,079	Depreciation	11,222,656	11,559,336	11,906,116	12,263,299
22,195,329	Total Operating Expenses	20,569,941	21,143,586	21,733,271	22,336,134
	Operating Revenue				
-468,724	Trade Waste Annual & Usage Charges	-481,815	-491,277	-502,140	-511,669
-3,400	Trade Waste Application Fees	-3,500	-3,600	-3,700	-3,793
-31,500	Trade Waste for Bellingen Council	-32,400	-33,400	-34,400	-35,260
-37,076	Sullage Collection Charges	-38,226	-39,330	-40,480	-41,722
-114,500	Effluent Disposal Charge Contractor	-117,900	-121,400	-125,100	-128,228
-33,800	Contribution to External Works	-34,800	-35,800	-36,800	-37,720
-101,200	Fruit Sales from Morgans Rd Farm	-104,200	-107,300	-110,500	-113,263
-24,400	Lease Morgans Rd Farm	-25,100	-25,800	-26,500	-27,163
-120,400	Mobile Sludge Dewatering Plant Income	-124,000	-127,700	-131,500	-134,788
-15,800	Property Rental Income	-16,300	0	0	0
-950,800	Total Operating Revenue	-978,241	-985,607	-1,011,120	-1,033,604
	Transfer From Reserves				
-12,198,079	Sewer Maint tfr from - Dep'n Reserve	-11,222,656	-11,559,336	-11,906,116	-12,263,299
-12,198,079	Total Transfer From Reserves	-11,222,656	-11,559,336	-11,906,116	-12,263,299
9,046,450	Total Sewer Maintenance & Operating	8,369,044	8,598,643	8,816,035	9,039,232

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Sewer Miscellaneous Program Number 830	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Expenses				
208,337	Payroll Tax	214,587	221,025	227,655	233,347
90,041	Insurance Premiums	92,742	95,524	98,390	100,849
6,718,224	Loan Interest Repayments	6,131,413	5,608,378	5,180,082	4,725,978
28,139	Professional Dev/Seminars Subs	28,983	29,852	30,748	31,516
15,450	Asset Register	15,913	16,391	16,883	17,305
7,060,190	Total Operating Expenses	6,483,638	5,971,170	5,553,758	5,108,996
	Capital Expenditure				
8,671,952	Sewer Fund Loan Repayments Principal	8,685,980	6,037,280	6,461,252	6,821,651
8,671,952	Total Capital Expenditure	8,685,980	6,037,280	6,461,252	6,821,651
15,732,142	Total Sewer Miscellaneous	15,169,618	12,008,450	12,015,010	11,930,647

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Sewer Capital Program	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Program Number 840				
	Capital Expenditure				
1,000,000	Sewer Rehabilitation (New/Upgrade)	600,000	600,000	600,000	600,000
40,000	Telemetry (Renewal)	21,800	22,500	38,200	38,900
1,700,000	Pumps, Mech Equip & Rising Mains New/Upgrade	1,700,000	1,000,000	1,200,000	1,200,000
100,000	Treatment Wks Upgrade Stg 2 (Renewal)	0	0	0	0
2,000,000	Reclaimed Water Pipeline Stage 2 (Renewal)	0	0	0	0
108,000	Minor Treatment Works (Renewal)	112,000	117,000	122,000	127,000
50,000	Minor Sewer Works (Renewal)	52,000	53,000	54,000	55,000
43,300	Plant & Equipment (Renewal)	60,000	60,000	60,000	60,000
26,000	Vehicle (Renewal)	26,000	27,000	28,000	29,000
180,000	Coffs WRP Sludge Bins (Renewal)	0	0	0	0
2,100,000	Developer Cont'n In Kind Expense (Sewer)	2,163,000	950,000	850,000	750,000
20,000	Network Analysis (Renewal)	20,000	21,000	21,000	22,000
250,000	Corindi 150mm Rising Main (Sec 64)	0	0	0	0
500,000	S64 Works General	1,400,000	310,000	320,000	330,000
1,500,000	S64 Rising Main - Nth Bonville to SPS	0	0	0	0
9,617,300	Total Capital Expenditure	6,154,800	3,160,500	3,293,200	3,211,900
	Capital Revenue				
-2,845,787	Developer Contributions Section 64	-2,931,161	-3,019,096	-3,109,670	-3,202,960
-2,100,000	Developer Cont'n In Kind Income (Sewer)	-2,163,000	-950,000	-850,000	-750,000
-4,945,787	Total Capital Revenue	-5,094,161	-3,969,096	-3,959,670	-3,952,960
	Transfer To Reserves				
2,845,787	Sewer Cap tfr to - Water & Sewer Reserve	2,931,161	3,019,096	3,109,670	3,202,960
2,845,787	Total Transfer To Reserves	2,931,161	3,019,096	3,109,670	3,202,960
	Transfer From Reserves				
-2,734,300	Sewer Cap tfr from - Unexp Loan Reserve	-1,619,800	-1,033,500	-1,221,200	-1,224,900
-4,783,000	Sewer Cap tfr from - Water & Sewer Reserve	-2,372,000	-1,177,000	-1,222,000	-1,237,000
-7,517,300	Total Transfer From Reserves	-3,991,800	-2,210,500	-2,443,200	-2,461,900
0	Total Sewer Capital Program	0	0	0	0

COFFS HARBOUR CITY COUNCIL
ADOPTED 4 YEAR DETAILED BUDGET

2014/15 ADOPTED	Sewer Untied Funding Program Number 890	2015/16 ESTIMATE	2016/17 ESTIMATE	2017/18 ESTIMATE	2018/19 ESTIMATE
	Operating Revenue				
-22,479,883	Access Charges	-22,695,320	-22,811,710	-22,928,722	-23,514,222
-1,434,244	Usage Charges	-1,455,131	-1,483,398	-1,511,912	-1,540,673
-258,324	Pensioner Subsidy	-255,063	-256,338	-257,620	-258,908
-595,984	Non Ratable Charges	-627,836	-640,032	-652,335	-664,744
-1,750,000	Interest on Investments Revenue	-1,380,000	-1,135,000	-970,000	-970,000
-800,000	Interest on Investments Reserves	-650,000	-600,000	-650,000	-666,250
-2,000	Interest on Investments - Sec 64	-2,000	-1,500	-1,800	-1,845
-27,320,435	Total Operating Revenue	-27,065,350	-26,927,978	-26,972,389	-27,616,642
	Transfer To Reserves				
802,000	Sewer Untied Funding tfr to - Water & Sewer Reserve	652,000	601,500	651,800	668,095
802,000	Total Transfer To Reserves	652,000	601,500	651,800	668,095
-26,518,435	Total Sewer Untied Funding	-26,413,350	-26,326,478	-26,320,589	-26,948,547
2,536,225		1,913,132	-1,143,270	-749,745	-1,069,800

**Adopted
Budget
2014/2015**

COFFS COAST STATE PARK TRUST

**Estimate Estimate Estimate Estimate
2015/2016 2016/2017 2017/2018 2018/2019**

Operating Expenses

2,890,150	Park Beach Holiday Park	3,190,575	3,299,660	3,439,675	3,587,086
1,704,075	Sawtell Beach Holiday Park	1,841,150	1,903,641	1,981,954	2,128,641
251,100	Jetty & Foreshores	255,200	262,600	270,200	277,350
407,200	Contribution to Botanic Gardens	407,200	419,400	433,482	447,986
50,000	Contribution to State Park	50,000	50,000	50,000	50,000
496,910	Other Reserves Maint incl. Parks & Rec	712,890	738,129	764,487	861,635
5,799,435	Total Operating Expenses	6,457,015	6,673,430	6,939,798	7,352,698

Capital Expenditure

451,000	Park Beach Holiday Park	717,000	615,000	405,000	1,110,000
675,000	Sawtell Beach Holiday Park	970,000	265,000	410,000	481,000
1,126,000	Total Capital Expenditure	1,687,000	880,000	815,000	1,591,000

6,925,435	Total Program Expenditure	8,144,015	7,553,430	7,754,798	8,943,698
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Related Revenues

-3,900,000	Park Beach Holiday Park	- 4,096,500	- 4,252,995	- 4,415,529	- 4,584,336
-2,330,500	Sawtell Beach Holiday Park	- 2,447,000	- 2,539,955	- 2,636,530	- 2,736,850
	Jetty & Foreshores		-	-	-
	Botanic Gardens				
	Other Reserves				
0	Loan Funds from Dept Lands	-	-	-	-
-954,110	Contribution by CHCC	-1,170,090	-1,207,529	-1,247,969	-1,359,621

-7,184,610	Total Program Revenue	- 7,713,590	- 8,000,479	- 8,300,028	- 8,680,808
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Restricted Equity (Reserve) Transfers

	Allocated to Future Works				
1,009,850	Park Beach Holiday Park Surplus	905,925	953,335	975,854	997,251
626,425	Sawtell Beach Holiday Park Surplus	605,850	636,314	654,575	608,209
	Utilised for Current Works				
-451,000	Park Beach Holiday Park	- 717,000	- 615,000	- 405,000	- 1,110,000
-675,000	Sawtell Beach Holiday Park	- 970,000	- 265,000	- 410,000	- 481,000
-251,100	Jetty & Foreshores	- 255,200	- 262,600	- 270,200	- 277,350

259,175	Net Restricted Equity Transfers	- 430,425	447,049	545,229	- 262,890
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0	NET PROGRAM COST	0	0	0	0
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**Adopted
Budget
14/15**

**15/16
Estimate** **16/17
Estimate** **17/18
Estimate** **18/19
Estimate**

WOOLGOOLGA BEACH RESERVE TRUST

Operating Expenses

760,550	Woolgoolga Beach Holiday Park	788,575	817,240	851,665	890,767
402,945	Woolgoolga Lakeside Holiday Park	482,870	497,742	517,004	537,729
	Other Reserve Maintenance	60,500	60,665	63,585	66,764
1,163,495	Total Operating Expenses	1,331,945	1,375,648	1,432,254	1,495,260

Capital Expenditure

270,000	Woolgoolga Beach Holiday Park	75,000	35,000	130,000	30,000
100,000	Woolgoolga Lakeside Holiday Park	20,000	195,000	20,000	80,000
370,000	Total Capital Expenditure	95,000	230,000	150,000	110,000

1,533,495	Total Program Expenditure	1,426,945	1,605,648	1,582,254	1,605,260
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Related Revenues

-976,500	Woolgoolga Beach Holiday Park	-969,000	- 993,530	- 1,022,276	- 1,057,914
-454,900	Woolgoolga Lakeside Holiday Park	-543,400	- 564,805	- 581,749	- 599,202
	Lands Loan	0	0	0	0

-1,431,400	Total Program Revenue	- 1,512,400	- 1,558,335	- 1,604,025	- 1,657,116
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Restricted Equity (Reserve) Transfers

	Allocated to Future Works				
215,950	Woolgoolga Beach Holiday Park Surplus	125,425	121,290	112,860	106,509
51,955	Woolgoolga Lakeside Holiday Park Surplus	55,030	61,398	58,911	55,347
	Utilised for Current Works				
-270,000	Woolgoolga Beach Holiday Park	-75,000	-35,000	-130,000	-30,000
-100,000	Woolgoolga Lakeside Holiday Park	-20,000	-195,000	-20,000	-80,000

-102,095	Net Restricted Equity Transfers	85,455	- 47,313	21,771	51,856
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0	NET PROGRAM COST	0	0	0	0
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2015/16 ADOPTED BUDGETS FOR COUNCILS SECTION 355 COMMITTEES

	Coramba Community Hall		Lowanna Community Hall		Woolgoolga Community Village		Bayldon Community Centre	
	2014/15	2015/16	2014/15	2015/16	2014/15	2015/16	2014/15	2015/16
Operating Expenditure	2,280	2,750	2,520	2,250	16,400	13,900	13,870	15,780
Capital Expenditure								
Operating Income	(1,990)	(5,062)	(2,200)	(3,000)	(17,178)	(13,970)	(17,656)	(20,120)
(Surplus) Deficit	290	(2,312)	320	(750)	(778)	(70)	(3,786)	(4,340)

	Ayrshire Park		Eastern Dorrigo Showground and Hall		Lower Bucca Community Centre		Nana Glen Sports, Rec and Equestrian Centre	
	2014/15	2015/16	2014/15	2015/16	2014/15	2015/16	2014/15	2015/16
Operating Expenditure	2,500	2,200	800		20,975	35,652	19,730	22,146
Capital Expenditure								
Operating Income	(4,050)	(3,500)	(1,000)		(12,563)	(11,010)	(23,300)	(36,710)
(Surplus) Deficit	(1,550)	(1,300)	(200)	-	8,412	24,642	(3,570)	(14,564)



COFFS HARBOUR CITY COUNCIL
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