

COFFS HARBOUR CITY COUNCIL

INTEGRATED PLANNING AND REPORTING

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DELIVERY PROGRAM BUDGETS

(24 June 2021)



Helping to achieve the MyCoffs Community Vision

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2021/2022 Consolidated Income Statement

2020/21	Description	2021/22		
<i>Budget</i> \$'000		<i>Budget</i> \$'000	<i>Variance</i> \$'000	<i>Var %</i>
Recurrent Revenue				
100,348	Rates & Annual Charges	104,869	4,521	4%
53,006	User Charges & Fees	61,000	7,994	13%
5,265	Interest & Investment Revenue	5,068	(197)	(4%)
9,451	Other Revenues	7,855	(1,596)	(20%)
15,166	Grants & Contributions provided for Operating Purposes	14,600	(566)	(4%)
\$183,236	RECURRENT REVENUE	\$193,392	\$10,156	5%
Recurrent Expenditure				
59,886	Employee Benefits & Oncosts	63,316	3,430	5%
7,782	Borrowing Costs	6,879	(903)	(13%)
177,324	Materials & Contracts	224,732	47,408	21%
47,335	Depreciation & Amortisation	45,755	(1,580)	(3%)
10,606	Other Expenses	16,118	5,512	34%
(114,639)	Less: Capitalised Expenses	(160,234)	(45,595)	28%
\$188,294	RECURRENT EXPENDITURE	\$196,566	\$8,272	4%
(\$5,058)	NET OPERATING (DEFICIT)	(\$3,174)	\$1,884	(59%)
Capital Revenue				
53,669	Capital Grants, Subsidies, Contributions and Donations	62,274	8,605	14%
\$53,669	CAPITAL REVENUE	\$62,274	\$8,605	14%
\$48,611	NET SURPLUS	\$59,100	\$10,489	18%



2021/2022 Fund Income Statement and Funding Sources

<i>Description</i>	General	Water	Sewer	Total
	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
Recurrent Revenue				
Rates & Annual Charges	71,201	4,604	29,064	104,869
User Charges & Fees	39,813	17,850	3,337	61,000
Interest & Investment Revenue	2,674	937	1,457	5,068
Other Revenues	7,703	87	65	7,855
Grants & Contributions provided for Operating Purposes	13,988	358	254	14,600
TOTAL RECURRENT REVENUE	\$135,379	\$23,836	\$34,177	\$193,392
Recurrent Expenditure				
Employee Benefits & Oncosts	53,314	3,793	6,209	63,316
Borrowing Costs	795	2,850	3,234	6,879
Materials & Contracts	202,808	10,187	11,737	224,732
Depreciation & Amortisation	27,009	7,135	11,611	45,755
Other Expenses	13,456	721	1,941	16,118
Less: Capitalised Expenses	(146,744)	(6,846)	(6,644)	(160,234)
TOTAL RECURRENT EXPENDITURE	\$150,638	\$17,840	\$28,088	\$196,566
Interfund Transactions				
Income Tax Equivalents	(129)	36	93	0
Overheads Allocation	(6,620)	2,733	3,887	0
TOTAL INTERFUND TRANSACTIONS	(\$6,749)	\$2,769	\$3,980	\$0
NET OPERATING SURPLUS (DEFICIT)	(\$8,510)	\$3,227	\$2,109	(\$3,174)
Capital Revenue				
Capital Grants, Subsidies, Contributions and Donations	56,994	2,695	2,585	62,274
TOTAL CAPITAL REVENUE	\$56,994	\$2,695	\$2,585	\$62,274
NET SURPLUS (DEFICIT)	\$48,484	\$5,922	\$4,694	\$59,100



2021/22 Consolidated Statement of Cash Flows

	2021/22			
	General	Water	Sewer	Total
Cash Flows from Operating Activities				
Receipts:				
Rates & Annual Charges	71,201	4,604	29,064	104,869
User Charges & Fees	39,813	17,850	3,337	61,000
Interest & Investment Revenue Received	2,674	937	1,457	5,068
Other	7,703	87	65	7,855
Grants & Contributions	13,988	358	254	14,600
Capital Grants and Contributions	41,873	2,695	2,585	47,153
	177,252	26,531	36,762	240,545
Payments:				
Employee Benefits & On-Costs	(53,314)	(3,793)	(6,209)	(63,316)
Borrowing Costs	(795)	(2,850)	(3,234)	(6,879)
Materials & Contracts	(202,808)	(10,187)	(11,737)	(224,732)
Other	(13,456)	(721)	(1,941)	(16,118)
Capitalised Expenses	146,744	6,846	6,644	160,234
	(123,629)	(10,705)	(16,477)	(150,811)
Net Cash provided by (or used in) Operating Activities	53,623	15,826	20,285	89,734
Cash Flows from Investing Activities				
Receipts:				
Sale of Investment Securities	40,210	15,107	15,527	70,844
Sale of Investment Property				0
Sale of Real Estate Assets	15,121			15,121
Sale of Infrastructure, Property, Plant & Equipment				0
	55,331	15,107	15,527	85,965
Payments:				
Purchase of Investment Securities	(41,000)	(19,000)	(20,000)	(80,000)
Purchase of Investment Property				0
Purchase of Infrastructure, Property, Plant & Equipment	(146,744)	(6,846)	(6,644)	(160,234)
Purchase of Real Estate Assets				0
	(187,744)	(25,846)	(26,644)	(240,234)
Net Cash provided by (or used in) Investing Activities	(132,413)	(10,739)	(11,117)	(154,269)
Cash Flows from Financing Activities				
Receipts:				
Proceeds from Borrowings & Advances	57,270	0	0	57,270
	57,270	0	0	57,270
Payments:				
Repayment of Borrowings & Advances	(2,664)	(5,995)	(6,870)	(15,529)
	(2,664)	(5,995)	(6,870)	(15,529)
Net Cash Flow provided by (or used in) Financing Activities	54,606	(5,995)	(6,870)	41,741
Net Increase/(Decrease) in Cash & Cash Equivalents	(24,184)	(908)	2,298	(22,794)
Cash, Cash Equivalents & Investments - beginning of year	153,022	29,146	43,060	225,228
Cash & Cash Equivalents - end of the year	128,838	28,238	45,358	202,434

OPERATING DELIVERY PROGRAM 2021/22

		OPERATING Revenue	OPERATING Expenditure
		2021/22	2021/22
Business Services			
2000	Business Services	0	493,685
2110	Financial Planning	-20,649,300	4,408,019
2120	Financial Support	-38,506,769	4,998,137
2130	Financial Logistics Property	-2,414,486	6,176,819
2131	Plant & Fleet Management	-7,805,940	11,128,662
2133	Swimming Pools	-1,160,660	1,737,048
2230	Business Systems	-5,916,937	5,312,224
2300	Organisational Development	-5,827,847	4,493,445
2400	Customer Services	-60,350	3,855,794
Business Services		-82,342,289	42,603,833
Sustainable Communities			
3000	Sustainable Places	0	483,850
3100	Community and Cultural Services	-184,250	1,511,459
3112	Library Service	-237,630	2,996,906
3113	Regional Gallery	-26,970	499,375
3114	Jetty Theatre	-248,549	633,889
3115	Museum	-50,390	570,927
3116	Community Venues	-100,950	364,402
3117	Cultural & Creative Industries Development	0	141,179

OPERATING DELIVERY PROGRAM 2021/22

		OPERATING Revenue	OPERATING Expenditure
		2021/22	2021/22
3118	Lifeguards	-15,000	886,819
3119	Sustainable Living & Community Programs	-109,500	434,698
3121	Corporate Planning & Performance Reporting	-82,000	586,286
3122	Community Planning & Commissioning	-20,000	655,568
3123	Corporate Sustainability	-231,072	382,152
3210	Local Planning	-537,200	2,444,118
3220	Development Assessment	-1,734,180	3,049,438
3230	Compliance & Regulatory Enforcement	-680,800	2,119,680
3231	Environmental & Public Health	-719,854	989,017
3310	Industry & Destination Development	-152,187	1,762,191
3320	Events	-165,806	2,363,702
3322	International Stadium	-762,350	1,989,354
3323	Local Sport	-88,000	763,913
Sustainable Communities		-6,146,688	25,628,923
Sustainable Infrastructure			
4000	Sustainable Infrastructure	-381,800	2,664,319
4100	Infrastructure Construction & Maintenance	-68,359	1,503,112
4111	CW Commercial Works	-20,057,400	17,629,203
4120	Infrastructure Maintenance Water	-24,113,524	20,056,812
4121	Infrastructure Maintenance Sewer	-34,494,992	28,220,436
4131	Open Space Maintenance	-1,468,247	8,150,583

OPERATING DELIVERY PROGRAM 2021/22

		OPERATING Revenue	OPERATING Expenditure
		2021/22	2021/22
4132	Roads Maintenance	-1,379,660	16,501,624
4133	Bridges, Jetty Structures & Boat Ramps Maint	0	1,566,530
4134	Footpaths, Cycleways & Bus Shelters Mainten	-19,400	1,819,750
4135	Parking Maintenance	0	509,170
4136	Drainage Maintenance	0	305,700
4138	Quarries	-15,000	15,000
4143	Pumping Stations & Telemetry Operating	0	3,356,645
4200	Strategic Asset Management	0	345,551
4201	Financial Sustainability 14/15 & 15/16 SRV	-7,198,677	1,403,000
4202	Community Facilities	-2,229,723	369,842
4203	CBD Masterplan Works	-839,578	155,000
4204	Jetty Foreshores Project	-273,502	464,135
4212	Roads Infrastructure	0	1,801,689
4213	Bridges, Jetty Structures and Boat Ramps Infra	-990,209	0
4216	Drainage Infrastructure	-762,716	2,908,387
4218	Domestic Waste Service Planning&Delivery	-24,545,654	23,099,151
4219	Non Dom Waste Service Planning&Delivery	-8,021,393	7,169,960
4220	Water	-427,300	1,582,693
4221	Sewer	-42,700	1,587,675
4231	Project Design & Survey	-203,200	1,946,645
4232	Asset Strategies	-219,451	1,163,315

OPERATING DELIVERY PROGRAM 2021/22

	OPERATING Revenue	OPERATING Expenditure
	2021/22	2021/22
4233 Asset Project Delivey	-290,400	1,277,823
Sustainable Infrastructure	-128,042,885	147,573,750
General Manager		
5000 Office of the General Manager	0	1,935,337
5100 Business Improvement	0	457,895
5200 Governance Services	-60,575	3,364,012
General Manager	-60,575	5,757,244
Commercial Business Unit:		
6100 Holiday Parks & Reserves	-21,000	609,060
6110 Park Beach Holiday Park (PBHP)	-4,610,310	4,324,519
6120 Sawtell Beach Holiday Park (SBHP)	-3,176,842	2,599,975
6130 Woolgoolga Beach Holiday Park (WBHP)	-1,050,674	792,349
6140 Woolgoolga Lakeside Holiday Park (WLHP)	-975,370	740,699
6200 Coffs Harbour Airport	-40,000	457,809
6300 CitySmart Solutions	-2,930,000	2,930,000
6400 Coffs Harbour Laboratory	-1,009,100	872,799
Commercial Business Units	-13,813,296	13,327,210
Total	-230,405,733	234,890,961

CAPITAL DELIVERY PROGRAM 2021/22

	CAPITAL Revenue	CAPITAL Expenditure
	2021/22	2021/22
Business Services		
2110 Financial Planning	-3,321,070	3,321,070
2130 Financial Logistics Property	-3,000,000	3,168,702
2131 Plant & Fleet Management	-1,429,000	2,348,100
2133 Swimming Pools	-270,000	270,000
2230 Business Systems	-6,000	1,131,300
Business Services	-8,026,070	10,239,172
Sustainable Communities		
3112 Library Service	-59,468	93,418
3113 Regional Gallery	-95,000	95,000
3114 Jetty Theatre	0	60,940
3115 Museum	0	734,606
3116 Community Venues	0	31,800
3118 Lifeguards	-10,000	10,000
3230 Compliance & Regulatory Enforcement	-1,250,000	1,254,000
3320 Events	-600,000	600,000
3322 International Stadium	-90,000	256,460
3323 Local Sport	-19,320,856	19,403,449
Sustainable Communities	-21,425,324	22,539,673
Sustainable Infrastructure		

CAPITAL DELIVERY PROGRAM 2021/22

		CAPITAL Revenue	CAPITAL Expenditure
		2021/22	2021/22
4000	Sustainable Infrastructure	-260,000	260,000
4100	Infrastructure Construction & Maintenance	-18,000	18,000
4120	Infrastructure Maintenance Water	0	5,995,361
4121	Infrastructure Maintenance Sewer	0	7,410,515
4201	Financial Sustainability 14/15 & 15/16 SRV	-3,902,902	9,623,579
4202	Community Facilities	-321,000	1,227,650
4203	CBD Masterplan Works	0	176,107
4204	Jetty Foreshores Project	-1,305,935	1,546,354
4211	Open Space Infrastructure	-3,087,381	3,146,381
4212	Roads Infrastructure	-9,436,228	11,932,916
4213	Bridges, Jetty Structures and Boat Ramps Infra	-2,630,120	3,758,668
4214	Footpaths, Cycleways & Bus Shelters Infrastru	-3,827,299	3,852,299
4215	Parking Infrastructure	0	0
4216	Drainage Infrastructure	-1,129,594	2,831,555
4218	Domestic Waste Service Planning&Delivery	0	150,000
4219	Non Dom Waste Service Planning&Delivery	0	150,000
4220	Water	-2,695,000	9,541,000
4221	Sewer	-2,585,000	8,688,000
4231	Project Design & Survey	0	27,342
Sustainable Infrastructure		-31,198,459	70,335,727

General Manager

CAPITAL DELIVERY PROGRAM 2021/22

	CAPITAL Revenue	CAPITAL Expenditure
	2021/22	2021/22
5000 Office of the General Manager	-65,385,825	66,947,706
General Manager	-65,385,825	66,947,706
Commercial Business Unit:		
6100 Holiday Parks & Reserves	0	100,000
6110 Park Beach Holiday Park (PBHP)	0	1,650,000
6120 Sawtell Beach Holiday Park (SBHP)	0	635,000
6130 Woolgoolga Beach Holiday Park (WBHP)	0	55,000
6140 Woolgoolga Lakeside Holiday Park (WLHP)	0	115,000
6200 Coffs Harbour Airport	-10,500,000	11,717,947
6400 Coffs Harbour Laboratory	0	50,000
Commercial Business Units	-10,500,000	14,322,947
Total	-136,535,678	184,385,225

BUDGETTED INCOME TO BE RESTRICTED - GENERAL ACCOUNT

Adopted Cost Centre / Description 2020/21	2021/22
<u>Financial Planning</u>	
15,783 Hockey Association Loan Repayments	23,204
18,591 Toormina Community Preschool Loan Repays	
3,257,231 T2S Savings	3,257,231
2,500,000 Developer Contributions Income	3,300,000
3,427 Interest on Investments - Environmental Levy	
624,700 Interest on Investments - Reserves	606,000
515,000 Interest on Investments - Sec 7.11	500,000
6,934,732 Total	7,686,435
<u>Financial Support</u>	
1,326,802 Environmental Levy Rate Income	1,464,596
1,326,802 Total	1,464,596
<u>Plant & Fleet Management</u>	
141,029 Surplus in Program	108,124
141,029 Total	108,124
<u>Business Systems</u>	
120,000 IT Conference Profit	120,000
120,000 Total	120,000
<u>Local Planning</u>	
100,000 Water contribution to Environmental Levy reserve	100,000
100,000 Total	100,000
<u>Coastal Works</u>	
1,172,363 Surplus in Program	2,428,197
1,172,363 Total	2,428,197
<u>Corporate Sustainability</u>	
83,333 REERP Internal Loan Repayment (Water)	96,379
REERP - Surplus in Program	2,684
17,143 REERP Interest	
100,476 Total	99,063
<u>Community Facilities</u>	
1,184,826 Surplus in Program	1,219,231
1,184,826 Total	1,219,231
<u>CBD Masterplan</u>	
Repayment of Internal Loan	415,083
Surplus in Program	93,388
0 Total	508,471
<u>Waste Planning & Delivery</u>	
1,207,115 Non Domestic Waste Planning & Delivery Surplus in Program	701,433
18,347 T2S Savings - Domestic	18,347
0 Domestic Waste Planning & Delivery Surplus in Program	1,333,556
1,225,462 Total	2,053,336
<u>Holiday Parks</u>	
Surplus in Program - Park Beach Holiday Park	
Surplus in Program - Sawtell Beach Holiday Park	183,161
Surplus in Program - Woolgoolga Beach Holiday Park	272,266
19,007 Surplus in Program - Woolgoolga Lakeside Holiday Park	188,612
19,007 Total	644,039
<u>Coffs Harbour Regional Airport</u>	
Surplus in Program	
0 Total	0
<u>CitySmart Solutions</u>	
32,213 Surplus in Program	
32,213 Total	0
<u>Environmental Laboratory</u>	
304,360 Surplus in Program	226,564
304,360 Total	226,564
12,661,270 Total Income to be Restricted	16,658,056

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT
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Adopted Cost Centre / Description 2020/21	2021/22
<u>Financial Planning</u>	
54,360 S7.11 IT Module Improvements & Consulting	54,360
57,700 S7.11 Working Group contribution to salaries	57,700
448,706 Environmental Levy Funded Projects	471,349
50,876 Developer Contributions Coordinator	51,473
611,642 Total	634,882
<u>Swimming Pools</u>	
Coffs Pool Heating - Essential Energy upgrade	260,000
Coffs Pool Heating - Capital works	270,000
Total	530,000
<u>Financial Logistics & Property</u>	
City Hill Masterplan	45,000
118,500 Nana Glen Pool Operating	122,900
118,500 Total	167,900
<u>Regional Gallery</u>	
95,000 Regional Gallery Art Storage	95,000
95,000 Total	95,000
<u>Community Venues</u>	
Bunker Cartoon Gallery Subsidy	150,000
Bunker Cartoon Gallery Contribution to Grant Application	50,000
63,000 Bunker Cartoon Gallery Upgrade	
63,000 Total	200,000
<u>Lifeguard Services</u>	
10,000 Beach Patrol Equipment	10,000
S7.11 Jetty Beach Lifeguard Storage Facilities	
S7.11 Emerald Beach Lifeguard Storage Facilities	
10,000 Total	10,000
<u>Corporate Planning & Reporting</u>	
106,090 Environmental Levy Sustainable Living and Community Programs	109,500
106,090 Total	109,500
<u>Corporate Planning & Reporting</u>	
Community Strategic Plan	82,000
17,500 Community Satisfaction Survey	
7,500 Community Wellbeing Survey	
25,000 Total	82,000
<u>Community Planning & Commissioning</u>	
Positive Ageing Strategy Implementation	20,000
20,000 Youth Needs Analysis	
20,000 Total	20,000
<u>Corporate Sustainability</u>	
15,000 Corporate Emissions Reporting	
22,434 Regional State of Environment Reporting	
60,000 REERP Review	
30,000 Sustainable Advisory Committee Report	
100,000 REERP - Renewable Energy Fund Allocation	100,000
1,395 REERP - Deficit in Program	
228,829 Total	100,000
<u>Local Planning</u>	
15,000 Aboriginal Cultural Heritage Management Plan	
85,000 Public Realm Strategy	
15,000 LEP Review	
20,000 Darkum Wlga Willis Hearnes CMP	20,000
20,000 Moonee Coffs Boambee Newports Scoping Study	20,000
205,449 Environmental Levy Orara River Rehabilitation Project	212,000
127,308 Environmental Levy Management of Diversity	131,200
15,000 Middle Creek Flood Study	
502,757 Total	383,200

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT

Adopted Cost Centre / Description	
2020/21	2021/22
<u>Compliance and Regulatory Enforcement</u>	
Animal Impounding Facility Construction	1,250,000
0 Total	1,250,000
<u>International Sports Stadium</u>	
97,883 Coffs Coast Regional Hub (S7.11 Fwd Funded)	
1,453,873 Coffs Coast Regional Hub (Infrastructure Reserve)	
CCSLP Master Plan	40,000
90,000 CEX Stadium & CCSLP 1 Sand Grooving	90,000
1,641,756 Total	130,000
<u>Local Sport</u>	
374,000 Toormina Oval New Amenities	288,000
108,000 SCCF - Sawtell BMX	
1,127,950 Northern Beaches Multi Purpose Centre	
West Woolgoolga Sports Complex Construction	89,100
60,000 Tennis Facility Strategic & Business Plans	
1,669,950 Total	377,100
<u>Open Space Maintenance</u>	
Environmental Levy Open Space Maintenance Programs	600,546
0	600,546
<u>Roads Maintenance</u>	
200,720 S2W Roads Maintenance	150,200
SH10 Korora Bus Bay	10,100
71,560 Solitary Islands Way Handover Works - Conditioning Maint	50,400
43,650 Pine Ck Way Handover Wks-Conditioning Maintenance	44,960
315,930 Total	255,660
<u>Financial Sustainability</u>	
Road Pavement Renewals	341,516
Open Space Assets	538,209
Building Renewals	495,676
Car Park Renewals	77,000
Kerb and Guttering Renewals	76,000
328,000 York St Amenities	
2,065,445 Sawtell and Woolgoolga Pools replacement	
2,393,445 Total	1,528,401
<u>Community Facilities</u>	
Orlando St Amenities	180,000
0	180,000
<u>Jetty Foreshores Project</u>	
600,000 Stage 5 Jetty Foreshores Car Park	205,935
150,000 Stage 6 Consultation and Design	
Jetty Strip Detailed Design	1,000,000
750,000 Total	1,205,935
<u>Open Space SAM</u>	
24,000 S7.11 Maclean St Digital Lighting	
18,000 S7.11 Sandy Beach BMX Track	
10,000 S7.11 Combine St Oval Earthworks	
S7.11 Coramba Recreation Reserve Irrigation	10,719
S7.11 West Coffs Community Park	200,000
S7.11 Coffs Creek Estuary	13,501
268,600 S7.11 Criterion Track Upgrade	276,729
391,020 S7.11 Nana Glen Sportsground Amenities	391,600
273,600 S7.11 Nana Glen Equestrian Centre Earthworks	276,831
81,000 S7.11 Coramba Recreation Reserve car parking	60,000
S7.11 Moonee Beach Rd Playground	250,000
20,000 S7.11 Playground Pearce Dr (West Coffs)	
54,000 S7.11 Sandy Beach Playground	40,000
10,000 S7.11 Toormina Sports Complex Works	
S7.11 North Boambee Highlander Dr Neighbourhood Park	105,000
S7.11 Hearn Lake Open Space	
S7.11 Park Beach Amenities (near Hoey Moey)	
22,500 S7.11 West Woolgoolga Open Space	245,000

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT

Adopted Cost Centre / Description	2021/22
2020/21	
S7.11 North Boambee Community Facility	
S7.11 North Boambee Koala Management	
S7.11 Moonee District Park and Canoe Facility	37,000
1,172,720 Total	1,906,380
<u>Roads SAM</u>	
S7.11 Park Beach Traffic Facilities	15,000
300,000 S7.11 North Bonville Collector Roads	14,129
60,000 S7.11 West Wlga Traffic Intersection Newmans Rd	1,060,000
Centenary Drive Woolgoolga Intersection Upgrade	2,143,600
360,000 Total	3,232,729
<u>Bridges, Jetty Structures & Boat Ramps</u>	
230,000 Melaleuca Footbridge	230,000
10,000 Lees Bridge Karangi	10,000
240,000	240,000
<u>Footpaths, Cycleways, Bus Shelters SAM</u>	
60,000 S7.11 Sandy Beach Reserve Footpath & Bridge	
600,000 Footpaths Program	
Melaleuca Bridge Shared Path	57,600
600,000 S7.11 Moonee Forest Cycleway	1,318,510
S7.11 West Woolgoolga Pedestrian / Cycleway Bridge	210,000
1,200,000 Total	1,586,110
<u>Parking</u>	
S7.11 Park Beach Car Parking	
0 Total	0
<u>Drainage</u>	
30,000 S7.11 North Bonville Stormwater Drainage	
S7.11 North Boambee (West) Flood Mitigation	239,594
Coffs Creek Stormwater Outlets Design	30,000
3,918,419 Flood Mitigation Works	1,531,872
3,948,419 Total	1,801,466
<u>Waste Planning & Delivery</u>	
337,578 Domestic Waste Planning & Delivery Deficit in Program	
Non Domestic Waste Planning & Delivery Deficit in Program	
337,578 Total	0
<u>Business Improvement</u>	
390,850 Ongoing Business Improvement	399,545
390,850 Total	399,545
<u>Holiday Parks & Reserves</u>	
200,000 S7.11 Recoup Woolgoolga Beach Reserve Improvements	
21,000 Marine Rescue - Arrawarra VMP	21,000
160,000 PB Villas (New)	
280,000 WB Villas (New)	
160,000 WL Villas (New)	
1,214,025 Deficit in Program - Park Beach Holiday Park	1,053,973
791,911 Deficit in Program - Sawtell Beach Holiday Park	
431,160 Deficit in Program - Wlga Beach Holiday Park	
Deficit in Program - Wlga Lakeside Holiday Park	
3,258,096 Total	1,074,973
<u>Coffs Harbour Regional Airport</u>	
Enterprise Park Land Development	4,500,000
2,795,597 Deficit in Program	1,115,756
2,795,597 Total	5,615,756
<u>Office of General Manager</u>	
3,309,793 Library & Art Gallery Additional Capital Services	
3,309,793 Total	0
25,594,952 Total Expenditure from Restricted	23,717,083

BUDGETTED INCOME TO BE RESTRICTED - WATER ACCOUNT

Adopted Cost Centre / Description 2020/21	2021/22
<u>Water</u>	
90,284 T2S Savings	90,284
90,284 Total	90,284
<u>Water Infrastructure Maintenance</u>	
2,700,000 Developer Contributions - S64	2,695,000
2,700,000 Total	2,695,000
<u>Untied Funding Program</u>	
421,000 Interest on Investments - Reserves	412,000
4,000 Interest on Investments - S64	3,550
425,000 Total	415,550
3,215,284 Total Income to be Restricted	3,200,834

BUDGETTED EXPENDITURE FROM RESTRICTED - WATER ACCOUNT

Adopted Cost Centre / Description 2020/21	2021/22
<u>Water Infrastructure Maintenance</u>	
1,555,153 Capital Infrastructure - Unexpended Loan	633,021
2,700,000 Capital Infrastructure - S64	2,350,000
4,255,153 Total	2,983,021
4,255,153 Total Expenditure from Restricted	2,983,021

BUDGETTED INCOME TO BE RESTRICTED - SEWER ACCOUNT

Adopted Cost Centre / Description 2020/21	2021/22
<u>Sewer</u>	
474,882 T2S Savings	474,882
474,882 Total	474,882
<u>Sewer Infrastructure Maintenance</u>	
342,385 Unexpended Loan	1,433,034
2,600,000 Developer Contributions - Sec 64	2,585,000
2,942,385 Total	4,018,034
<u>Untied Funding Program</u>	
667,000 Interest on Investments - Reserves	646,000
1,500 Interest on Investments - S64	1,500
668,500 Total	647,500
4,085,767 Total Income to be Restricted	5,140,416

BUDGETTED EXPENDITURE FROM RESTRICTED - SEWER ACCOUNT

Adopted Cost Centre / Description 2020/21	2021/22
<u>Sewer Infrastructure Maintenance</u>	
2,600,000 Capital Infrastructure - S64	2,350,000
2,600,000 Total	2,350,000
2,600,000 Total Expenditure from Restricted	2,350,000

BUDGETTED INCOME TO BE RESTRICTED - GENERAL ACCOUNT

Adopted	Draft
2020/21 Reserve	2021/22
32,213 CitySmart Solutions - Surplus in Program	0
0 CBD Masterplan Works - Surplus in Program	93,388
351,709 Coastal Works	728,459
1,184,826 Community Facilities - Surplus in Program	1,219,231
1,207,115 Non Domestic Waste - Surplus in Program	701,433
0 Domestic Waste - Surplus in Program	1,333,556
34,374 Employees Leave Entitlement	438,287
304,360 Environmental Lab - Surplus in Program	226,564
1,430,229 Environmental Levy	1,564,596
19,007 Holiday Parks - Surplus in Program	644,039
820,654 Infrastructure Renewal Fund	1,699,738
624,700 Interest on Reserves	606,000
141,029 Plant	108,124
0 Renewable Energy Fund	2,684
3,015,000 Section 7.11	3,800,000
120,000 Strategic Initiatives Fund	120,000
3,257,231 T2S Savings - General Fund	3,257,231
18,347 T2S Savings - Waste Fund	18,347
100,476 Unexpended Loan	96,379
12,661,270	16,658,056

BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT

2,795,597 Airport	1,115,756
2,656,450 Community Facilities	1,699,500
22,434 Contributions Received in Previous Years	0
337,578 Domestic Waste - Deficit in Program	0
927,553 Environmental Levy	1,564,595
2,458,096 Holiday Parks	1,074,973
1,837,873 Infrastructure Renewal Fund	908,000
10,000 Plant	4,810,000
43,650 Pine Ck Way Handover Funds	44,960
191,395 Renewable Energy Fund	100,000
915,000 Revotes Reserve	1,137,000
2,633,445 SRV Revotes Reserve	1,768,401
272,280 Sappire to Woolgoolga Handover funds	2,054,300
2,791,539 Section 7.11	4,377,246
83,000 Statagic Initiatives	995,000
3,700,643 T2S	399,545
3,918,419 Unexpended Loan	1,667,807
25,594,952	23,717,083

BUDGETTED INCOME TO BE RESTRICTED - WATER ACCOUNT

425,000 Interest on Reserves	415,550
2,700,000 Section 64 - Water	2,695,000
90,284 T2S Savings - Water Fund	90,284
3,215,284	3,200,834

BUDGETTED EXPENDITURE FROM RESTRICTED - WATER ACCOUNT

1,555,153 Unexpended Loan - Water	633,021
2,700,000 Section 64 - Water	2,350,000
4,255,153	2,983,021

BUDGETTED INCOME TO BE RESTRICTED - SEWER ACCOUNT

668,500 Interest on Reserves	647,500
2,600,000 Section 64 - Sewer	2,585,000
342,385 Unexpended Loan - Sewer	1,433,034
474,882 T2S Savings - Sewer Fund	474,882
4,085,767	5,140,416

BUDGETTED EXPENDITURE FROM RESTRICTED - SEWER ACCOUNT

0 Unexpended Loan - Sewer	0
2,600,000 Section 64 - Sewer	2,350,000
2,600,000	2,350,000

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Business Services 2021/22

Cost Centre 2000 ESTIMATE

Operating Expense

Lineitem

2000101 Business Services General 420,200

2000125 Business Services Recruitment Costs 18,700

2000497 Overheads Allocation 54,785

Total Operating Expense 493,685

OPERATING RESULT 493,685

2000 Business Services 493,685

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Financial Planning 2021/22

Cost Centre 2110 ESTIMATE

Operating Expense

Lineitem

2110101	Financial Planning General	916,007
2110102	Procurement Salaries	510,359
2110117	Contribution to Fire & Rescue NSW	538,347
2110118	Contribution to SES	113,230
2110135	EL Grants Programs	366,149
2110140	Stores Operating Expenses	13,040
2110141	Developer Contributions Plan Coordination	219,353
2110142	EL Financial Planning Projects	105,200
2110497	Overheads Allocation	489,400
2110711	Hockey Assoc Loan Interest Repays	2,134
2110713	Interest on Investments - General	28,800
2110714	Interest on Investments - Reserves	606,000
2110717	Interest on Investments - Sec 94	500,000

Total Operating Expense **4,408,019**

Operating Revenue

Lineitem

2110101	Financial Planning General	-72,700
2110135	EL Grants Programs	-366,149
2110140	Stores Operating Expenses	-12,800
2110141	Developer Contributions Plan Coordination	-219,077
2110142	EL Financial Planning Projects	-105,200
2110497	Overheads Allocation	-3,951,180
2110702	S7:11 Recoupment	-25,000
2110711	Hockey Assoc Loan Interest Repays	-2,134
2110713	Interest on Investments - General	-400,000
2110714	Interest on Investments - Reserves	-606,000
2110716	Administration Contributions Revenue	-4,971,592
2110717	Interest on Investments - Sec 94	-500,000
2110718	Financial Assistance Grant	-8,049,007
2110719	Dividend Revenue	-1,360,431

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Financial Planning 2021/22

Cost Centre 2110 ESTIMATE

2110730 Building Long Service Levy Income -8,030

Total Operating Revenue -20,649,300

OPERATING RESULT -16,241,281

Capital Expense

Lineitem

2110812 Hockey Assoc Loan Principal Repayments 21,070

2110817 Developer Contributions Income (General Fund) 3,300,000

Total Capital Expense 3,321,070

Capital Revenue

Lineitem

2110812 Hockey Assoc Loan Principal Repayments -21,070

2110817 Developer Contributions Income (General Fund) -3,300,000

Total Capital Revenue -3,321,070

CAPITAL RESULT 0

Reserve Expense

Lineitem

2110799 Transfer to and from Reserves 3,257,231

Total Reserve Expense 3,257,231

Reserve Revenue

Lineitem

Total Reserve Revenue 0

RESERVE MOVEMENTS 3,257,231

2110 Financial Planning -12,984,050

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Financial Support 2021/22

Cost Centre 2120 ESTIMATE

Operating Expense

Lineitem

2120101	Financial Support General	1,643,566
2120140	Valuation Fees	195,490
2120141	Asset Revaluation Fees	100,000
2120142	Australia Post - Agency Arrangement	57,120
2120143	Meter Reading	408,115
2120144	Rates Notices Printing & Stationery	145,460
2120498	Financial Support - Depreciation	883,790
2120720	General Fund Rates	100,000
2120741	EL Revenue	1,464,596

Total Operating Expense **4,998,137**

Operating Revenue

Lineitem

2120101	Financial Support General	-24,600
2120143	Meter Reading	-408,115
2120720	General Fund Rates	-35,344,185
2120721	General Rates - Pensioner Subsidy	-954,349
2120741	EL Revenue	-1,593,463
2120743	Extra Charges	-182,057

Total Operating Revenue **-38,506,769**

OPERATING RESULT **-33,508,632**

2120 **Financial Support** **-33,508,632**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Financial Logistics Property 2021/22

Cost Centre 2130 **ESTIMATE**

Operating Expense

Lineitem

2130101	Financial Logistics General	769,942
2130111	Loan Interest Repayments	27,276
2130141	Community Village Properties Operating	193,966
2130142	Buildings Operations	1,246,153
2130145	Bunker Cartoon Gallery Operating	260,000
2130146	City Hill Masterplan	45,000
2130150	Sawtell Toormina Sport/Rec Club Maint Cont'n	17,000
2130151	Coramba Sportsground Maint Cont'n	25,000
2130153	Morgans Rd Farm Operations	1,000
2130170	Furniture /Office Equip Minor Purchases	3,000
2130180	Pool Contractors Lease	122,900
2130497	Overheads Allocation	204,452
2130498	Depreciation	2,766,280
2130516	Public Amenities Expenses	491,350
2130743	Property Rentals	3,500

Total Operating Expense **6,176,819**

Operating Revenue

Lineitem

2130141	Community Village Properties Operating	-200,300
2130142	Buildings Operations	-496,740
2130145	Bunker Cartoon Gallery Operating	-200,000
2130146	City Hill Masterplan	-45,000
2130153	Morgans Rd Farm Operations	12,500
2130180	Pool Contractors Lease	-122,900
2130497	Overheads Allocation	-624,796
2130740	Mall Kiosk Table Rental	-30,600
2130742	State Park Admin Fees	-4,800
2130743	Property Rentals	-699,300
2130745	Outdoor Dining Income	-2,550

Total Operating Revenue **-2,414,486**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Financial Logistics Property 2021/22

Cost Centre 2130 ESTIMATE

OPERATING RESULT **3,762,333**

Capital Expense

Lineitem

2130512 Loan Principal Repayments 143,702

2130513 Sportz Central 6.3M Upgrade 3,000,000

2130518 Implement Masterplan for master key system 25,000

Total Capital Expense **3,168,702**

Capital Revenue

Lineitem

2130513 Sportz Central 6.3M Upgrade -3,000,000

Total Capital Revenue **-3,000,000**

CAPITAL RESULT **168,702**

2130 **Financial Logistics Property** **3,931,035**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Plant & Fleet Management 2021/22

Cost Centre 2131 **ESTIMATE**

Operating Expense

Lineitem

2131101	Plant and Fleet General	599,963
2131119	Dividend Payable to General a/c	783,050
2131140	Workshop Operating	54,750
2131141	Small Tools Operating	26,200
2131145	Major Plant Operating	5,956,100
2131146	Minor Plant Operating	73,014
2131147	Plant Safety Costs Operating	9,200
2131152	Contribution to Depot Expenses	34,159
2131497	Overheads Allocation	317,126
2131498	Depreciation	3,269,100
2131802	Contribution to Depot Upgrade	6,000

Total Operating Expense **11,128,662**

Operating Revenue

Lineitem

2131140	Workshop Operating	-2,100
2131145	Major Plant Operating	-6,015,200
2131146	Minor Plant Operating	-110,500
2131714	Interest on Investments	-300,000
2131731	Plant Recoveries Oncost Levy	-774,240
2131732	Rebates	-176,000
2131733	Leased Vehicle Recoveries	-427,900

Total Operating Revenue **-7,805,940**

OPERATING RESULT **3,322,722**

Capital Expense

Lineitem

2131540	Plant Replacement	2,348,100
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Total Capital Expense **2,348,100**

Capital Revenue

Lineitem

2131540	Plant Replacement	-1,327,100
2131541	Contributions to Additional Plant Purch.	-101,900

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Plant & Fleet Management 2021/22

Cost Centre 2131 ESTIMATE

Total Capital Revenue **-1,429,000**

CAPITAL RESULT **919,100**

Reserve Expense

Lineitem

2131799 Transfer to and from Reserves 108,124

Total Reserve Expense **108,124**

Reserve Revenue

Lineitem

Total Reserve Revenue **0**

RESERVE MOVEMENTS **108,124**

2131 **Plant & Fleet Management** **4,349,946**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Swimming Pools 2021/22

Cost Centre 2133 **ESTIMATE**

Operating Expense

Lineitem

2133100	Coffs - Swimming Pools Salaries	492,250
2133101	Coffs - Pool Operating	670,040
2133103	Coffs - Pool Pump & Equipment R&M	13,670
2133200	Sawtell - Swimming Pools Salaries	142,710
2133201	Sawtell - Pool Operating	103,020
2133203	Sawtell - Pool Pump & Equipment R&M	6,830
2133300	Wlga - Swimming Pools Salaries	159,030
2133301	Wlga - Pool Operating	99,960
2133303	Wlga - Pool Pump & Equipment R&M	6,835
2133497	Overheads Allocation	42,703

Total Operating Expense **1,737,048**

Operating Revenue

Lineitem

2133101	Coffs - Pool Operating	-260,000
2133105	Coffs - Pool Retail	-363,120
2133205	Sawtell - Pool Retail	-20,400
2133701	Coffs - Pools Income	-290,700
2133731	Sawtell - Pools Income	-111,180
2133761	Wlga - Pools Income	-115,260

Total Operating Revenue **-1,160,660**

OPERATING RESULT **576,388**

Capital Expense

Lineitem

2133501	Coffs - Pool Heating Installation	270,000
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Total Capital Expense **270,000**

Capital Revenue

Lineitem

2133501	Coffs - Pool Heating Installation	-270,000
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Total Capital Revenue **-270,000**

CAPITAL RESULT **0**

2133 **Swimming Pools** **576,388**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Business Systems 2021/22

Cost Centre 2230 ESTIMATE

Operating Expense

Lineitem

2230101	Business Systems General	2,058,664
2230140	Consultancy Costs	41,100
2230141	Computer Hardware Maintenance	66,500
2230142	Computer Software Operating	2,392,360
2230161	Rural House Numbering	300
2230162	Telephone Charges	133,500
2230498	Depreciation	499,800
2230702	IT Conference	120,000

Total Operating Expense **5,312,224**

Operating Revenue

Lineitem

2230497	Overheads Allocation	-5,787,437
2230701	Business System Income	-9,500
2230702	IT Conference	-120,000

Total Operating Revenue **-5,916,937**

OPERATING RESULT **-604,713**

Capital Expense

Lineitem

2230530	Computer Hardware and Software	881,300
2230541	Corporate Software Investment Fund	250,000

Total Capital Expense **1,131,300**

Capital Revenue

Lineitem

2230530	Computer Hardware and Software	-6,000
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Total Capital Revenue **-6,000**

CAPITAL RESULT **1,125,300**

2230 Business Systems **520,587**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Organisational Development 2021/22

Cost Centre 2300 ESTIMATE

Operating Expense

Lineitem

2300101	Organisational Development General	1,432,224
2300140	Health & Wellbeing Program	54,000
2300141	Occupation Health & Safety Act Exp	25,000
2300142	Recognition of Service/Incentives	12,300
2300143	Employee Assistance Program	25,625
2300144	Organisational Development Consulting	66,600
2300145	WHS/ Hazard & Risk Management	7,500
2300148	Oncost Recovery OD	2,870,196

Total Operating Expense 4,493,445

Operating Revenue

Lineitem

2300148	Oncost Recovery OD	-4,240,070
2300497	Overheads Allocation	-1,462,777
2300706	Contn to Allianz OH&S Projects	-125,000

Total Operating Revenue -5,827,847

OPERATING RESULT -1,334,402

2300 Organisational Development -1,334,402

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Customer Services 2021/22

Cost Centre 2400 **ESTIMATE**

Operating Expense

Lineitem

2400101	Customer Services General	2,891,077
2400140	Cemetery Plaques Administration	27,000
2400141	Postage, Office and Advertising Costs	142,750
2400142	Sundry Administration	27,800
2400150	Records Repository Project	22,000
2400497	Overheads Allocation	745,167

Total Operating Expense **3,855,794**

Operating Revenue

Lineitem

2400101	Customer Services General	-20,000
2400140	Cemetery Plaques Administration	-40,000
2400142	Sundry Administration	-350

Total Operating Revenue **-60,350**

OPERATING RESULT **3,795,444**

2400 **Customer Services** **3,795,444**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Sustainable Places 2021/22

Cost Centre 3000 **ESTIMATE**

Operating Expense

Lineitem

3000101 Sustainable Communities General 416,752

3000125 Sustainable Communities Recruitment Costs 15,000

3000497 Overheads Allocation 52,098

Total Operating Expense **483,850**

OPERATING RESULT **483,850**

3000 **Sustainable Places** **483,850**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Community and Cultural Services 2021/22

Cost Centre 3100 **ESTIMATE**

Operating Expense

Lineitem

3100101	Community/ Cultural Services General	503,700
3100102	MyCoffsConnect Subscription	20,900
3100114	Bushfire Community Resilience & Recovery Fund Strm 1	56,250
3100115	Bushfire Community Resilience & Recovery Fund Strm 2	128,000
3100497	Overheads Allocation	802,609

Total Operating Expense **1,511,459**

Operating Revenue

Lineitem

3100114	Bushfire Community Resilience & Recovery Fund Strm 1	-56,250
3100115	Bushfire Community Resilience & Recovery Fund Strm 2	-128,000

Total Operating Revenue **-184,250**

OPERATING RESULT **1,327,209**

3100 **Community and Cultural Services** **1,327,209**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Library Service 2021/22

Cost Centre 3112 **ESTIMATE**

Operating Expense

Lineitem

3112101	Library General	1,555,661
3112140	Toormina Branch Library Operating	40,602
3112141	Woolgoolga Branch Library Operating	41,440
3112142	City Centre Library Operating	60,810
3112143	Library IT Systems Operating	68,800
3112144	Library Book Purchases	228,700
3112150	Library & Art Gallery Additional Operating Services	1,000,893

Total Operating Expense **2,996,906**

Operating Revenue

Lineitem

3112144	Library Book Purchases	-194,230
3112731	Library Fees and Charges	-43,400

Total Operating Revenue **-237,630**

OPERATING RESULT **2,759,276**

Capital Expense

Lineitem

3112510	Library Asset Purchases	33,950
3112512	Local Priority Projects	59,468

Total Capital Expense **93,418**

Capital Revenue

Lineitem

3112512	Local Priority Projects	-59,468
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Total Capital Revenue **-59,468**

CAPITAL RESULT **33,950**

3112 Library Service **2,793,226**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Regional Gallery 2021/22

Cost Centre 3113 **ESTIMATE**

Operating Expense

Lineitem

3113101	Regional Art Gallery Operating	381,375
3113120	Regional Art Gallery Collections Management	5,000
3113125	Regional Art Gallery Exhibition Program	53,000
3113141	STILL Operating	60,000

Total Operating Expense **499,375**

Operating Revenue

Lineitem

3113101	Regional Art Gallery Operating	-11,970
3113141	STILL Operating	-15,000

Total Operating Revenue **-26,970**

OPERATING RESULT **472,405**

Capital Expense

Lineitem

3113505	Regional Gallery Art Storage	95,000
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Total Capital Expense **95,000**

Capital Revenue

Lineitem

3113505	Regional Gallery Art Storage	-95,000
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Total Capital Revenue **-95,000**

CAPITAL RESULT **0**

3113 **Regional Gallery** **472,405**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Jetty Theatre 2021/22

Cost Centre 3114 ESTIMATE

Operating Expense

Lineitem

3114142 JMT Operations 633,889

Total Operating Expense **633,889**

Operating Revenue

Lineitem

3114142 JMT Operations -248,549

Total Operating Revenue **-248,549**

OPERATING RESULT **385,340**

Capital Expense

Lineitem

3114520 JMT Improvements 60,940

Total Capital Expense **60,940**

CAPITAL RESULT **60,940**

3114 **Jetty Theatre** **446,280**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Museum 2021/22

Cost Centre 3115 **ESTIMATE**

Operating Expense

Lineitem

3115145	Museum Operating	411,627
3115146	Off-Site Storage for Museum Collection	100,000
3115147	Museum Operating Grants	44,300
3115149	Museum Systems	15,000

Total Operating Expense **570,927**

Operating Revenue

Lineitem

3115145	Museum Operating	-6,090
3115147	Museum Operating Grants	-44,300

Total Operating Revenue **-50,390**

OPERATING RESULT **520,537**

Capital Expense

Lineitem

3115525	Museum Permanent Exhibitions	734,606
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Total Capital Expense **734,606**

CAPITAL RESULT **734,606**

3115 **Museum** **1,255,143**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Community Venues 2021/22

Cost Centre 3116 ESTIMATE

Operating Expense

Lineitem

3116101 Community Venues General 276,902

3116143 Community Village Operating 87,500

Total Operating Expense 364,402

Operating Revenue

Lineitem

3116143 Community Village Operating -100,950

Total Operating Revenue -100,950

OPERATING RESULT 263,452

Capital Expense

Lineitem

3116504 Community Village Capital Works 31,800

Total Capital Expense 31,800

CAPITAL RESULT 31,800

3116 Community Venues 295,252

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Cultural & Creative Industries Development 2021/22

Cost Centre 3117 **ESTIMATE**

Operating Expense

Lineitem

3117101	Cultural & Creative Industries Development General	85,073
3117144	Arts & Cultural Development Grants	40,356
3117145	Arts Mid North Coast Contribution	15,750

Total Operating Expense **141,179**

Operating Revenue

Lineitem

Total Operating Revenue **0**

OPERATING RESULT **141,179**

3117 **Cultural & Creative Industries Developm** **141,179**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Lifeguards 2021/22

Cost Centre 3118 ESTIMATE

Operating Expense

Lineitem

3118140	Lifeguards Expenses	782,636
3118141	Lifeguard Strategic Plan	4,370
3118142	Lifeguard Structures & Facilities Maintenance	17,500
3118143	Remote Supervision	11,825
3118144	Beach Safety Education	20,000
3118146	Surf Life Saving Club Subsidies	50,488

Total Operating Expense **886,819**

Operating Revenue

Lineitem

3118144	Beach Safety Education	-15,000
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Total Operating Revenue **-15,000**

OPERATING RESULT **871,819**

Capital Expense

Lineitem

3118505	S7:11 Beach Storage Facilities & Sail	0
3118506	Beach Patrol Equipment	10,000

Total Capital Expense **10,000**

Capital Revenue

Lineitem

3118505	S7:11 Beach Storage Facilities & Sail	0
3118506	Beach Patrol Equipment	-10,000

Total Capital Revenue **-10,000**

CAPITAL RESULT **0**

3118 Lifeguards **871,819**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Sustainable Living & Community Programs 2021/22

Cost Centre 3119 **ESTIMATE**

Operating Expense

Lineitem

3119101	Sustainable Living & Community General	132,029
3119110	Road Safety Program RSO Salary & On-costs	73,280
3119112	Community Safety Program	1,120
3119140	EL Sustainable Living & Community Programs	109,500
3119145	Multicultural Programs	30,015
3119146	Indigenous Programs	1,530
3119147	Seniors Programs	4,895
3119148	Youth Programs	7,135
3119149	Awareness & Education Programs	2,450
3119150	Sustainable Living Programs	71,114
3119152	Disability Inclusion Programs	1,630

Total Operating Expense **434,698**

Operating Revenue

Lineitem

3119140	EL Sustainable Living & Community Programs	-109,500
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Total Operating Revenue **-109,500**

OPERATING RESULT **325,198**

3119 **Sustainable Living & Community Progra** **325,198**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Corporate Planning & Performance Reporting 2021/22

Cost Centre 3121 **ESTIMATE**

Operating Expense

Lineitem

3121101	Community Planning & Perform General	292,886
3121140	Community Strategic Plan	82,000
3121141	Community Satisfaction Survey	46,000
3121142	Community Wellbeing Survey	26,000
3121497	Overheads Allocation	139,400

Total Operating Expense **586,286**

Operating Revenue

Lineitem

3121140	Community Strategic Plan	-82,000
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Total Operating Revenue **-82,000**

OPERATING RESULT **504,286**

3121 Corporate Planning & Performance Reporting **504,286**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Community Planning & Commissioning 2021/22

Cost Centre 3122 **ESTIMATE**

Operating Expense

Lineitem

3122101	Community Plan & Commission General	383,238
3122142	Access and Inclusion Planning	46,580
3122144	Multicultural Planning	1,690
3122145	Indigenous Planning	12,550
3122146	Social Planning	20,000
3122151	Disability Access Plan & Audit	45,000
3122155	Community Services Projects	21,660
3122156	Donations Program	124,850

Total Operating Expense **655,568**

Operating Revenue

Lineitem

3122146	Social Planning	-20,000
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Total Operating Revenue **-20,000**

OPERATING RESULT **635,568**

Capital Expense

Lineitem

Total Capital Expense **0**

CAPITAL RESULT **0**

3122 **Community Planning & Commissioning** **635,568**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Corporate Sustainability 2021/22

Cost Centre 3123 ESTIMATE

Operating Expense

Lineitem

3123101	Corporate Sustainability General	108,343
3123140	Regional State of the Environment Reporting	0
3123141	Corporate Emissions Reporting	15,000
3123142	REERP	232,009
3123143	Corporate Sustainability Initiatives	26,800

Total Operating Expense 382,152

Operating Revenue

Lineitem

3123142	REERP	-231,072
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Total Operating Revenue -231,072

OPERATING RESULT 151,080

Capital Expense

Lineitem

Total Capital Expense	0
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Capital Revenue

Lineitem

Total Capital Revenue	0
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CAPITAL RESULT 0

Reserve Expense

Lineitem

3123799	Transfer to and from Reserves	99,063
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Total Reserve Expense 99,063

Reserve Revenue

Lineitem

3123799	Transfer to and from Reserves	-100,000
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Total Reserve Revenue -100,000

RESERVE MOVEMENTS -937

3123 Corporate Sustainability 150,143

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Local Planning 2021/22

Cost Centre 3210 **ESTIMATE**

Operating Expense

Lineitem

3210101	Local Planning General	1,476,780
3210105	Flood subscriptions / licences	10,400
3210141	Heritage Program	19,750
3210145	Planning Studies	130,000
3210160	EL Local Planning Projects	100,000
3210161	EL Orara River Rehab Project	212,000
3210162	EL Planning - Management of Biodiversity	131,200
3210190	Coastal Hazard & Estuary Studies	130,000
3210497	Overheads Allocation	233,988

Total Operating Expense **2,444,118**

Operating Revenue

Lineitem

3210101	Local Planning General	-8,000
3210141	Heritage Program	-6,000
3210160	EL Local Planning Projects	-100,000
3210161	EL Orara River Rehab Project	-212,000
3210162	EL Planning - Management of Biodiversity	-131,200
3210190	Coastal Hazard & Estuary Studies	-80,000

Total Operating Revenue **-537,200**

OPERATING RESULT **1,906,918**

Capital Expense

Lineitem

Total Capital Expense **0**

Capital Revenue

Lineitem

Total Capital Revenue **0**

CAPITAL RESULT **0**

3210 **Local Planning** **1,906,918**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Development Assesment 2021/22

Cost Centre 3220 ESTIMATE

Operating Expense

Lineitem

3220101 Development Assesment General 2,747,614

3220497 Overheads Allocation 301,824

Total Operating Expense 3,049,438

Operating Revenue

Lineitem

3220101 Development Assesment General -41,500

3220730 Development Assesment Income -1,692,680

Total Operating Revenue -1,734,180

OPERATING RESULT 1,315,258

3220 Development Assesment 1,315,258

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Compliance & Regulatory Enforcement 2021/22

Cost Centre 3230 **ESTIMATE**

Operating Expense

Lineitem

3230101	Compliance & Regulatory Enforcement General	1,354,938
3230140	Animal Impounding	222,100
3230141	Parking Operating & Fines	142,003
3230497	Overheads Allocation	400,639

Total Operating Expense **2,119,680**

Operating Revenue

Lineitem

3230140	Animal Impounding	-151,400
3230141	Parking Operating & Fines	-350,100
3230721	Ordinance Inspection Fines	-71,300
3230722	Pool Inspections & Certifications	-75,500
3230723	Fire Services Certifications	-32,500

Total Operating Revenue **-680,800**

OPERATING RESULT **1,438,880**

Capital Expense

Lineitem

3230520	Equipment Purchases	4,000
3230525	Animal Impounding Facility Construction	1,250,000

Total Capital Expense **1,254,000**

Capital Revenue

Lineitem

3230525	Animal Impounding Facility Construction	-1,250,000
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Total Capital Revenue **-1,250,000**

CAPITAL RESULT **4,000**

3230 Compliance & Regulatory Enforcement **1,442,880**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Environmental & Public Health 2021/22

Cost Centre 3231 **ESTIMATE**

Operating Expense

Lineitem

3231101	Environmental & Public Health General	651,340
3231144	Domestic Sewage Systems Supervision	250,809
3231732	Sewer Fees	86,868

Total Operating Expense **989,017**

Operating Revenue

Lineitem

3231101	Environmental & Public Health General	-21,600
3231144	Domestic Sewage Systems Supervision	-408,754
3231721	Miscellaneous Income	-3,500
3231723	Caravan Park/ Camping Ground Renewals	-10,400
3231725	Contribution Water Sampling fr Water	-31,900
3231731	Licence Fees	-80,000
3231732	Sewer Fees	-85,100
3231733	Drainage Diagram Fees	-78,600

Total Operating Revenue **-719,854**

OPERATING RESULT **269,163**

Capital Expense

Lineitem

Total Capital Expense **0**

CAPITAL RESULT **0**

3231 Environmental & Public Health **269,163**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Industry & Destination Development 2021/22

Cost Centre 3310 **ESTIMATE**

Operating Expense

Lineitem

3310101	Industry & Destination Development General	1,091,002
3310142	Trade Engagement & Famils	21,200
3310143	Collateral	25,700
3310146	Campaigns - Destination	191,100
3310148	Campaigns - Co-op	11,800
3310150	Database - CRM - Website	29,900
3310151	Sawtell & Woolgoolga Chamber of Commerce	23,500
3310154	Tourism Strategy 2020 Implementation	50,000
3310155	Economic Development Strategy	21,200
3310159	Food Sector	33,700
3310163	Enterprise Development	60,400
3310164	Social Media E-News	10,000
3310165	Six Degrees Co-Working Hubs	20,000
3310497	Overheads Allocation	172,689

Total Operating Expense **1,762,191**

Operating Revenue

Lineitem

3310159	Food Sector	-10,700
3310165	Six Degrees Co-Working Hubs	-9,000
3310720	Economic Development Special Rate Variation	-132,487

Total Operating Revenue **-152,187**

OPERATING RESULT **1,610,004**

Capital Expense

Lineitem

Total Capital Expense **0**

CAPITAL RESULT **0**

3310 Industry & Destination Development **1,610,004**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Events 2021/22

Cost Centre 3320 **ESTIMATE**

Operating Expense

Lineitem

3320101	Major Events General	1,135,371
3320141	Events	36,300
3320142	Business Events Support	70,000
3320144	Events Marketing	623,000
3320145	Events Support	79,506
3320497	Overheads Allocation	419,525

Total Operating Expense **2,363,702**

Operating Revenue

Lineitem

3320141	Events	-36,300
3320142	Business Events Support	-70,000
3320145	Events Support	-59,506

Total Operating Revenue **-165,806**

OPERATING RESULT **2,197,896**

Capital Expense

Lineitem

3320521	RSIF - Stadium Drive - Coffs Coast Regional Sports Hub	600,000
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Total Capital Expense **600,000**

Capital Revenue

Lineitem

3320521	RSIF - Stadium Drive - Coffs Coast Regional Sports Hub	-600,000
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Total Capital Revenue **-600,000**

CAPITAL RESULT **0**

3320 **Events** **2,197,896**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

International Stadium		2021/22
Cost Centre 3322		ESTIMATE
Operating Expense		
<u>Lineitem</u>		
3322112	Loan 475 Interest Repayments	206,066
3322140	Food & Beverage	372,885
3322141	Stadium Operating Costs	1,027,003
3322142	Stadium Sponsorship & Signage	52,800
3322143	The Hub Operating Costs	77,600
3322145	Regional Sports Hub Operating Costs	153,000
3322148	CCSLP Precinct Master Plan / Plan of Management	100,000
3322498	Depreciation	0
Total Operating Expense		1,989,354
Operating Revenue		
<u>Lineitem</u>		
3322140	Food & Beverage	-460,400
3322141	Stadium Operating Costs	-21,100
3322142	Stadium Sponsorship & Signage	-91,600
3322143	The Hub Operating Costs	-79,500
3322145	Regional Sports Hub Operating Costs	-69,750
3322148	CCSLP Precinct Master Plan / Plan of Management	-40,000
Total Operating Revenue		-762,350
OPERATING RESULT		1,227,004
Capital Expense		
<u>Lineitem</u>		
3322513	Loan 475 Principal Repayments	166,460
3322520	CEX Stadium & CCSLP 1 Sand Grooving	90,000
Total Capital Expense		256,460
Capital Revenue		
<u>Lineitem</u>		
3322520	CEX Stadium & CCSLP 1 Sand Grooving	-90,000
Total Capital Revenue		-90,000
CAPITAL RESULT		166,460
3322	International Stadium	1,393,464

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Local Sport 2021/22

Cost Centre 3323 ESTIMATE

Operating Expense

Lineitem

3323143	Sport Facilities & Ovals	563,215
3323144	Wiigulga Sports Complex Operating	0
3323148	Sports Facility Plan	75,000
3323150	Woolgoolga Sports Council Inc Contrib.	77,800
3323825	Proposed Loan Drawdown - Wiigulga Sports Complex	47,898

Total Operating Expense **763,913**

Operating Revenue

Lineitem

3323143	Sport Facilities & Ovals	-88,000
3323144	Wiigulga Sports Complex Operating	0

Total Operating Revenue **-88,000**

OPERATING RESULT **675,913**

Capital Expense

Lineitem

3323513	Toormina Oval New Amenities	288,000
3323515	Wiigulga Multi Purpose Centre	19,032,856
3323825	Proposed Loan Drawdown - Wiigulga Sports Complex	82,593

Total Capital Expense **19,403,449**

Capital Revenue

Lineitem

3323513	Toormina Oval New Amenities	-288,000
3323515	Wiigulga Multi Purpose Centre	-14,867,856
3323825	Proposed Loan Drawdown - Wiigulga Sports Complex	-4,165,000

Total Capital Revenue **-19,320,856**

CAPITAL RESULT **82,593**

3323 Local Sport **758,506**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Sustainable Infrastructure 2021/22

Cost Centre 4000 **ESTIMATE**

Operating Expense

Lineitem

4000101	Sustainable Infrastructure General	512,010
4000125	Sustainable Infrastructure Recruitment Costs	25,000
4000151	Contribution to RFS	751,584
4000152	Brigade Stations Operating	76,697
4000200	Fire Attend by Council Volunteer Staff	1,200
4000201	Bushfire Vehicle Operating	205,420
4000202	Equipment R & M	2,000
4000497	Overheads Allocation	122,108
4000498	Depreciation - RFS	968,300

Total Operating Expense **2,664,319**

Operating Revenue

Lineitem

4000151	Contribution to RFS	-381,800
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Total Operating Revenue **-381,800**

OPERATING RESULT **2,282,519**

Capital Expense

Lineitem

4000530	Rural Fire Equip Issues	119,000
4000531	New Vehicles Rural Fire Service	141,000

Total Capital Expense **260,000**

Capital Revenue

Lineitem

4000530	Rural Fire Equip Issues	-119,000
4000531	New Vehicles Rural Fire Service	-141,000

Total Capital Revenue **-260,000**

CAPITAL RESULT **0**

4000 Sustainable Infrastructure **2,282,519**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Infrastructure Construction & Maintenance 2021/22

Cost Centre 4100 **ESTIMATE**

Operating Expense

Lineitem

4100101	Infrastructure Constructn & Maint General	1,061,534
4100142	Emergency Management	5,700
4100144	Depot Expenses	297,944
4100497	Overheads Allocation	137,934

Total Operating Expense **1,503,112**

Operating Revenue

Lineitem

4100143	Building Activities within Road Reserves	-34,200
4100722	Contrib from Plant for Depot Expenses	-34,159

Total Operating Revenue **-68,359**

OPERATING RESULT **1,434,753**

Capital Expense

Lineitem

4100521	Depot Improvements	18,000
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Total Capital Expense **18,000**

Capital Revenue

Lineitem

4100821	Contrib to Depot Upgrade	-18,000
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Total Capital Revenue **-18,000**

CAPITAL RESULT **0**

4100 Infrastructure Construction & Maintenance **1,434,753**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

CW Commercial Works 2021/22

Cost Centre 4111 ESTIMATE

Operating Expense

Lineitem

4111119	Dividend Payable to General a/c	415,684
4111141	Coastal Works Operating	17,128
4111142	External Plant Hire	2,000
4111143	Coastal Works Bridges Activities	5,500,000
4111144	Coffs Bypass Water Utilities Relocation	10,000,000
4111145	Coastal Works Business Activities (CWBA)	750,000
4111146	RFS Heavy Vehicle Servicing Expenses	139,450
4111148	Mechanical / Electrical Commercial Works Operations	60,500
4111497	Overheads Allocation	443,741
4111521	Howard St Quarry	300,700

Total Operating Expense 17,629,203

Operating Revenue

Lineitem

4111142	External Plant Hire	-2,200
4111143	Coastal Works Bridges Activities	-6,545,000
4111144	Coffs Bypass Water Utilities Relocation	-12,000,000
4111145	Coastal Works Business Activities (CWBA)	-900,000
4111146	RFS Heavy Vehicle Servicing Expenses	-180,000
4111148	Mechanical / Electrical Commercial Works Operations	-70,200
4111521	Howard St Quarry	-360,000

Total Operating Revenue -20,057,400

OPERATING RESULT -2,428,197

Reserve Expense

Lineitem

4111799	Transfer to and from Reserves	2,428,197
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Total Reserve Expense 2,428,197

RESERVE MOVEMENTS 2,428,197

4111 CW Commercial Works 0

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Infrastructure Maintenance Water 2021/22

Cost Centre 4120 **ESTIMATE**

Operating Expense

Lineitem

4120101	Infrastructure Maintenance Water General	1,145,100
4120111	Water Loan Interest Repayments	2,849,861
4120116	Meter Reading Contn to Finance	311,715
4120119	Dividend	1,601,867
4120141	Dams Operations	221,813
4120142	Water Reservoirs	350,330
4120143	Water Pump Stations	200,000
4120144	Water Mains	1,000,000
4120145	Water Services	870,200
4120148	Water Efficiency	6,000
4120149	RWS - Operation & Maintenance	543,500
4120150	Water Quality Monitoring	20,984
4120151	Meter Disconnect / Reconnections / R&M	111,200
4120152	Contribution to Works	60,000
4120155	Standpipe Water	175,700
4120156	Pressure Testing	10,000
4120157	Retic Pump Stations & Chlorination Plant	20,000
4120159	Water Treatment Plant	1,852,311
4120161	Meter Exchange Program	300,000
4120172	Cont'n to EL Orara River Project	100,000
4120174	Contribution to Developer Services Plan	27,772
4120497	Overheads Allocation	727,809
4120498	Depreciation	7,135,100
4120714	Water Interest on Investments - Reserves	412,000
4120717	Water Interest on Investments - S64	3,550
Total Operating Expense		20,056,812

Operating Revenue

Lineitem

4120151	Meter Disconnect / Reconnections / R&M	-9,500
4120152	Contribution to Works	-60,000

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Infrastructure Maintenance Water 2021/22

Cost Centre 4120 **ESTIMATE**

4120155	Standpipe Water	-199,900
4120156	Pressure Testing	-10,000
4120713	Water Interest on Investments - Revenue	-716,000
4120714	Water Interest on Investments - Reserves	-212,000
4120717	Water Interest on Investments - S64	-8,550
4120722	Occupational Lease Revenue	-86,700
4120734	Water Access Charges	-4,584,068
4120735	Water Rates Pensioner Subsidy	-298,414
4120736	Water Usage Charges	-17,928,392

Total Operating Revenue **-24,113,524**

OPERATING RESULT **-4,056,712**

Capital Expense

Lineitem

4120512	Water Loan Principal Repayments	5,995,361
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Total Capital Expense **5,995,361**

CAPITAL RESULT **5,995,361**

4120 Infrastructure Maintenance Water **1,938,649**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Infrastructure Maintenance Sewer 2021/22

Cost Centre 4121 **ESTIMATE**

Operating Expense

Lineitem

4121101	Infrastructure Maintenance Sewer General	1,259,074
4121103	Infrastructure Maintenance Sewer Other Operating	71,800
4121104	House Sewer Connection Inflow - Operating	749,748
4121111	Sewer Loan Interest Repayment	3,234,315
4121119	Dividend	2,643,458
4121142	Sewer Operations	1,488,900
4121143	Reuse Pipework	152,875
4121144	External Works	35,000
4121149	Biosolids Disposal	623,300
4121150	Pump Out Sullage Collection	121,100
4121154	Cont'n to Developer Services Plan Admin	27,772
4121157	Sewer Treatment Works Operating	4,768,101
4121497	Overheads Allocation	786,793
4121498	Depreciation	11,610,700
4121714	Water Interest on Investments - Reserves	646,000
4121717	Water Interest on Investments - S64	1,500

Total Operating Expense **28,220,436**

Operating Revenue

Lineitem

4121141	Sullage Collection	-3,342
4121144	External Works	-35,000
4121145	Sewer Rental Properties	-36,400
4121713	Water Interest on Investments - Revenue	-741,000
4121714	Water Interest on Investments - Reserves	-696,000
4121717	Water Interest on Investments - S64	-20,000
4121720	Sewer EPL Loan Interest Income	-360,150
4121721	Effluent Collection & Disposal Revenue	-82,300
4121722	Private Pump Station Application & Manag	-5,200
4121738	Sewer Access Charge	-30,844,035
4121739	Sewer Rates Pensioner Subsidy	-254,293

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Infrastructure Maintenance Sewer 2021/22

Cost Centre 4121 **ESTIMATE**

4121742 Sewer Non Rateable Charges -847,718

4121744 Trade Waste Annual & Usage Charges -569,554

Total Operating Revenue **-34,494,992**

OPERATING RESULT **-6,274,556**

Capital Expense

Lineitem

4121158 Contribution to Amenity Pump Stations 141,000

4121512 Sewer Loan Principal Repayments 6,869,515

4121520 House Sewer Connection Inflow - Capital 400,000

Total Capital Expense **7,410,515**

CAPITAL RESULT **7,410,515**

4121 Infrastructure Maintenance Sewer **1,135,959**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Open Space Maintenance 2021/22

Cost Centre 4131 **ESTIMATE**

Operating Expense

Lineitem

4131101	Open Space General	797,310
4131120	Litter Bin Collections - Streets & Parks	517,300
4131141	Regional Parks Operating	369,870
4131142	State Parks Operating	539,020
4131145	General Parks Operating	1,572,710
4131148	Botanic Gardens Operating	468,434
4131151	Cemeteries Operating	356,932
4131154	Parks Depot Operating	113,860
4131155	FOP Program Coordinator	15,100
4131159	Noxious Weeds Control	406,700
4131180	RMS Highway Gardens Lyons to Sapphire	120,100
4131181	SH10 Corridor Maintenance	28,500
4131182	External Business Activities	196,100
4131189	Greenery for our Grey Nomads (part grant)	74,201
4131201	EL Bushland Weed Eradication	229,600
4131202	EL Manag Key Environmental Weeds within Cncl Manag Land	114,946
4131203	EL Supporting Community Action in Coffs LGA	234,100
4131207	EL Nth Coast Regional Bot Garden Education Officer	21,900
4131498	Depreciation	1,973,900

Total Operating Expense **8,150,583**

Operating Revenue

Lineitem

4131142	State Parks Operating	-7,400
4131145	General Parks Operating	-56,200
4131151	Cemeteries Operating	-294,400
4131159	Noxious Weeds Control	-140,100
4131180	RMS Highway Gardens Lyons to Sapphire	-120,100
4131182	External Business Activities	-175,300
4131189	Greenery for our Grey Nomads (part grant)	-74,201
4131201	EL Bushland Weed Eradication	-229,600

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Open Space Maintenance 2021/22

Cost Centre 4131 ESTIMATE

4131202 EL Manag Key Environmental Weeds within Cncl Manag Land -114,946

4131203 EL Supporting Community Action in Coffs LGA -234,100

4131207 EL Nth Coast Regional Bot Garden Education Officer -21,900

Total Operating Revenue -1,468,247

OPERATING RESULT 6,682,336

4131 **Open Space Maintenance** 6,682,336

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Roads Maintenance 2021/22

Cost Centre 4132 **ESTIMATE**

Operating Expense

Lineitem

4132139	Traffic Committee & Road Naming	89,700
4132141	Local Road Maintenance	4,566,582
4132144	Local Road Traffic Facilities Block Grant	184,000
4132147	Regional Road Block Grant	705,068
4132150	Harbour Drive R&M	233,700
4132160	SH10 Handover Works	10,100
4132162	Pine Creek Way Handover Works (Maint/Op)	44,960
4132163	Solitary Islands Way Handover Works	200,600
4132170	Transfer Bins Delivery/Emptying	56,900
4132171	Street Cleaning	359,364
4132498	Depreciation	10,050,650

Total Operating Expense **16,501,624**

Operating Revenue

Lineitem

4132144	Local Road Traffic Facilities Block Grant	-184,000
4132147	Regional Road Block Grant	-940,000
4132160	SH10 Handover Works	-10,100
4132162	Pine Creek Way Handover Works (Maint/Op)	-44,960
4132163	Solitary Islands Way Handover Works	-200,600

Total Operating Revenue **-1,379,660**

OPERATING RESULT **15,121,964**

4132 **Roads Maintenance** **15,121,964**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Bridges, Jetty Structures & Boat Ramps Maintenance 2021/22

Cost Centre **4133** ESTIMATE

Operating Expense

Lineitem

4133141 Bridge Maintenance 160,100

4133142 Boat Ramp & Fixtures Operating & Maint 108,200

4133143 Historical Jetty Operating & Maint 66,330

4133498 Depreciation 1,231,900

Total Operating Expense 1,566,530

OPERATING RESULT 1,566,530

4133 **Bridges, Jetty Structures & Boat Ramps]** 1,566,530

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Footpaths, Cycleways & Bus Shelters Maintenance 2021/22

Cost Centre 4134 **ESTIMATE**

Operating Expense

Lineitem

4134101	Footpaths, Cycleways & Bus Shelters General	5,400
4134141	Street Furniture Operating & Maint	84,100
4134142	Footpaths Operating & Maintenance	237,250
4134143	Cycleways Operating & Maintenance	95,150
4134498	Depreciation	1,392,850
4134710	Bus Shelter advertising revenue	5,000

Total Operating Expense **1,819,750**

Operating Revenue

Lineitem

4134710	Bus Shelter advertising revenue	-19,400
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Total Operating Revenue **-19,400**

OPERATING RESULT **1,800,350**

4134 **Footpaths, Cycleways & Bus Shelters Ma** **1,800,350**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Parking Maintenance 2021/22

Cost Centre 4135 **ESTIMATE**

Operating Expense

Lineitem

4135141 General Carpark Operating & Maint 342,270

4135142 Multi-story Carpark Operating & maint 138,700

4135143 Ground Level Carparks Operating & Maint 28,200

Total Operating Expense **509,170**

OPERATING RESULT **509,170**

4135 **Parking Maintenance** **509,170**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Drainage Maintenance 2021/22

Cost Centre 4136 ESTIMATE

Operating Expense

Lineitem

4136141 Drainage Operating & Maintenance 305,700

Total Operating Expense 305,700

OPERATING RESULT 305,700

4136 **Drainage Maintenance** 305,700

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Quarries 2021/22

Cost Centre 4138 **ESTIMATE**

Operating Expense

Lineitem

4138142 Quarries Operations 15,000

Total Operating Expense **15,000**

Operating Revenue

Lineitem

4138142 Quarries Operations -15,000

Total Operating Revenue **-15,000**

OPERATING RESULT **0**

4138 Quarries **0**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Pumping Stations & Telemetry Operating 2021/22

Cost Centre 4143 ESTIMATE

Operating Expense

Lineitem

4143143 Pumping Station Operating 2,737,894

4143144 Telemetry Operating 237,955

4143497 Overheads Allocation 380,796

Total Operating Expense 3,356,645

Operating Revenue

Lineitem

Total Operating Revenue 0

OPERATING RESULT 3,356,645

4143 Pumping Stations & Telemetry Operating 3,356,645

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Strategic Asset Management 2021/22

Cost Centre 4200 ESTIMATE

Operating Expense

Lineitem

4200101 Strategic Asset Management General 312,000

4200497 Overheads Allocation 33,551

Total Operating Expense 345,551

Operating Revenue

Lineitem

Total Operating Revenue 0

OPERATING RESULT 345,551

4200 Strategic Asset Management 345,551

ADOPTED 1 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Financial Sustainability 14/15 & 15/16 SRV		2021/22
Cost Centre 4201		ESTIMATE
Operating Expense		
<u>Lineitem</u>		
4201142	Roads Maintenance	609,670
4201143	Asset Management Expenditure	217,320
4201144	Buildings Maintenance	576,010
Total Operating Expense		1,403,000
Operating Revenue		
<u>Lineitem</u>		
4201721	Funding - 15/16 SRV Revenue	-4,821,115
4201722	Funding - 14/15 SRV Revenue	-2,377,562
Total Operating Revenue		-7,198,677
OPERATING RESULT		-5,795,677
Capital Expense		
<u>Lineitem</u>		
4201521	Road Pavement Renewals	2,516,920
4201522	Open Space Assets	3,076,663
4201523	Building Renewals	2,976,231
4201524	Other Transport Assets New/Upgrade	264,000
4201525	Car Park Assets New/Upgrade	182,000
4201526	Guardrail Assets New/Upgrade	119,800
4201527	Kerb Assets New/Upgrade	383,225
4201528	Footpath & Cycleway Assets New/Upgrade	104,740
Total Capital Expense		9,623,579
Capital Revenue		
<u>Lineitem</u>		
4201521	Road Pavement Renewals	-428,281
4201522	Open Space Assets	-2,134,945
4201523	Building Renewals	-1,186,676
4201525	Car Park Assets New/Upgrade	-77,000
4201527	Kerb Assets New/Upgrade	-76,000
Total Capital Revenue		-3,902,902
CAPITAL RESULT		5,720,677
4201	Financial Sustainability 14/15 & 15/16 SR	-75,000

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Community Facilities 2021/22

Cost Centre 4202 ESTIMATE

Operating Expense

Lineitem

4202143 City Park (Brelsford) Operations 96,280

4202148 Cont'n to Loan Repayments for Jetty Foreshores Project 273,562

Total Operating Expense 369,842

Operating Revenue

Lineitem

4202714 Interest on Investments -74,000

4202720 Rate Variation Additional Revenue -2,155,723

Total Operating Revenue -2,229,723

OPERATING RESULT -1,859,881

Capital Expense

Lineitem

4202521 Community Grants Funding Pool 340,650

4202522 Public Amenities Upgrade Program 887,000

Total Capital Expense 1,227,650

Capital Revenue

Lineitem

4202522 Public Amenities Upgrade Program -180,000

4202801 Amenities cont from Water & Sewer -141,000

Total Capital Revenue -321,000

CAPITAL RESULT 906,650

Reserve Expense

Lineitem

4202799 Transfer to and from Reserves 1,219,231

Total Reserve Expense 1,219,231

RESERVE MOVEMENTS 1,219,231

4202 Community Facilities 266,000

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

CBD Masterplan Works 2021/22

Cost Centre 4203 **ESTIMATE**

Operating Expense

Lineitem

4203142	Marketing	50,000
4203143	Saturday Markets	105,000
4203144	Activation Operating	0

Total Operating Expense **155,000**

Operating Revenue

Lineitem

4203143	Saturday Markets	-10,000
4203720	CBD Special Rate Variation	-829,578

Total Operating Revenue **-839,578**

OPERATING RESULT **-684,578**

Capital Expense

Lineitem

4203525	Street Furniture	50,000
4203531	Shade Sail	0
4203534	Park Avenue upgrade and landscaping	0
4203536	Contingency (Capital)	26,107
4203560	Street Reconfiguration	100,000

Total Capital Expense **176,107**

Capital Revenue

Lineitem

4203560	Street Reconfiguration	0
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Total Capital Revenue **0**

CAPITAL RESULT **176,107**

Reserve Expense

Lineitem

4203799	Transfer to and from Reserves	508,471
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Total Reserve Expense **508,471**

Reserve Revenue

Lineitem

4203799	Transfer to and from Reserves	0
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Total Reserve Revenue **0**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

CBD Masterplan Works 2021/22

Cost Centre 4203 ESTIMATE

RESERVE MOVEMENTS 508,471

4203 **CBD Masterplan Works** **0**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Jetty Foreshores Project 2021/22

Cost Centre 4204 **ESTIMATE**

Operating Expense

Lineitem

4204111 Loan Interest Repayments 33,083

4204143 Jetty Walkway Maintenance Costs 431,052

Total Operating Expense **464,135**

Operating Revenue

Lineitem

4204716 Cont'n from Comm Facilities Program - Loan Repayments -273,502

Total Operating Revenue **-273,502**

OPERATING RESULT **190,633**

Capital Expense

Lineitem

4204512 Loan Principal Repayment 240,419

4204524 Stage 5 Jetty Foreshores Carpark 305,935

4204530 Jetty Strip Detailed Design 1,000,000

Total Capital Expense **1,546,354**

Capital Revenue

Lineitem

4204524 Stage 5 Jetty Foreshores Carpark -305,935

4204530 Jetty Strip Detailed Design -1,000,000

Total Capital Revenue **-1,305,935**

CAPITAL RESULT **240,419**

4204 Jetty Foreshores Project **431,052**

ADOPTED 1 YEAR DETAILED BUDGET

Coffs Harbour City Council

Open Space Infrastructure		2021/22
Cost Centre 4211		ESTIMATE
Capital Expense		
<u>Lineitem</u>		
4211501	Regional Parks Capital	50,000
4211526	Community Development Grant	105,000
4211527	SCCF - Open Spaces	860,000
4211555	S7:11 H3 Coffs Creek Estuary CZ Grant	86,002
4211557	S7:11 Community Facilities	0
4211558	S7:11 Open Space	1,682,160
4211559	S7:11 West Coffs Community Park	200,000
4211560	S7:11 Beach Protection Works	0
4211574	S7:11 Combine St Oval Earthworks	0
4211578	S7:11 Polwarth Drive Sportsground Works	0
4211579	S7:11 Coramba Recreation Reserve Drainage	10,719
4211580	Graff Ave, Toormina Rec Res Upgrade	152,500
Total Capital Expense		3,146,381
Capital Revenue		
<u>Lineitem</u>		
4211501	Regional Parks Capital	-50,000
4211526	Community Development Grant	-105,000
4211527	SCCF - Open Spaces	-860,000
4211555	S7:11 H3 Coffs Creek Estuary CZ Grant	-27,002
4211557	S7:11 Community Facilities	0
4211558	S7:11 Open Space	-1,682,160
4211559	S7:11 West Coffs Community Park	-200,000
4211560	S7:11 Beach Protection Works	0
4211574	S7:11 Combine St Oval Earthworks	0
4211579	S7:11 Coramba Recreation Reserve Drainage	-10,719
4211580	Graff Ave, Toormina Rec Res Upgrade	-152,500
Total Capital Revenue		-3,087,381
CAPITAL RESULT		59,000
4211	Open Space Infrastructure	59,000

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Roads Infrastructure 2021/22

Cost Centre 4212 **ESTIMATE**

Operating Expense

Lineitem

4212497 Overheads Allocation 1,801,689

Total Operating Expense **1,801,689**

OPERATING RESULT **1,801,689**

Capital Expense

Lineitem

4212521 RMS - Black Spot Program 216,076

4212522 Regional Roads Repair Program 443,770

4212523 3 X 3 RMS Block Grant 0

4212524 Fixing Local Roads 236,498

4212525 Transport Other 460,000

4212532 Road Intersection 5,004,000

4212540 Sealed Road Reseals 1,902,230

4212541 Unsealed Rds Gravel Resheet 318,573

4212543 Sealed Roads Rehabilitation (R2R) 1,570,845

4212545 Road Safety Projects 691,795

4212551 S7:11 Local Collector Roads - West Coffs 0

4212553 S7:11 Corindi Roads 0

4212554 S7:11 Park Beach Traffic Facilities 15,000

4212555 S7:11 Hearnese Lake Transport & Traffic 0

4212556 S7:11 South Coffs Roads 0

4212559 S7:11 West Wlga Traffic Facilities 0

4212560 S7:11 North Bonville Roads & Cycleways 14,129

4212562 S7:11 West Korora Traffic Facilities 0

4212564 S7:11 West Woolgoolga Roads 1,060,000

Total Capital Expense **11,932,916**

Capital Revenue

Lineitem

4212521 RMS - Black Spot Program -216,076

4212522 Regional Roads Repair Program -352,885

4212523 3 X 3 RMS Block Grant 0

4212524 Fixing Local Roads -151,498

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Roads Infrastructure 2021/22

Cost Centre 4212 **ESTIMATE**

4212525	Transport Other	-460,000
4212532	Road Intersection	-2,163,600
4212543	Sealed Roads Rehabilitation (R2R)	-1,470,845
4212545	Road Safety Projects	-691,795
4212551	S7:11 Local Collector Roads - West Coffs	0
4212553	S7:11 Corindi Roads	0
4212554	S7:11 Park Beach Traffic Facilities	-15,000
4212555	S7:11 Hearnies Lake Transport & Traffic	0
4212556	S7:11 South Coffs Roads	0
4212559	S7:11 West Wlga Traffic Facilities	0
4212560	S7:11 North Bonville Roads & Cycleways	-14,129
4212562	S7:11 West Korora Traffic Facilities	0
4212564	S7:11 West Woolgoolga Roads	-1,060,000
4212801	Proposed Loan Drawdown - Centenary Dr WOO Intersection	-2,840,400
Total Capital Revenue		-9,436,228
CAPITAL RESULT		2,496,688
4212	Roads Infrastructure	4,298,377

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Bridges, Jetty Structures and Boat Ramps Infrastructure 2021/22

Cost Centre 4213 **ESTIMATE**

Operating Expense

Lineitem

Total Operating Expense **0**

Operating Revenue

Lineitem

4213720 Special Rate Variation -990,209

Total Operating Revenue **-990,209**

OPERATING RESULT **-990,209**

Capital Expense

Lineitem

4213521 Bridge Capital Works 1,932,447

4213523 Fixing Country Bridges 1,826,221

Total Capital Expense **3,758,668**

Capital Revenue

Lineitem

4213521 Bridge Capital Works -1,352,884

4213523 Fixing Country Bridges -1,277,236

Total Capital Revenue **-2,630,120**

CAPITAL RESULT **1,128,548**

4213 Bridges, Jetty Structures and Boat Ramp **138,339**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Footpaths, Cycleways & Bus Shelters Infrastructure 2021/22

Cost Centre 4214 **ESTIMATE**

Capital Expense

Lineitem

4214524	RMS - Pedestrian Access Man Plan (PAMPS)	25,000
4214529	Wlga Whale Trail	1,056,189
4214540	Footpaths Construction	542,600
4214560	S7:11 Moonee Cycleways	2,018,510
4214561	S7:11 South Coffs Cycleways	0
4214562	S7:11 Cycleway - West Coffs	0
4214565	S7:11 Cycleway - West Woolgoolga	210,000

Total Capital Expense **3,852,299**

Capital Revenue

Lineitem

4214529	Wlga Whale Trail	-1,056,189
4214540	Footpaths Construction	-542,600
4214560	S7:11 Moonee Cycleways	-2,018,510
4214561	S7:11 South Coffs Cycleways	0
4214562	S7:11 Cycleway - West Coffs	0
4214565	S7:11 Cycleway - West Woolgoolga	-210,000

Total Capital Revenue **-3,827,299**

CAPITAL RESULT **25,000**

4214 **Footpaths, Cycleways & Bus Shelters Inf** **25,000**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Parking Infrastructure 2021/22

Cost Centre 4215 **ESTIMATE**

Capital Expense

Lineitem

4215521 Carpark Capital Works 0

4215560 S7:11 Carpark Capital Works 0

Total Capital Expense **0**

Capital Revenue

Lineitem

4215560 S7:11 Carpark Capital Works 0

Total Capital Revenue **0**

CAPITAL RESULT **0**

4215 Parking Infrastructure **0**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Drainage Infrastructure		2021/22
Cost Centre 4216		ESTIMATE
<hr/>		
Operating Expense		
<u>Lineitem</u>		
4216111	Loan Interest Repayments	66,961
4216135	Stormwater Planning Studies	525,666
4216498	Depreciation	2,315,760
Total Operating Expense		2,908,387
<hr/>		
Operating Revenue		
<u>Lineitem</u>		
4216714	Interest On Investments	-25,000
4216723	Stormwater Management Service Charge	-737,716
Total Operating Revenue		-762,716
<hr/>		
OPERATING RESULT		2,145,671
<hr/>		
Capital Expense		
<u>Lineitem</u>		
4216130	S7:11 Drainage Investigations	0
4216512	Loan Principal Repayment	352,782
4216520	Flood Mitigation Capital Works	2,149,179
4216523	S7.11 Flood Mitigation	239,594
4216525	FMW Investigation & Design (part grant funded)	90,000
Total Capital Expense		2,831,555
<hr/>		
Capital Revenue		
<u>Lineitem</u>		
4216130	S7:11 Drainage Investigations	0
4216520	Flood Mitigation Capital Works	-800,000
4216523	S7.11 Flood Mitigation	-239,594
4216525	FMW Investigation & Design (part grant funded)	-90,000
Total Capital Revenue		-1,129,594
<hr/>		
CAPITAL RESULT		1,701,961
<hr/>		
Reserve Revenue		
<u>Lineitem</u>		
4216799	Transfer to and from Reserves	-1,531,872
Total Reserve Revenue		-1,531,872
<hr/>		
RESERVE MOVEMENTS		-1,531,872
<hr/>		

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Drainage Infrastructure 2021/22

Cost Centre 4216 ESTIMATE

4216 **Drainage Infrastructure** **2,315,760**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Domestic Waste Service Planning&Delivery 2021/22

Cost Centre 4218 **ESTIMATE**

Operating Expense

Lineitem

4218101	Domestic Waste Service General	372,688
4218119	Dividend Payable to General a/c	696,786
4218142	State Landfill Levy Liability - Domestic	1,600,000
4218143	Midwaste Contribution	17,480
4218144	Kerbside Collection Contract	6,731,625
4218145	Englands Rd Tip Operating	1,423,778
4218146	Tipping Vouchers - Domestic	559,760
4218147	MRF Recycling	212,280
4218148	Waste Processing Contract	8,337,860
4218149	Transfer Stations Operating	590,717
4218150	Waste Education & Promotion	26,520
4218151	Truck Turning Areas Public Roads	24,000
4218153	Greenwaste Processing	6,350
4218154	Tip Rehabilitation (reinstatement prov'ns)	1,345,560
4218155	Mattress Recycling	125,000
4218156	Strategic Projects	357,121
4218157	Contract Management Expenses	256,250
4218497	Overheads Allocation	359,976
4218498	Depreciation	55,400

Total Operating Expense **23,099,151**

Operating Revenue

Lineitem

4218142	State Landfill Levy Liability - Domestic	-1,350,000
4218144	Kerbside Collection Contract	-200,000
4218145	Englands Rd Tip Operating	-125,000
4218149	Transfer Stations Operating	-20,000
4218714	Interest on Investments - Domestic	-388,000
4218721	Domestic Waste Charges	-21,842,487
4218722	Pensioner Rebate Subsidy	530,000
4218725	Tipping Fees - Domestic	-36,210

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Domestic Waste Service Planning&Delivery 2021/22

Cost Centre 4218 ESTIMATE

4218731 Waste Contract Cont'n-Bellingen & Nambucca -1,113,957

Total Operating Revenue -24,545,654

OPERATING RESULT -1,446,503

Capital Expense

Lineitem

4218521 Englands Rd Capital Works 150,000

Total Capital Expense 150,000

CAPITAL RESULT 150,000

Reserve Expense

Lineitem

4218799 Transfer to and from Reserves 1,351,903

Total Reserve Expense 1,351,903

Reserve Revenue

Lineitem

4218799 Transfer to and from Reserves 0

Total Reserve Revenue 0

RESERVE MOVEMENTS 1,351,903

4218 Domestic Waste Service Planning&Delive 55,400

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Non Dom Waste Service Planning&Delivery 2021/22

Cost Centre 4219 **ESTIMATE**

Operating Expense

Lineitem

4219101	Non Dom Waste General	328,589
4219119	Dividend Payable to General a/c	140,241
4219142	State Landfill Levy Liability Non Domestic	1,900,000
4219144	Kerbside Collection Contract	566,125
4219145	Englands Road Tip Operating	990,631
4219147	MRF Recycling	18,460
4219148	Waste Processing Contract	2,456,460
4219149	Transfer Stations Operating	65,120
4219150	Waste Education & Promotion	27,600
4219151	Truck Turning Areas Public Roads	2,200
4219152	Hazardous Waste Disposal	28,000
4219153	Greenwaste Processing	6,350
4219156	Strategic Projects	153,121
4219157	Contract Management Expenses	70,490
4219200	Landfill Gas Extraction Management	86,350
4219201	Concrete Crushing	20,730
4219205	EPA Better Waste & Recycling Fund - Operating	107,000
4219497	Overheads Allocation	202,493

Total Operating Expense **7,169,960**

Operating Revenue

Lineitem

4219205	EPA Better Waste & Recycling Fund - Operating	-107,480
4219714	Interest on Investments - Non Domestic	-200,000
4219721	Non Domestic Waste Charges	-2,257,918
4219725	Tipping Fees - Non Domestic	-4,285,343
4219726	Englands Rd - Biosolids Income	-522,156
4219731	Waste Contract Cont'n-Bellingen & Nambucca	-363,080
4219751	Scrap Metal Sales	-145,000
4219752	Lease Income	-140,416

Total Operating Revenue **-8,021,393**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Non Dom Waste Service Planning&Delivery 2021/22

Cost Centre 4219 ESTIMATE

OPERATING RESULT -851,433

Capital Expense

Lineitem

4219521 Englands Rd Capital Works 150,000

Total Capital Expense 150,000

CAPITAL RESULT 150,000

Reserve Expense

Lineitem

4219799 Transfer to and from Reserves 701,433

Total Reserve Expense 701,433

Reserve Revenue

Lineitem

4219799 Transfer to and from Reserves 0

Total Reserve Revenue 0

RESERVE MOVEMENTS 701,433

4219 Non Dom Waste Service Planning&Deliv 0

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Water 2021/22

Cost Centre 4220 **ESTIMATE**

Operating Expense

Lineitem

4220101	Water SAM General	620,458
4220102	Water Network Analysis & Strategic Planning Water	180,000
4220103	Water Efficiency	219,635
4220104	Decommission Facilities	280,000
4220105	Backflow Prevention	20,500
4220526	New Services - Connections	262,100

Total Operating Expense **1,582,693**

Operating Revenue

Lineitem

4220103	Water Efficiency	-1,400
4220105	Backflow Prevention	-20,500
4220526	New Services - Connections	-405,400

Total Operating Revenue **-427,300**

OPERATING RESULT **1,155,393**

Capital Expense

Lineitem

4220518	Water Solar PV System	191,000
4220519	S64 & Water Supply Strategy	100,000
4220520	Water Mains Extension	625,000
4220521	Headworks	350,000
4220522	Water Reservoirs	400,000
4220524	Water Mains Renewals	4,730,000
4220527	Water Plant Assets	0
4220530	Water Telemetry & Monitoring	0
4220531	Water Efficiency	0
4220532	Water Treatment Plant	450,000
4220817	Developer Contributions Income (Water)	2,695,000

Total Capital Expense **9,541,000**

Capital Revenue

Lineitem

4220817	Developer Contributions Income (Water)	-2,695,000
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ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Water	2021/22
Cost Centre 4220	ESTIMATE
<hr/>	
Total Capital Revenue	-2,695,000
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CAPITAL RESULT	6,846,000
<hr/>	
Reserve Expense	
<u>Lineitem</u>	
4220799 Transfers to and from Reserves	90,284
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Total Reserve Expense	90,284
<hr/>	
Reserve Revenue	
<u>Lineitem</u>	
4220799 Transfers to and from Reserves	-2,983,021
<hr/>	
Total Reserve Revenue	-2,983,021
<hr/>	
RESERVE MOVEMENTS	-2,892,737
<hr/>	
4220	Water
	5,108,656
<hr/>	

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Sewer		2021/22
Cost Centre 4221		ESTIMATE
Operating Expense		
<u>Lineitem</u>		
4221101	Sewer SAM General	569,501
4221102	Network Analysis & Strategic Planning (Sewer)	320,000
4221103	Sewer Trade Waste	228,174
4221537	Sewer Infrastrucutre Condition Assessment	470,000
Total Operating Expense		1,587,675
Operating Revenue		
<u>Lineitem</u>		
4221103	Sewer Trade Waste	-42,700
Total Operating Revenue		-42,700
OPERATING RESULT		1,544,975
Capital Expense		
<u>Lineitem</u>		
4221518	Sewer Solar PV System	298,000
4221521	Water Reclamation Plant	1,320,000
4221522	Reclaimed Water Pipeline	0
4221523	Pumps. Mechanical Equip & Rising Mains	1,085,000
4221524	Sewer Mains	270,000
4221525	Reclaimed Water Mains	150,000
4221527	Sewer Telemetry	50,000
4221529	Sawtell Water Reclamation Plant	0
4221530	Minor Treatment Works	100,000
4221532	Sewer Plant Assets	0
4221535	Sewer Rehabilitation	2,500,000
4221536	Sewer Rising Mains	330,000
4221538	S64 Sewer Pump Station Upgrades	0
4221598	S64 Works (Sewer)	0
4221817	Developer Contributions Income (Sewer Fund)	2,585,000
Total Capital Expense		8,688,000
Capital Revenue		
<u>Lineitem</u>		
4221817	Developer Contributions Income (Sewer Fund)	-2,585,000

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Sewer	2021/22
Cost Centre 4221	ESTIMATE
<hr/>	
Total Capital Revenue	-2,585,000
<hr/>	
CAPITAL RESULT	6,103,000
<hr/>	
Reserve Expense	
<u>Lineitem</u>	
4221799 Transfers to and from Reserves	1,907,916
<hr/>	
Total Reserve Expense	1,907,916
<hr/>	
Reserve Revenue	
<u>Lineitem</u>	
4221799 Transfers to and from Reserves	-2,350,000
<hr/>	
Total Reserve Revenue	-2,350,000
<hr/>	
RESERVE MOVEMENTS	-442,084
<hr/>	
4221 Sewer	7,205,891
<hr/>	

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Project Design & Survey 2021/22

Cost Centre 4231 ESTIMATE

Operating Expense

Lineitem

4231140	Traffic Facilities Signage & Improvements	42,024
4231141	Design Investigations	971,429
4231147	Roads - Survey/Resumptions	3,230
4231149	Street Lighting Operating	650,900
4231497	Overheads Allocation	258,262
4231724	Private Footpath Crossings	20,800

Total Operating Expense **1,946,645**

Operating Revenue

Lineitem

4231149	Street Lighting Operating	-148,000
4231724	Private Footpath Crossings	-55,200

Total Operating Revenue **-203,200**

OPERATING RESULT **1,743,445**

Capital Expense

Lineitem

4231570	Traffic Facilities Signage & Improvements	4,800
4231590	New Street Lights	22,542

Total Capital Expense **27,342**

CAPITAL RESULT **27,342**

4231 **Project Design & Survey** **1,770,787**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Asset Strategies 2021/22

Cost Centre 4232 **ESTIMATE**

Operating Expense

Lineitem

4232101 Project Planning 955,398

4232497 Overheads Allocation 207,917

Total Operating Expense **1,163,315**

Operating Revenue

Lineitem

4232101 Project Planning -219,451

Total Operating Revenue **-219,451**

OPERATING RESULT **943,864**

4232 **Asset Strategies** **943,864**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Asset Project Delivey 2021/22

Cost Centre 4233 **ESTIMATE**

Operating Expense

Lineitem

4233101	Project Delivery General	594,273
4233102	Construct. Cert. for Subdiv - Assessment	3,100
4233497	Overheads Allocation	680,450

Total Operating Expense **1,277,823**

Operating Revenue

Lineitem

4233102	Construct. Cert. for Subdiv - Assessment	-290,400
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Total Operating Revenue **-290,400**

OPERATING RESULT **987,423**

4233 **Asset Project Delivey** **987,423**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Office of the General Manager		2021/22
Cost Centre 5000		ESTIMATE
Operating Expense		
<u>Lineitem</u>		
5000101	Office of the General Manager	814,098
5000160	Councillor Induction Expenses	20,000
5000161	Sister City Youth Exchange Program	8,200
5000162	Councillor Allowances & Expenses	341,670
5000164	LG NSW Subscription	59,500
5000165	Civic Receptions	5,400
5000166	Naturalisations	9,200
5000168	Sister City Visit - Sasebo	0
5000169	Australia Day Committee	6,000
5000171	Wlga Senior Citizens Centre Operating Co	1,600
5000182	Regional Subscriptions	18,100
5000183	National Subscriptions	10,000
5000190	Loan Interest Repayments - Library & Art Gallery	287,500
5000200	Strategic Projects Officer Operating Expenses	0
5000497	Overheads Allocation	354,069
Total Operating Expense		1,935,337
OPERATING RESULT		1,935,337
Capital Expense		
<u>Lineitem</u>		
5000501	Cultural and Civic Space Project	66,247,297
5000502	Library & Art Gallery Additional Capital	700,409
Total Capital Expense		66,947,706
Capital Revenue		
<u>Lineitem</u>		
5000501	Cultural and Civic Space Project	0
5000801	Proposed Loan Drawdown - CCS	-50,265,000
5000802	Proposed Sale of Properties - CCS	-15,120,825
Total Capital Revenue		-65,385,825
CAPITAL RESULT		1,561,881
5000	Office of the General Manager	3,497,218

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Business Improvement 2021/22

Cost Centre 5100 ESTIMATE

Operating Expense

Lineitem

5100101 Business Improvement General 316,716

5100130 Business Improvement Initiatives 100,000

5100497 Overheads Allocation 41,179

Total Operating Expense 457,895

Operating Revenue

Lineitem

Total Operating Revenue 0

OPERATING RESULT 457,895

Reserve Revenue

Lineitem

5100799 Transfer to and from Reserves -399,545

Total Reserve Revenue -399,545

RESERVE MOVEMENTS -399,545

5100 Business Improvement 58,350

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Governance Services 2021/22

Cost Centre 5200 **ESTIMATE**

Operating Expense

Lineitem

5200101	Governance Services General	791,538
5200125	Internal Audit	141,500
5200126	Consulting Costs	38,100
5200128	Legal Expenses	514,400
5200131	Prosper Coffs Harbour Ltd Operating	70,575
5200133	Insurance Costs	1,063,200
5200180	2016 Election Expenses	563,625
5200497	Overheads Allocation	181,074

Total Operating Expense **3,364,012**

Operating Revenue

Lineitem

5200131	Prosper Coffs Harbour Ltd Operating	-60,575
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Total Operating Revenue **-60,575**

OPERATING RESULT **3,303,437**

5200 **Governance Services** **3,303,437**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Holiday Parks & Reserves 2021/22

Cost Centre 6100 **ESTIMATE**

Operating Expense

Lineitem

6100105 Reserve Operating 88,400

6100108 Marine Rescue - Arrawarra 21,000

6100197 Crown Reserves Depreciation 499,660

Total Operating Expense **609,060**

Operating Revenue

Lineitem

6100108 Marine Rescue - Arrawarra -21,000

Total Operating Revenue **-21,000**

OPERATING RESULT **588,060**

Capital Expense

Lineitem

6100503 Wlga Beach Reserve Hub 100,000

Total Capital Expense **100,000**

Capital Revenue

Lineitem

Total Capital Revenue **0**

CAPITAL RESULT **100,000**

6100 **Holiday Parks & Reserves** **688,060**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Park Beach Holiday Park (PBHP) 2021/22

Cost Centre 6110 **ESTIMATE**

Operating Expense

Lineitem

6110105	PB Cabin Operating Expense	1,178,187
6110112	PB Amenities Operating Expense	200,680
6110113	PB Camp Kitchen Operating Expense	40,201
6110114	PB BBQ Operating Expense	18,752
6110115	PB Recreation Precinct Expense	125,769
6110116	PB Grounds / Infra Expense	241,340
6110117	PB Tourist Site Expense	674,561
6110120	PB Hall Operating Expense	26,156
6110141	PB Reservation Operating Expense	919,583
6110142	PB Guest Relations Expense	19,688
6110143	PB Marketing Expense	120,058
6110144	PB Shop Operating Exp	80,641
6110145	PB Other Operating Exp	16,320
6110147	PB Admin Exp	349,453
6110190	PB Loan Int Repays - PRMF F518925	15,090
6110201	PB Permanent Residents Exp	66,760
6110497	PB Overheads Allocation	231,280

Total Operating Expense **4,324,519**

Operating Revenue

Lineitem

6110105	PB Cabin Operating Expense	-2,167,000
6110112	PB Amenities Operating Expense	-43,340
6110117	PB Tourist Site Expense	-1,684,000
6110144	PB Shop Operating Exp	-120,360
6110145	PB Other Operating Exp	-40,800
6110201	PB Permanent Residents Exp	-554,810

Total Operating Revenue **-4,610,310**

OPERATING RESULT **-285,791**

Capital Expense

Lineitem

6110506	PB Villas Capital Exp	190,000
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ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Park Beach Holiday Park (PBHP) 2021/22

Cost Centre 6110 **ESTIMATE**

6110565 PB Other Capital 1,310,000

6110570 PB Loan Princ Repays - PRMF F518925 150,000

Total Capital Expense **1,650,000**

Capital Revenue

Lineitem

6110506 PB Villas Capital Exp 0

Total Capital Revenue **0**

CAPITAL RESULT **1,650,000**

Reserve Expense

Lineitem

Total Reserve Expense **0**

Reserve Revenue

Lineitem

6110799 Transfer to and from Reserves -1,053,973

Total Reserve Revenue **-1,053,973**

RESERVE MOVEMENTS **-1,053,973**

6110 Park Beach Holiday Park (PBHP) **310,236**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Sawtell Beach Holiday Park (SBHP) 2021/22

Cost Centre 6120 **ESTIMATE**

Operating Expense

Lineitem

6120105	SB Cabin Operating Expense	759,167
6120112	SB Amenities Operating Expense	191,107
6120113	SB Camp Kitchen Operating Expense	16,251
6120114	SB BBQ Operating Expense	13,032
6120115	SB Recreation Precinct Expense	4,657
6120116	SB Grounds / Infra Expense	131,485
6120117	SB Tourist Site Expense	479,143
6120120	SB Hall Operating Expense	2,295
6120141	SB Reservation Operating Expense	445,630
6120142	SB Guest Relation Expense	3,672
6120143	SB Marketing Expense	59,031
6120144	SB Shop Operating Exp	35,468
6120145	SB Other Operating Exp	8,874
6120147	SB Admin Exp	232,048
6120190	SB Loan Int Repays - PRMF F518925	7,433
6120201	SB Permanent Residents Exp	30,798
6120497	SB Overheads Allocation	179,884

Total Operating Expense **2,599,975**

Operating Revenue

Lineitem

6120105	SB Cabin Operating Expense	-1,491,000
6120112	SB Amenities Operating Expense	-29,820
6120117	SB Tourist Site Expense	-1,271,000
6120144	SB Shop Operating Exp	-52,938
6120145	SB Other Operating Exp	-37,740
6120201	SB Permanent Residents Exp	-294,344

Total Operating Revenue **-3,176,842**

OPERATING RESULT **-576,867**

Capital Expense

Lineitem

6120505	SB Cabin Capital Exp	135,000
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ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Sawtell Beach Holiday Park (SBHP) 2021/22

Cost Centre 6120 **ESTIMATE**

6120506	SB Villas Capital Exp	0
6120510	SB Tourist Sites Capital Exp	50,000
6120520	SB Hall Capital Exp	50,000
6120565	SB Other Capital Exp	400,000

Total Capital Expense **635,000**

CAPITAL RESULT **635,000**

Reserve Expense

Lineitem

6120799	Transfer to and from Reserves	183,161
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Total Reserve Expense **183,161**

Reserve Revenue

Lineitem

Total Reserve Revenue **0**

RESERVE MOVEMENTS **183,161**

6120 **Sawtell Beach Holiday Park (SBHP)** **241,294**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Woolgoolga Beach Holiday Park (WBHP) 2021/22

Cost Centre 6130 **ESTIMATE**

Operating Expense

Lineitem

6130105	WB Cabin Operating Expense	142,331
6130112	WB Amenities Operating Expense	54,136
6130113	WB Camp Kitchen Operating Expense	3,402
6130114	WB BBQ Operating Expense	2,643
6130116	WB Grounds / Infra Expense	48,700
6130117	WB Tourist Site Expense	154,804
6130141	WB Reservation Operating Expense	242,786
6130142	WB Guest Relations Expense	1,020
6130143	WB Marketing Expense	13,487
6130147	WB Admin Exp	70,142
6130190	WB Loan Int Repays - PRMF F519046	3,002
6130201	WB Permanent Residents Exp	4,500
6130497	WB Overheads Allocation	51,396

Total Operating Expense **792,349**

Operating Revenue

Lineitem

6130105	WB Cabin Operating Expense	-450,000
6130112	WB Amenities Operating Expense	-9,000
6130117	WB Tourist Site Expense	-550,000
6130145	WB Other Operating Exp	-1,200
6130201	WB Permanent Residents Exp	-40,474

Total Operating Revenue **-1,050,674**

OPERATING RESULT **-258,325**

Capital Expense

Lineitem

6130506	WB Villas Capital Exp	0
6130562	WB Holiday Park Capital	55,000
6130565	WB Other Capital	0

Total Capital Expense **55,000**

Capital Revenue

Lineitem

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Woolgoolga Beach Holiday Park (WBHP) 2021/22

Cost Centre 6130 **ESTIMATE**

Total Capital Revenue **0**

CAPITAL RESULT **55,000**

Reserve Expense

Lineitem

6130799 Transfer to and from Reserves 272,266

Total Reserve Expense **272,266**

Reserve Revenue

Lineitem

6130799 Transfer to and from Reserves 0

Total Reserve Revenue **0**

RESERVE MOVEMENTS **272,266**

6130 **Woolgoolga Beach Holiday Park (WBHP)** **68,941**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Woolgoolga Lakeside Holiday Park (WLHP) 2021/22

Cost Centre 6140 **ESTIMATE**

Operating Expense

Lineitem

6140105	WL Cabin Operating Expense	181,966
6140112	WL Amenities Operating Expense	54,172
6140113	WL Camp Kitchen Operating Expense	150
6140114	WL BBQ Operating Expense	4,386
6140116	WL Grounds / Infra Expense	31,038
6140117	WL Tourist Site Expense	139,860
6140141	WL Reservation Operating Expense	194,904
6140142	WL Guest Relations Expense	1,632
6140143	WL Marketing Expense	19,837
6140147	WL Admin Exp	55,942
6140190	WL Loan Int Repays - PRMF F519046	3,002
6140201	WL Permanent Residents Exp	2,414
6140497	WL Overheads Allocation	51,396

Total Operating Expense **740,699**

Operating Revenue

Lineitem

6140105	WL Cabin Operating Expense	-342,000
6140112	WL Amenities Operating Expense	-6,840
6140117	WL Tourist Site Expense	-607,000
6140145	WL Other Operating Exp	-1,530
6140201	WL Permanent Residents Exp	-18,000

Total Operating Revenue **-975,370**

OPERATING RESULT **-234,671**

Capital Expense

Lineitem

6140506	WL Villas Capital Exp	0
6140510	WL Tourist Sites Capital Exp	115,000
6140565	WL Other Capital	0

Total Capital Expense **115,000**

Capital Revenue

Lineitem

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Woolgoolga Lakeside Holiday Park (WLHP) 2021/22

Cost Centre 6140 ESTIMATE

Total Capital Revenue 0

CAPITAL RESULT 115,000

Reserve Expense

Lineitem

6140799 Transfer to and from Reserves 188,612

Total Reserve Expense 188,612

Reserve Revenue

Lineitem

6140799 Transfer to and from Reserves 0

Total Reserve Revenue 0

RESERVE MOVEMENTS 188,612

6140 Woolgoolga Lakeside Holiday Park (WLI 68,941

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Coffs Harbour Airport 2021/22

Cost Centre 6200 ESTIMATE

Operating Expense

Lineitem

6200111 Loan Interest Repayments 457,809

Total Operating Expense 457,809

Operating Revenue

Lineitem

6200726 EPL Prpoerty Lease Income -40,000

Total Operating Revenue -40,000

OPERATING RESULT 417,809

Capital Expense

Lineitem

6200512 Loan Principal Repayment 1,217,947

6200541 Enterprise Park Land Development 10,500,000

Total Capital Expense 11,717,947

Capital Revenue

Lineitem

6200541 Enterprise Park Land Development -10,500,000

Total Capital Revenue -10,500,000

CAPITAL RESULT 1,217,947

Reserve Expense

Lineitem

Total Reserve Expense 0

Reserve Revenue

Lineitem

6200799 Transfer to and from Reserves -1,115,756

Total Reserve Revenue -1,115,756

RESERVE MOVEMENTS -1,115,756

6200 Coffs Harbour Airport 520,000

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

CitySmart Solutions 2021/22

Cost Centre 6300 **ESTIMATE**

Operating Expense

Lineitem

6300101	CitySmart Solutions General	526,897
6300119	Dividend Payable	32,658
6300141	Switchboard Assembly & Installation	648,150
6300143	CCTV Sales & Installation	666,700
6300144	Other CitySmart Solution Projects	162,960
6300146	Internet of Things (IOT)	44,440
6300147	Fibre Optic Cabling	648,150
6300148	CitySmart Solutions Consulting	69,300
6300149	Public Wireless Network	20,000
6300497	Overheads Allocation	110,745

Total Operating Expense **2,930,000**

Operating Revenue

Lineitem

6300141	Switchboard Assembly & Installation	-875,000
6300143	CCTV Sales & Installation	-900,000
6300144	Other CitySmart Solution Projects	-220,000
6300146	Internet of Things (IOT)	-60,000
6300147	Fibre Optic Cabling	-875,000

Total Operating Revenue **-2,930,000**

OPERATING RESULT **0**

Reserve Expense

Lineitem

Total Reserve Expense **0**

Reserve Revenue

Lineitem

Total Reserve Revenue **0**

RESERVE MOVEMENTS **0**

6300 **CitySmart Solutions** **0**

ADOPTED 1 YEAR DETAILED BUDGET**Coffs Harbour City Council**

Coffs Harbour Laboratory 2021/22**Cost Centre 6400** ESTIMATE

Operating ExpenseLineitem

6400101	Coffs Harbour Laboratory General	486,736
6400145	Coffs Harbour Laboratory - Water Testing Consumables	202,000
6400146	Coffs Harbour Laboratory Building M&R	14,800
6400147	Property 38 Gordon Street Operating Costs	29,000
6400497	Overheads Allocation	105,243
6400498	Depreciation	35,020

Total Operating Expense **872,799**

Operating RevenueLineitem

6400714	Interest on Investments	-22,000
6400725	Coffs Harbour Laboratory Fees - Internal	-295,500
6400726	Coffs Harbour Laboratory Fees - External	-691,600

Total Operating Revenue **-1,009,100**

OPERATING RESULT **-136,301**

Capital ExpenseLineitem

6400521	Coffs Harbour Laboratory Equipment	50,000
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Total Capital Expense **50,000**

CAPITAL RESULT **50,000**

Reserve ExpenseLineitem

6400799	Transfer to and from Reserves	226,564
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Total Reserve Expense **226,564**

RESERVE MOVEMENTS **226,564**

6400 **Coffs Harbour Laboratory** **140,263**

ADOPTED 1 YEAR DETAILED BUDGET
Coffs Harbour City Council

Coffs Harbour Laboratory

2021/22

Cost Centre 6400

ESTIMATE

Grand Total

55,343,064

