

# **Coffs Harbour City Council**

**Adopted**

**Program Budgets 2011 - 2015**



**Adopted at the Coffs Harbour City Council Meeting of  
Thursday, 23 June 2011**

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**GENERAL ACCOUNT**  
**ADOPTED BUDGET FOR 2011/12**  
**DEPARTMENTAL SUMMARY**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2011/2012
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer from	
<b>DEPARTMENT</b>									
Corporate Business	21,189,853	2,597,502	23,787,355	34,664,812	7,496,565	42,161,377	4,832,557	10,672,759	(12,533,820)
Land Use, Health & Development	20,562,470	-	20,562,470	23,289,443	849,500	24,138,943	1,411,582	1,398,670	(3,589,385)
City Services	7,510,359	1,180,265	8,690,624	37,109,859	16,715,566	53,825,425	80,648	24,461,912	(20,753,537)
<b>TOTALS</b>	<b>49,262,682</b>	<b>3,777,767</b>	<b>53,040,449</b>	<b>95,064,114</b>	<b>25,061,631</b>	<b>120,125,745</b>	<b>6,324,787</b>	<b>36,533,341</b>	<b>(36,876,742)</b>
Untied Funding Available	37,636,764	4,305,000	41,941,764	2,600,000	-	2,600,000	2,647,242	-	36,694,522
<b>(DEFICIT)/SURPLUS</b>									<b>(182,220)</b>

**GENERAL ACCOUNT**  
**ADOPTED BUDGET FOR 2011/12**  
**PROGRAM SUMMARY**

PROGRAM	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2011/2012
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b>CORPORATE BUSINESS</b>									
Community Facilities	1,690,950	-	1,690,950	1,135,389	826,607	1,961,996	408,454	679,500	-
Civic Management	3,600	-	3,600	1,327,023	-	1,327,023	-	3,000	(1,320,423)
Coffs Coast Marketing	715,500	-	715,500	1,931,780	-	1,931,780	70,000	40,000	(1,246,280)
Sports Development	342,026	227,278	569,304	2,090,020	646,335	2,736,355	-	652,054	(1,514,997)
Property & Commercial	105,526	-	105,526	548,224	432,000	980,224	3,813	424,000	(454,511)
Leasing & Asset Management	997,360	-	997,360	2,562,275	32,000	2,594,275	30,400	554,300	(1,073,015)
Swimming Pools	1,300	-	1,300	564,217	57,698	621,915	-	63,800	(556,815)
Airport	4,232,000	-	4,232,000	3,654,397	1,594,305	5,248,702	1,789,603	2,806,305	-
Admin & Corp Governance	4,895,012	-	4,895,012	1,122,662	20,000	1,142,662	275,932	148,000	3,624,418
Governance & Legal Services	87,550	-	87,550	1,610,249	-	1,610,249	-	-	(1,522,699)
Rural Fire Service	688,113	1,382,220	2,070,333	1,595,149	1,382,220	2,977,369	-	595,800	(311,236)
Information Services	71,100	-	71,100	3,984,320	214,000	4,198,320	-	749,600	(3,377,620)
Telecommunications & New Technology	680,400	-	680,400	593,668	35,000	628,668	140,000	-	(88,268)
Finance	932,392	29,804	962,196	4,017,688	-	4,017,688	133,103	-	(3,188,595)
Plant	5,583,823	958,200	6,542,023	6,260,771	2,256,400	8,517,171	1,981,252	3,956,400	-
Program Support	108,781	-	108,781	369,164	-	369,164	-	-	(260,383)
HR & Organisational Development	54,420	-	54,420	1,297,816	-	1,297,816	-	-	(1,243,396)
<b>Subtotal</b>	<b>21,189,853</b>	<b>2,597,502</b>	<b>23,787,355</b>	<b>34,664,812</b>	<b>7,496,565</b>	<b>42,161,377</b>	<b>4,832,557</b>	<b>10,672,759</b>	<b>(12,533,820)</b>
<b>LAND USE, HEALTH &amp; DEVELOPMENT</b>									
Land Use Planning	101,000	-	101,000	1,146,298	-	1,146,298	-	69,300	(975,998)
Land Use Assessment & Management	1,766,620	-	1,766,620	2,125,039	-	2,125,039	-	28,300	(330,119)
Environmental Management	255,050	-	255,050	1,192,611	2,000	1,194,611	-	16,870	(922,691)
Public Health & Safety	204,030	-	204,030	1,138,904	12,000	1,150,904	-	26,000	(920,874)
Ranger Services	401,130	-	401,130	846,333	5,500	851,833	-	11,000	(439,703)
Domestic Resource Recovery	11,687,472	-	11,687,472	11,409,221	360,000	11,769,221	575,651	657,400	-
Non-Domestic Resource Recovery	6,147,168	-	6,147,168	5,431,037	470,000	5,901,037	835,931	589,800	-
<b>Subtotal</b>	<b>20,562,470</b>	<b>-</b>	<b>20,562,470</b>	<b>23,289,443</b>	<b>849,500</b>	<b>24,138,943</b>	<b>1,411,582</b>	<b>1,398,670</b>	<b>(3,589,385)</b>

**GENERAL ACCOUNT**  
**ADOPTED BUDGET FOR 2011/12**  
**PROGRAM SUMMARY**

PROGRAM	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	ESTIMATED 2011/2012
<b>CITY SERVICES</b>									
City Services Support	-	-	-	845,739	-	845,739	-	188,700	(657,039)
Assets Systems	-	-	-	339,158	-	339,158	-	-	(339,158)
Library Services	167,385	50,000	217,385	1,748,786	215,700	1,964,486	-	120,700	(1,626,401)
Community Development	415,150	-	415,150	2,312,736	563,838	2,876,574	-	677,900	(1,783,524)
Economic Development	259,600	-	259,600	928,221	99,792	1,028,013	-	-	(768,413)
Environmental Lab	630,000	-	630,000	549,352	50,000	599,352	80,648	50,000	-
City Works	33,000	78,000	111,000	914,131	78,000	992,131	-	-	(881,131)
Recreational Services	1,140,543	-	1,140,543	5,203,094	6,800,393	12,003,487	-	7,209,607	(3,653,337)
Regional Roads	857,000	131,000	988,000	1,847,608	283,247	2,130,855	-	1,038,000	(104,855)
Local Roads	261,000	896,265	1,157,265	13,084,259	4,807,661	17,891,920	-	11,475,555	(5,259,100)
Bridges	767,700	-	767,700	424,200	767,700	1,191,900	-	325,600	(98,600)
Footpaths, Cycleways & Bus Shelters	-	25,000	25,000	432,910	154,000	586,910	-	218,700	(343,210)
Parking	-	-	-	506,777	113,224	620,001	-	64,850	(555,151)
Quarries	201,700	-	201,700	201,700	-	201,700	-	-	-
Street & Toilet Cleaning	-	-	-	791,900	-	791,900	-	-	(791,900)
Drainage	2,070,355	-	2,070,355	3,359,434	1,234,121	4,593,555	-	2,250,000	(273,200)
Harbour & Jetty	-	-	-	179,200	-	179,200	-	19,000	(160,200)
Operational Branch External Works	354,190	-	354,190	354,190	-	354,190	-	-	-
Survey & Design	103,636	-	103,636	1,860,136	1,534,890	3,395,026	-	823,300	(2,468,090)
Street Lighting	148,000	-	148,000	731,700	6,000	737,700	-	-	(589,700)
Subdivisions & Contracts	101,100	-	101,100	494,628	7,000	501,628	-	-	(400,528)
<b>Subtotal</b>	<b>7,510,359</b>	<b>1,180,265</b>	<b>8,690,624</b>	<b>37,109,859</b>	<b>16,715,566</b>	<b>53,825,425</b>	<b>80,648</b>	<b>24,461,912</b>	<b>(20,753,537)</b>
Untied Funding Available	37,636,764	4,305,000	41,941,764	2,600,000		2,600,000	2,647,242	-	36,694,522
<b>(DEFICIT)/SURPLUS</b>									<b>(182,220)</b>

**GENERAL ACCOUNT**  
**ADOPTED BUDGET FOR 2012/13**  
**DEPARTMENTAL SUMMARY**

DEPARTMENT	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2012/2013
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer from	
Corporate Business	22,140,032	5,156,120	27,296,152	36,761,588	11,423,884	48,185,472	7,387,849	13,477,094	(14,800,075)
Land Use, Health & Development	21,551,573	-	21,551,573	24,292,720	792,500	25,085,220	1,067,762	1,358,350	(3,243,059)
City Services	7,695,280	1,180,265	8,875,545	37,782,919	9,769,777	47,552,696	72,315	18,462,178	(20,287,288)
<b>TOTALS</b>	<b>51,386,885</b>	<b>6,336,385</b>	<b>57,723,270</b>	<b>98,837,227</b>	<b>21,986,161</b>	<b>120,823,388</b>	<b>8,527,926</b>	<b>33,297,622</b>	<b>(38,330,422)</b>
Untied Funding Available	38,647,299	4,456,000	43,103,299	2,700,000	-	2,700,000	2,709,510	-	37,693,789
<b>(DEFICIT)/SURPLUS</b>									<b>(636,633)</b>

**GENERAL ACCOUNT**  
**ADOPTED BUDGET FOR 2012/13**  
**PROGRAM SUMMARY**

PROGRAM	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2012/2013
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b>CORPORATE BUSINESS</b>									
Community Facilities	1,750,133	-	1,750,133	1,104,495	882,153	1,986,648	463,370	699,885	-
Civic Managemen	3,700	-	3,700	1,792,707	-	1,792,707	-	3,100	(1,785,907)
Coffs Coast Marketing	723,500	-	723,500	1,932,864	-	1,932,864	70,000	-	(1,279,364)
Sports Development	350,936	-	350,936	2,156,118	88,588	2,244,706	-	325,500	(1,568,270)
Property & Commercial	108,426	-	108,426	577,384	7,000	584,384	3,813	96,800	(382,971)
Leasing & Asset Management	1,024,100	-	1,024,100	2,653,727	32,000	2,685,727	26,000	570,900	(1,116,727)
Swimming Pools	1,300	-	1,300	570,428	63,764	634,192	-	65,700	(567,192)
Airport	4,869,955	2,000,000	6,869,955	3,739,596	4,369,909	8,109,505	4,327,359	5,566,909	-
Admin & Corp Governance	5,041,447	-	5,041,447	1,171,180	20,000	1,191,180	284,208	152,500	3,718,559
Governance & Legal Services	90,177	-	90,177	1,703,902	-	1,703,902	-	-	(1,613,725)
Rural Fire Service	634,005	1,391,470	2,025,475	1,667,960	1,391,470	3,059,430	-	613,700	(420,255)
Information Services	73,200	-	73,200	3,811,875	614,000	4,425,875	-	769,500	(3,583,175)
Telecommunications & New Technology	676,600	-	676,600	604,300	35,000	639,300	140,000	-	(102,700)
Finance	870,823	29,450	900,273	4,279,635	-	4,279,635	42,351	-	(3,421,713)
Plant	5,751,337	1,735,200	7,486,537	6,148,389	3,920,000	10,068,389	2,030,748	4,612,600	-
Program Support	115,540	-	115,540	1,479,458	-	1,479,458	-	-	(1,363,918)
HR & Organisational Development	54,853	-	54,853	1,367,570	-	1,367,570	-	-	(1,312,717)
<b>Subtotal</b>	<b>22,140,032</b>	<b>5,156,120</b>	<b>27,296,152</b>	<b>36,761,588</b>	<b>11,423,884</b>	<b>48,185,472</b>	<b>7,387,849</b>	<b>13,477,094</b>	<b>(14,800,075)</b>
<b>LAND USE, HEALTH &amp; DEVELOPMENT</b>									
Land Use Planning	17,000	-	17,000	1,086,790	-	1,086,790	-	71,400	(998,390)
Land Use Assessment & Management	1,819,700	-	1,819,700	2,246,730	-	2,246,730	-	29,150	(397,880)
Environmental Management	240,651	-	240,651	685,561	2,000	687,561	-	17,400	(429,510)
Public Health & Safety	210,100	-	210,100	1,171,354	15,000	1,186,354	-	29,400	(946,854)
Ranger Services	412,460	-	412,460	888,685	5,500	894,185	-	11,300	(470,425)
Domestic Resource Recovery	12,364,342	-	12,364,342	12,374,810	350,000	12,724,810	295,832	656,300	-
Non-Domestic Resource Recovery	6,487,320	-	6,487,320	5,838,790	420,000	6,258,790	771,930	543,400	-
<b>Subtotal</b>	<b>21,551,573</b>	<b>-</b>	<b>21,551,573</b>	<b>24,292,720</b>	<b>792,500</b>	<b>25,085,220</b>	<b>1,067,762</b>	<b>1,358,350</b>	<b>(3,243,059)</b>



**GENERAL ACCOUNT**  
**ADOPTED BUDGET FOR 2012/13**  
**PROGRAM SUMMARY**

PROGRAM	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2012/2013
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b>CITY SERVICES</b>									
City Services Support	-	-	-	884,435	-	884,435	-	194,400	(690,035)
Assets Systems	-	-	-	358,424	-	358,424	-	-	(358,424)
Library Services	172,279	50,000	222,279	1,840,380	214,500	2,054,880	-	118,700	(1,713,901)
Community Development	427,414	-	427,414	2,401,852	279,994	2,681,846	-	393,300	(1,861,132)
Economic Development	265,870	-	265,870	961,538	105,583	1,067,121	-	-	(801,251)
Environmental Lab	648,900	-	648,900	576,585	50,000	626,585	72,315	50,000	-
City Works	33,000	78,000	111,000	961,285	78,000	1,039,285	-	-	(928,285)
Recreational Services	1,172,382	-	1,172,382	4,920,701	1,183,685	6,104,386	-	1,689,503	(3,242,501)
Regional Roads	857,000	131,000	988,000	1,865,396	293,459	2,158,855	-	1,066,000	(104,855)
Local Roads	266,000	896,265	1,162,265	13,472,175	4,768,465	18,240,640	-	11,660,275	(5,418,100)
Bridges	794,570	-	794,570	436,900	794,570	1,231,470	-	335,400	(101,500)
Footpaths, Cycleways & Bus Shelters	-	25,000	25,000	445,780	154,000	599,780	-	225,300	(349,480)
Parking	-	-	-	514,046	119,833	633,879	-	66,800	(567,079)
Quarries	207,800	-	207,800	207,800	-	207,800	-	-	-
Street & Toilet Cleaning	-	-	-	815,800	-	815,800	-	-	(815,800)
Drainage	2,119,770	-	2,119,770	3,387,182	1,331,488	4,718,670	-	2,317,500	(281,400)
Harbour & Jetty	-	-	-	184,400	-	184,400	-	19,500	(164,900)
Operational Branch External Works	364,790	-	364,790	364,790	-	364,790	-	-	-
Survey & Design	108,180	-	108,180	1,893,165	383,000	2,276,165	-	325,500	(1,842,485)
Street Lighting	153,200	-	153,200	767,800	6,000	773,800	-	-	(620,600)
Subdivisions & Contracts	104,125	-	104,125	522,485	7,200	529,685	-	-	(425,560)
<b>Subtotal</b>	<b>7,695,280</b>	<b>1,180,265</b>	<b>8,875,545</b>	<b>37,782,919</b>	<b>9,769,777</b>	<b>47,552,696</b>	<b>72,315</b>	<b>18,462,178</b>	<b>(20,287,288)</b>
<b>TOTALS</b>	<b>51,386,885</b>			<b>98,837,227</b>	<b>21,986,161</b>	<b>120,823,388</b>	<b>8,527,926</b>	<b>33,297,622</b>	<b>(38,330,422)</b>
Untied Funding Available	38,647,299	4,456,000	43,103,299	2,700,000		2,700,000	2,709,510	-	37,693,789
<b>(DEFICIT)/SURPLUS</b>									<b>(636,633)</b>

**GENERAL ACCOUNT**  
**ADOPTED BUDGET FOR 2013/14**  
**DEPARTMENTAL SUMMARY**

DEPARTMENT	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2013/2014
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer from	
Corporate Business	23,168,053	3,227,040	26,395,093	37,636,300	10,461,366	48,097,666	5,919,166	12,611,705	(15,010,034)
Land Use, Health & Development	22,689,996	-	22,689,996	25,499,037	222,500	25,721,537	1,244,103	805,450	(3,470,194)
City Services	7,887,457	1,180,265	9,067,722	39,000,917	10,194,924	49,195,841	62,965	19,240,140	(20,950,944)
<b>TOTALS</b>	<b>53,745,506</b>	<b>4,407,305</b>	<b>58,152,811</b>	<b>102,136,254</b>	<b>20,878,790</b>	<b>123,015,044</b>	<b>7,226,234</b>	<b>32,657,295</b>	<b>(39,431,172)</b>
Untied Funding Available	39,907,160	6,309,000	46,216,160	4,500,000	-	4,500,000	2,783,815	-	38,932,345
<b>(DEFICIT)/SURPLUS</b>									<b>(498,827)</b>

**GENERAL ACCOUNT**  
**ADOPTED BUDGET FOR 2013/14**  
**PROGRAM SUMMARY**

PROGRAM	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2013/2014
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b>CORPORATE BUSINESS</b>									
Community Facilities	1,811,388	-	1,811,388	1,071,470	940,572	2,012,042	520,226	720,880	-
Civic Management	3,800	-	3,800	1,431,396	-	1,431,396	-	3,200	(1,424,396)
Coffs Coast Marketing	732,600	-	732,600	1,948,946	-	1,948,946	70,000	-	(1,286,346)
Sports Development	340,135	-	340,135	2,204,449	94,461	2,298,910	-	335,000	(1,623,775)
Property & Commercial	111,426	-	111,426	608,207	7,000	615,207	3,813	99,700	(407,894)
Leasing & Asset Management	1,051,300	-	1,051,300	2,747,569	32,000	2,779,569	21,600	588,000	(1,161,869)
Swimming Pools	1,300	-	1,300	576,898	68,338	645,236	-	67,700	(576,236)
Airport	5,452,020	-	5,452,020	3,931,897	2,433,525	6,365,422	2,753,123	3,666,525	-
Admin & Corp Governance	5,192,199	-	5,192,199	1,219,059	20,000	1,239,059	292,737	157,000	3,817,403
Governance & Legal Services	92,882	-	92,882	1,783,519	-	1,783,519	-	-	(1,690,637)
Rural Fire Service	634,005	1,391,470	2,025,475	1,716,415	1,391,470	3,107,885	-	632,100	(450,310)
Information Services	75,400	-	75,400	3,959,615	577,000	4,536,615	-	790,000	(3,671,215)
Telecommunications & New Technology	672,800	-	672,800	615,540	35,000	650,540	140,000	-	(117,740)
Finance	895,468	24,570	920,038	4,499,613	-	4,499,613	36,623	-	(3,616,198)
Plant	5,923,877	1,811,000	7,734,877	6,343,433	4,862,000	11,205,433	2,081,044	5,551,600	-
Program Support	122,155	-	122,155	1,536,993	-	1,536,993	-	-	(1,414,838)
HR & Organisational Development	55,298	-	55,298	1,441,281	-	1,441,281	-	-	(1,385,983)
<b>Subtotal</b>	<b>23,168,053</b>	<b>3,227,040</b>	<b>26,395,093</b>	<b>37,636,300</b>	<b>10,461,366</b>	<b>48,097,666</b>	<b>5,919,166</b>	<b>12,611,705</b>	<b>(15,010,034)</b>
<b>LAND USE, HEALTH &amp; DEVELOPMENT</b>									
Land Use Planning	17,000	-	17,000	1,145,140	-	1,145,140	-	73,500	(1,054,640)
Land Use Assessment & Management	1,874,130	-	1,874,130	2,375,650	-	2,375,650	-	30,050	(471,470)
Environmental Management	246,318	-	246,318	715,708	2,000	717,708	-	17,900	(453,490)
Public Health & Safety	216,250	-	216,250	1,218,734	15,000	1,233,734	-	29,800	(987,684)
Ranger Services	424,280	-	424,280	933,290	5,500	938,790	-	11,600	(502,910)
Domestic Resource Recovery	13,069,981	-	13,069,981	12,926,556	100,000	13,026,556	458,925	415,500	-
Non-Domestic Resource Recovery	6,842,037	-	6,842,037	6,183,959	100,000	6,283,959	785,178	227,100	-
<b>Subtotal</b>	<b>22,689,996</b>	<b>-</b>	<b>22,689,996</b>	<b>25,499,037</b>	<b>222,500</b>	<b>25,721,537</b>	<b>1,244,103</b>	<b>805,450</b>	<b>(3,470,194)</b>

**GENERAL ACCOUNT**  
**ADOPTED BUDGET FOR 2013/14**  
**PROGRAM SUMMARY**

PROGRAM	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2013/2014
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b>CITY SERVICES</b>									
City Services Suppor	-	-	-	925,000	-	925,000	-	200,200	(724,800)
Asset Systems	-	-	-	378,827	-	378,827	-	-	(378,827)
Library Services	177,181	50,000	227,181	1,937,160	203,500	2,140,660	-	106,800	(1,806,679)
Community Development	439,741	-	439,741	2,496,993	136,597	2,633,590	-	260,900	(1,932,949)
Economic Development	272,326	-	272,326	998,204	45,325	1,043,529	-	-	(771,203)
Environmental Lab	668,400	-	668,400	605,435	50,000	655,435	62,965	50,000	-
City Works	33,000	78,000	111,000	1,011,070	78,000	1,089,070	-	-	(978,070)
Recreational Services	1,207,288	-	1,207,288	5,066,560	530,910	5,597,470	-	1,108,029	(3,282,153)
Regional Roads	857,000	131,000	988,000	1,883,651	304,204	2,187,855	-	1,095,000	(104,855)
Local Roads	271,000	896,265	1,167,265	13,873,611	4,914,765	18,788,376	-	12,038,111	(5,583,000)
Bridges	822,380	-	822,380	450,100	822,380	1,272,480	-	345,500	(104,600)
Footpaths, Cycleways & Bus Shelters	-	25,000	25,000	459,100	154,000	613,100	-	232,000	(356,100)
Parking	-	-	-	521,522	126,783	648,305	-	68,800	(579,505)
Quarries	213,900	-	213,900	213,900	-	213,900	-	-	-
Street & Toilet Cleaning	-	-	-	840,200	-	840,200	-	-	(840,200)
Drainage	2,170,914	-	2,170,914	3,415,654	1,432,060	4,847,714	-	2,387,000	(289,800)
Harbour & Jetty	-	-	-	189,900	-	189,900	-	20,000	(169,900)
Operational Branch External Works	375,660	-	375,660	375,660	-	375,660	-	-	-
Survey & Design	112,917	-	112,917	2,000,575	1,383,000	3,383,575	-	1,327,800	(1,942,858)
Street Lighting	158,500	-	158,500	805,700	6,000	811,700	-	-	(653,200)
Subdivisions & Contracts	107,250	-	107,250	552,095	7,400	559,495	-	-	(452,245)
<b>Subtotal</b>	<b>7,887,457</b>	<b>1,180,265</b>	<b>9,067,722</b>	<b>39,000,917</b>	<b>10,194,924</b>	<b>49,195,841</b>	<b>62,965</b>	<b>19,240,140</b>	<b>(20,950,944)</b>
<b>TOTALS</b>	<b>53,745,506</b>			<b>102,136,254</b>	<b>20,878,790</b>	<b>123,015,044</b>	<b>7,226,234</b>	<b>32,657,295</b>	<b>(39,431,172)</b>
Untied Funding Available	39,907,160	6,309,000	46,216,160	4,500,000		4,500,000	2,783,815	-	38,932,345
<b>(DEFICIT)/SURPLUS</b>									<b>(498,827)</b>

**GENERAL ACCOUNT**  
**ADOPTED BUDGET FOR 2014/15**  
**DEPARTMENTAL SUMMARY**

DEPARTMENT	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2014/2015
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer from	
Corporate Business	24,143,073	3,631,455	27,774,528	38,990,765	11,471,700	50,462,465	6,455,061	13,405,633	(15,737,365)
Land Use, Health & Development	24,043,053	-	24,043,053	26,770,190	225,665	26,995,855	1,578,218	825,200	(3,705,820)
City Services	8,088,279	285,500	8,373,779	40,294,657	8,318,644	48,613,301	52,630	18,473,456	(21,818,696)
<b>TOTALS</b>	<b>56,274,405</b>	<b>3,916,955</b>	<b>60,191,360</b>	<b>106,055,612</b>	<b>20,016,009</b>	<b>126,071,621</b>	<b>8,085,909</b>	<b>32,704,289</b>	<b>(41,261,881)</b>
Untied Funding Available	41,215,924	6,309,000	47,524,924	4,500,000	-	4,500,000	2,805,160	-	40,219,764
<b>(DEFICIT)/SURPLUS</b>									<b>(1,042,117)</b>

**GENERAL ACCOUNT**  
**ADOPTED BUDGET FOR 2014/15**  
**PROGRAM SUMMARY**

**PROGRAM**

**NET COST  
ESTIMATED  
2014/2015**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b>CORPORATE BUSINESS</b>									
Community Facilities	1,874,786	-	1,874,786	1,035,337	1,002,860	2,038,197	579,089	742,500	-
Civic Management	3,900	-	3,900	1,522,574	-	1,522,574	-	3,300	(1,515,374)
Coffs Coast Marketing	741,800	-	741,800	2,007,452	-	2,007,452	70,000	-	(1,335,652)
Sports Development	349,529	-	349,529	2,277,126	100,722	2,377,848	-	345,000	(1,683,319)
Property & Commercial	114,426	-	114,426	640,790	7,000	647,790	3,813	102,700	(434,477)
Leasing & Asset Management	1,078,855	-	1,078,855	2,837,251	32,000	2,869,251	18,200	605,600	(1,202,996)
Swimming Pools	1,300	-	1,300	583,777	72,815	656,592	-	69,700	(585,592)
Airport	5,941,648	-	5,941,648	4,036,332	2,631,833	6,668,165	3,175,316	3,901,833	-
Admin & Corp Governance	5,348,243	-	5,348,243	1,270,734	20,000	1,290,734	301,518	162,000	3,917,991
Governance & Legal Services	95,668	-	95,668	1,879,236	-	1,879,236	-	-	(1,783,568)
Rural Fire Service	634,005	1,391,470	2,025,475	1,766,620	1,391,470	3,158,090	-	651,000	(481,615)
Information Services	77,600	-	77,600	4,115,076	529,000	4,644,076	-	811,000	(3,755,476)
Telecommunications & New Technology	668,940	-	668,940	627,455	35,000	662,455	140,000	-	(133,515)
Finance	925,882	26,385	952,267	4,729,679	-	4,729,679	35,000	-	(3,812,412)
Plant	6,101,594	2,213,600	8,315,194	6,545,069	5,649,000	12,194,069	2,132,125	6,011,000	-
Program Support	129,140	-	129,140	1,596,982	-	1,596,982	-	-	(1,467,842)
HR & Organisational Development	55,757	-	55,757	1,519,275	-	1,519,275	-	-	(1,463,518)
<b>Subtotal</b>	<b>24,143,073</b>	<b>3,631,455</b>	<b>27,774,528</b>	<b>38,990,765</b>	<b>11,471,700</b>	<b>50,462,465</b>	<b>6,455,061</b>	<b>13,405,633</b>	<b>(15,737,365)</b>
<b>LAND USE, HEALTH &amp; DEVELOPMENT</b>									
Land Use Planning	17,000	-	17,000	1,206,920	-	1,206,920	-	75,700	(1,114,220)
Land Use Assessment & Management	1,930,050	-	1,930,050	2,511,260	-	2,511,260	-	30,100	(551,110)
Environmental Management	251,854	-	251,854	739,634	2,000	741,634	-	18,400	(471,380)
Ranger Services	222,610	-	222,610	1,269,191	18,000	1,287,191	-	33,200	(1,031,381)
Animal Control & Law Enforcement	436,510	-	436,510	980,474	5,665	986,139	-	11,900	(537,729)
Domestic Resource Recovery	13,817,911	-	13,817,911	13,602,516	100,000	13,702,516	540,395	425,000	-
Non-Domestic Resource Recovery	7,367,118	-	7,367,118	6,460,195	100,000	6,560,195	1,037,823	230,900	-
<b>Subtotal</b>	<b>24,043,053</b>	<b>-</b>	<b>24,043,053</b>	<b>26,770,190</b>	<b>225,665</b>	<b>26,995,855</b>	<b>1,578,218</b>	<b>825,200</b>	<b>(3,705,820)</b>

**GENERAL ACCOUNT**  
**ADOPTED BUDGET FOR 2014/15**  
**PROGRAM SUMMARY**

PROGRAM	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2014/2015
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b>CITY SERVICES</b>									
City Services Support	-	-	-	967,551	-	967,551	-	206,200	(761,351)
Asset Systems	-	-	-	400,425	-	400,425	-	-	(400,425)
Library Services	182,412	51,500	233,912	2,039,010	209,540	2,248,550	-	110,000	(1,904,638)
Community Development	452,533	-	452,533	2,621,163	145,308	2,766,471	-	268,700	(2,045,238)
Economic Development	278,970	-	278,970	1,038,712	48,243	1,086,955	-	-	(807,985)
Environmental Lab	688,300	-	688,300	635,670	51,500	687,170	52,630	51,500	-
City Works	33,000	78,000	111,000	1,063,625	78,000	1,141,625	-	-	(1,030,625)
Recreational Services	1,242,599	-	1,242,599	5,218,612	1,121,183	6,339,795	-	1,707,285	(3,389,911)
Regional Roads	857,000	131,000	988,000	1,902,195	315,659	2,217,854	-	1,125,000	(104,854)
Local Roads	279,000	-	279,000	14,288,971	3,520,500	17,809,471	-	11,779,871	(5,750,600)
Bridges	851,160	-	851,160	463,600	851,160	1,314,760	-	355,900	(107,700)
Footpaths, Cycleways & Bus Shelters	-	25,000	25,000	472,850	154,000	626,850	-	239,000	(362,850)
Parking	-	-	-	528,932	134,642	663,574	-	70,800	(592,774)
Quarries	220,000	-	220,000	220,000	-	220,000	-	-	-
Street & Toilet Cleaning	-	-	-	865,200	-	865,200	-	-	(865,200)
Drainage	2,223,850	-	2,223,850	3,442,711	1,538,139	4,980,850	-	2,458,500	(298,500)
Harbour & Jetty	-	-	-	195,600	-	195,600	-	20,600	(175,000)
Operational Branch External Works	387,000	-	387,000	387,000	-	387,000	-	-	-
Survey & Design	117,855	-	117,855	2,114,205	136,990	2,251,195	-	80,100	(2,053,240)
Street Lighting	164,100	-	164,100	845,300	6,180	851,480	-	-	(687,380)
Subdivisions & Contracts	110,500	-	110,500	583,325	7,600	590,925	-	-	(480,425)
<b>Subtotal</b>	<b>8,088,279</b>	<b>285,500</b>	<b>8,373,779</b>	<b>40,294,657</b>	<b>8,318,644</b>	<b>48,613,301</b>	<b>52,630</b>	<b>18,473,456</b>	<b>(21,818,696)</b>
<b>TOTALS</b>	<b>56,274,405</b>			<b>106,055,612</b>	<b>20,016,009</b>	<b>126,071,621</b>	<b>8,085,909</b>	<b>32,704,289</b>	<b>(41,261,881)</b>
Untied Funding Available	41,215,924	6,309,000	47,524,924	4,500,000		4,500,000	2,805,160	-	40,219,764
<b>(DEFICIT)/SURPLUS</b>									<b>(1,042,117)</b>

**BUDGETTED INCOME TO BE RESTRICTED - GENERAL ACCOUNT**

Adopted 2010/11	Item	Estimate 2011/12	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15
	<u>Community Facilities</u>				
	Surplus in Program	408,454	463,370	520,226	579,089
<b>0</b>	<b>Total</b>	<b>408,454</b>	<b>463,370</b>	<b>520,226</b>	<b>579,089</b>
	<u>Coffs Coast Marketing</u>				
70,000	IT Conference Profit	70,000	70,000	70,000	70,000
<b>70,000</b>	<b>Total</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>
	<u>Property &amp; Commercial Services</u>				
3,798	Internal Lease Fees	3,813	3,813	3,813	3,813
<b>3,798</b>	<b>Total</b>	<b>3,813</b>	<b>3,813</b>	<b>3,813</b>	<b>3,813</b>
	<u>Leasing &amp; Asset Management</u>				
21,000	Rigby House Lease Income net of Expenses	30,400	26,000	21,600	18,200
<b>21,000</b>	<b>Total</b>	<b>30,400</b>	<b>26,000</b>	<b>21,600</b>	<b>18,200</b>
	<u>Coffs Harbour Regional Airport</u>				
1,251,814	Coffs Harbour Regional Airport	1,789,603	4,327,359	2,753,123	3,175,316
<b>1,251,814</b>	<b>Total</b>	<b>1,789,603</b>	<b>4,327,359</b>	<b>2,753,123</b>	<b>3,175,316</b>
	<u>Administration</u>				
75,387	Water Administration Dividend	81,210	83,646	86,155	88,740
105,897	Sewer Administration Dividend	113,434	116,837	120,342	123,953
21,350	Airport Administration Dividend	19,907	20,505	21,120	21,755
22,335	Plant Administration Dividend	22,335	23,005	23,695	24,405
22,226	Domestic Waste Administration Dividend	25,929	26,704	27,508	28,332
14,817	Non Domestic Waste Administration Dividend	11,675	12,026	12,387	12,758
1,442	Lab Administration Dividend	1,442	1,485	1,530	1,575
<b>263,454</b>	<b>Total</b>	<b>275,932</b>	<b>284,208</b>	<b>292,737</b>	<b>301,518</b>
	<u>Information Services</u>				
280,000	Computer Acquisition				
<b>280,000</b>	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>Telecommunications &amp; New Technology</u>				
201,600	Switchboard Profits	140,000	140,000	140,000	140,000
	Public Wireless Network				
<b>201,600</b>	<b>Total</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>
	<u>Finance</u>				
49,033	Internal Lease Fees	133,103	42,351	36,623	35,000
<b>49,033</b>	<b>Total</b>	<b>133,103</b>	<b>42,351</b>	<b>36,623</b>	<b>35,000</b>
	<u>Plant</u>				
1,887,844	Plant & Mechanical Services	1,981,252	2,030,748	2,081,044	2,132,125
<b>1,887,844</b>	<b>Total</b>	<b>1,981,252</b>	<b>2,030,748</b>	<b>2,081,044</b>	<b>2,132,125</b>
	<u>Resource Recovery</u>				
3,322	Domestic Resource Recovery	575,651	295,832	458,925	540,395
-119,334	Non-Domestic Resource Recovery	835,931	771,930	785,178	1,037,823
<b>-116,012</b>	<b>Total</b>	<b>1,411,582</b>	<b>1,067,762</b>	<b>1,244,103</b>	<b>1,578,218</b>
	<u>Environmental Laboratory</u>				
22,649	Trading Surplus	80,648	72,315	62,965	52,630
<b>22,649</b>	<b>Total</b>	<b>80,648</b>	<b>72,315</b>	<b>62,965</b>	<b>52,630</b>
	<u>Untied Funding</u>				
12,016	Airport Dividend	19,907	20,505	21,120	21,755
22,335	Plant Dividend	22,335	23,005	23,695	24,405
1,655,000	Developer Contributions Income	1,705,000	1,756,000	1,809,000	1,809,000
450,000	Interest on Investments - Reserves	600,000	600,000	610,000	620,000
400,000	Interest on Investments - Sec 94	300,000	310,000	320,000	330,000
<b>2,539,351</b>	<b>Total</b>	<b>2,647,242</b>	<b>2,709,510</b>	<b>2,783,815</b>	<b>2,805,160</b>
<b>6,474,531</b>	<b>Total Income to be Restricted</b>	<b>8,972,029</b>	<b>11,237,436</b>	<b>10,010,049</b>	<b>10,891,069</b>



**BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT**

<b>Adopted 2010/11</b>	<b>Item</b>	<b>Estimate 2011/12</b>	<b>Estimate 2012/13</b>	<b>Estimate 2013/14</b>	<b>Estimate 2014/15</b>
	<u>Community Facilities</u>				
-360,602	Net Program				
1,200,000	Brelsford Park				
614,200	Depreciation	679,500	699,885	720,880	742,500
<b>1,453,598</b>	<b>Total</b>	<b>679,500</b>	<b>699,885</b>	<b>720,880</b>	<b>742,500</b>
	<u>Civic Management</u>				
178,000	Future Community Works				
2,900	Depreciation	3,000	3,100	3,200	3,300
<b>180,900</b>	<b>Total</b>	<b>3,000</b>	<b>3,100</b>	<b>3,200</b>	<b>3,300</b>
	<u>Coffs Coast Marketing</u>				
	Directors Conference	40,000			
<b>0</b>	<b>Total</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>Sports Development</u>				
	Richardson Park Drainage Upgrade	194,806			
	Woolgoolga Netball Courts Upgrade	141,248			
239,000	Depreciation	316,000	325,500	335,000	345,000
<b>239,000</b>	<b>Total</b>	<b>652,054</b>	<b>325,500</b>	<b>335,000</b>	<b>345,000</b>
	<u>Property &amp; Commercial</u>				
	Museum Renovations	330,000			
49,400	Depreciation	94,000	96,800	99,700	102,700
<b>49,400</b>	<b>Total</b>	<b>424,000</b>	<b>96,800</b>	<b>99,700</b>	<b>102,700</b>
	<u>Leasing &amp; Asset Management</u>				
415,300	Depreciation	554,300	570,900	588,000	605,600
<b>415,300</b>	<b>Total</b>	<b>554,300</b>	<b>570,900</b>	<b>588,000</b>	<b>605,600</b>
	<u>Swimming Pools</u>				
59,300	Depreciation	63,800	65,700	67,700	69,700
<b>59,300</b>	<b>Total</b>	<b>63,800</b>	<b>65,700</b>	<b>67,700</b>	<b>69,700</b>
	<u>Coffs Harbour Regional Airport</u>				
1,275,471	Coffs Harbour Regional Airport	1,644,305	4,369,909	2,433,525	2,631,833
1,184,000	Depreciation	1,162,000	1,197,000	1,233,000	1,270,000
<b>2,459,471</b>	<b>Total</b>	<b>2,806,305</b>	<b>5,566,909</b>	<b>3,666,525</b>	<b>3,901,833</b>
	<u>Administration</u>				
148,400	Administration - Depreciation	148,000	152,500	157,000	162,000
<b>148,400</b>	<b>Total</b>	<b>148,000</b>	<b>152,500</b>	<b>157,000</b>	<b>162,000</b>
	<u>Information Services</u>				
280,000	Computer Acquisition	54,000	53,000	52,000	51,000
30,000	ID.COM - Demographics Study				
25,000	Software Consultancies				
552,500	Depreciation	695,600	716,500	738,000	760,000
<b>887,500</b>	<b>Total</b>	<b>749,600</b>	<b>769,500</b>	<b>790,000</b>	<b>811,000</b>
	<u>Rural Fire Service</u>				
464,900	Depreciation	595,800	613,700	632,100	651,000
<b>464,900</b>	<b>Total</b>	<b>595,800</b>	<b>613,700</b>	<b>632,100</b>	<b>651,000</b>
	<u>Plant</u>				
1,784,600	Plant & Mechanical Services	1,599,300	2,184,800	3,051,000	3,435,400
2,050,200	Depreciation	2,357,100	2,427,800	2,500,600	2,575,600
<b>3,834,800</b>	<b>Total</b>	<b>3,956,400</b>	<b>4,612,600</b>	<b>5,551,600</b>	<b>6,011,000</b>
	<u>Land Use Planning</u>				
69,200	Depreciation	69,300	71,400	73,500	75,700
<b>69,200</b>	<b>Total</b>	<b>69,300</b>	<b>71,400</b>	<b>73,500</b>	<b>75,700</b>
	<u>Land Use Assess &amp; Management</u>				
31,100	Depreciation	28,300	29,150	30,050	30,100
<b>31,100</b>	<b>Total</b>	<b>28,300</b>	<b>29,150</b>	<b>30,050</b>	<b>30,100</b>
	<u>Environmental Management</u>				
5,600	Depreciation	16,870	17,400	17,900	18,400
<b>5,600</b>	<b>Total</b>	<b>16,870</b>	<b>17,400</b>	<b>17,900</b>	<b>18,400</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT (CONT'D)**

<b>Adopted 2010/11</b>	<b>Item</b>	<b>Estimate 2011/12</b>	<b>Estimate 2012/13</b>	<b>Estimate 2013/14</b>	<b>Estimate 2014/15</b>
	<u>Public Health &amp; Safety</u>				
12,000	Beach Patrol Equipment Sec 94	12,000	15,000	15,000	18,000
10,100	Depreciation	14,000	14,400	14,800	15,200
<b>22,100</b>	<b>Total</b>	<b>26,000</b>	<b>29,400</b>	<b>29,800</b>	<b>33,200</b>
	<u>Ranger Services</u>				
10,100	Depreciation	11,000	11,300	11,600	11,900
<b>10,100</b>	<b>Total</b>	<b>11,000</b>	<b>11,300</b>	<b>11,600</b>	<b>11,900</b>
	<u>Resource Recovery</u>				
270,000	Domestic Resource Recovery	360,000	350,000	100,000	100,000
268,900	Domestic Resource Recovery Depreciation	297,400	306,300	315,500	325,000
270,000	Non-Domestic Resource Recovery	470,000	420,000	100,000	100,000
93,600	Non-Domestic Resource Recovery Dep'n	119,800	123,400	127,100	130,900
<b>902,500</b>	<b>Total</b>	<b>1,247,200</b>	<b>1,199,700</b>	<b>642,600</b>	<b>655,900</b>
	<u>City Services Support</u>				
189,200	Depreciation	188,700	194,400	200,200	206,200
<b>189,200</b>	<b>Total</b>	<b>188,700</b>	<b>194,400</b>	<b>200,200</b>	<b>206,200</b>
	<u>Library</u>				
20,000	Library Books (S94)	20,000	15,000		
87,800	Depreciation	100,700	103,700	106,800	110,000
<b>107,800</b>	<b>Total</b>	<b>120,700</b>	<b>118,700</b>	<b>106,800</b>	<b>110,000</b>
	<u>Community Development</u>				
175,700	S94 Community Facilities Depreciation	432,000 245,900	140,000 253,300	260,900	268,700
<b>175,700</b>	<b>Total</b>	<b>677,900</b>	<b>393,300</b>	<b>260,900</b>	<b>268,700</b>
	<u>Environmental Laboratory</u>				
50,000	Lab Equipment	50,000	50,000	50,000	51,500
<b>50,000</b>	<b>Total</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>51,500</b>
	<u>Recreational Services</u>				
32,239	SH 10 Handover Maintenance (RTA)	33,207	34,203	35,229	36,285
	S94 Open Space	6,348,000	855,000	250,000	850,000
50,000	S94 Beach Protection Works	100,000	50,000	50,000	25,000
744,200	Depreciation	728,400	750,300	772,800	796,000
<b>826,439</b>	<b>Total</b>	<b>7,209,607</b>	<b>1,689,503</b>	<b>1,108,029</b>	<b>1,707,285</b>
	<u>Regional Roads</u>				
100,000	S94 Loan Repays - Hogbin Drive Extension 05/06	100,000	100,000	100,000	100,000
930,800	Depreciation	938,000	966,000	995,000	1,025,000
<b>1,030,800</b>	<b>Total</b>	<b>1,038,000</b>	<b>1,066,000</b>	<b>1,095,000</b>	<b>1,125,000</b>
	<u>Local Roads</u>				
22,490	SH10 Upgrade Handover Works	23,859	24,575	25,311	26,071
	Pine Creek Handover Works (Operating)	35,000	33,000	33,000	33,000
	Pine Creek Handover Works (Capital)	1,022,396			
	S94 Road Works				
250,000	S94 Moonee Road Works New	250,000	1,200,000	160,000	165,000
120,000	S94 West Coffs Local Collector Roads		250,000	250,000	500,000
	S94 North Boambee Local Collector Roads	530,000			100,000
	S94 South Coffs Roads		250,000		
	S94 Corindi Roads			163,000	
	S94 West Woolgoolga Traffic Facilities			800,000	
	S94 Park Beach Traffic Facilities			57,000	
	S94 Hearnes Lake Transport & Traffic Facilities			350,000	
	S94 North Bonville Roads & Cycleways New				250,000
	S94 West Korora Traffic Facilities				200,000
9,417,500	Depreciation	9,614,300	9,902,700	10,199,800	10,505,800
<b>9,809,990</b>	<b>Total</b>	<b>11,475,555</b>	<b>11,660,275</b>	<b>12,038,111</b>	<b>11,779,871</b>
	<u>Bridges</u>				
10,000	Coramba Historical Bridge				
329,100	Depreciation	325,600	335,400	345,500	355,900
<b>339,100</b>	<b>Total</b>	<b>325,600</b>	<b>335,400</b>	<b>345,500</b>	<b>355,900</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT (CONT'D)**

<b>Adopted 2010/11</b>	<b>Item</b>	<b>Estimate 2011/12</b>	<b>Estimate 2012/13</b>	<b>Estimate 2013/14</b>	<b>Estimate 2014/15</b>
	<u>Footpaths , Cycleways, Bus Shelters</u>				
198,000	Depreciation	218,700	225,300	232,000	239,000
<b>198,000</b>	<b>Total</b>	<b>218,700</b>	<b>225,300</b>	<b>232,000</b>	<b>239,000</b>
	<u>Parking</u>				
56,000	Depreciation	64,850	66,800	68,800	70,800
<b>56,000</b>	<b>Total</b>	<b>64,850</b>	<b>66,800</b>	<b>68,800</b>	<b>70,800</b>
	<u>Drainage</u>				
532,400	Depreciation	2,250,000	2,317,500	2,387,000	2,458,500
<b>532,400</b>	<b>Total</b>	<b>2,250,000</b>	<b>2,317,500</b>	<b>2,387,000</b>	<b>2,458,500</b>
	<u>Jetty &amp; Boat Ramp</u>				
17,000	Depreciation	19,000	19,500	20,000	20,600
<b>17,000</b>	<b>Total</b>	<b>19,000</b>	<b>19,500</b>	<b>20,000</b>	<b>20,600</b>
	<u>Design</u>				
100,000	S94 Flood Mitigation & Drainage Resv West Coffs	650,000		1,250,000	
450,000	S94 North Boambee Stormwater Management		250,000		
100,000	Sec 94 Cycleway - West Coffs Creek Reserve	100,000			
73,000	Depreciation	73,300	75,500	77,800	80,100
<b>723,000</b>	<b>Total</b>	<b>823,300</b>	<b>325,500</b>	<b>1,327,800</b>	<b>80,100</b>
	<u>Untied Funding</u>				
0	Environmental Levy	0	0	0	0
<b>0</b>	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>25,288,598</b>	<b>Total Expenditure from Restricted</b>	<b>36,533,341</b>	<b>33,297,622</b>	<b>32,657,295</b>	<b>32,704,289</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Civic Management Program Number    010	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
648,005	Executive Staff Costs	569,963	604,160	640,380	678,720
14,000	Executive Vehicle Running Expenses	15,000	15,450	15,900	16,390
80,000	Sundry Governance & Office Expenses	50,000	50,000	50,000	50,000
150,000	Financial Sustainability Report	0	0	0	0
3,000	Council Integrated Planning Expenses	1,000	1,000	1,000	1,000
0	Community Survey	20,000	0	0	0
256,920	Members Expenses	264,620	272,510	280,580	288,997
18,000	Mayoral Vehicle Running Expenses	18,000	18,540	19,100	19,670
0	2012 Election Expenses	0	400,000	0	0
43,235	Local Government Assoc Subscription	46,280	48,594	51,024	53,575
3,400	National Sea Change Taskforce	3,400	3,500	3,600	3,700
2,400	Naturalisations	4,000	4,100	4,200	4,300
8,000	Civic Receptions	8,240	8,480	8,740	9,002
9,000	Sister City Youth Exchange Program	11,000	11,300	11,600	11,900
25,000	Sister City Visit	0	25,000	0	25,000
38,400	Donations	45,250	46,600	48,000	49,400
30,070	Contrib Rates Sport & Cultural Groups	31,600	32,700	33,700	33,800
10,000	Cont'n - Mid North Coast Group of Councils (MIDGOC)	10,000	10,000	10,000	10,000
10,000	Contribution Glenreagh Mountain Railway	10,000	10,000	10,000	10,000
5,800	Hunter Councils Regional Procurement Initiative	6,000	6,200	6,400	6,600
2,500	Contribution Coffs Harbour Coral Groups	2,500	2,500	2,500	2,500
6,000	Contribution Coffs Harbour Pipe Band	6,000	6,000	6,000	6,000
6,500	Australia Day Committee	9,000	9,270	9,550	9,840
183,972	Media Officer & Web Content	192,169	203,700	215,920	228,880
2,900	Depreciation	3,000	3,100	3,200	3,300
<b>1,557,101</b>	<b>Total Operating Expenses</b>	<b>1,327,022</b>	<b>1,792,704</b>	<b>1,431,394</b>	<b>1,522,575</b>
	<b>Operating Revenue</b>				
-3,500	Contribution -Sister City Youth Exchange	-3,600	-3,700	-3,800	-3,900
<b>-3,500</b>	<b>Total Operating Revenue</b>	<b>-3,600</b>	<b>-3,700</b>	<b>-3,800</b>	<b>-3,900</b>
	<b>Transfer From Reserves</b>				
-180,900	Utilised for Current Works	0	0	0	0
0	Civ Man Tfr from - Dep'n Reserve	-3,000	-3,100	-3,200	-3,300
<b>-180,900</b>	<b>Total Transfer From Reserves</b>	<b>-3,000</b>	<b>-3,100</b>	<b>-3,200</b>	<b>-3,300</b>
<b>1,372,701</b>	<b>Total Civic Management</b>	<b>1,320,422</b>	<b>1,785,904</b>	<b>1,424,394</b>	<b>1,515,375</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Community Facilities Program Number 110	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
98,500	Nana Glen Pool Operating Costs	95,300	98,150	101,100	104,150
57,000	City Park (Brelsford) Maintenance Costs	58,710	60,470	62,280	64,150
144,468	Int. Repay Loan No. 459 - Hogbin Dr	122,744	98,916	73,846	47,118
208,309	Loan 462 Int Repayments	179,135	147,074	113,364	77,419
614,200	Depreciation	679,500	699,885	720,880	742,500
<b>1,122,477</b>	<b>Total Operating Expenses</b>	<b>1,135,389</b>	<b>1,104,495</b>	<b>1,071,470</b>	<b>1,035,337</b>
	<b>Capital Expenditure</b>				
333,494	Loan No. 459 Principal repayment - Hogbin Dr	355,218	379,045	404,115	430,843
442,528	Loan 462 Principal Repayments	471,389	503,108	536,457	572,017
1,200,000	City Park (Brelsford Park)	0	0	0	0
<b>1,976,021</b>	<b>Total Capital Expenditure</b>	<b>826,607</b>	<b>882,153</b>	<b>940,572</b>	<b>1,002,860</b>
	<b>Operating Revenue</b>				
-1,644,900	Rate Variation Additional Revenue	-1,690,950	-1,750,133	-1,811,388	-1,874,786
<b>-1,644,900</b>	<b>Total Operating Revenue</b>	<b>-1,690,950</b>	<b>-1,750,133</b>	<b>-1,811,388</b>	<b>-1,874,786</b>
	<b>Transfer To Reserves</b>				
0	Comm Fac Tfr to - Comm Fac Reserve	408,454	463,370	520,226	579,089
<b>0</b>	<b>Total Transfer To Reserves</b>	<b>408,454</b>	<b>463,370</b>	<b>520,226</b>	<b>579,089</b>
	<b>Transfer From Reserves</b>				
-1,453,598	Utilised for Current Works	0	0	0	0
0	Comm Fac Tfr from - Depn Reserve	-679,500	-699,885	-720,880	-742,500
<b>-1,453,598</b>	<b>Total Transfer From Reserves</b>	<b>-679,500</b>	<b>-699,885</b>	<b>-720,880</b>	<b>-742,500</b>
<b>0</b>	<b>Total Community Facilities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Coffs Coast Marketing Program Number 130	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
71,274	Administrative Support Staff Costs	74,603	79,080	83,820	88,860
85,029	Conference Co-ordinator	87,239	92,460	98,010	103,900
290,456	Visitor Information Centre Operating Exp	289,843	298,478	307,328	316,397
235,000	Events Marketing	535,000	527,000	494,100	501,200
70,000	CCM - Sponsorship	73,500	77,000	80,600	84,300
220,940	CCM - Staff Costs & Vehicle Running	284,855	301,566	319,259	338,014
10,000	CCM - Famils Media & Trade	10,300	10,600	10,900	11,200
25,000	CCM - Brochures	25,750	26,500	27,250	28,068
173,000	CCM - Advertising & Promotions	178,200	185,700	191,100	196,833
3,000	CCM - Travel Shows	3,090	3,180	3,280	3,380
30,000	CCM - Conference Promotion	30,900	31,800	32,800	33,800
20,000	CCM - Tourism & Website Development	20,600	21,200	21,800	22,400
17,500	CCM -Sawtell, Wlga Chambers of Commerce	17,900	18,300	18,700	19,100
0	Directors Conference (funded Bus Dev Resv)	40,000	0	0	0
260,000	IT 2010 Conference Expenses	260,000	260,000	260,000	260,000
<b>1,511,199</b>	<b>Total Operating Expenses</b>	<b>1,931,780</b>	<b>1,932,864</b>	<b>1,948,946</b>	<b>2,007,452</b>
	<b>Operating Revenue</b>				
-75,500	Income - Events Marketing	-175,500	-179,500	-184,600	-189,800
-400,000	IT 2010 Conference Income	-400,000	-400,000	-400,000	-400,000
-20,000	Other Contributions - Coffs Coast Market	-10,000	-10,000	-10,000	-10,000
-130,000	VIC Income	-130,000	-134,000	-138,000	-142,000
<b>-625,500</b>	<b>Total Operating Revenue</b>	<b>-715,500</b>	<b>-723,500</b>	<b>-732,600</b>	<b>-741,800</b>
	<b>Transfer To Reserves</b>				
0	CCM Tfr to - Future Fund	10,000	10,000	10,000	10,000
0	CCM Tfr to - Bus Dev Reserve	30,000	30,000	30,000	30,000
0	CCM Tfr to - Proj Contingency Reserve	30,000	30,000	30,000	30,000
70,000	Allocated to Future Works	0	0	0	0
<b>70,000</b>	<b>Total Transfer To Reserves</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>
	<b>Transfer From Reserves</b>				
0	CCM Tfr from - Bus Dev Reserve	-40,000	0	0	0
<b>0</b>	<b>Total Transfer From Reserves</b>	<b>-40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>955,699</b>	<b>Total Coffs Coast Marketing</b>	<b>1,246,280</b>	<b>1,279,364</b>	<b>1,286,346</b>	<b>1,335,652</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Land Use Planning		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	210				
	<b>Operating Expenses</b>					
889,320	Staff Costs-Salaries & Allowances		866,498	918,490	973,600	1,032,010
34,000	Vehicle Running Expenses		36,800	37,900	39,040	40,210
20,000	Office Expenses General		17,500	17,500	17,500	17,500
38,000	Heritage Program		39,500	39,500	39,500	39,500
85,000	LEP Review		114,700	0	0	0
5,000	Information Collection Mapping		2,000	2,000	2,000	2,000
69,200	Depreciation		69,300	71,400	73,500	75,700
<b>1,140,520</b>	<b>Total Operating Expenses</b>		<b>1,146,298</b>	<b>1,086,790</b>	<b>1,145,140</b>	<b>1,206,920</b>
	<b>Operating Revenue</b>					
-1,500	Miscellaneous Income		-1,000	-1,000	-1,000	-1,000
-15,500	Grant - Heritage Program		-16,000	-16,000	-16,000	-16,000
0	Grant - LEP Review Planner		-84,000	0	0	0
<b>-17,000</b>	<b>Total Operating Revenue</b>		<b>-101,000</b>	<b>-17,000</b>	<b>-17,000</b>	<b>-17,000</b>
	<b>Transfer From Reserves</b>					
-69,200	Utilised for Current Works		0	0	0	0
0	Planning Tfr from - Depn Reserve		-69,300	-71,400	-73,500	-75,700
<b>-69,200</b>	<b>Total Transfer From Reserves</b>		<b>-69,300</b>	<b>-71,400</b>	<b>-73,500</b>	<b>-75,700</b>
<b>1,054,320</b>	<b>Total Land Use Planning</b>		<b>975,998</b>	<b>998,390</b>	<b>1,054,640</b>	<b>1,114,220</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Land Use Assess & Man Program Number    220	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
<b>Operating Expenses</b>					
1,875,039	Staff Costs-Salaries & Allowances	1,961,739	2,079,440	2,204,220	2,336,460
300	Staff Costs-FBT	300	300	300	300
103,800	Vehicle Running Expenses	104,700	107,840	111,080	114,400
30,000	Office Expenses	30,000	30,000	30,000	30,000
31,100	Depreciation	28,300	29,150	30,050	30,100
<b>2,040,239</b>	<b>Total Operating Expenses</b>	<b>2,125,039</b>	<b>2,246,730</b>	<b>2,375,650</b>	<b>2,511,260</b>
<b>Operating Revenue</b>					
-926,000	Development/Construction Certificate Fee	-952,000	-980,580	-1,009,960	-1,040,270
-136,000	Certificates - Sec 149	-156,400	-161,100	-165,900	-170,900
-35,000	Certificates - Sec 735A	-51,500	-53,000	-54,500	-56,000
-24,700	Subdivision fees	-27,940	-28,780	-29,640	-30,530
-22,600	Building Certificates	-27,960	-28,800	-29,660	-30,550
-262,000	Building Inspection Fees	-310,000	-319,300	-328,900	-338,700
-31,000	Miscellaneous - Income	-31,800	-32,800	-33,800	-34,800
-4,000	Principal Certifying Authority Signage	-4,120	-4,240	-4,370	-4,500
-32,000	Sewer Connection Fees	-33,000	-34,000	-35,000	-36,000
-45,000	Sewer Inspection Fees	-63,000	-64,900	-66,800	-68,800
-57,700	Drainage Diagram Fees	-59,400	-61,200	-63,000	-64,800
-16,300	Septic Tank Permits	-19,700	-20,300	-20,900	-21,500
-29,000	Fire Service Fees	-29,800	-30,700	-31,700	-32,700
<b>-1,621,300</b>	<b>Total Operating Revenue</b>	<b>-1,766,620</b>	<b>-1,819,700</b>	<b>-1,874,130</b>	<b>-1,930,050</b>
<b>Transfer From Reserves</b>					
-31,100	Utilised for Current Works	0	0	0	0
0	Land Use Assess Tfr from - Depn Reserve	-28,300	-29,150	-30,050	-30,100
<b>-31,100</b>	<b>Total Transfer From Reserves</b>	<b>-28,300</b>	<b>-29,150</b>	<b>-30,050</b>	<b>-30,100</b>
<b>387,839</b>	<b>Total Land Use Assess &amp; Man</b>	<b>330,119</b>	<b>397,880</b>	<b>471,470</b>	<b>551,110</b>



**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Environmental Management		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	230				
	<b>Operating Expenses</b>					
96,125	Staff Costs-Salaries & Allowances		98,756	104,680	110,950	117,620
13,290	Vehicle Running Expenses		13,330	13,730	14,140	14,560
6,000	Pollution Clean-up		2,000	2,000	2,000	2,000
99,999	Bucca Creek & Nana Glen Riparian Rainforest		0	0	0	0
164,974	Domestic Sewage System Supervision		175,150	175,651	181,218	186,654
10,000	Domestic Sewage Superv Cont'n to Admin		10,000	10,000	10,000	10,000
15,500	Water Quality Monitoring		30,000	15,000	15,000	15,000
305,000	Parks & Streets Litter Bin Contract		330,600	347,100	364,500	375,400
25,000	EL LEP Review - Veg Mapping Ground Truthing		0	0	0	0
861,040	Our Living Coast Regional Sustainability		0	0	0	0
35,000	E/L Koala Plan of Management		35,000	0	0	0
25,000	EL Biodiversity Action Strategy Implementation		0	0	0	0
190,000	EL Orara River		195,000	0	0	0
180,000	EL Conservation & Sust Man of Biodiversi		193,000	0	0	0
14,000	EL Green School Environment Fund		20,000	0	0	0
15,000	EL Coffs LGA Biodiversity Monitoring Program Stage 1		30,000	0	0	0
15,000	EL Woolgoolga Flying Fox Camp Strategy		0	0	0	0
15,000	EL Coffs Ambassadors Volunteer Interpretive Tours		15,000	0	0	0
21,600	EL Repair Creek Banks Edward Sharpe Bridge		0	0	0	0
0	EL Starting in Your Own Backyard		3,950	0	0	0
0	EL Fauna Survey & Monitoring within Community Icon Area		23,955	0	0	0
5,600	Depreciation		16,870	17,400	17,900	18,400
<b>2,113,128</b>	<b>Total Operating Expenses</b>		<b>1,192,611</b>	<b>685,561</b>	<b>715,708</b>	<b>739,634</b>
	<b>Capital Expenditure</b>					
2,000	Upgrade Inspectors Equipment		2,000	2,000	2,000	2,000
<b>2,000</b>	<b>Total Capital Expenditure</b>		<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
	<b>Operating Revenue</b>					
-174,974	Domestic Sewage Systems Approval Fees		-185,150	-185,651	-191,218	-196,654
-100	Contaminated Land Enquiries		-100	-100	-100	-100
-99,999	Contribution - Bucca Crk & Nana Glen Riparian Rainforest		0	0	0	0
-4,700	Contribution from Water Fund		-4,800	-4,900	-5,000	-5,100
-50,000	EL - Orara River Cont from Water		-50,000	-50,000	-50,000	-50,000
-861,040	Grant/Contrib Our Living Coast Regional Sustainability		0	0	0	0
0	Grant Ecosystem Health Monitoring Program		-15,000	0	0	0
<b>-1,190,813</b>	<b>Total Operating Revenue</b>		<b>-255,050</b>	<b>-240,651</b>	<b>-246,318</b>	<b>-251,854</b>
	<b>Transfer From Reserves</b>					
-5,600	Utilised for Current Works		0	0	0	0
0	Env Man Tfr from - Depn Reserve		-16,870	-17,400	-17,900	-18,400

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Environmental Management		2011/12	2012/13	2013/14	2014/15
	Program Number	230	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
-5,600	Total Transfer From Reserves		-16,870	-17,400	-17,900	-18,400
918,715	Total Environmental Management		922,691	429,510	453,490	471,380

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Public Health & Safety Program Number 240	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
<b>Operating Expenses</b>					
463,846	Staff Costs-Salaries & Allowances	471,844	486,365	515,560	546,485
15,800	Vehicle Running Expenses	15,800	16,300	16,800	17,300
28,010	Working Expenses	28,010	28,010	28,010	28,010
421,000	Beach Bathing Expenses	451,000	463,940	477,100	491,470
39,650	Beach Bathing Vehicle Running Expenses	39,650	40,840	42,065	43,327
10,000	Beach Bathing Signage	10,000	10,000	10,000	10,000
51,000	SLSC Subsidies	46,000	47,000	48,000	49,000
51,000	Sullage Collection Contract Charges	62,600	64,500	66,400	68,400
10,100	Depreciation	14,000	14,400	14,800	15,200
<b>1,090,406</b>	<b>Total Operating Expenses</b>	<b>1,138,903</b>	<b>1,171,354</b>	<b>1,218,734</b>	<b>1,269,191</b>
<b>Capital Expenditure</b>					
12,000	S94 Beach Patrol Equipment Purchase	12,000	15,000	15,000	18,000
<b>12,000</b>	<b>Total Capital Expenditure</b>	<b>12,000</b>	<b>15,000</b>	<b>15,000</b>	<b>18,000</b>
<b>Operating Revenue</b>					
-108,200	Licence Fees	-111,450	-114,800	-118,250	-121,800
-3,500	Fines	-3,600	-3,700	-3,800	-3,900
-1,000	Miscellaneous	-1,000	-1,000	-1,000	-1,000
-10,000	Caravan Park Licences	-10,300	-10,600	-10,900	-11,200
-7,000	Sullage Collection Charges	-7,200	-7,400	-7,600	-7,800
-44,000	Sullage Collection Contrib from Sewer	-55,400	-57,100	-58,800	-60,600
-11,000	Public Pools Inspections	-11,330	-11,700	-12,050	-12,410
-1,700	Legionella Program	-1,750	-1,800	-1,850	-1,900
-12,000	Contribution to Beach Patrols	-2,000	-2,000	-2,000	-2,000
<b>-198,400</b>	<b>Total Operating Revenue</b>	<b>-204,030</b>	<b>-210,100</b>	<b>-216,250</b>	<b>-222,610</b>
<b>Transfer From Reserves</b>					
-22,100	Utilised for Current Works	0	0	0	0
0	PH & S Tfr from - Depn Reserve	-14,000	-14,400	-14,800	-15,200
0	PH & S Tfr from - S94 Reserve	-12,000	-15,000	-15,000	-18,000
<b>-22,100</b>	<b>Total Transfer From Reserves</b>	<b>-26,000</b>	<b>-29,400</b>	<b>-29,800</b>	<b>-33,200</b>
<b>881,906</b>	<b>Total Public Health &amp; Safety</b>	<b>920,874</b>	<b>946,854</b>	<b>987,684</b>	<b>1,031,381</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Ranger Services Program Number 250	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
<b>Operating Expenses</b>					
393,131	Ordinance Inspectors - Staff Costs	377,918	400,590	424,605	450,053
33,740	Ordinance Inspectors Vehicle Expenses	31,400	32,340	33,310	34,310
5,000	Dog Impounding Expenses	5,500	6,000	6,500	7,000
175,705	RSPCA Impounding Expenses	199,400	205,400	211,540	217,890
2,950	Animal Straying	3,050	3,150	3,250	3,350
18,850	Sundry Regulations Expense	19,400	20,000	20,600	21,218
23,170	Rangers Office Working Expenses	5,000	5,100	5,200	5,300
161,874	Street Parking Staff Costs	172,138	182,211	192,963	204,539
7,200	Street Parking Vehicle Expenses	7,400	7,620	7,850	8,090
11,300	Signs Policy & Enforcement	14,127	14,974	15,872	16,824
10,100	Depreciation	11,000	11,300	11,600	11,900
<b>843,021</b>	<b>Total Operating Expenses</b>	<b>846,333</b>	<b>888,685</b>	<b>933,290</b>	<b>980,474</b>
<b>Capital Expenditure</b>					
5,500	Equipment Purchases	5,500	5,500	5,500	5,665
25,000	Council Pound Investigation	0	0	0	0
<b>30,500</b>	<b>Total Capital Expenditure</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,665</b>
<b>Operating Revenue</b>					
-65,000	Companion Animals Collection Commission	-72,000	-74,000	-76,000	-78,000
-21,000	Companion Animals Impounding Fees	-23,500	-24,000	-24,500	-25,000
-15,000	Dog Fines	-15,300	-15,500	-15,800	-16,200
-269,000	Parking Fines	-247,000	-254,400	-262,000	-269,900
-22,000	Fines (General)	-30,000	-30,900	-31,800	-32,800
-500	Miscellaneous Income - Animal Control	-500	-500	-500	-500
-11,700	Signs Licences & Fines	-12,000	-12,300	-12,800	-13,200
-800	Overgrown Land Inspection Fees	-830	-860	-880	-910
<b>-405,000</b>	<b>Total Operating Revenue</b>	<b>-401,130</b>	<b>-412,460</b>	<b>-424,280</b>	<b>-436,510</b>
<b>Transfer From Reserves</b>					
-10,100	Utilised for Current Works	0	0	0	0
0	Ranger Services Tfr from - Depn Reserve	-11,000	-11,300	-11,600	-11,900
<b>-10,100</b>	<b>Total Transfer From Reserves</b>	<b>-11,000</b>	<b>-11,300</b>	<b>-11,600</b>	<b>-11,900</b>
<b>458,421</b>	<b>Total Ranger Services</b>	<b>439,703</b>	<b>470,425</b>	<b>502,910</b>	<b>537,729</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Domestic Waste Management Program Number 260	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
257,573	Staff Costs-Salaries & Allowances	284,064	301,110	319,170	338,320
15,426	Vehicle Running Expenses	14,262	14,690	15,130	15,585
444,510	Administration Charges	518,584	534,086	550,152	566,631
22,680	Administration Working Expense	23,360	24,061	24,783	25,527
500,000	Pensioner Rebates Abandoned	500,000	500,000	500,000	500,000
0	State Landfill Levy Liability	340,000	462,000	594,000	737,000
0	Midwaste Contribution	1,400	1,500	1,600	1,700
4,494,689	Kerbside Collection Contract (Handybin)	4,629,529	4,768,415	4,911,468	5,058,812
725,000	Englands Rd Tip Working Expenses	871,750	890,000	940,200	996,612
70,000	Greenwaste Vouchers	71,500	75,000	78,000	82,680
3,372,000	Waste Processing Contract (Biomass)	3,760,000	4,397,355	4,573,250	4,847,645
66,000	Waste Education & Promotion	78,420	80,773	83,196	85,692
30,000	Drop Off Area	0	0	0	0
18,400	Truck Turning Areas Public Roads	18,952	19,521	20,107	21,313
60,000	Greenwaste Processing Service	0	0	0	0
268,900	Depreciation	297,400	306,300	315,500	325,000
<b>10,345,178</b>	<b>Total Operating Expenses</b>	<b>11,409,221</b>	<b>12,374,810</b>	<b>12,926,556</b>	<b>13,602,516</b>
	<b>Capital Expenditure</b>				
0	Northern Beaches Tfr Facility Constructi	0	250,000	0	0
0	Landfill Alternative Cover	160,000	0	0	0
200,000	Englands Rd Works	200,000	100,000	100,000	100,000
20,000	Amenities Landfill Staff	0	0	0	0
50,000	Resource Recovery Park Development	0	0	0	0
<b>270,000</b>	<b>Total Capital Expenditure</b>	<b>360,000</b>	<b>350,000</b>	<b>100,000</b>	<b>100,000</b>
	<b>Operating Revenue</b>				
-9,443,000	Waste Charges	-11,052,790	-11,733,050	-12,437,033	-13,183,255
-10,000	Pensioner Rebates Subsidy	-5,000	0	0	0
-576,000	Contract Contrib Bellingen & Nambucca	-576,000	-576,000	-576,000	-576,000
-50,600	Contract Adm Cont'n - Bellingen & Nambuc	-53,682	-55,292	-56,948	-58,656
<b>-10,079,600</b>	<b>Total Operating Revenue</b>	<b>-11,687,472</b>	<b>-12,364,342</b>	<b>-13,069,981</b>	<b>-13,817,911</b>
	<b>Transfer To Reserves</b>				
0	Dom Waste Tfr to - Other Reserve	575,651	295,832	458,925	540,395
3,322	Allocated to Future Works	0	0	0	0
<b>3,322</b>	<b>Total Transfer To Reserves</b>	<b>575,651</b>	<b>295,832</b>	<b>458,925</b>	<b>540,395</b>
	<b>Transfer From Reserves</b>				
-538,900	Utilised for Current Works	0	0	0	0
0	Dom Waste Tfr from - Depn Reserve	-297,400	-306,300	-315,500	-325,000
0	Dom Waste Tfr from - Other Reserve	-360,000	-350,000	-100,000	-100,000

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Domestic Waste Management Program Number 260	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
-538,900	Total Transfer From Reserves	-657,400	-656,300	-415,500	-425,000
0	Total Domestic Waste Management	0	0	0	0

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Non-Domestic Waste Management Program Number 270	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
171,763	Staff Costs-Salaries & Allowances	182,711	193,580	205,300	217,615
10,284	Vehicle Running Expenses	9,508	9,790	10,090	10,390
296,340	Administration Charges	233,505	240,514	247,748	255,169
15,120	Administration Working Expense	15,574	16,041	16,522	17,018
0	State Landfill Levy Liability	40,000	54,600	70,200	87,100
0	Midwaste Contribution	5,600	5,700	5,800	5,900
390,311	Kerbside Collection Contract (Handybin)	402,021	414,082	426,504	439,299
725,000	Englands Rd Tip Working Expenses	871,750	890,000	940,200	996,612
6,000	Englands Rd Tip Liquid Waste Transfer Se	6,000	6,000	6,000	6,000
165,000	MERF Recycling	169,950	175,049	180,300	185,709
2,248,000	Waste Processing Contract (Biomass)	2,484,000	2,764,903	2,875,490	3,048,019
90,000	Coramba Transfer Station Working Ex	92,700	95,481	98,345	101,296
80,000	Lowanna Transfer Station Work Exp	82,400	105,000	110,000	120,000
140,000	Wlga Transfer Station Working Exps	144,200	148,526	152,982	157,571
44,000	Waste Education & Promotion	45,320	46,680	48,080	49,522
25,000	Recycling Operating Bottle Banks	25,750	26,523	27,319	28,139
20,000	Public Place Recycling	20,600	21,218	21,855	22,510
5,000	Cleanup Australia Day	5,000	5,000	5,000	5,000
40,000	Landfill Gas Extraction Management	95,000	43,300	100,000	47,500
20,000	Drop Off Area	0	0	0	0
1,600	Truck Turning Areas Public Roads	1,648	1,697	1,748	1,801
70,000	Hazardous Waste Disposal	73,500	75,705	77,976	80,315
60,000	Greenwaste Processing Service	60,000	80,000	82,400	87,300
30,000	Concrete Crushing	60,000	65,000	70,000	74,200
258,500	WASIP Grant Works	184,500	231,000	277,000	285,310
93,600	Depreciation	119,800	123,400	127,100	130,900
<b>5,005,518</b>	<b>Total Operating Expenses</b>	<b>5,431,037</b>	<b>5,838,790</b>	<b>6,183,959</b>	<b>6,460,195</b>
	<b>Capital Expenditure</b>				
0	Northern Beaches Tfr Facility Constructi	0	250,000	0	0
0	Landfill Alternative Cover	240,000	70,000	0	0
200,000	Englands Rd Works	200,000	100,000	100,000	100,000
20,000	Amenities Landfill Staff	0	0	0	0
0	Lowanna Tfr Station Security Improvements	30,000	0	0	0
50,000	Resource Recovery Park Development	0	0	0	0
<b>270,000</b>	<b>Total Capital Expenditure</b>	<b>470,000</b>	<b>420,000</b>	<b>100,000</b>	<b>100,000</b>
	<b>Operating Revenue</b>				
-812,000	Waste Charges	-1,002,110	-1,062,237	-1,125,971	-1,193,529
-3,130,000	Tipping Fees	-4,451,390	-4,673,960	-4,907,660	-5,202,120
-350,000	Englands Rd - Biosolids	-360,500	-371,315	-382,454	-393,928

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Non-Domestic Waste Management		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	270				
-144,000	Contract Contrib Bellingen & Nambucca		-144,000	-144,000	-144,000	-144,000
-4,400	Contract Adm Cont'n - Bellingen & Nambuc		-4,668	-4,808	-4,952	-5,101
-59,684	Lease of Recycling Centre		0	0	0	-67,175
-34,000	Lease Depot Site		0	0	0	-38,267
-258,500	WASIP Grants from DECC		-184,500	-231,000	-277,000	-323,000
<b>-4,792,584</b>	<b>Total Operating Revenue</b>		<b>-6,147,168</b>	<b>-6,487,320</b>	<b>-6,842,037</b>	<b>-7,367,118</b>
	<b>Transfer To Reserves</b>					
0	Non Dom Tfr to - Other Reserve		835,931	771,930	785,178	1,037,823
-119,334	Allocated to Future Works		0	0	0	0
<b>-119,334</b>	<b>Total Transfer To Reserves</b>		<b>835,931</b>	<b>771,930</b>	<b>785,178</b>	<b>1,037,823</b>
	<b>Transfer From Reserves</b>					
-363,600	Utilised for Current Works		0	0	0	0
0	Non Dom Waste Tfr from - Depn Reserve		-119,800	-123,400	-127,100	-130,900
0	Non Dom Waste Tfr from - Other Reserve		-470,000	-420,000	-100,000	-100,000
<b>-363,600</b>	<b>Total Transfer From Reserves</b>		<b>-589,800</b>	<b>-543,400</b>	<b>-227,100</b>	<b>-230,900</b>
<b>0</b>	<b>Total Non-Domestic Waste Management</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Property & Commercial Services Program Number 310	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
<b>Operating Expenses</b>					
420,244	Staff Costs-Salaries & Allowances	431,424	457,310	484,745	513,825
15,800	Vehicle Running Expenses	15,800	16,274	16,762	17,265
7,000	Office Expenses	7,000	7,000	7,000	7,000
49,400	Depreciation	94,000	96,800	99,700	102,700
<b>492,444</b>	<b>Total Operating Expenses</b>	<b>548,224</b>	<b>577,384</b>	<b>608,207</b>	<b>640,790</b>
<b>Capital Expenditure</b>					
0	215A Harbour Drive (Museum) Renovations	425,000	0	0	0
5,000	Old Easements & Road Matters	5,000	5,000	5,000	5,000
2,000	Furniture & Equipment	2,000	2,000	2,000	2,000
<b>7,000</b>	<b>Total Capital Expenditure</b>	<b>432,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>
<b>Operating Revenue</b>					
-7,596	Internal Lse Fees (50% Rev 50% Dev)	-7,626	-7,626	-7,626	-7,626
-90,700	Harbour Drive Table Rents	-93,400	-96,200	-99,100	-102,000
-4,400	Admin Contribution Caravan Parks	-4,500	-4,600	-4,700	-4,800
<b>-102,696</b>	<b>Total Operating Revenue</b>	<b>-105,526</b>	<b>-108,426</b>	<b>-111,426</b>	<b>-114,426</b>
<b>Transfer To Reserves</b>					
0	Val'n Tfr to - Bldg & Asset Maint Reserve	3,813	3,813	3,813	3,813
3,798	Allocated to Future Works	0	0	0	0
<b>3,798</b>	<b>Total Transfer To Reserves</b>	<b>3,813</b>	<b>3,813</b>	<b>3,813</b>	<b>3,813</b>
<b>Transfer From Reserves</b>					
-49,400	Utilised for Current Works	0	0	0	0
0	Valn Tfr from - Depn Reserve	-94,000	-96,800	-99,700	-102,700
0	Valn Tfr from - Open Space Reserve	-330,000	0	0	0
<b>-49,400</b>	<b>Total Transfer From Reserves</b>	<b>-424,000</b>	<b>-96,800</b>	<b>-99,700</b>	<b>-102,700</b>
<b>351,146</b>	<b>Total Property &amp; Commercial Services</b>	<b>454,511</b>	<b>382,971</b>	<b>407,894</b>	<b>434,477</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Leasing and Asset Management		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	320				
	<b>Operating Expenses</b>					
266,130	Staff Costs Salaries and Allowances		273,535	289,945	307,345	325,785
20,000	Vehicle Running Expenses		22,000	22,660	23,340	24,040
128,452	Cleaners Staff Costs (Lse & Asset Manag)		132,690	140,650	149,080	158,015
34,000	25 - 31 Gordon St Operating Expenses		40,900	42,150	43,400	44,700
17,500	23 Gordon St Operating Costs		2,100	2,200	2,300	2,400
10,500	36 Gordon St Operating Expenses		11,100	11,700	12,300	12,900
3,000	Office & Membership Expenses		3,000	3,000	3,000	3,000
325,000	Community Village Operations		344,500	353,000	361,500	370,000
4,000	Leasing Expenses		6,000	6,000	6,000	6,000
750	Tidy Towns Expenses		1,000	1,000	1,000	1,000
60,000	City Hill Expenses		52,400	54,000	55,600	57,200
16,520	Property NEI Maintenance & Repair		17,000	17,500	18,000	18,500
131,000	Property NEI Operating Expenses		136,800	141,100	144,900	142,600
530,000	Buildings Maintenance & Repairs		565,750	582,722	600,204	618,211
266,000	Rigby House Operating & Maintenance		356,200	372,200	388,600	404,300
90,000	Rigby House Level 1 Operating Expenses		1,000	1,000	1,000	1,000
17,000	Toormina Sport & Rec Club Maint Cont'n		17,000	17,000	17,000	17,000
25,000	Coramba Sportsground Annual Maint Cont'n		25,000	25,000	25,000	25,000
415,300	Depreciation		554,300	570,900	588,000	605,600
<b>2,360,152</b>	<b>Total Operating Expenses</b>		<b>2,562,275</b>	<b>2,653,727</b>	<b>2,747,569</b>	<b>2,837,251</b>
	<b>Capital Expenditure</b>					
32,000	Public Toilets Improvements		32,000	32,000	32,000	32,000
55,000	Marcia St Rental Premises Refurbishment		0	0	0	0
<b>87,000</b>	<b>Total Capital Expenditure</b>		<b>32,000</b>	<b>32,000</b>	<b>32,000</b>	<b>32,000</b>
	<b>Operating Revenue</b>					
-230,000	Property Rentals		-265,000	-273,000	-281,000	-289,000
-50,000	23 Gordon St Rental		-40,000	-40,000	-40,000	-40,000
-10,380	36 Gordon St Rental		-11,960	-12,300	-12,700	-13,100
-30,000	Marcia St (Western Area) Property Rentals		0	0	0	0
-18,200	Jetty Footway Rest Licences		-19,700	-20,300	-20,900	-21,500
-4,300	Caravan Parks Management Contrib.		-4,400	-4,500	-4,600	-4,738
-3,600	Caravan Parks Building Maint Contributn		-3,700	-3,800	-3,900	-4,017
-236,000	Community Village Income		-265,000	-271,000	-277,000	-283,000
-377,000	Rigby House Income		-387,600	-399,200	-411,200	-423,500
<b>-959,480</b>	<b>Total Operating Revenue</b>		<b>-997,360</b>	<b>-1,024,100</b>	<b>-1,051,300</b>	<b>-1,078,855</b>
	<b>Transfer To Reserves</b>					
0	Leasing Tfr to - Bldg & Asset Maint Reserve		30,400	26,000	21,600	18,200
21,000	Allocated to Future Works		0	0	0	0

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Leasing and Asset Management		2011/12	2012/13	2013/14	2014/15
	Program Number	320	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>21,000</b>	<b>Total Transfer To Reserves</b>		<b>30,400</b>	<b>26,000</b>	<b>21,600</b>	<b>18,200</b>
	<b>Transfer From Reserves</b>					
-415,300	Utilised for Current Works		0	0	0	0
0	Leasing Tfr from - Depn Reserve		-554,300	-570,900	-588,000	-605,600
<b>-415,300</b>	<b>Total Transfer From Reserves</b>		<b>-554,300</b>	<b>-570,900</b>	<b>-588,000</b>	<b>-605,600</b>
<b>1,093,372</b>	<b>Total Leasing and Asset Management</b>		<b>1,073,015</b>	<b>1,116,727</b>	<b>1,161,869</b>	<b>1,202,996</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Swimming Pools  Program Number    330	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
120,600	Coffs Harbour Contractors Lease	123,500	126,500	129,500	133,175
74,900	Sawtell Contractors Lease	77,100	79,300	81,500	83,700
74,900	Woolgoolga Contractors Lease	77,100	79,300	81,500	83,700
53,400	Pumps & Equipment M&R	55,000	56,650	58,350	60,100
205,644	Loan 467 Interest Repayments - Pool Upgrade \$1.75m	167,717	162,978	158,348	153,402
59,300	Depreciation	63,800	65,700	67,700	69,700
<b>588,744</b>	<b>Total Operating Expenses</b>	<b>564,217</b>	<b>570,428</b>	<b>576,898</b>	<b>583,777</b>
	<b>Capital Expenditure</b>				
36,355	Loan 467 - Princ Repayments Pool Upgrade	57,698	63,764	68,338	72,815
150,000	Upgrade Woolgoolga Pool	0	0	0	0
2,444,000	Swimming Pool Upgrade	0	0	0	0
<b>2,630,355</b>	<b>Total Capital Expenditure</b>	<b>57,698</b>	<b>63,764</b>	<b>68,338</b>	<b>72,815</b>
	<b>Operating Revenue</b>				
-1,302	Lease Income	-1,300	-1,300	-1,300	-1,300
<b>-1,302</b>	<b>Total Operating Revenue</b>	<b>-1,300</b>	<b>-1,300</b>	<b>-1,300</b>	<b>-1,300</b>
	<b>Capital Revenue</b>				
-2,444,000	Loan Drawdown - Pool Upgrade	0	0	0	0
<b>-2,444,000</b>	<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Transfer From Reserves</b>				
-59,300	Utilised for Current Works	0	0	0	0
0	Pools Tfr from - Depn Reserve	-63,800	-65,700	-67,700	-69,700
<b>-59,300</b>	<b>Total Transfer From Reserves</b>	<b>-63,800</b>	<b>-65,700</b>	<b>-67,700</b>	<b>-69,700</b>
<b>714,497</b>	<b>Total Swimming Pools</b>	<b>556,815</b>	<b>567,192</b>	<b>576,236</b>	<b>585,592</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Airport Program Number 350	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
250,823	Management & Administration Staff Costs	248,027	262,906	278,685	295,400
750	Staff Costs - FBT	773	796	820	844
9,500	Vehicle Running Expenses	0	0	0	0
163,000	Administration Charge	168,000	173,000	178,000	184,000
264,000	Dividend Payable to General A/C	230,142	278,000	342,000	400,000
40,200	Administration Expenses	41,400	42,600	43,800	45,000
43,406	Loan 462 Interest Repayments	37,327	30,646	23,622	16,132
282,899	Loan 447 Interest Repayments	250,603	215,983	178,872	139,091
0	Loan Interest Repayments - Proposed \$2m loan	0	79,338	150,460	138,756
15,000	Animal Hazard Management Plan	15,000	16,000	16,000	16,000
0	Airport Land Use Plan	50,000	0	0	0
0	Airport Strategic Plan	50,000	0	0	0
60,000	Promotions	62,000	64,000	66,000	68,000
192,000	Aerodrome Operations	197,760	203,690	209,800	216,094
98,000	General Aviation Operations	100,940	103,971	107,084	110,297
604,000	RPT Operations	622,119	640,777	660,007	679,807
72,000	General Aviation R & M	74,157	76,374	78,673	81,034
235,000	RPT Aviation R & M	242,050	249,315	256,774	264,477
99,000	Rates & Taxes	102,100	105,200	108,300	111,400
1,184,000	Depreciation	1,162,000	1,197,000	1,233,000	1,270,000
<b>3,613,577</b>	<b>Total Operating Expenses</b>	<b>3,654,397</b>	<b>3,739,596</b>	<b>3,931,897</b>	<b>4,036,332</b>
	<b>Capital Expenditure</b>				
12,000	Minor Capital Works	13,000	13,000	13,000	13,000
442,261	Loan 447 Principal Repay Airport	474,081	508,191	544,756	583,951
92,210	Loan 462 Principal Repay- Airport	98,224	104,833	111,783	119,192
0	Planned Enhancements GA	17,000	167,000	30,000	16,000
0	Loan Principal Repay - Proposed \$2m Loan	0	66,885	141,986	153,690
40,000	Planned Enhancements RPT	337,000	0	367,000	15,000
150,000	Apron Extension	400,000	0	0	0
300,000	Air Conditioning	25,000	0	0	0
0	ARFFS Site Preparation	150,000	0	0	0
130,000	Watermain Renewal	0	0	0	0
0	Runway Overlay	0	3,000,000	0	0
50,000	Upgrade RPT Terminal Building	0	0	1,000,000	0
4,000	General Aviation Redevelopment	0	0	0	0
25,000	RPT Car Park Extension	0	0	225,000	0
0	RPT Taxiway Overlays	0	0	0	1,720,000
30,000	Terminal Area Masterplan	0	0	0	0
0	Friction testing	0	10,000	0	11,000

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Airport Program Number    350	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
0	RPT Roadworks Design/Const	80,000	500,000	0	0
<b>1,275,471</b>	<b>Total Capital Expenditure</b>	<b>1,594,305</b>	<b>4,369,909</b>	<b>2,433,525</b>	<b>2,631,833</b>
	<b>Operating Revenue</b>				
0	RPT - Car Parking Income	-100,000	-100,000	-100,000	-100,000
-3,203,000	RPT Passenger Income	-3,607,000	-4,231,000	-4,799,000	-5,274,000
-9,824	RPT - Security Carpark Income	-20,000	-20,600	-21,200	-21,850
-170,400	RPT Terminal Income	-175,500	-180,800	-186,200	-191,800
-20,239	Lease Income Non Terminal	-20,800	-21,500	-22,100	-22,800
-99,000	GA Landing Fees	-101,000	-103,000	-105,000	-107,000
-129,329	GA Rentals	-140,000	-144,200	-148,500	-153,000
-12,136	RPT Freight Shed	-12,500	-12,875	-13,260	-13,658
-11,863	Charter Lounge Rentals	-12,200	-12,580	-12,960	-13,340
-5,000	Miscellaneous Income	-13,000	-13,400	-13,800	-14,200
-20,600	Advertising Income	-30,000	-30,000	-30,000	-30,000
<b>-3,681,391</b>	<b>Total Operating Revenue</b>	<b>-4,232,000</b>	<b>-4,869,955</b>	<b>-5,452,020</b>	<b>-5,941,648</b>
	<b>Capital Revenue</b>				
0	Loan Drawdown - Proposed Capital Wks \$2m	0	-2,000,000	0	0
<b>0</b>	<b>Total Capital Revenue</b>	<b>0</b>	<b>-2,000,000</b>	<b>0</b>	<b>0</b>
	<b>Transfer To Reserves</b>				
0	Airport Tfr to - Other Reserve	1,789,603	4,327,359	2,753,123	3,175,316
1,251,814	Allocated to Future Works	0	0	0	0
<b>1,251,814</b>	<b>Total Transfer To Reserves</b>	<b>1,789,603</b>	<b>4,327,359</b>	<b>2,753,123</b>	<b>3,175,316</b>
	<b>Transfer From Reserves</b>				
-2,459,471	Utilised for Current Works	0	0	0	0
0	Airport Tfr from - Depn Reserve	-1,162,000	-1,197,000	-1,233,000	-1,270,000
0	Airport Tfr from - Other Reserve	-1,644,305	-4,369,909	-2,433,525	-2,631,833
<b>-2,459,471</b>	<b>Total Transfer From Reserves</b>	<b>-2,806,305</b>	<b>-5,566,909</b>	<b>-3,666,525</b>	<b>-3,901,833</b>
<b>0</b>	<b>Total Airport</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Sports Development Program Number 375	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
<b>Operating Expenses</b>					
362,260	Sports Management Staff Costs	424,797	450,280	477,300	505,940
18,500	Sports Management Vehicle Running Exp	21,500	22,150	22,800	23,500
18,000	Sports Management Office Expenses	18,000	18,000	18,000	18,000
29,500	Food & Beverage Expenses	39,500	40,500	41,500	42,500
75,000	Stadium R & M	77,250	79,600	81,900	84,357
375,660	Stadium Operating Costs	365,250	376,200	387,500	399,100
0	Stadium Marketing – Naming Rights	20,000	20,000	0	0
250,000	Sports Events Expenses	256,030	262,241	268,638	276,697
448,400	Sports Facilities Ovals Maintenance	461,850	475,700	490,000	504,700
47,400	Woolgoolga Sports Council Inc Contrib	58,300	60,050	61,850	63,700
36,680	Loan 462 Interest Repay -Tennis Complex, Lights 06/07	31,543	25,897	19,961	13,632
239,000	Depreciation	316,000	325,500	335,000	345,000
<b>1,900,400</b>	<b>Total Operating Expenses</b>	<b>2,090,020</b>	<b>2,156,118</b>	<b>2,204,449</b>	<b>2,277,126</b>
<b>Capital Expenditure</b>					
77,921	Loan 462 Repay Principal Tennis Complex etc	83,003	88,588	94,461	100,722
0	Woolgoolga Netball Courts Upgrade	141,248	0	0	0
0	Richardson Park Drainage Upgrade	422,084	0	0	0
<b>77,921</b>	<b>Total Capital Expenditure</b>	<b>646,335</b>	<b>88,588</b>	<b>94,461</b>	<b>100,722</b>
<b>Operating Revenue</b>					
-72,200	Sports Facilities Ovals Hire Income	-74,400	-76,600	-78,900	-81,200
-25,000	Sponsorship	-45,000	-45,000	-25,000	-25,000
-15,800	Signage	-12,300	-12,700	-13,100	-13,500
-204,200	Stadium Events Income	-210,326	-216,636	-223,135	-229,829
<b>-317,200</b>	<b>Total Operating Revenue</b>	<b>-342,026</b>	<b>-350,936</b>	<b>-340,135</b>	<b>-349,529</b>
<b>Capital Revenue</b>					
0	NSW BPF Grant - Richardson Pk Drainage Upgrade	-187,278	0	0	0
0	AFL NSW Cont'n - Richardson Pk Drainage Upgrade	-40,000	0	0	0
<b>0</b>	<b>Total Capital Revenue</b>	<b>-227,278</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer From Reserves</b>					
-239,000	Utilised for Current Works	0	0	0	0
0	Sports Dev Tfr from - Community Facilities Reserve	-336,054	0	0	0
0	Sports Dev Tfr from - Depn Reserve	-316,000	-325,500	-335,000	-345,000
<b>-239,000</b>	<b>Total Transfer From Reserves</b>	<b>-652,054</b>	<b>-325,500</b>	<b>-335,000</b>	<b>-345,000</b>
<b>1,422,121</b>	<b>Total Sports Development</b>	<b>1,514,997</b>	<b>1,568,270</b>	<b>1,623,775</b>	<b>1,683,319</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Admin & Corp Governance Program Number 410	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
<b>Operating Expenses</b>					
467,420	Staff Costs-Salaries & Allowance	476,472	505,060	535,362	567,485
10,000	Vehicle Running Expenses	10,000	10,300	10,609	10,927
123,000	Office Expenses	126,690	130,420	134,370	138,401
43,500	Sundry Expenses	43,500	43,500	43,500	43,500
30,000	Furniture & Fittings M&R	30,000	31,000	32,000	33,000
281,000	Admin Building Expenses	288,000	298,400	306,218	315,421
148,400	Depreciation	148,000	152,500	157,000	162,000
<b>1,103,320</b>	<b>Total Operating Expenses</b>	<b>1,122,662</b>	<b>1,171,180</b>	<b>1,219,059</b>	<b>1,270,734</b>
<b>Capital Expenditure</b>					
35,000	Office Equipment	20,000	20,000	20,000	20,000
<b>35,000</b>	<b>Total Capital Expenditure</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Operating Revenue</b>					
-7,000	Miscellaneous	-7,200	-7,400	-7,600	-7,800
-23,100	Caravan Parks Management Contribution	-23,800	-24,500	-25,200	-25,956
-10,000	Contribution from Environmntl Management	-10,000	-10,000	-10,000	-10,000
-1,507,741	Contribution From Water Function	-1,624,193	-1,672,920	-1,723,100	-1,774,800
-2,117,945	Contribution From Sewer Function	-2,268,684	-2,336,745	-2,406,850	-2,479,050
-163,000	Contribution From Airport Operation	-168,000	-173,000	-178,000	-184,000
-444,510	Contribution - Domestic Waste	-518,584	-534,086	-550,152	-566,631
-296,340	Contrib Non Domestic Waste	-233,505	-240,514	-247,748	-255,169
-28,840	Contrib from Environmental Laboratory	-28,840	-29,710	-30,600	-31,500
-11,850	Building Long Service Levy Commiss	-12,205	-12,572	-12,949	-13,337
<b>-4,610,326</b>	<b>Total Operating Revenue</b>	<b>-4,895,012</b>	<b>-5,041,447</b>	<b>-5,192,199</b>	<b>-5,348,243</b>
<b>Transfer To Reserves</b>					
0	Admin Tfr to - Future Fund Reserve	275,932	284,208	292,737	301,518
263,454	Allocated to Future Works	0	0	0	0
<b>263,454</b>	<b>Total Transfer To Reserves</b>	<b>275,932</b>	<b>284,208</b>	<b>292,737</b>	<b>301,518</b>
<b>Transfer From Reserves</b>					
-148,400	Utilised for Current Works	0	0	0	0
0	Admin Tfr from - Depn Reserve	-148,000	-152,500	-157,000	-162,000
<b>-148,400</b>	<b>Total Transfer From Reserves</b>	<b>-148,000</b>	<b>-152,500</b>	<b>-157,000</b>	<b>-162,000</b>
<b>-3,356,952</b>	<b>Total Admin &amp; Corp Governance</b>	<b>-3,624,418</b>	<b>-3,718,559</b>	<b>-3,817,403</b>	<b>-3,917,991</b>



**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Governance & Legal		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	411				
	<b>Operating Expenses</b>					
447,365	Governance & Legal Staff Costs		431,399	457,285	484,720	513,805
2,000	Governance & Legal Office Expenses		2,000	2,000	2,000	2,000
11,060	Governance & Legal Vehicle Running Expenses		11,060	11,392	11,734	12,086
0	Internal Audit Quality Assurance		0	8,500	0	0
3,000	Audit Committee Costs		3,000	3,000	1,000	1,000
30,000	Consultancy Costs		30,000	30,000	30,000	30,000
130,000	Legal Expenses		134,000	138,000	142,000	146,000
1,106,750	Insurance Costs		998,790	1,053,725	1,112,065	1,174,346
<b>1,730,175</b>	<b>Total Operating Expenses</b>		<b>1,610,249</b>	<b>1,703,902</b>	<b>1,783,519</b>	<b>1,879,237</b>
	<b>Operating Revenue</b>					
-18,000	Reduction in Cont'n to Statewide Mutual		-18,540	-19,096	-19,669	-20,259
-67,000	Risk Management Bonus - Statewide Mutual		-69,010	-71,080	-73,213	-75,409
<b>-85,000</b>	<b>Total Operating Revenue</b>		<b>-87,550</b>	<b>-90,177</b>	<b>-92,882</b>	<b>-95,668</b>
<b>1,645,175</b>	<b>Total Governance &amp; Legal</b>		<b>1,522,699</b>	<b>1,613,725</b>	<b>1,690,637</b>	<b>1,783,568</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	<b>Rural Fire Service</b>	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Program Number 412</b>				
	<b>Operating Expenses</b>				
500	Fire Attendance Council Volunteers	500	500	500	500
32,000	Hazard Reduction	30,000	32,000	32,000	32,000
116,761	Bushfire Vehicles Running Expenses	110,578	113,888	116,761	120,264
5,154	Equipment R & M	7,289	7,289	7,289	7,289
43,590	Brigade Stations Working Expenses	77,785	80,118	82,520	85,000
114,542	Rural Fire Management Centre	233,287	264,265	272,245	280,367
0	Rural Fire Management Committee	1,303	1,400	1,500	1,600
91,069	Other Expenditure	37,330	38,600	39,800	41,000
447,586	Contribution to Rural Fire Services	499,277	514,200	529,700	545,600
2,000	Bushfire Expenses (Plant & Equip)	2,000	2,000	2,000	2,000
464,900	Depreciation	595,800	613,700	632,100	651,000
<b>1,318,102</b>	<b>Total Operating Expenses</b>	<b>1,595,149</b>	<b>1,667,960</b>	<b>1,716,415</b>	<b>1,766,620</b>
	<b>Capital Expenditure</b>				
131,400	Rural Fire Equipment Issues	227,045	227,045	227,045	227,045
1,157,054	New Vehicles	825,175	1,164,425	1,164,425	1,164,425
190,000	Bushfire Stations	330,000	0	0	0
10,000	Additional Items	0	0	0	0
<b>1,488,454</b>	<b>Total Capital Expenditure</b>	<b>1,382,220</b>	<b>1,391,470</b>	<b>1,391,470</b>	<b>1,391,470</b>
	<b>Operating Revenue</b>				
-32,000	Grant - Hazard Reduction	-30,000	-32,000	-32,000	-32,000
-511,569	Grant - Operating	-658,113	-602,005	-602,005	-602,005
<b>-543,569</b>	<b>Total Operating Revenue</b>	<b>-688,113</b>	<b>-634,005</b>	<b>-634,005</b>	<b>-634,005</b>
	<b>Capital Revenue</b>				
-131,400	Grant - Equipment Issues	-227,045	-227,045	-227,045	-227,045
-1,157,054	Grant - Vehicles	-825,175	-1,164,425	-1,164,425	-1,164,425
-200,000	Grant - Stations	-330,000	0	0	0
<b>-1,488,454</b>	<b>Total Capital Revenue</b>	<b>-1,382,220</b>	<b>-1,391,470</b>	<b>-1,391,470</b>	<b>-1,391,470</b>
	<b>Transfer From Reserves</b>				
-464,900	Utilised for Current Works	0	0	0	0
0	RFS tfr from Depn Reserve	-595,800	-613,700	-632,100	-651,000
<b>-464,900</b>	<b>Total Transfer From Reserves</b>	<b>-595,800</b>	<b>-613,700</b>	<b>-632,100</b>	<b>-651,000</b>
<b>309,633</b>	<b>Total Rural Fire Service</b>	<b>311,236</b>	<b>420,255</b>	<b>450,310</b>	<b>481,615</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Information Services Program Number 420	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
<b>Operating Expenses</b>					
1,773,273	Staff Costs-Salaries & Allowances	1,765,155	1,852,015	1,943,520	2,039,990
200	Staff Costs-FBT	200	200	200	200
4,000	Vehicle Running - Info Services	4,400	4,500	4,600	4,700
180,800	Office Expenses	186,215	191,870	197,560	203,490
100,070	Office Equipment R & M	75,150	75,150	28,500	29,000
153,465	Equipment Lease Rental	79,460	0	0	0
35,000	Working Expenses	35,000	35,000	35,000	35,000
0	Consultancy Costs	25,000	25,000	25,000	25,000
3,000	Consumables	3,090	3,180	3,300	3,399
7,600	Hardware Maintenance	7,800	8,000	8,200	8,400
785,000	Software Maintenance	856,250	899,460	974,735	1,004,897
0	Dataworks Software Upgrade	100,000	0	0	0
0	Proclaim Software Upgrade	150,000	0	0	0
1,000	Rural House Numbering	1,000	1,000	1,000	1,000
552,500	Depreciation	695,600	716,500	738,000	760,000
<b>3,595,908</b>	<b>Total Operating Expenses</b>	<b>3,984,320</b>	<b>3,811,875</b>	<b>3,959,615</b>	<b>4,115,076</b>
<b>Capital Expenditure</b>					
280,000	Computer Hardware & Software	214,000	614,000	577,000	529,000
25,000	Software Consultancy	0	0	0	0
30,000	ID.COM - Demographics Study	0	0	0	0
<b>335,000</b>	<b>Total Capital Expenditure</b>	<b>214,000</b>	<b>614,000</b>	<b>577,000</b>	<b>529,000</b>
<b>Operating Revenue</b>					
-17,500	Sale of Information Products	-18,000	-18,500	-19,000	-19,500
-51,600	Copying & Enquiry Fees	-53,100	-54,700	-56,400	-58,100
<b>-69,100</b>	<b>Total Operating Revenue</b>	<b>-71,100</b>	<b>-73,200</b>	<b>-75,400</b>	<b>-77,600</b>
<b>Transfer To Reserves</b>					
280,000	Allocated to Future Works	0	0	0	0
<b>280,000</b>	<b>Total Transfer To Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer From Reserves</b>					
-887,500	Utilised for Current Works	0	0	0	0
0	IT Tfr from - EDP Reserve	-54,000	-53,000	-52,000	-51,000
0	IT Tfr from - Depn Reserve	-695,600	-716,500	-738,000	-760,000
<b>-887,500</b>	<b>Total Transfer From Reserves</b>	<b>-749,600</b>	<b>-769,500</b>	<b>-790,000</b>	<b>-811,000</b>
<b>3,254,308</b>	<b>Total Information Services</b>	<b>3,377,620</b>	<b>3,583,175</b>	<b>3,671,215</b>	<b>3,755,476</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Telecommunications & New Technology	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Program Number 421</b>				
	<b>Operating Expenses</b>				
168,779	Staff Costs - New Technology	172,168	182,500	193,440	205,055
10,000	Vehicle Running - New Technology	11,000	11,300	11,600	11,900
500	Office Expenses	500	500	500	500
12,200	Internet Data Charges	10,000	10,000	10,000	10,000
638,000	Pump Station Switchboard Assembly Costs	400,000	400,000	400,000	400,000
<b>829,479</b>	<b>Total Operating Expenses</b>	<b>593,668</b>	<b>604,300</b>	<b>615,540</b>	<b>627,455</b>
	<b>Capital Expenditure</b>				
35,000	Fibre Optic Cabling	35,000	35,000	35,000	35,000
<b>35,000</b>	<b>Total Capital Expenditure</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
	<b>Operating Revenue</b>				
-926,000	Pump Station Switchboard Sales	-600,000	-600,000	-600,000	-600,000
-57,000	IT Consultancy Income	-51,000	-45,000	-39,000	-33,000
-16,970	Lease of Optical Fibre Cabling	-29,400	-31,600	-33,800	-35,940
<b>-999,970</b>	<b>Total Operating Revenue</b>	<b>-680,400</b>	<b>-676,600</b>	<b>-672,800</b>	<b>-668,940</b>
	<b>Transfer To Reserves</b>				
0	Telecomm Tfr to - Future Fund Reserve	20,000	20,000	20,000	20,000
0	Telecomm Tfr to - Bus Dev Reserve	60,000	60,000	60,000	60,000
0	Telecomm Tfr to - Proj Contingency Reserve	60,000	60,000	60,000	60,000
201,600	Allocated to Future Works	0	0	0	0
<b>201,600</b>	<b>Total Transfer To Reserves</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>
<b>66,109</b>	<b>Total Telecommunications &amp; New Technology</b>	<b>88,268</b>	<b>102,700</b>	<b>117,740</b>	<b>133,515</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Finance Program Number 430	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
<b>Operating Expenses</b>					
1,808,364	Staff Costs-Salaries & Allowances	2,127,589	2,255,245	2,390,565	2,534,000
350	Staff Costs-FBT	361	371	382	394
13,300	Vehicle Running Expenses	11,800	12,150	12,520	12,900
50,000	Events Seed Funding	50,000	50,000	50,000	50,000
130,500	Valuation Fees	136,350	140,400	144,650	149,000
20,000	Asset Valuation Fees	0	28,000	0	0
129,600	Telephone Charges	133,500	137,500	141,500	145,500
71,400	Audit Fees	75,200	79,300	83,550	86,057
115,974	Bank Charges	119,400	123,000	126,700	130,501
500	Payroll tax	515	530	546	563
10,000	Doubtful Debts	10,300	10,609	10,927	11,255
350,000	Contribution to NSW Fire Brigades	385,000	423,500	465,000	478,950
43,000	Agency Costs	44,290	45,619	46,987	48,397
486,551	Stores & Purchasing Staff Costs	498,961	528,895	560,630	594,270
11,450	Stores & Purchasing Vehicle Running Expenses	11,700	12,050	12,410	12,780
2,160	Stores & Purchasing Office Expenses	2,225	2,292	2,360	2,431
1,600	Stores Unaccounted For	1,648	1,697	1,748	1,801
15,320	Stores & Purchasing Depot Expenses	15,780	16,253	16,741	17,243
248,336	Meter Reading Staff Costs	245,459	260,185	275,795	292,340
16,440	Meter Reading Vehicle Running Costs	17,940	16,933	17,441	17,964
15,100	Meter Reading Bank Charges	15,553	16,020	16,500	16,995
56,000	Meter Reading Agency Cost	57,680	59,410	61,193	63,028
25,750	Meter Reading Postage	26,522	27,318	28,138	28,982
250	Meter Reading Equipment M & R	257	265	273	281
30,000	Meter Reading Printing & Stationery	29,400	31,827	32,782	33,765
250	Meter Reading Sundries	257	265	273	281
<b>3,652,195</b>	<b>Total Operating Expenses</b>	<b>4,017,687</b>	<b>4,279,635</b>	<b>4,499,613</b>	<b>4,729,679</b>
<b>Operating Revenue</b>					
-658	Westside Tennis Club	-277	-7	0	0
-476	CH Tennis Club (\$40,000)	-21	0	0	0
-5,542	Indoor Stadium	-9,345	-7,950	-6,451	-4,839
-11,800	Administration Oncost Income	-12,154	-12,519	-12,894	-13,281
-400	Enquiries & Sales Income	-412	-424	-437	-450
-49,033	Internal Lease Charges Income	-133,103	-42,351	-36,623	-35,000
0	Repay - Toormina Sport & Recreation Club	-972	-785	-335	-121
-68	Repayments - Coffs Harbour Music Society	0	0	0	0
-1,136	Interest Repay - Coffs Harbour Meals on Wheels Building Ex	0	0	0	0
-318,126	Meter Reading - Contrib from Water	-300,269	-316,644	-333,965	-352,288
-4,000	Meter Reading - Special Readings	-5,200	-5,350	-5,500	-5,650

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Finance Program Number    430	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
-70,000	Meter Reading - Recovery Charges	-87,600	-90,230	-92,930	-95,700
-18,000	Sundry Debtor Administration Fee	-18,540	-19,096	-19,669	-20,259
-107,235	Contrib to Mgt Acct Expend from Invest.	-112,200	-115,600	-119,000	-122,600
-108,150	Certificates - Sec 603	-111,395	-114,736	-118,178	-121,724
-61,800	Stores Oncost Levy	-63,654	-65,564	-67,531	-69,556
-75,000	S94 Recoupment	-77,250	-79,568	-81,955	-84,413
<b>-831,425</b>	<b>Total Operating Revenue</b>	<b>-932,392</b>	<b>-870,823</b>	<b>-895,468</b>	<b>-925,882</b>
	<b>Capital Revenue</b>				
-15,389	Advance principal repay for Coffs Harbour Meals on Wheels	0	0	0	0
-5,657	Advance - Principal Repay Westside Tennis Club	-6,034	-1,570	0	0
-9,464	Advance - Principal Repay CH Tennis Club	-2,464	0	0	0
-3,752	Advance - Principal Repay Bridge Club	0	0	0	0
-9,778	Advance - Principal Repay CH Rugby League Football Club	0	0	0	0
-27,270	Advance - Principal Repay Indoor Stadium	-18,505	-19,892	-21,383	-22,986
-2,141	Advance - Principal Repay CH Musical Society	0	0	0	0
0	Advance - Principal Repay Toormina Sports Club	-2,801	-7,988	-3,187	-3,399
<b>-73,451</b>	<b>Total Capital Revenue</b>	<b>-29,804</b>	<b>-29,450</b>	<b>-24,570</b>	<b>-26,385</b>
	<b>Transfer To Reserves</b>				
0	Finance Tfr to - ELE Reserve	133,103	42,351	36,623	35,000
49,033	Allocated to Future Works	0	0	0	0
<b>49,033</b>	<b>Total Transfer To Reserves</b>	<b>133,103</b>	<b>42,351</b>	<b>36,623</b>	<b>35,000</b>
	<b>Transfer From Reserves</b>				
<b>0</b>	<b>Total Transfer From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2,796,352</b>	<b>Total Finance</b>	<b>3,188,595</b>	<b>3,421,713</b>	<b>3,616,198</b>	<b>3,812,412</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Plant Program Number    435	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
404,517	Staff Costs - Salaries & Allowances	383,511	406,525	430,910	456,765
57,120	Vehicle Running Expenses	58,834	60,599	62,417	64,289
50,000	Workshop Operating Expenses	51,500	53,045	54,636	56,275
2,500,000	Plant Operating & Maintenance	2,575,000	2,652,250	2,731,818	2,813,772
14,000	Small Tools Operating Expenses	14,420	14,853	15,298	15,757
20,000	Driver / Operator Training	20,600	21,218	21,855	22,510
20,000	Contribution to Depot Upgrade	26,000	26,000	26,000	26,000
21,000	Contribution to Depot Expenses	26,000	26,000	26,000	26,000
0	Contribution to purchase replacement plant Water fund	28,600	0	0	0
0	Contribution to purchase replacement plant Sewer fund	99,500	0	0	0
446,706	Dividend Payable to Untied Funding	446,706	460,100	473,900	488,100
0	Special Dividend Payable to General Fund	173,000	0	0	0
2,050,200	Depreciation	2,357,100	2,427,800	2,500,600	2,575,600
<b>5,583,543</b>	<b>Total Operating Expenses</b>	<b>6,260,771</b>	<b>6,148,389</b>	<b>6,343,433</b>	<b>6,545,069</b>
	<b>Capital Expenditure</b>				
3,723,300	Plant Replacement	2,256,400	3,920,000	4,862,000	5,649,000
<b>3,723,300</b>	<b>Total Capital Expenditure</b>	<b>2,256,400</b>	<b>3,920,000</b>	<b>4,862,000</b>	<b>5,649,000</b>
	<b>Operating Revenue</b>				
-4,541,700	Plant Hire Charges	-4,677,951	-4,818,290	-4,962,838	-5,111,723
-499,587	Plant Recovery Oncost Levy	-514,575	-530,012	-545,912	-562,290
-53,200	Diesel Fuel Rebates	-54,796	-56,440	-58,133	-59,877
-14,000	Leased Vehicle Fuel Contributions	-14,420	-14,853	-15,298	-15,757
-312,700	Vehicle Lease Payments	-322,081	-331,743	-341,696	-351,947
<b>-5,421,187</b>	<b>Total Operating Revenue</b>	<b>-5,583,823</b>	<b>-5,751,337</b>	<b>-5,923,877</b>	<b>-6,101,594</b>
	<b>Capital Revenue</b>				
-1,938,700	Plant Sales	-958,200	-1,735,200	-1,811,000	-2,213,600
<b>-1,938,700</b>	<b>Total Capital Revenue</b>	<b>-958,200</b>	<b>-1,735,200</b>	<b>-1,811,000</b>	<b>-2,213,600</b>
	<b>Transfer To Reserves</b>				
0	Plant Tfr to - Other Reserve	1,981,252	2,030,748	2,081,044	2,132,125
1,887,844	Allocated to Future Works	0	0	0	0
<b>1,887,844</b>	<b>Total Transfer To Reserves</b>	<b>1,981,252</b>	<b>2,030,748</b>	<b>2,081,044</b>	<b>2,132,125</b>
	<b>Transfer From Reserves</b>				
-3,834,800	Utilised for Current Works	0	0	0	0
0	Plant Tfr from - Depn Reserve	-2,357,100	-2,427,800	-2,500,600	-2,575,600
0	Plant Tfr from - Other Reserve	-1,599,300	-2,184,800	-3,051,000	-3,435,400
<b>-3,834,800</b>	<b>Total Transfer From Reserves</b>	<b>-3,956,400</b>	<b>-4,612,600</b>	<b>-5,551,600</b>	<b>-6,011,000</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Plant		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
0	Program Number	435				
	Total	Plant	0	0	0	0



**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Program Support  Program Number    440	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
196,502	Staff Costs-Salaries & Allowances	201,633	213,730	226,555	240,150
500	Office Expenses	500	500	500	500
9,500	Vehicle Running Expenses	9,800	10,090	10,400	10,700
106,723	Developer Contributions Coordinator	108,781	115,540	122,155	129,140
47,200	EL Environmental Levy Co-ordination	48,450	1,139,598	1,177,383	1,216,492
15,179	EL Matching Grant Funding Pool	0	0	0	0
<b>375,605</b>	<b>Total Operating Expenses</b>	<b>369,164</b>	<b>1,479,458</b>	<b>1,536,993</b>	<b>1,596,982</b>
	<b>Operating Revenue</b>				
-106,723	Sec 94 Admin Contributions	-108,781	-115,540	-122,155	-129,140
<b>-106,723</b>	<b>Total Operating Revenue</b>	<b>-108,781</b>	<b>-115,540</b>	<b>-122,155</b>	<b>-129,140</b>
<b>268,882</b>	<b>Total Program Support</b>	<b>260,383</b>	<b>1,363,918</b>	<b>1,414,838</b>	<b>1,467,842</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	HR & Org Development		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	450				
	<b>Operating Expenses</b>					
1,045,190		Staff Costs-Salaries & Allowances	1,058,672	1,122,195	1,189,530	1,260,915
0		IMS Staff Costs-Salaries & Allowances	172,694	177,875	183,211	188,708
7,200		Vehicle Running Expenses	7,200	7,400	7,640	7,870
8,500		Office Expenses/Travelling	5,500	5,500	5,500	5,500
40,000		Health & Wellbeing Program	20,000	20,000	20,000	20,000
26,940		Occupational Health & Safety Act Ex	27,750	28,600	29,400	30,282
0		Recognition of Service/Incentives	6,000	6,000	6,000	6,000
<b>1,127,830</b>		<b>Total Operating Expenses</b>	<b>1,297,816</b>	<b>1,367,570</b>	<b>1,441,281</b>	<b>1,519,275</b>
	<b>Operating Revenue</b>					
-14,000		Section 377 Payroll Administration	-14,420	-14,853	-15,298	-15,757
-40,000		Cont'n - Health & Wellbeing Program	-40,000	-40,000	-40,000	-40,000
<b>-54,000</b>		<b>Total Operating Revenue</b>	<b>-54,420</b>	<b>-54,853</b>	<b>-55,298</b>	<b>-55,757</b>
<b>1,073,830</b>		<b>Total HR &amp; Org Development</b>	<b>1,243,396</b>	<b>1,312,717</b>	<b>1,385,983</b>	<b>1,463,518</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	City Services Support Program Number 510	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
<b>Operating Expenses</b>					
465,555	Staff Costs City Services Admin	447,309	474,145	502,590	532,750
10,000	Vehicle Running Expenses	10,000	10,300	10,600	10,900
19,065	Office Expenses	49,500	51,000	52,500	54,000
12,200	Two-Way Radio Expenses	5,800	6,000	6,200	6,400
137,765	State Emergency Expenses	144,430	148,590	152,910	157,301
189,200	Depreciation	188,700	194,400	200,200	206,200
<b>833,785</b>	<b>Total Operating Expenses</b>	<b>845,739</b>	<b>884,435</b>	<b>925,000</b>	<b>967,551</b>
<b>Transfer From Reserves</b>					
-189,200	Utilised for Current Works	0	0	0	0
0	City Serv Supp Tfr from - Depn Reserve	-188,700	-194,400	-200,200	-206,200
<b>-189,200</b>	<b>Total Transfer From Reserves</b>	<b>-188,700</b>	<b>-194,400</b>	<b>-200,200</b>	<b>-206,200</b>
<b>644,585</b>	<b>Total City Services Support</b>	<b>657,039</b>	<b>690,035</b>	<b>724,800</b>	<b>761,351</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Assets Systems		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	512				
	<b>Operating Expenses</b>					
382,791	Staff Costs - Asset Systems		308,158	326,645	346,250	367,020
7,900	Vehicle Running Expenses		15,700	16,170	16,650	17,150
10,000	Pavement Management System		10,300	10,609	10,927	11,255
5,000	IMS Expenses		5,000	5,000	5,000	5,000
<b>405,691</b>	<b>Total Operating Expenses</b>		<b>339,158</b>	<b>358,424</b>	<b>378,827</b>	<b>400,425</b>
<b>405,691</b>	<b>Total</b>	<b>Assets Systems</b>	<b>339,158</b>	<b>358,424</b>	<b>378,827</b>	<b>400,425</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Library Program Number 514	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
1,243,956	Staff Costs - Salaries & Allowances	1,332,736	1,412,700	1,497,460	1,587,310
9,500	Vehicle Running Expenses	10,500	10,800	11,100	11,400
95,000	Office Expenses	87,850	90,780	93,800	96,600
32,400	Toormina Branch Operating Expenses	39,500	40,700	41,900	43,200
27,000	Woolgoolga Branch Operating Expenses	37,900	39,000	40,200	41,400
54,620	City Centre Branch Operating Expenses	58,600	60,300	62,000	63,800
2,000	Furniture & Fittings Maintenance	2,500	2,600	2,700	2,800
43,700	Computer System Maintenance	43,500	44,800	46,200	47,500
35,000	Hardware Lease Payments	35,000	35,000	35,000	35,000
87,800	Depreciation	100,700	103,700	106,800	110,000
<b>1,630,976</b>	<b>Total Operating Expenses</b>	<b>1,748,786</b>	<b>1,840,380</b>	<b>1,937,160</b>	<b>2,039,010</b>
	<b>Capital Expenditure</b>				
124,000	Library Resources	127,700	131,500	135,500	139,500
20,000	Library Books from Sec 94 Plan	20,000	15,000	0	0
16,000	Computer Equipment	16,000	16,000	16,000	16,480
50,000	Local Priority Project	50,000	50,000	50,000	51,500
2,000	Furniture & Fittings	2,000	2,000	2,000	2,060
<b>212,000</b>	<b>Total Capital Expenditure</b>	<b>215,700</b>	<b>214,500</b>	<b>203,500</b>	<b>209,540</b>
	<b>Operating Revenue</b>				
-132,000	Grant Per Capita Subsidy	-136,000	-140,000	-144,000	-148,320
-21,000	Fees	-20,600	-21,200	-21,800	-22,400
-200	Fundraising Income	-1,000	-1,000	-1,000	-1,000
-9,500	Miscellaneous	-9,785	-10,079	-10,381	-10,692
<b>-162,700</b>	<b>Total Operating Revenue</b>	<b>-167,385</b>	<b>-172,279</b>	<b>-177,181</b>	<b>-182,412</b>
	<b>Capital Revenue</b>				
-50,000	Grant - Special Project	-50,000	-50,000	-50,000	-51,500
<b>-50,000</b>	<b>Total Capital Revenue</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-51,500</b>
	<b>Transfer From Reserves</b>				
-107,800	Utilised for Current Works	0	0	0	0
0	Library Tfr from - Depn Reserve	-100,700	-103,700	-106,800	-110,000
0	Library Tfr from - S94 Reserve	-20,000	-15,000	0	0
<b>-107,800</b>	<b>Total Transfer From Reserves</b>	<b>-120,700</b>	<b>-118,700</b>	<b>-106,800</b>	<b>-110,000</b>
<b>1,522,476</b>	<b>Total Library</b>	<b>1,626,401</b>	<b>1,713,901</b>	<b>1,806,679</b>	<b>1,904,638</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Community Development		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	516				
	<b>Operating Expenses</b>					
619,165	Staff Costs - Salaries & Allowances		684,315	725,375	768,900	815,035
80,893	Aboriginal Development Officer		83,027	88,010	93,290	98,880
500	Staff Costs - FBT		0	0	0	0
19,000	Vehicle Running Expenses		17,700	18,230	18,780	19,340
7,520	Office Expenses		7,520	7,520	7,520	7,520
208,822	Regional Art Gallery Staff Costs		214,310	227,170	240,790	255,240
10,000	Regional Art Gallery Arts Festival		10,000	10,000	10,000	10,000
79,480	Regional Art Gallery Operating Expenses		81,900	85,700	89,550	93,500
37,000	Arts & Cultural Development Projects		38,100	39,200	40,400	41,600
6,000	Woolgoolga Snr Cit Centre Operating Exp		6,200	6,400	6,600	6,800
3,200	Boambee East Comm Centre Operating Exp		3,700	3,800	3,900	7,602
378,640	Jetty Theatre Operating Costs		550,587	568,050	585,886	604,106
31,500	Visual & Performing Arts		22,450	23,400	24,400	25,500
12,556	Arts Mid North Coast Contribution		12,556	12,932	13,320	13,720
88,294	Bunker Gallery Operating Costs		88,954	90,997	94,098	119,049
142,288	Museum Operating Expenses		143,488	147,600	151,816	156,141
7,000	Youth Week & Youth Projects		7,200	7,400	7,600	7,800
3,000	Access Committee		3,100	3,200	3,300	3,400
10,000	Multicultural Festival / Harmony Day		10,000	10,000	10,000	10,000
1,429	Loan 454 Interest Repays - Community Fac Capital		907	352	0	0
87,796	Loan 455 Interest Repayments - Senior Cit Centre		80,823	73,216	65,942	57,230
175,700	Depreciation		245,900	253,300	260,900	268,700
<b>2,009,783</b>	<b>Total Operating Expenses</b>		<b>2,312,736</b>	<b>2,401,852</b>	<b>2,496,993</b>	<b>2,621,163</b>
	<b>Capital Expenditure</b>					
9,589	Loan 454 Principal Repayments		10,122	10,671	0	0
114,743	Loan 455 Loan Principal Repay - Senior Citz		121,716	129,323	136,597	145,308
0	S94 Community Facilities		432,000	140,000	0	0
78,000	Sportz Central Lobby, Office, Kiosk, Seating Works		0	0	0	0
7,000	Sportz Central - New Photocopier		0	0	0	0
<b>209,332</b>	<b>Total Capital Expenditure</b>		<b>563,838</b>	<b>279,994</b>	<b>136,597</b>	<b>145,308</b>
	<b>Operating Revenue</b>					
-40,000	Grant - Community Workers		-43,500	-45,000	-46,300	-47,700
-9,250	Grant - Area Assistance Scheme		-9,250	-9,250	-9,250	-9,250
-1,500	Grant - Youth Week & Projects		-1,500	-1,500	-1,500	-1,500
-25,000	Art Gallery Sales & Donations		-30,000	-30,900	-31,800	-32,700
0	Jetty Theatre Operating Revenue		-35,000	-36,000	-37,000	-38,000
-15,000	Museum Income		-15,450	-15,914	-16,391	-16,883
-15,000	Bunker Gallery Income		-15,450	-15,900	-16,400	-16,900
0	Jetty Theatre Non Profit Hire Income		-55,000	-56,650	-58,300	-60,100

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Community Development		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	516				
0	Jetty Theatre Commercial Hire Income		-210,000	-216,300	-222,800	-229,500
-240,000	Jetty Theatre Casual Hire Income		0	0	0	0
<b>-345,750</b>	<b>Total Operating Revenue</b>		<b>-415,150</b>	<b>-427,414</b>	<b>-439,741</b>	<b>-452,533</b>
	<b>Transfer From Reserves</b>					
-175,700	Utilised for Current Works		0	0	0	0
0	Comm Dev Tfr from - Depn Reserve		-245,900	-253,300	-260,900	-268,700
0	Comm DevTfr from - S94 Reserve		-432,000	-140,000	0	0
<b>-175,700</b>	<b>Total Transfer From Reserves</b>		<b>-677,900</b>	<b>-393,300</b>	<b>-260,900</b>	<b>-268,700</b>
<b>1,697,665</b>	<b>Total Community Development</b>		<b>1,783,524</b>	<b>1,861,132</b>	<b>1,932,949</b>	<b>2,045,238</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Economic Development Program Number 517	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
563,488	Staff Costs	551,048	584,101	619,156	656,291
17,900	EDU Vehicle Expenses	13,900	14,300	14,700	15,100
14,500	EDU Office Expenses	14,500	14,500	14,500	14,500
54,000	City Centre Marketing	60,000	61,800	63,600	65,400
120,000	Events Expenses	123,600	127,300	131,100	135,000
12,000	Growers Market Costs	36,000	36,000	36,000	36,000
12,000	Community Economic Development Program	22,000	22,000	22,000	22,000
35,000	Enterprise Support	29,000	29,000	29,000	29,000
20,000	Investment Attraction Material & Activity	10,000	10,000	10,000	10,000
2,000	Education & Training Strategy	500	500	500	500
2,000	Local Food Futures Project	0	0	0	0
15,000	Economic Product Development	15,000	15,000	15,000	15,000
15,000	Information, Communication & Technology	18,500	18,500	18,500	18,500
4,800	Nana Glen Subsidy for Public Toilets	4,900	5,100	5,300	5,500
8,404	Loan 454 Interest Repay - Harbour Development	5,335	2,069	0	0
21,949	Loan 455 Interest Repay - Harbour	20,206	18,304	16,486	14,308
4,340	Loan 462 Interest Repayments - Foreshores Improvements	3,732	3,064	2,362	1,613
<b>922,381</b>	<b>Total Operating Expenses</b>	<b>928,221</b>	<b>961,538</b>	<b>998,204</b>	<b>1,038,712</b>
	<b>Capital Expenditure</b>				
9,219	Loan 462 Principal Repay- Foreshore Improvem	9,820	10,481	11,176	11,916
56,405	Loan 454 - Principal repayment Harbour Development	59,543	62,771	0	0
28,686	Loan 455 Loan Repay Principal - Harbour	30,429	32,331	34,149	36,327
<b>94,309</b>	<b>Total Capital Expenditure</b>	<b>99,792</b>	<b>105,583</b>	<b>45,325</b>	<b>48,243</b>
	<b>Operating Revenue</b>				
-85,000	Events Income	-73,000	-74,000	-75,000	-76,000
-36,000	Growers Markets Income	-36,000	-36,000	-36,000	-36,000
0	Special Rate Variation	-150,600	-155,870	-161,326	-166,970
<b>-121,000</b>	<b>Total Operating Revenue</b>	<b>-259,600</b>	<b>-265,870</b>	<b>-272,326</b>	<b>-278,970</b>
<b>895,690</b>	<b>Total Economic Development</b>	<b>768,413</b>	<b>801,251</b>	<b>771,203</b>	<b>807,985</b>



**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Environmental Laboratory Program Number 519	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
<b>Operating Expenses</b>					
336,026	Staff Costs - Salaries & Allowances	360,212	381,825	404,735	429,020
500	Staff Costs - FBT	500	500	500	500
9,500	Vehicle Running Expenses	11,000	11,300	11,600	11,900
28,840	Administration Charge	28,840	29,710	30,600	31,500
2,500	Office Expenses	2,600	2,700	2,800	2,900
105,000	Water Testing Consumables	119,500	123,000	126,800	130,600
29,985	Buildings Maintenance & Repair	5,800	6,000	6,200	6,400
25,000	Property 38 Gordon St Operating Costs	20,900	21,550	22,200	22,850
<b>537,351</b>	<b>Total Operating Expenses</b>	<b>549,352</b>	<b>576,585</b>	<b>605,435</b>	<b>635,670</b>
<b>Capital Expenditure</b>					
50,000	Laboratory Equipment	50,000	50,000	50,000	51,500
<b>50,000</b>	<b>Total Capital Expenditure</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>51,500</b>
<b>Operating Revenue</b>					
-330,000	Laboratory Fees - Internal	-320,000	-329,600	-339,500	-349,600
-230,000	Laboratory Fees - External	-310,000	-319,300	-328,900	-338,700
<b>-560,000</b>	<b>Total Operating Revenue</b>	<b>-630,000</b>	<b>-648,900</b>	<b>-668,400</b>	<b>-688,300</b>
<b>Transfer To Reserves</b>					
0	Lab Tfr to - Other Reserve	80,648	72,315	62,965	52,630
22,649	Allocated to Future Works	0	0	0	0
<b>22,649</b>	<b>Total Transfer To Reserves</b>	<b>80,648</b>	<b>72,315</b>	<b>62,965</b>	<b>52,630</b>
<b>Transfer From Reserves</b>					
-50,000	Utilised for Current Works	0	0	0	0
0	Lab Tfr from - Other Reserve	-50,000	-50,000	-50,000	-51,500
<b>-50,000</b>	<b>Total Transfer From Reserves</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-51,500</b>
<b>0</b>	<b>Total Environmental Laboratory</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Operational Administration		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	521				
	<b>Operating Expenses</b>					
603,987	Staff Costs Salaries & Allowance		622,924	660,300	699,920	741,920
31,900	Vehicle Running Expenses		34,700	35,740	36,800	37,900
40,427	Works Co-ordination Staff Costs		41,527	44,015	46,660	49,455
116,632	Emergency Management Staff Costs Salaries & Allowance		11,580	11,930	12,290	12,650
5,000	Emergency Management Vehicle Running Costs		0	0	0	0
7,500	Emergency Management Other Expenses		3,500	3,500	3,500	3,500
142,800	Depot Expenses		199,900	205,800	211,900	218,200
<b>948,247</b>	<b>Total Operating Expenses</b>		<b>914,131</b>	<b>961,285</b>	<b>1,011,070</b>	<b>1,063,625</b>
	<b>Capital Expenditure</b>					
60,000	Works Depot Upgrade		78,000	78,000	78,000	78,000
<b>60,000</b>	<b>Total Capital Expenditure</b>		<b>78,000</b>	<b>78,000</b>	<b>78,000</b>	<b>78,000</b>
	<b>Operating Revenue</b>					
-5,000	Road Opening & Closing Permits		-5,000	-5,000	-5,000	-5,000
-500	Miscellaneous Income		-2,000	-2,000	-2,000	-2,000
-21,000	Cont from Plant for Depot Expenses		-26,000	-26,000	-26,000	-26,000
<b>-26,500</b>	<b>Total Operating Revenue</b>		<b>-33,000</b>	<b>-33,000</b>	<b>-33,000</b>	<b>-33,000</b>
	<b>Capital Revenue</b>					
-20,000	Contrib from Plant for Depot Upgrade		-26,000	-26,000	-26,000	-26,000
-40,000	Contrib for Depot Upgrade Water & Sewer		-52,000	-52,000	-52,000	-52,000
<b>-60,000</b>	<b>Total Capital Revenue</b>		<b>-78,000</b>	<b>-78,000</b>	<b>-78,000</b>	<b>-78,000</b>
<b>921,747</b>	<b>Total Operational Administration</b>		<b>881,131</b>	<b>928,285</b>	<b>978,070</b>	<b>1,030,625</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Recreational Services Program Number 522	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
462,433	Administration Staff	522,367	553,710	586,940	622,140
34,000	Vehicle Running Expenses	35,020	36,071	37,153	38,268
14,317	Office Expenses	14,320	14,320	14,320	14,320
0	Time in Lieu Suspense	0	0	0	0
67,474	Parks Depot Maintenance	69,500	71,580	73,730	75,940
120,575	City Parks Reserves Maintenance	159,200	164,000	168,830	173,945
20,425	Mowing Operations City Parks Reserves	21,040	21,670	22,320	22,990
30,000	Footbridges and Boardwalks Maintenance	30,900	31,800	32,800	33,800
300,000	Roundabouts & Garden Maintenance	315,980	324,940	334,900	344,930
102,393	RTA Highway Gardens Lyons to Sapphire	109,263	112,302	116,308	120,032
23,690	External Business Activities	24,400	24,400	24,400	24,400
38,000	SH 10 Corridor Maint (Fund from Reserve)	39,140	40,314	41,524	42,769
251,504	General Parks Maintenance	306,510	315,430	324,540	333,930
305,005	Mowing Operations General Parks	267,800	275,800	284,100	292,600
0	General Parks Gardens Maintenance	16,480	16,970	17,480	18,000
220,729	Street Tree Maint & Safety Compl.	251,870	259,445	267,215	275,180
20,600	Playgrounds Rehabilitation	21,200	21,800	22,500	23,200
157,100	Noxious Weeds Inspection	181,000	186,400	192,000	197,800
244,217	Noxious Weeds Control	251,460	258,917	266,672	274,668
15,000	Mowing Operations Noxious Weeds Control	15,450	15,914	16,391	16,883
100,000	Noxious Weeds Private Works	103,000	106,090	109,273	112,551
347,926	Botanic Gardens Maintenance	358,400	369,000	380,200	391,600
3,304	Mowing Operations Botanic Gardens	3,400	3,500	3,600	3,700
238,697	Cemeteries Expenses	269,800	277,899	286,200	294,900
33,000	Mowing Operations Cemeteries	23,100	23,800	24,500	25,300
136,844	Regional Parks Maintenance	128,310	132,130	136,040	140,130
40,128	Mowing Operations Regional Parks	53,332	54,932	56,579	58,274
0	Regional Parks Garde	3,090	3,180	3,280	3,380
6,000	Seaweed Removal	1,000	1,100	1,200	1,300
228,627	State Park Maintenance	262,795	270,680	278,760	287,150
71,102	Mowing Operations State Park	81,235	83,670	86,190	88,740
0	State Parks Garden M	15,450	15,900	16,380	16,870
4,450	EL Bank Stabilisation Fishing Club - Ferguson Cottage	0	0	0	0
9,950	EL Boambee Beach	9,995	0	0	0
9,999	EL Jetty Foreshores	0	0	0	0
23,100	New Street Trees	23,800	24,500	25,240	26,000
90,622	EL Dunecare/Landcare Support	87,442	0	0	0
160,000	EL Bush Regeneration	190,000	0	0	0
0	EL Garden Clean Water Project	8,110	0	0	0
0	EL Darrunda Wajaar Repair to Priority Sites	20,000	0	0	0

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Recreational Services		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	522				
0	EL Jetty Foreshore Reserve Weeding		9,972	0	0	0
100,000	EL Bushland Weed Eradication		80,000	0	1	0
18,000	EL Environmental Education Officer		15,000	0	0	0
6,975	Loan 454 Interest Repayments - Coffs Coast Sport		4,428	1,717	0	0
82,549	Loan 458 Interest Repayments CCSLP (05/06)		70,136	56,521	42,196	26,923
744,200	Depreciation		728,400	750,300	772,800	796,000
<b>4,882,935</b>	<b>Total Operating Expenses</b>		<b>5,203,094</b>	<b>4,920,701</b>	<b>5,066,560</b>	<b>5,218,612</b>
	<b>Capital Expenditure</b>					
190,558	Loan 458 Principal Repayments CCSLP (05/06)		202,972	216,586	230,911	246,184
46,816	Loan 454 Principal Repay - Coffs Coast Sport		49,421	52,100	0	0
20,000	Botanic Gardens - Japanese Garden Dev		20,000	10,000	0	0
10,000	Coramba Playground Equipment		0	0	0	0
0	Advocate Park Drainage and Parking		0	0	0	0
0	Angler Facilities (Fish Cleaning)		0	0	0	0
50,000	S94 Beach Protection Works		100,000	50,000	50,000	25,000
0	S94 Open Space UNALLOCATED		6,348,000	855,000	250,000	850,000
0	McCarthy Pk Estate - Habitat Restoration		0	0	0	0
30,000	EL Walkways		80,000	0	0	0
<b>347,374</b>	<b>Total Capital Expenditure</b>		<b>6,800,393</b>	<b>1,183,685</b>	<b>530,910</b>	<b>1,121,183</b>
	<b>Operating Revenue</b>					
-27,244	External Business Activities Income		-24,400	-24,400	-24,400	-24,400
-124,452	Cont RTA Highway Gardens		-109,263	-112,302	-116,308	-120,032
-5,000	State & Regional Parks Reserves Income		-15,000	-15,000	-15,000	-15,000
-115,000	Noxious Weeds Charges		-133,900	-137,900	-142,000	-146,300
-202,300	Cemeteries Income		-249,880	-256,680	-264,480	-272,480
-121,650	Caravan Parks Contributions		-125,300	-129,000	-132,900	-136,887
-121,000	Grant - Noxious Weeds		-121,000	-124,600	-128,400	-132,200
-351,230	State Park Cont'n - Botanic Gardens Main		-361,800	-372,500	-383,800	-395,300
<b>-1,067,876</b>	<b>Total Operating Revenue</b>		<b>-1,140,543</b>	<b>-1,172,382</b>	<b>-1,207,288</b>	<b>-1,242,599</b>
	<b>Transfer From Reserves</b>					
-826,439	Utilised for Current Works		0	0	0	0
0	Rec Serv Tfr from - Depn Reserve		-728,400	-750,300	-772,800	-796,000
0	Rec Serv Tfr from - S94 Reserve		-6,448,000	-905,000	-300,000	-875,000
0	Rec Serv Tfr from - Other Reserve		-33,207	-34,203	-35,229	-36,285
<b>-826,439</b>	<b>Total Transfer From Reserves</b>		<b>-7,209,607</b>	<b>-1,689,503</b>	<b>-1,108,029</b>	<b>-1,707,285</b>
<b>3,335,994</b>	<b>Total Recreational Services</b>		<b>3,653,337</b>	<b>3,242,501</b>	<b>3,282,153</b>	<b>3,389,911</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Regional Roads Program Number 531	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
<b>Operating Expenses</b>					
672,000	Regional Roads Block Grant	712,000	712,000	712,000	712,000
128,000	Traffic Facilities Block Grant	145,000	145,000	145,000	145,000
3,641	Loan 451 Interest Repayments	0	0	0	0
61,919	Loan 458 Interest Repayment - Hogbin Drive Ext 05/06	52,608	42,396	31,651	20,195
930,800	Depreciation	938,000	966,000	995,000	1,025,000
<b>1,796,360</b>	<b>Total Operating Expenses</b>	<b>1,847,608</b>	<b>1,865,396</b>	<b>1,883,651</b>	<b>1,902,195</b>
<b>Capital Expenditure</b>					
142,936	Loan 458 Principal Repayment - Hogbin Drive Ext 05/06	152,247	162,459	173,204	184,659
93,818	Loan 451 Principal Repayments- Hogbin Dve	0	0	0	0
0	Blackspots Programme	163,000	0	0	0
131,000	3 X 3 Program	131,000	131,000	131,000	131,000
<b>367,754</b>	<b>Total Capital Expenditure</b>	<b>446,247</b>	<b>293,459</b>	<b>304,204</b>	<b>315,659</b>
<b>Operating Revenue</b>					
-672,000	Grant - Regional Roads	-712,000	-712,000	-712,000	-712,000
-128,000	Grant - Traffic Facilities	-145,000	-145,000	-145,000	-145,000
<b>-800,000</b>	<b>Total Operating Revenue</b>	<b>-857,000</b>	<b>-857,000</b>	<b>-857,000</b>	<b>-857,000</b>
<b>Capital Revenue</b>					
-131,000	Grant - 3 x 3	-131,000	-131,000	-131,000	-131,000
0	Grant - Blackspot Works	-163,000	0	0	0
<b>-131,000</b>	<b>Total Capital Revenue</b>	<b>-294,000</b>	<b>-131,000</b>	<b>-131,000</b>	<b>-131,000</b>
<b>Transfer From Reserves</b>					
-1,030,800	Utilised for Current Works	0	0	0	0
0	Reg Rds Tfr from - Depn Reserve	-938,000	-966,000	-995,000	-1,025,000
0	Reg Rds Tfr from - S94 Reserve	-100,000	-100,000	-100,000	-100,000
<b>-1,030,800</b>	<b>Total Transfer From Reserves</b>	<b>-1,038,000</b>	<b>-1,066,000</b>	<b>-1,095,000</b>	<b>-1,125,000</b>
<b>202,314</b>	<b>Total Regional Roads</b>	<b>104,855</b>	<b>104,855</b>	<b>104,855</b>	<b>104,854</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	<b>Local Roads</b>	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Program Number 535</b>				
	<b>Operating Expenses</b>				
1,083,000	Urban Roads Maintenance	1,115,500	1,148,900	1,183,400	1,218,900
22,490	SH 10 Handover Works	23,859	24,575	25,311	26,071
273,000	Urban Roads Verge Mowing	281,200	289,600	298,300	307,200
144,100	Road & Traffic Signs	148,400	152,900	157,400	162,100
823,000	Rural Roads Sealed Maintenance	847,700	873,100	899,300	926,300
778,000	Rural Roads Unsealed Maintenance	801,300	825,400	850,100	875,600
0	Pine Creek Way Handover Works	35,000	33,000	33,000	33,000
212,000	Transfer Bins Delivery/Empty	217,000	222,000	227,000	234,000
9,417,500	Depreciation	9,614,300	9,902,700	10,199,800	10,505,800
<b>12,753,090</b>	<b>Total Operating Expenses</b>	<b>13,084,259</b>	<b>13,472,175</b>	<b>13,873,611</b>	<b>14,288,971</b>
	<b>Capital Expenditure</b>				
160,000	Dust Sealing	160,000	164,800	170,000	175,000
904,000	Sealed Roads Reseals - Flush Seals	904,000	931,000	960,000	988,000
88,000	Sealed Roads Reseals - Ashphalt	88,000	90,600	93,300	96,200
1,624,265	Sealed Roads Rehabilitation	1,624,265	1,646,265	1,668,765	795,700
201,000	Unsealed Roads Gravel Resheeting	201,000	207,000	213,000	220,000
28,000	Kerb & Gutter Repairs	28,000	28,800	29,700	30,600
250,000	S94 Moonee Road Works New	250,000	1,200,000	160,000	165,000
120,000	S94 West Coffs Local Collector Roads	0	250,000	250,000	500,000
0	S94 West Korora Traffic Facilities	0	0	0	200,000
0	S94 North Boambee Local Collector Roads	530,000	0	0	100,000
0	S94 Corindi Roads	0	0	163,000	0
0	S94 West Woolgoolga Traffic Facilities	0	0	800,000	0
0	S94 Park Beach Traffic Facilities	0	0	57,000	0
0	S94 Hearnes Lake Transport & Traffic	0	0	350,000	0
0	S94 North Bonville Roads	0	0	0	250,000
0	S94 South Coffs Roads	0	250,000	0	0
0	Pine Creek Way Capital Works	1,022,396	0	0	0
<b>3,375,265</b>	<b>Total Capital Expenditure</b>	<b>4,807,661</b>	<b>4,768,465</b>	<b>4,914,765</b>	<b>3,520,500</b>
	<b>Operating Revenue</b>				
-256,000	Transfer Bins Deliver & Emptying	-261,000	-266,000	-271,000	-279,000
<b>-256,000</b>	<b>Total Operating Revenue</b>	<b>-261,000</b>	<b>-266,000</b>	<b>-271,000</b>	<b>-279,000</b>
	<b>Capital Revenue</b>				
-896,265	Grant - Roads to Recovery	-896,265	-896,265	-896,265	0
<b>-896,265</b>	<b>Total Capital Revenue</b>	<b>-896,265</b>	<b>-896,265</b>	<b>-896,265</b>	<b>0</b>
	<b>Transfer From Reserves</b>				
-9,809,990	Utilised for Current Works	0	0	0	0
0	Local Rds Tfr from - Depn Reserve	-9,614,300	-9,902,700	-10,199,800	-10,505,800

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Local Roads		2011/12	2012/13	2013/14	2014/15
	Program Number	535	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
0	Local Rds Tfr from - S94 Reserve		-780,000	-1,700,000	-1,780,000	-1,215,000
0	Local Rds Tfr from - Other Reserve		-1,081,255	-57,575	-58,311	-59,071
<b>-9,809,990</b>	<b>Total Transfer From Reserves</b>		<b>-11,475,555</b>	<b>-11,660,275</b>	<b>-12,038,111</b>	<b>-11,779,871</b>
<b>5,166,100</b>	<b>Total</b>	<b>Local Roads</b>	<b>5,259,100</b>	<b>5,418,100</b>	<b>5,583,000</b>	<b>5,750,600</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	<b>Bridges</b>	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Program Number 536</b>				
	<b>Operating Expenses</b>				
95,800	Bridges M&R	98,600	101,500	104,600	107,700
10,000	Coramba Historical Bridge	0	0	0	0
329,100	Depreciation	325,600	335,400	345,500	355,900
<b>434,900</b>	<b>Total Operating Expenses</b>	<b>424,200</b>	<b>436,900</b>	<b>450,100</b>	<b>463,600</b>
	<b>Capital Expenditure</b>				
722,000	Major Repairs	767,700	794,570	822,380	851,160
<b>722,000</b>	<b>Total Capital Expenditure</b>	<b>767,700</b>	<b>794,570</b>	<b>822,380</b>	<b>851,160</b>
	<b>Operating Revenue</b>				
0	Special Rate Variation	-767,700	-794,570	-822,380	-851,160
<b>0</b>	<b>Total Operating Revenue</b>	<b>-767,700</b>	<b>-794,570</b>	<b>-822,380</b>	<b>-851,160</b>
	<b>Transfer From Reserves</b>				
-339,100	Utilised for Current Works	0	0	0	0
0	Bridges Tfr from - Depn Reserve	-325,600	-335,400	-345,500	-355,900
<b>-339,100</b>	<b>Total Transfer From Reserves</b>	<b>-325,600</b>	<b>-335,400</b>	<b>-345,500</b>	<b>-355,900</b>
<b>817,800</b>	<b>Total Bridges</b>	<b>98,600</b>	<b>101,500</b>	<b>104,600</b>	<b>107,700</b>



**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Footpaths,Cycleways,Bus Shelters Program Number 538	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
20,566	Bus Shelters M&R	21,180	21,820	22,470	23,150
16,480	High St Pavers Repairs	6,900	7,100	7,300	7,500
92,906	Footpaths M&R	95,700	98,500	101,500	104,500
28,025	Cycleways M&R	28,900	29,700	30,600	31,500
8,446	Street Furniture M&R - Urban	8,700	8,960	9,230	9,500
12,360	Street Furniture M&R - Jetty	12,730	13,100	13,500	13,900
38,934	Unpaved Footpath Repairs	40,100	41,300	42,500	43,800
198,000	Depreciation	218,700	225,300	232,000	239,000
<b>415,717</b>	<b>Total Operating Expenses</b>	<b>432,910</b>	<b>445,780</b>	<b>459,100</b>	<b>472,850</b>
	<b>Capital Expenditure</b>				
30,000	Cycleways Major Repairs	30,000	30,000	30,000	30,000
64,000	Footpaths Major Repairs	64,000	64,000	64,000	64,000
148,000	Footpaths Construction	0	0	0	0
100,000	Cycleways Construction	0	0	0	0
50,000	RTA PAMPS 2009/10 - 2010/11	0	0	0	0
0	RTA PAMPS 2011/12	50,000	50,000	50,000	50,000
10,000	Bus Shelter Major Repairs	10,000	10,000	10,000	10,000
<b>402,000</b>	<b>Total Capital Expenditure</b>	<b>154,000</b>	<b>154,000</b>	<b>154,000</b>	<b>154,000</b>
	<b>Capital Revenue</b>				
-50,000	Grant - Cycleway	0	0	0	0
-17,000	Contribution to Footpaths	0	0	0	0
-25,000	RTA Grant - PAMP Works	-25,000	-25,000	-25,000	-25,000
<b>-92,000</b>	<b>Total Capital Revenue</b>	<b>-25,000</b>	<b>-25,000</b>	<b>-25,000</b>	<b>-25,000</b>
	<b>Transfer From Reserves</b>				
-198,000	Utilised for Current Works	0	0	0	0
0	F'Path, C'Way, Bus Tfr from - Depn Reserve	-218,700	-225,300	-232,000	-239,000
<b>-198,000</b>	<b>Total Transfer From Reserves</b>	<b>-218,700</b>	<b>-225,300</b>	<b>-232,000</b>	<b>-239,000</b>
<b>527,717</b>	<b>Total Footpaths,Cycleways,Bus Shelters</b>	<b>343,210</b>	<b>349,480</b>	<b>356,100</b>	<b>362,850</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	<b>Parking</b>	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Program Number 539</b>				
	<b>Operating Expenses</b>				
39,000	Working Expenses	49,400	50,900	52,400	54,000
204,000	Rates, Insurance & Water	210,500	216,700	223,300	230,000
133,472	Multilevel Carparks	137,500	141,600	145,800	150,200
7,004	Ground Level Carparks	7,200	7,400	7,600	7,800
43,406	Loan 462 Interest Repay - Castle St Carpark Improv	37,327	30,646	23,622	16,132
56,000	Depreciation	64,850	66,800	68,800	70,800
<b>482,882</b>	<b>Total Operating Expenses</b>	<b>506,777</b>	<b>514,046</b>	<b>521,522</b>	<b>528,932</b>
	<b>Capital Expenditure</b>				
92,210	Loan 462 Principal Repay - Castle St Carpark	98,224	104,833	111,783	119,192
15,000	Resealing of Carparks	15,000	15,000	15,000	15,450
<b>107,210</b>	<b>Total Capital Expenditure</b>	<b>113,224</b>	<b>119,833</b>	<b>126,783</b>	<b>134,642</b>
	<b>Transfer From Reserves</b>				
-56,000	Utilised for Current Works	0	0	0	0
0	Parking Tfr from - Depn Reserve	-64,850	-66,800	-68,800	-70,800
<b>-56,000</b>	<b>Total Transfer From Reserves</b>	<b>-64,850</b>	<b>-66,800</b>	<b>-68,800</b>	<b>-70,800</b>
<b>534,092</b>	<b>Total Parking</b>	<b>555,151</b>	<b>567,079</b>	<b>579,505</b>	<b>592,774</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Quarries Program Number 541	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
79,000	Costs of Production	195,000	201,000	207,000	213,000
10,000	Testing Lab Equipment	6,700	6,800	6,900	7,000
<b>89,000</b>	<b>Total Operating Expenses</b>	<b>201,700</b>	<b>207,800</b>	<b>213,900</b>	<b>220,000</b>
	<b>Operating Revenue</b>				
-89,000	Quarry Income	-201,700	-207,800	-213,900	-220,000
<b>-89,000</b>	<b>Total Operating Revenue</b>	<b>-201,700</b>	<b>-207,800</b>	<b>-213,900</b>	<b>-220,000</b>
<b>0</b>	<b>Total Quarries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Street & Toilet Cleaning	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number 543				
	<b>Operating Expenses</b>				
339,900	Street Cleaning	367,100	378,100	389,500	401,100
265,200	Public Toilet Cleaning	277,200	285,500	294,100	302,900
6,240	Marina Public Toilet Cleaning	8,800	9,100	9,300	9,500
151,925	High St Cleaning & Maintenance	138,800	143,100	147,300	151,700
<b>763,265</b>	<b>Total Operating Expenses</b>	<b>791,900</b>	<b>815,800</b>	<b>840,200</b>	<b>865,200</b>
<b>763,265</b>	<b>Total Street &amp; Toilet Cleaning</b>	<b>791,900</b>	<b>815,800</b>	<b>840,200</b>	<b>865,200</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Drainage Program Number 545	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
265,740	Drainage M&R	273,200	281,400	289,800	298,500
506,233	Loan 467 Interest Repayments - Drainage	411,736	400,102	388,737	376,594
496,167	Loan 468 Interest Repay \$6M - Drainage (rate variation \$s)	424,498	388,180	350,117	309,117
532,400	Depreciation	2,250,000	2,317,500	2,387,000	2,458,500
<b>1,800,540</b>	<b>Total Operating Expenses</b>	<b>3,359,434</b>	<b>3,387,182</b>	<b>3,415,654</b>	<b>3,442,711</b>
	<b>Capital Expenditure</b>				
120,276	Loan 467 Principal Repay- Drainage	141,645	156,538	167,767	178,756
400,518	Loan 468 Principal Repay \$6M - Drainage (rate variation \$s)	436,646	476,103	513,687	553,384
487,958	Drainage Imts/Nuisance Flooding	0	0	0	0
12,000,000	Flood Mitigation Works (\$12,513,449)	655,830	698,847	750,606	805,999
25,491	Stormwater Management Service Works	0	0	0	0
<b>13,034,243</b>	<b>Total Capital Expenditure</b>	<b>1,234,121</b>	<b>1,331,488</b>	<b>1,432,060</b>	<b>1,538,139</b>
	<b>Operating Revenue</b>				
-652,000	Stormwater Management Service Charge	-658,500	-658,500	-658,500	-658,500
-1,384,643	Special Rate Variation	-1,411,855	-1,461,270	-1,512,414	-1,565,350
<b>-2,036,643</b>	<b>Total Operating Revenue</b>	<b>-2,070,355</b>	<b>-2,119,770</b>	<b>-2,170,914</b>	<b>-2,223,850</b>
	<b>Capital Revenue</b>				
-6,000,000	Loan 467 Drawdown \$6M - Drainage	0	0	0	0
-6,000,000	Loan Drawdown 468 \$6M Drainage Works (rate funded work	0	0	0	0
<b>-12,000,000</b>	<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Transfer From Reserves</b>				
-532,400	Utilised for Current Works	0	0	0	0
0	Drainage Tfr from - Depn Reserve	-2,250,000	-2,317,500	-2,387,000	-2,458,500
<b>-532,400</b>	<b>Total Transfer From Reserves</b>	<b>-2,250,000</b>	<b>-2,317,500</b>	<b>-2,387,000</b>	<b>-2,458,500</b>
<b>265,740</b>	<b>Total Drainage</b>	<b>273,200</b>	<b>281,400</b>	<b>289,800</b>	<b>298,500</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Harbour & Jetty Program Number 547	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
56,529	Boat Ramp Dredging	58,200	59,900	61,800	63,600
19,673	Boat Ramp Maintenance	20,300	20,900	21,500	22,100
79,310	Historical Jetty Routine Maint.	81,700	84,100	86,600	89,300
17,000	Depreciation	19,000	19,500	20,000	20,600
<b>172,512</b>	<b>Total Operating Expenses</b>	<b>179,200</b>	<b>184,400</b>	<b>189,900</b>	<b>195,600</b>
	<b>Transfer From Reserves</b>				
-17,000	Utilised for Current Works	0	0	0	0
0	Jetty Tfr from - Depn Reserve	-19,000	-19,500	-20,000	-20,600
<b>-17,000</b>	<b>Total Transfer From Reserves</b>	<b>-19,000</b>	<b>-19,500</b>	<b>-20,000</b>	<b>-20,600</b>
<b>155,512</b>	<b>Total Harbour &amp; Jetty</b>	<b>160,200</b>	<b>164,900</b>	<b>169,900</b>	<b>175,000</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	CityWorks - Private Works Program Number 550	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
8,000	Howard Street Production	8,240	8,500	8,700	9,000
10,000	External Plant Hire Expenses	10,000	10,000	10,000	10,000
0	Operations Branch Business Activities	-43,850	-44,910	-46,040	-47,000
211,900	Nana Lane Nursery Operating Costs	247,500	254,900	262,600	270,400
76,215	Morgans Rd Nursery Operating Costs	132,300	136,300	140,400	144,600
<b>306,115</b>	<b>Total Operating Expenses</b>	<b>354,190</b>	<b>364,790</b>	<b>375,660</b>	<b>387,000</b>
	<b>Operating Revenue</b>				
-8,000	Howard Street Income	-8,240	-8,500	-8,700	-9,000
-219,600	Nana Lane Nursery Income	-167,400	-172,390	-177,560	-182,900
-138,000	Morgans Rd Nursery Income	-178,550	-183,900	-189,400	-195,100
<b>-365,600</b>	<b>Total Operating Revenue</b>	<b>-354,190</b>	<b>-364,790</b>	<b>-375,660</b>	<b>-387,000</b>
<b>-59,485</b>	<b>Total CityWorks - Private Works</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Survey & Design Program Number 560	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
<b>Operating Expenses</b>					
1,424,852	Staff Costs-Salaries & Allowances	1,496,083	1,585,845	1,680,995	1,781,855
500	Staff Costs-FBT	515	530	545	560
5,000	Road Safety Officer Vehicle	7,000	7,200	7,400	7,600
102,790	Staff Costs Road Safety Officer	106,473	112,860	119,635	126,810
6,600	RSO Direct Program Costs	9,000	9,000	9,000	9,000
15,000	Plans of Management Expenses	15,000	15,450	15,900	16,400
2,000	Nightcruiser Initiative Mid North Coast	0	0	0	0
0	NSW Bike Week	2,500	0	0	0
59,600	Vehicle Running Expenses	55,900	57,580	59,300	61,080
6,400	Office Expenses	6,400	6,600	6,800	7,000
20,000	Equipment & Software M&R	20,000	20,600	21,200	21,800
1,000	Flood Mitigation Membership	1,000	1,000	1,000	1,000
4,100	GPS Operating Expenses	1,000	1,000	1,000	1,000
10,000	EL Stormwater Assessment for Climate Change & Pollution	0	0	0	0
0	EL Pipe Clay Lake - Stormwater Community Ed Program	10,500	0	0	0
0	EL Education Program - Improv Ag Practices in Catchments	20,000	0	0	0
0	EL Protection of Estuarine Environs of Boambee & Newports	10,000	0	0	0
70,588	Loan 453 Interest Repayments - CBD Revitalisation	27,965	0	0	0
73,000	Depreciation	73,300	75,500	77,800	80,100
<b>1,801,430</b>	<b>Total Operating Expenses</b>	<b>1,862,636</b>	<b>1,893,165</b>	<b>2,000,575</b>	<b>2,114,205</b>
<b>Capital Expenditure</b>					
634,267	Loan 453 Principial Repays - CBD	676,890	0	0	0
4,000	Software Acquistion	4,000	4,000	4,000	4,120
30,000	Roads Survey/Acquistion	30,000	30,000	30,000	30,900
0	Drainage Investigations	12,000	12,000	12,000	12,360
0	Coastal Hazard & Estuary Projects	0	25,000	25,000	25,750
21,000	Roads & Traffic Signs - New	21,000	21,000	21,000	21,630
100,000	Sec 94 Cycleway - West Coffs Creek Reserve	100,000	0	0	0
100,000	S94 Flood Mitigation & Drainage Resv West Coffs UNALLC	650,000	0	1,250,000	0
450,000	S94 North Boambee Stormwater Management UNALLOCAI	0	250,000	0	0
16,000	Traffic Facilities - Council Roads	16,000	16,000	16,000	16,480
21,000	Traffic Safety Improvements	15,000	15,000	15,000	15,450
10,000	Traffic Infrastructure Improvements	10,000	10,000	10,000	10,300
30,000	Harbour Foreshore Planning	0	0	0	0
<b>1,416,267</b>	<b>Total Capital Expenditure</b>	<b>1,534,890</b>	<b>383,000</b>	<b>1,383,000</b>	<b>136,990</b>
<b>Operating Revenue</b>					
0	Grant - RSO Direct Program Costs	-4,500	-4,500	-4,500	-4,500
-52,100	Grant - Road Safety Officer	-56,736	-60,030	-63,517	-67,205
-30,000	Private Footpath Crossing	-32,400	-33,400	-34,400	-35,400



**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Survey & Design Program Number    560	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
-11,000	Engineering Works Design	-5,800	-5,950	-6,100	-6,250
0	Grant - NSW Bike Week	-2,500	0	0	0
-2,050	Contribution from Water GPS Project	-2,100	-2,150	-2,200	-2,250
-2,050	Contribution from Sewer GPS Project	-2,100	-2,150	-2,200	-2,250
<b>-97,200</b>	<b>Total Operating Revenue</b>	<b>-106,136</b>	<b>-108,180</b>	<b>-112,917</b>	<b>-117,855</b>
	<b>Transfer From Reserves</b>				
-723,000	Utilised for Current Works	0	0	0	0
0	Design Tfr from - Depn Reserve	-73,300	-75,500	-77,800	-80,100
0	Design Tfr from - S94 Reserve	-750,000	-250,000	-1,250,000	0
<b>-723,000</b>	<b>Total Transfer From Reserves</b>	<b>-823,300</b>	<b>-325,500</b>	<b>-1,327,800</b>	<b>-80,100</b>
<b>2,397,497</b>	<b>Total Survey &amp; Design</b>	<b>2,468,090</b>	<b>1,842,485</b>	<b>1,942,858</b>	<b>2,053,240</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Street Lighting Program Number 562	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
744,000	Street Lighting Operating Costs	731,700	767,800	805,700	845,300
<b>744,000</b>	<b>Total Operating Expenses</b>	<b>731,700</b>	<b>767,800</b>	<b>805,700</b>	<b>845,300</b>
	<b>Capital Expenditure</b>				
6,000	New Street Lights	6,000	6,000	6,000	6,180
<b>6,000</b>	<b>Total Capital Expenditure</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,180</b>
	<b>Operating Revenue</b>				
-143,000	Grant Traffic Route Lighting	-148,000	-153,200	-158,500	-164,100
<b>-143,000</b>	<b>Total Operating Revenue</b>	<b>-148,000</b>	<b>-153,200</b>	<b>-158,500</b>	<b>-164,100</b>
<b>607,000</b>	<b>Total Street Lighting</b>	<b>589,700</b>	<b>620,600</b>	<b>653,200</b>	<b>687,380</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Contracts and Subdivisions		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	570				
	<b>Operating Expenses</b>					
427,244	Staff Costs		440,278	466,695	494,695	524,375
19,000	Vehicle Running Expenses		21,000	21,600	22,300	22,900
3,850	Office Expenses		3,850	3,850	3,850	3,850
10,200	Supervision Minor Subdivision		29,500	30,340	31,250	32,200
<b>460,294</b>	<b>Total Operating Expenses</b>		<b>494,628</b>	<b>522,485</b>	<b>552,095</b>	<b>583,325</b>
	<b>Capital Expenditure</b>					
0	Contracts Manager Software		7,000	7,200	7,400	7,600
<b>0</b>	<b>Total Capital Expenditure</b>		<b>7,000</b>	<b>7,200</b>	<b>7,400</b>	<b>7,600</b>
	<b>Operating Revenue</b>					
-500	Sale of Documents & Search Fees		-200	-200	-200	-200
-70,000	Subdivisin Construction Certificate Fees		-93,400	-96,200	-99,100	-102,100
-10,000	Proj Management Supervision Income		-7,500	-7,725	-7,950	-8,200
<b>-80,500</b>	<b>Total Operating Revenue</b>		<b>-101,100</b>	<b>-104,125</b>	<b>-107,250</b>	<b>-110,500</b>
<b>379,794</b>	<b>Total Contracts and Subdivisions</b>		<b>400,528</b>	<b>425,560</b>	<b>452,245</b>	<b>480,425</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	General Untied Funding Program Number 610	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Capital Expenditure</b>				
2,450,000	Developer Contributions In Kind Expense	2,600,000	2,700,000	4,500,000	4,500,000
<b>2,450,000</b>	<b>Total Capital Expenditure</b>	<b>2,600,000</b>	<b>2,700,000</b>	<b>4,500,000</b>	<b>4,500,000</b>
	<b>Operating Revenue</b>				
-6,283,000	Financial Assistance Grant	-6,765,400	-6,900,700	-7,038,700	-7,179,500
-26,647,957	General Rates	-26,512,740	-27,440,686	-28,401,109	-29,395,150
-789,250	Gen Rates Pensioner Subsidy	-803,000	-831,105	-860,195	-890,300
-967,300	Environmental Special Rate	-1,040,590	-1,077,011	-1,114,705	-1,153,720
-3,700	EL Pensioner Rebate Subsidy	-4,784	-2,587	-2,678	-2,772
-264,000	Coffs Hbr Regional Airport Dividend	-230,142	-278,000	-342,000	-400,000
-240,000	Extra Charges	-240,000	-248,400	-257,093	-266,092
-38,700	Dividend (Tax Equivalent) Water Fund	-32,750	-33,730	-34,400	-35,440
-75,500	Dividend (Tax Equivalent) Sewer Fund	-77,652	-79,980	-82,380	-84,850
-446,706	Plant Dividend	-446,706	-460,100	-473,900	-488,100
0	Plant Special Dividend to Untied Funding	-173,000	0	0	0
-450,000	Interest on Investment Revenue	-400,000	-375,000	-360,000	-360,000
-10,000	EL Interest on Investments Env Levy	-10,000	-10,000	-10,000	-10,000
-450,000	Interest on Invest Reserves	-600,000	-600,000	-610,000	-620,000
-400,000	Interest on Invest Sec 94	-300,000	-310,000	-320,000	-330,000
<b>-37,066,113</b>	<b>Total Operating Revenue</b>	<b>-37,636,764</b>	<b>-38,647,299</b>	<b>-39,907,160</b>	<b>-41,215,924</b>
	<b>Capital Revenue</b>				
-2,450,000	Developer Contributions In Kind	-2,600,000	-2,700,000	-4,500,000	-4,500,000
-1,655,000	Developer Contributions Income (General Fund)	-1,705,000	-1,756,000	-1,809,000	-1,809,000
<b>-4,105,000</b>	<b>Total Capital Revenue</b>	<b>-4,305,000</b>	<b>-4,456,000</b>	<b>-6,309,000</b>	<b>-6,309,000</b>
	<b>Transfer To Reserves</b>				
0	Untied Funding Tfr to - Future Fund Reserve	42,242	43,510	44,815	46,160
0	Untied Funding Tfr to - S94 Reserve	1,705,000	1,756,000	1,809,000	1,809,000
0	Untied Funding Tfr to - Other Reserve	900,000	910,000	930,000	950,000
2,539,351	Allocated to Future Works	0	0	0	0
<b>2,539,351</b>	<b>Total Transfer To Reserves</b>	<b>2,647,242</b>	<b>2,709,510</b>	<b>2,783,815</b>	<b>2,805,160</b>
<b>-36,181,762</b>	<b>Total General Untied Funding</b>	<b>-36,694,522</b>	<b>-37,693,789</b>	<b>-38,932,345</b>	<b>-40,219,764</b>
<b>667,506</b>	<b>GENERAL FUND</b>	<b>182,220</b>	<b>636,633</b>	<b>498,827</b>	<b>1,042,117</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	General Untied Funding	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number    610				
<b>667,506</b>	<b>Grand Total</b>	<b>182,220</b>	<b>636,633</b>	<b>498,827</b>	<b>1,042,117</b>

## WATER ACCOUNT

### ADOPTED BUDGET FOR 2011/12

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	ESTIMATED 2011/2012
<b><u>PROGRAM</u></b>									
Management Expenses	3,000	-	3,000	3,328,998	7,416	3,336,414	-	-	(3,333,414)
Maintenance & Operating	87,550	-	87,550	10,286,566	-	10,286,566	-	4,890,200	(5,308,816)
Miscellaneous	-	-	-	7,053,725	6,183,248	13,236,973	-	-	(13,236,973)
Capital Program	298,000	3,114,000	3,412,000	-	4,240,700	4,240,700	2,874,000	3,702,700	-
<b>TOTALS</b>	<b>388,550</b>	<b>3,114,000</b>	<b>3,502,550</b>	<b>20,669,289</b>	<b>10,431,364</b>	<b>31,100,653</b>	<b>2,874,000</b>	<b>8,592,900</b>	<b>(21,879,203)</b>
Untied Funding Available	17,626,998	-	17,626,998	-	-	-	645,000	-	16,981,998
<b>(DEFICIT) / SURPLUS</b>									<b>(4,897,205)</b>

## WATER ACCOUNT

### ADOPTED BUDGET FOR 2012/13

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	ESTIMATED 2012/2013
<b><u>PROGRAM</u></b>									
Management Expenses	3,000	-	3,000	3,307,896	7,638	3,315,534	-	-	(3,312,534)
Maintenance & Operating	90,177	-	90,177	10,656,662	-	10,656,662	-	5,037,000	(5,529,485)
Miscellaneous	-	-	-	6,614,510	6,562,836	13,177,346	-	-	(13,177,346)
Capital Program	300,000	3,156,000	3,456,000	-	4,002,075	4,002,075	2,906,000	3,452,075	-
<b>TOTALS</b>	<b>393,177</b>	<b>3,156,000</b>	<b>3,549,177</b>	<b>20,579,068</b>	<b>10,572,549</b>	<b>31,151,617</b>	<b>2,906,000</b>	<b>8,489,075</b>	<b>(22,019,365)</b>
UNTIED FUNDING AVAILABLE	18,224,374		18,224,374				410,000	-	17,814,374
<b>(DEFICIT) / SURPLUS</b>									<b>(4,204,991)</b>

## WATER ACCOUNT

### ADOPTED BUDGET FOR 2013/14

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	ESTIMATED 2013/2014
<b><u>PROGRAM</u></b>									
Management Expenses	3,000	-	3,000	3,443,554	7,867	3,451,421	-	-	(3,448,421)
Maintenance & Operating	92,883	-	92,883	11,047,518	-	11,047,518	-	5,188,000	(5,766,635)
Miscellaneous	-	-	-	6,148,925	7,030,201	13,179,126	-	-	(13,179,126)
Capital Program	300,000	3,428,000	3,728,000	-	6,762,250	6,762,250	2,938,000	5,972,250	-
<b>TOTALS</b>	<b>395,883</b>	<b>3,428,000</b>	<b>3,823,883</b>	<b>20,639,997</b>	<b>13,800,318</b>	<b>34,440,315</b>	<b>2,938,000</b>	<b>11,160,250</b>	<b>(22,394,182)</b>
UNTIED FUNDING AVAILABLE	18,862,057	-	18,862,057	-	-	-	185,000	-	18,677,057
<b>(DEFICIT) / SURPLUS</b>									<b>(3,717,125)</b>



## WATER ACCOUNT

### ADOPTED BUDGET FOR 2014/15

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		ESTIMATED 2014/2015
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b><u>PROGRAM</u></b>									
Management Expenses	3,090	-	3,090	3,587,522	8,103	3,595,625	-	-	(3,592,535)
Maintenance & Operating	95,670	-	95,670	11,375,215	-	11,375,215	-	5,344,000	(5,935,545)
Miscellaneous	-	-	-	5,692,952	5,873,389	11,566,341	-	-	(11,566,341)
Capital Program	309,000	3,479,700	3,788,700	-	4,888,850	4,888,850	2,975,000	4,075,150	-
<b>TOTALS</b>				<b>20,655,689</b>	<b>10,770,342</b>	<b>31,426,031</b>	<b>2,975,000</b>	<b>9,419,150</b>	<b>(21,094,421)</b>
UNTIED FUNDING AVAILABLE	19,422,842		19,422,842	-	-	-	20,000	-	19,402,842
<b>(DEFICIT) / SURPLUS</b>									<b>(1,691,579)</b>

**BUDGETTED INCOME TO BE RESTRICTED - WATER ACCOUNT**

Adopted 2010/11	Item	Estimate 2011/12	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15
	<b><u>Capital Program</u></b>				
2,728,000	Developer Contributions - S64	2,874,000	2,906,000	2,938,000	2,975,000
	New Loan				
<b>2,728,000</b>	<b>Total</b>	<b>2,874,000</b>	<b>2,906,000</b>	<b>2,938,000</b>	<b>2,975,000</b>
	<b><u>Untied Funding Program</u></b>				
675,000	Interest on Investments - Reserves	635,000	400,000	175,000	10,000
32,000	Interest on Investments - S64	10,000	10,000	10,000	10,000
<b>707,000</b>	<b>Total</b>	<b>645,000</b>	<b>410,000</b>	<b>185,000</b>	<b>20,000</b>
<b>3,435,000</b>	<b>Total Income to be Restricted</b>	<b>3,519,000</b>	<b>3,316,000</b>	<b>3,123,000</b>	<b>2,995,000</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - WATER ACCOUNT**

Adopted 2010/11	Item	Estimate 2011/12	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15
	<b><u>Maintenance &amp; Operating</u></b>				
5,559,567	Depreciation	4,890,200	5,037,000	5,188,000	5,344,000
<b>5,559,567</b>	<b>Total</b>	<b>4,890,200</b>	<b>5,037,000</b>	<b>5,188,000</b>	<b>5,344,000</b>
	<b><u>Capital Program</u></b>				
	8ML Reservoir at Unwins Rd				2,000,000
	60KW Pump Station				500,000
	Demolish Reservoir				100,000
	Main Duplication - Karangi WTP to Red Hill	1,500,000			
600,000	Reticulation Mains from Strategy - S64	602,700	651,075	499,750	700,000
200,000	Shepherds Lane Reservoir - S64		200,000	2,300,000	
	Moonee to Emerald Truck Main MNTL			2,372,500	
50,000	Reservoir Renewals	195,000	131,000	130,000	100,000
250,000	Mains Renewal	800,000	800,000	500,000	500,000
50,000	Mains Extension	50,000	50,000	50,000	51,500
42,700	Minor Plant	45,000	45,000	45,000	46,350
25,000	New Plant/Vehicles	50,000	25,000	25,000	25,750
50,000	Telemetry Equipment	300,000	25,000	25,000	25,800
20,000	Minor Works	70,000	20,000	20,000	20,600
5,000	Easements	5,000	5,000	5,000	5,150
750,000	Coramba Water Main	50,000	1,500,000		
15,000	Network Analysis	35,000			
<b>2,057,700</b>	<b>Total</b>	<b>3,702,700</b>	<b>3,452,075</b>	<b>5,972,250</b>	<b>4,075,150</b>
<b>7,617,267</b>	<b>Total Expenditure from Restricted</b>	<b>8,592,900</b>	<b>8,489,075</b>	<b>11,160,250</b>	<b>9,419,150</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Water Management Exps		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	710				
	<b>Operating Expenses</b>					
1,507,741		Contribution to Administration	1,624,193	1,672,920	1,723,100	1,774,800
38,700		Dividend to General A/C (Tax Equivalent)	32,750	33,730	34,400	35,440
2,050		Contribution to IT - GPS Project	2,100	2,150	2,200	2,250
16,700		Contrib Developer Servic Plan Admin	17,000	17,300	17,600	17,900
4,700		Water Quality Monitoring	4,800	4,900	5,000	5,100
50,000		Cont'n to EL Orara River Works Env Man	50,000	50,000	50,000	51,500
20,000		Contribution Works Depot Upgrade	26,000	25,000	25,000	25,000
957,454		Engineering Salaries & Allowances	990,724	1,050,170	1,113,175	1,179,965
0		Water Strategy	150,000	0	0	0
318,126		Meter Reading Cont to Finance Mngt	300,269	316,644	333,965	352,288
500		Staff Costs - FBT	500	500	500	500
45,230		Vehicle Running Expenses	51,970	53,530	55,130	56,790
3,600		Advertising & Public Awareness	3,708	3,819	3,934	4,052
42,400		Other Management Expenses	43,672	44,982	46,331	47,721
10,400		Water Directorate	10,712	11,033	11,364	11,705
20,000		Strategic Plans and Financial Plan	20,600	21,218	21,855	22,511
<b>3,037,601</b>		<b>Total Operating Expenses</b>	<b>3,328,998</b>	<b>3,307,896</b>	<b>3,443,554</b>	<b>3,587,522</b>
	<b>Capital Expenditure</b>					
7,200		Equipment Acquisition	7,416	7,638	7,867	8,103
<b>7,200</b>		<b>Total Capital Expenditure</b>	<b>7,416</b>	<b>7,638</b>	<b>7,867</b>	<b>8,103</b>
	<b>Operating Revenue</b>					
-3,000		Administration Charges Income	-3,000	-3,000	-3,000	-3,090
<b>-3,000</b>		<b>Total Operating Revenue</b>	<b>-3,000</b>	<b>-3,000</b>	<b>-3,000</b>	<b>-3,090</b>
<b>3,041,801</b>		<b>Total Water Management Exps</b>	<b>3,333,414</b>	<b>3,312,534</b>	<b>3,448,421</b>	<b>3,592,535</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Water Maintenance & Operating		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	720				
	<b>Operating Expenses</b>					
340,000	Dams		350,200	360,706	371,527	382,673
266,000	Reservoirs		284,600	298,800	313,800	329,500
20,000	Emerald Booster Chlorination Plant		20,600	21,218	21,855	22,511
360,000	Pumping Stations		429,000	471,000	518,000	533,540
73,000	Nana Glen Water Supply		78,000	81,000	84,000	86,520
45,000	Coramba Water Supply		48,400	50,000	25,000	20,000
1,080,000	Water Treatment Expenses		1,272,000	1,329,000	1,420,000	1,450,000
1,130,000	Mains Maintenance		1,435,000	1,478,000	1,522,000	1,568,000
56,000	Catchment Areas & Weirs		57,680	59,410	61,192	63,028
23,000	Country Energy - Nymboida Fish Ladder		23,690	24,401	25,133	25,887
67,000	Country Energy - Nymboida Infrastr Maint		69,010	71,080	73,212	75,408
376,607	Water Efficiency		387,914	399,560	411,555	423,901
100,000	Raw Water Purchases		103,000	106,090	109,273	112,551
69,195	Water Quality Monitoring		71,277	73,421	75,630	77,899
56,000	RWS - Operatations & Maintenance		600,000	624,000	649,000	675,000
23,000	RWS - Flow Gauging		0	0	0	0
114,000	RWS - Habitat & Heritage Monitoring		0	0	0	0
7,000	Meter Disconnect Reconnections		7,210	7,426	7,649	7,878
21,000	RWS - Pipeline Operation & Maintenance		0	0	0	0
90,000	RWS - Pump Station Operation & Maint.		0	0	0	0
62,000	RWS - Shannon Creek Dam/Land Management		0	0	0	0
41,000	RWS - Bulk Management		0	0	0	0
60,000	Meter Repairs		41,000	42,800	44,800	46,800
20,000	Telemetry		29,000	30,300	31,700	33,100
15,000	Contributions to Works		15,450	15,914	16,391	16,883
1,000	Mains Locations Other Authorities		1,030	1,061	1,093	1,126
3,000	Backflow Prevention		3,090	3,183	3,278	3,376
1,200	Meter Testing Consumer Request		1,236	1,273	1,311	1,350
60,000	Standpipe Water		61,800	63,654	65,564	67,531
6,000	Pressure Test Fees		6,180	6,365	6,556	6,753
5,559,567	Depreciation		4,890,200	5,037,000	5,188,000	5,344,000
<b>10,145,568</b>	<b>Total Operating Expenses</b>		<b>10,286,566</b>	<b>10,656,662</b>	<b>11,047,518</b>	<b>11,375,215</b>
	<b>Operating Revenue</b>					
-5,200	Pressure Test Fees		-5,356	-5,517	-5,683	-5,853
-400	Meter Testing Consumer Request		-412	-424	-437	-450
-6,000	Meter Disconnect/Reconnect Fees		-6,180	-6,365	-6,556	-6,753
-3,500	Water Backflow Prev Lic & Testing		-3,605	-3,713	-3,824	-3,939
-900	Mains Locations Other Authorities		-927	-955	-984	-1,014
-25,000	Contributions to Works		-25,750	-26,523	-27,319	-28,139

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Water Maintenance & Operating		2011/12	2012/13	2013/14	2014/15
	Program Number	720	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
-44,000	Standpipe Water Sales		-45,320	-46,680	-48,080	-49,522
<b>-85,000</b>	<b>Total Operating Revenue</b>		<b>-87,550</b>	<b>-90,177</b>	<b>-92,883</b>	<b>-95,669</b>
	<b>Transfer From Reserves</b>					
-5,559,567	Utilised for Current Works		0	0	0	0
0	Water Maint tfr from - Water & Sewer Reserve		-4,890,200	-5,037,000	-5,188,000	-5,344,000
<b>-5,559,567</b>	<b>Total Transfer From Reserves</b>		<b>-4,890,200</b>	<b>-5,037,000</b>	<b>-5,188,000</b>	<b>-5,344,000</b>
<b>4,501,001</b>	<b>Total Water Maintenance &amp; Operating</b>		<b>5,308,816</b>	<b>5,529,485</b>	<b>5,766,635</b>	<b>5,935,545</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Water Miscellaneous Program Number 730	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Expenses</b>				
132,000	Payroll Tax	135,960	140,039	144,240	148,567
7,308,988	Loan Interest Repayments	6,892,015	6,447,948	5,977,366	5,516,246
25,000	Professional Dev/Subs and Seminars	25,750	26,523	27,319	28,139
15,000	Asset Register	0	0	0	0
<b>7,480,988</b>	<b>Total Operating Expenses</b>	<b>7,053,725</b>	<b>6,614,510</b>	<b>6,148,925</b>	<b>5,692,952</b>
	<b>Capital Expenditure</b>				
5,938,993	Loan Principal Repayments	6,183,248	6,562,836	7,030,201	5,873,389
<b>5,938,993</b>	<b>Total Capital Expenditure</b>	<b>6,183,248</b>	<b>6,562,836</b>	<b>7,030,201</b>	<b>5,873,389</b>
<b>13,419,982</b>	<b>Total Water Miscellaneous</b>	<b>13,236,973</b>	<b>13,177,346</b>	<b>13,179,126</b>	<b>11,566,341</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Water Capital Expenditure Program Number 740	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Capital Expenditure</b>				
0	60kw Pump Station	0	0	0	500,000
0	8 ML Reservoir at Unwins Rd	0	0	0	2,000,000
0	Demolish Reservoir	0	0	0	100,000
50,000	Reservoir Renewals	195,000	131,000	130,000	100,000
200,000	Shepherds Lane Reservoirs (Land) S64	0	200,000	2,300,000	0
600,000	Reticulation Mains from Strategy - S64	602,700	651,075	499,750	700,000
250,000	Mains Renewal	800,000	800,000	500,000	500,000
50,000	Mains Extension	50,000	50,000	50,000	51,500
289,400	Service Connections	298,000	300,000	300,000	309,000
25,000	New Plant/Vehicles	50,000	25,000	25,000	25,750
15,000	Network Analysis	35,000	0	0	0
42,700	Minor Plant	45,000	45,000	45,000	46,350
50,000	Telemetry Equipment & Meters	300,000	25,000	25,000	25,800
20,000	Minor Works	70,000	20,000	20,000	20,600
5,000	Easements	5,000	5,000	5,000	5,150
750,000	Coramba Water Main	50,000	1,500,000	0	0
230,000	Developer Cont'n In Kind Expenses (Water)	240,000	250,000	490,000	504,700
0	Moonee to Emerald Trunk Main MNTL	0	0	2,372,500	0
0	Main Duplication - Karangi WTP to Red Hill	1,500,000	0	0	0
<b>2,577,100</b>	<b>Total Capital Expenditure</b>	<b>4,240,700</b>	<b>4,002,075</b>	<b>6,762,250</b>	<b>4,888,850</b>
	<b>Operating Revenue</b>				
-289,400	Service Connections	-298,000	-300,000	-300,000	-309,000
<b>-289,400</b>	<b>Total Operating Revenue</b>	<b>-298,000</b>	<b>-300,000</b>	<b>-300,000</b>	<b>-309,000</b>
	<b>Capital Revenue</b>				
-2,728,000	Contributions - S64 New Mains	-2,874,000	-2,906,000	-2,938,000	-2,975,000
-230,000	Developer Cont'n In Kind Income (Water)	-240,000	-250,000	-490,000	-504,700
<b>-2,958,000</b>	<b>Total Capital Revenue</b>	<b>-3,114,000</b>	<b>-3,156,000</b>	<b>-3,428,000</b>	<b>-3,479,700</b>
	<b>Transfer To Reserves</b>				
0	Water Cap tfr to - Water & Sewer Reserve	2,874,000	2,906,000	2,938,000	2,975,000
2,728,000	Allocated to Future Works	0	0	0	0
<b>2,728,000</b>	<b>Total Transfer To Reserves</b>	<b>2,874,000</b>	<b>2,906,000</b>	<b>2,938,000</b>	<b>2,975,000</b>
	<b>Transfer From Reserves</b>				
-2,057,700	Utilised for Current Works	0	0	0	0
0	Water Capital tfr from - Water & Sewer Reserve	-3,702,700	-3,452,075	-5,972,250	-4,075,150
<b>-2,057,700</b>	<b>Total Transfer From Reserves</b>	<b>-3,702,700</b>	<b>-3,452,075</b>	<b>-5,972,250</b>	<b>-4,075,150</b>
<b>0</b>	<b>Total Water Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Water Untied Funding		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	790				
	<b>Operating Revenue</b>					
-3,449,657	Access Charges		-3,662,141	-3,822,717	-4,015,484	-4,183,570
-244,747	Pensioner Subsidy		-248,492	-252,294	-256,298	-260,216
-11,060,911	Water Usage Charges		-11,791,365	-12,464,363	-13,155,275	-13,909,056
-950,000	Interest on Investments Revenue		-1,280,000	-1,275,000	-1,250,000	-1,050,000
-675,000	Interest on Investments Reserves		-635,000	-400,000	-175,000	-10,000
-32,000	Interest on Investments Sec 64		-10,000	-10,000	-10,000	-10,000
<b>-16,412,315</b>	<b>Total Operating Revenue</b>		<b>-17,626,998</b>	<b>-18,224,374</b>	<b>-18,862,057</b>	<b>-19,422,842</b>
	<b>Transfer To Reserves</b>					
0	Water Untied Funding tfr to - Water & Sewer Reserve		645,000	410,000	185,000	20,000
707,000	Allocated to Future Works		0	0	0	0
<b>707,000</b>	<b>Total Transfer To Reserves</b>		<b>645,000</b>	<b>410,000</b>	<b>185,000</b>	<b>20,000</b>
<b>-15,705,315</b>	<b>Total Water Untied Funding</b>		<b>-16,981,998</b>	<b>-17,814,374</b>	<b>-18,677,057</b>	<b>-19,402,842</b>
<b>5,257,469</b>	<b>WATER FUND</b>		<b>4,897,205</b>	<b>4,204,991</b>	<b>3,717,125</b>	<b>1,691,579</b>



**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Water Untied Funding Program Number    790	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
5,257,469	Grand Total	4,897,205	4,204,991	3,717,125	1,691,579

**SEWER ACCOUNT**  
**ADOPTED BUDGET FOR 2011/12**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	ESTIMATED 2011/2012
<b><u>PROGRAM</u></b>									
Management Expenses	1,030	-	1,030	3,974,611	5,000	3,979,611	-	-	(3,978,581)
Maintenance & Operating	862,899	-	862,899	14,194,070	-	14,194,070	-	6,063,400	(7,267,771)
Miscellaneous	-	-	-	8,611,480	7,343,789	15,955,269	-	-	(15,955,269)
Capital Program	-	6,432,300	6,432,300	-	31,295,000	31,295,000	2,701,300	27,564,000	-
<b>TOTALS</b>	<b>863,929</b>	<b>6,432,300</b>	<b>7,296,229</b>	<b>26,780,161</b>	<b>38,643,789</b>	<b>65,423,950</b>	<b>2,701,300</b>	<b>33,627,400</b>	<b>(27,201,621)</b>
Untied Funding Available	24,545,021	-	24,545,021	-	-	-	935,000	-	23,610,021
<b>(DEFICIT) / SURPLUS</b>									<b>(3,591,600)</b>

**SEWER ACCOUNT**  
**ADOPTED BUDGET FOR 2012/13**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	ESTIMATED 2012/2013
<b><u>PROGRAM</u></b>									
Management Expenses	1,061	-	<b>1,061</b>	3,869,314	5,000	<b>3,874,314</b>	-	-	(3,873,253)
Maintenance & Operating	889,935	-	<b>889,935</b>	14,736,325	-	<b>14,736,325</b>	-	6,245,300	(7,601,090)
Miscellaneous	-	-	-	8,117,947	7,505,218	<b>15,623,165</b>	-	-	(15,623,165)
Capital Program	-	3,352,100	<b>3,352,100</b>	-	8,715,000	<b>8,715,000</b>	2,732,100	8,095,000	-
<b>TOTALS</b>	<b>890,996</b>	<b>3,352,100</b>	<b>4,243,096</b>	<b>26,723,586</b>	<b>16,225,218</b>	<b>42,948,804</b>	<b>2,732,100</b>	<b>14,340,300</b>	<b>(27,097,508)</b>
UNTIED FUNDING AVAILABLE	24,771,536	-	24,771,536	-	-	-	785,000		23,986,536
<b>(DEFICIT) / SURPLUS</b>									<b>(3,110,972)</b>

**SEWER ACCOUNT**  
**ADOPTED BUDGET FOR 2013/14**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2013/2014
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b><u>PROGRAM</u></b>									
Management Expenses	1,093	-	1,093	4,051,435	5,000	4,056,435	-	-	(4,055,342)
Maintenance & Operating	917,771	-	917,771	15,092,567	-	15,092,567	-	6,342,660	(7,832,136)
Miscellaneous	-	-	-	7,609,635	8,068,442	15,678,077	-	-	(15,678,077)
Capital Program	-	3,812,900	3,812,900	-	4,780,600	4,780,600	2,762,900	3,730,600	-
<b>TOTALS</b>	<b>918,864</b>	<b>3,812,900</b>	<b>4,731,764</b>	<b>26,753,637</b>	<b>12,854,042</b>	<b>39,607,679</b>	<b>2,762,900</b>	<b>10,073,260</b>	<b>(27,565,555)</b>
UNTIED FUNDING AVAILABLE	25,868,429	-	-	-	-	-	660,000	-	25,208,429
<b>(DEFICIT) / SURPLUS</b>									<b>(2,357,126)</b>

**SEWER ACCOUNT**  
**ADOPTED BUDGET FOR 2014/15**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	ESTIMATED 2014/2015
<b><u>PROGRAM</u></b>									
Management Expenses	1,126	-	1,126	4,180,380	5,000	4,185,380	-	-	(4,184,254)
Maintenance & Operating	948,358	-	948,358	15,614,164	-	15,614,164	-	6,625,700	(8,040,106)
Miscellaneous	-	-	-	7,060,190	8,671,952	15,732,142	-	-	(15,732,142)
Capital Program	-	4,945,787	4,945,787	-	5,367,200	5,367,200	2,845,787	3,267,200	-
<b>TOTALS</b>	<b>949,484</b>	<b>4,945,787</b>	<b>5,895,271</b>	<b>26,854,734</b>	<b>14,044,152</b>	<b>40,898,886</b>	<b>2,845,787</b>	<b>9,892,900</b>	<b>(27,956,502)</b>
UNTIED FUNDING AVAILABLE	27,220,689	-	-	-	-	-	610,000	-	26,610,689
<b>(DEFICIT) / SURPLUS</b>									<b>(1,345,813)</b>

**BUDGETTED INCOME TO BE RESTRICTED - SEWER ACCOUNT**

Adopted 2010/11	Item	Estimate 2011/12	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15
	<b><u>Capital Program</u></b>				
2,670,500	Developer Contributions - Sec 64	2,701,300	2,732,100	2,762,900	2,845,787
<b>2,670,500</b>	<b>Total</b>	<b>2,701,300</b>	<b>2,732,100</b>	<b>2,762,900</b>	<b>2,845,787</b>
	<b><u>Untied Funding Program</u></b>				
690,000	Interest on Investments - Reserves	925,000	775,000	650,000	600,000
10,000	Interest on Investments - S64	10,000	10,000	10,000	10,000
<b>700,000</b>	<b>Total</b>	<b>935,000</b>	<b>785,000</b>	<b>660,000</b>	<b>610,000</b>
<b>3,370,500</b>	<b>Total Income to be Restricted</b>	<b>3,636,300</b>	<b>3,517,100</b>	<b>3,422,900</b>	<b>3,455,787</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - SEWER ACCOUNT**

Adopted 2010/11	Item	Estimate 2011/12	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15
	<b><u>Maintenance &amp; Operating</u></b>				
5,817,495	Depreciation	6,063,400	6,245,300	6,432,660	6,625,700
<b>5,817,495</b>	<b>Total</b>	<b>6,063,400</b>	<b>6,245,300</b>	<b>6,432,660</b>	<b>6,625,700</b>
	<b><u>Capital Program</u></b>				
	Woolgoolga Treatment Works Upgrade	100,000	100,000	100,000	100,000
16,701,000	Sawtell Pump Station & Pipework	21,535,500			
	Reclaimed Water Pipeline Stage 2		4,000,000		
1,000,000	Sewer Rehabilitation	1,000,000	1,000,000	1,000,000	1,000,000
100,000	Telemetry	120,000	20,000	20,600	21,200
40,000	Minor Sewer Extensions	40,000	40,000	40,000	40,000
	CTWSS Stage 2 - CHWRP	1,318,500			
3,020,000	Pumps, Mech Equip Renew & Pump Station Upgrade	3,000,000	2,500,000	2,200,000	1,700,000
50,000	Minor Treatment Works	50,000	50,000	50,000	50,000
40,000	New Plant & Equipment	40,000	40,000	40,000	40,000
25,000	New Vehicles		25,000		26,000
	Minor Works	50,000			
500,000	S64 Works General	260,000	270,000	280,000	290,000
15,000	Network Analysis	50,000	50,000		
<b>21,491,000</b>	<b>Total</b>	<b>27,564,000</b>	<b>8,095,000</b>	<b>3,730,600</b>	<b>3,267,200</b>
<b>27,308,495</b>	<b>Total Expenditure from Restricted</b>	<b>33,627,400</b>	<b>14,340,300</b>	<b>10,163,260</b>	<b>9,892,900</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Sewer Management Expenses		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	810				
	<b>Operating Expenses</b>					
2,117,945		Contribution to Administration	2,268,684	2,336,745	2,406,850	2,479,050
63,000		Cont'n to Sullage Collection Contract Chg	55,400	57,100	58,800	60,600
75,500		Dividend to General Account (Tax Equival	77,652	79,980	82,380	84,850
2,050		Contribution to IT - GPS Project	2,100	2,150	2,200	2,250
16,700		Contrib Developer Servic Plan Admin	17,000	17,300	17,600	17,900
1,126,517		Engineering Staff Costs-Sal/Allow	1,164,638	1,234,515	1,308,580	1,387,100
500		Engineering Staff Costs-FBT	515	530	546	562
20,000		Strategic Plans and Financial Plan	0	0	30,000	0
0		Sewerage Strategy	250,000	0	0	0
20,000		Contribution to Works Depot	26,000	25,000	25,000	25,000
49,020		Vehicle Running Expenses	54,530	56,160	57,850	59,590
3,600		Advertising & Public Awareness	3,708	3,819	3,934	4,052
10,400		Water Directorate	10,712	11,033	11,364	11,705
42,400		Sundry Expenses	43,672	44,982	46,331	47,721
<b>3,547,632</b>		<b>Total Operating Expenses</b>	<b>3,974,611</b>	<b>3,869,314</b>	<b>4,051,435</b>	<b>4,180,380</b>
	<b>Capital Expenditure</b>					
5,000		Equipment Acquisition	5,000	5,000	5,000	5,000
<b>5,000</b>		<b>Total Capital Expenditure</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
	<b>Operating Revenue</b>					
-1,000		Administration Charges Income	-1,030	-1,061	-1,093	-1,126
<b>-1,000</b>		<b>Total Operating Revenue</b>	<b>-1,030</b>	<b>-1,061</b>	<b>-1,093</b>	<b>-1,126</b>
<b>3,551,632</b>		<b>Total Sewer Management Expenses</b>	<b>3,978,581</b>	<b>3,873,253</b>	<b>4,055,342</b>	<b>4,184,254</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Sewer Maintenance & Operating		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	820				
	<b>Operating Expenses</b>					
3,386,000	Treatment Works		3,805,000	4,000,000	3,800,000	3,970,000
830,000	Sewers		854,900	880,547	906,963	934,172
42,000	Pump Outs Sullage Collection		46,200	47,600	49,000	50,500
24,000	Reuse Pipework		24,720	25,462	26,226	27,013
2,018,000	Pumping Stations		2,296,000	2,400,000	2,707,000	2,800,000
56,000	Telemetry		57,680	59,410	61,192	63,028
30,000	External Works		30,900	31,827	32,782	33,765
60,000	Mobile Sludge Dewatering Plant Expenses		61,800	63,654	65,564	67,531
180,000	Trade Waste Inspection		185,400	190,962	196,691	202,592
24,000	Trade Waste for Bellingen Council		24,720	25,462	26,226	27,013
50,000	Reuse Management Operating		51,500	53,045	54,636	56,275
345,000	Biosolids Disposal		355,350	366,011	376,991	388,301
240,000	Morgans Rd Farm		285,000	294,000	302,000	312,000
50,000	Ocean Outfall		51,500	53,045	54,636	56,275
5,817,495	Depreciation		6,063,400	6,245,300	6,432,660	6,625,700
<b>13,152,495</b>	<b>Total Operating Expenses</b>		<b>14,194,070</b>	<b>14,736,325</b>	<b>15,092,567</b>	<b>15,614,164</b>
	<b>Operating Revenue</b>					
-315,000	Trade Waste Annual & Usage Charges		-451,529	-466,630	-482,173	-498,543
-3,000	Trade Waste Application Fees		-3,090	-3,183	-3,278	-3,376
-28,000	Trade Waste for Bellingen Council		-28,840	-29,705	-30,596	-31,514
-27,000	Sullage Collection Charges		-31,020	-32,384	-33,880	-35,376
-8,000	Effluent Disposal Charge Contractor		-105,000	-108,000	-111,000	-115,000
-30,000	Contribution to External Works		-30,900	-31,827	-32,782	-33,765
-90,000	Banana Sales from Morgans Rd Farm		-92,700	-95,481	-98,345	-101,295
-23,000	Lease Morgans Rd Farm		-23,000	-23,000	-23,000	-23,690
-80,000	Mobile Sludge Dewatering Plant Income		-82,400	-84,872	-87,418	-90,041
-14,000	Property Rental Income - Corindi		-14,420	-14,853	-15,299	-15,758
<b>-618,000</b>	<b>Total Operating Revenue</b>		<b>-862,899</b>	<b>-889,935</b>	<b>-917,771</b>	<b>-948,359</b>
	<b>Transfer From Reserves</b>					
-5,817,495	Utilised for Current Works		0	0	0	0
0	Sewer Maint tfr from - Water & Sewer Reserve		-6,063,400	-6,245,300	-6,432,660	-6,625,700
<b>-5,817,495</b>	<b>Total Transfer From Reserves</b>		<b>-6,063,400</b>	<b>-6,245,300</b>	<b>-6,432,660</b>	<b>-6,625,700</b>
<b>6,717,000</b>	<b>Total Sewer Maintenance &amp; Operating</b>		<b>7,267,771</b>	<b>7,601,090</b>	<b>7,742,136</b>	<b>8,040,106</b>



**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Sewer Miscellaneous		2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	Program Number	830				
	<b>Operating Expenses</b>					
170,000	Payroll Tax		191,100	196,353	202,764	208,337
80,000	Insurance Premiums		82,400	84,872	87,418	90,041
8,635,356	Loan Interest Repayments		8,297,230	7,795,199	7,277,134	6,718,224
25,000	Professional Dev/Seminars Subs		25,750	26,523	27,319	28,139
15,000	Asset Register		15,000	15,000	15,000	15,450
<b>8,925,356</b>	<b>Total Operating Expenses</b>		<b>8,611,480</b>	<b>8,117,947</b>	<b>7,609,635</b>	<b>7,060,190</b>
	<b>Capital Expenditure</b>					
7,007,276	Sewer Fund Loan Repayments Principal		7,343,789	7,505,218	8,068,442	8,671,952
<b>7,007,276</b>	<b>Total Capital Expenditure</b>		<b>7,343,789</b>	<b>7,505,218</b>	<b>8,068,442</b>	<b>8,671,952</b>
<b>15,932,632</b>	<b>Total Sewer Miscellaneous</b>		<b>15,955,269</b>	<b>15,623,165</b>	<b>15,678,077</b>	<b>15,732,142</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Sewer Capital Program Program Number <b>840</b>	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
<b>Capital Expenditure</b>					
1,000,000	Sewer Rehabilitation	1,000,000	1,000,000	1,000,000	1,000,000
40,000	Minor Sewer Extensions	40,000	40,000	40,000	40,000
0	CTWSS Stage 2 - Coffs Harbour WRP	1,500,000	0	0	0
100,000	Telemetry	120,000	20,000	20,600	21,200
3,020,000	Pumps, Mechanical Equip Renewals	3,000,000	2,500,000	2,200,000	1,700,000
0	Woopi Treatment Works Upgrade Stage 2	100,000	100,000	100,000	100,000
0	Reclaimed Water Pipeline Stage 2	0	4,000,000	0	0
50,000	Minor Treatment Works	50,000	50,000	50,000	50,000
0	Minor Sewer Works	50,000	0	0	0
19,000,000	Sawtell Pump Station & Pipework	24,500,000	0	0	0
40,000	New Plant & Equipment	40,000	40,000	40,000	40,000
25,000	New Vehicle	0	25,000	0	26,000
550,000	Developer Cont'n In Kind Expense (Sewer)	585,000	620,000	1,050,000	2,100,000
15,000	Network Analysis	50,000	50,000	0	0
500,000	S64 Works General	260,000	270,000	280,000	290,000
<b>24,340,000</b>	<b>Total Capital Expenditure</b>	<b>31,295,000</b>	<b>8,715,000</b>	<b>4,780,600</b>	<b>5,367,200</b>
<b>Capital Revenue</b>					
-2,670,500	Developer Contributions Section 64	-2,701,300	-2,732,100	-2,762,900	-2,845,787
-2,299,000	CTWSS Stage 2 Grant	-3,146,000	0	0	0
-550,000	Developer Cont'n In Kind Income (Sewer)	-585,000	-620,000	-1,050,000	-2,100,000
<b>-5,519,500</b>	<b>Total Capital Revenue</b>	<b>-6,432,300</b>	<b>-3,352,100</b>	<b>-3,812,900</b>	<b>-4,945,787</b>
<b>Transfer To Reserves</b>					
0	Sewer Cap tfr to - Water & Sewer Reserve	2,701,300	2,732,100	2,762,900	2,845,787
2,670,500	Allocated to Future Works	0	0	0	0
<b>2,670,500</b>	<b>Total Transfer To Reserves</b>	<b>2,701,300</b>	<b>2,732,100</b>	<b>2,762,900</b>	<b>2,845,787</b>
<b>Transfer From Reserves</b>					
-21,491,000	Utilised for Current Works	0	0	0	0
0	Sewer Cap tfr from - Water & Sewer Reserve	-27,564,000	-8,095,000	-3,730,600	-3,267,200
<b>-21,491,000</b>	<b>Total Transfer From Reserves</b>	<b>-27,564,000</b>	<b>-8,095,000</b>	<b>-3,730,600</b>	<b>-3,267,200</b>
<b>0</b>	<b>Total Sewer Capital Program</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Sewer Untied Funding Program Number <b>890</b>	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
	<b>Operating Revenue</b>				
-18,544,306	Access Charges	-19,648,643	-20,781,703	-22,026,803	-23,324,363
-1,359,657	Usage Charges	-1,461,759	-1,544,795	-1,637,851	-1,733,065
-248,505	Pensioner Subsidy	-251,736	-255,009	-258,324	-261,682
-454,238	Non Ratable Charges	-477,883	-505,029	-535,451	-566,579
-1,470,000	Interest on Investments Revenue	-1,770,000	-900,000	-750,000	-725,000
-690,000	Interest on Investments Reserves	-925,000	-775,000	-650,000	-600,000
-10,000	Interest on Investments - Sec 64	-10,000	-10,000	-10,000	-10,000
<b>-22,776,706</b>	<b>Total Operating Revenue</b>	<b>-24,545,021</b>	<b>-24,771,536</b>	<b>-25,868,429</b>	<b>-27,220,689</b>
	<b>Transfer To Reserves</b>				
0	Sewer Untied Funding tfr to - Water & Sewer Reserve	935,000	785,000	660,000	610,000
700,000	Allocated to Future Works	0	0	0	0
<b>700,000</b>	<b>Total Transfer To Reserves</b>	<b>935,000</b>	<b>785,000</b>	<b>660,000</b>	<b>610,000</b>
<b>-22,076,706</b>	<b>Total Sewer Untied Funding</b>	<b>-23,610,021</b>	<b>-23,986,536</b>	<b>-25,208,429</b>	<b>-26,610,689</b>
<b>4,124,558</b>	<b>SEWERAGE FUND</b>	<b>3,591,600</b>	<b>3,110,972</b>	<b>2,267,126</b>	<b>1,345,813</b>

**COFFS HARBOUR CITY COUNCIL**  
**FINAL 4 YEAR DETAILED BUDGET**

2010/11 ADOPTED	Sewer Untied Funding Program Number    890	2011/12 ESTIMATE	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE
4,124,558	Grand Total	3,591,600	3,110,972	2,267,126	1,345,813

<b>Adopted Budget 2010/11</b>		<b>Proposed Budget 2011/12</b>	<b>2012/13 Estimate</b>	<b>2013/14 Estimate</b>	<b>2014/15 Estimate</b>
<b>WOOLGOOLGA BEACH RESERVE TRUST</b>					
<b>Operating Expenses</b>					
543,250	Woolgoolga Beach Caravan Park	591,100	632,477	676,750	724,123
285,850	Lakeside Caravan Park	300,900	399,883	427,875	457,826
<b>829,100</b>	<b>Total Operating Expenses</b>	<b>892,000</b>	<b>1,032,360</b>	<b>1,104,625</b>	<b>1,181,949</b>
<b>Capital Expenditure</b>					
270,000	Woolgoolga Beach Caravan Park	94,000	42,000	52,000	62,000
161,500	Lakeside Caravan Park	106,500	14,500	16,500	24,500
<b>431,500</b>	<b>Total Capital Expenditure</b>	<b>200,500</b>	<b>56,500</b>	<b>68,500</b>	<b>86,500</b>
<b>1,260,600</b>	<b>Total Program Expenditure</b>	<b>1,092,500</b>	<b>1,088,860</b>	<b>1,173,125</b>	<b>1,268,449</b>
<b>Related Revenues</b>					
-664,400	Woolgoolga Beach Caravan Park	-751,000	- 814,360	- 887,652	- 967,541
-298,250	Lakeside Caravan Park	-318,250	- 346,893	- 378,113	- 412,143
<b>-962,650</b>	<b>Total Program Revenue</b>	<b>- 1,069,250</b>	<b>- 1,161,253</b>	<b>- 1,265,765</b>	<b>- 1,379,684</b>
<b>Restricted Equity (Reserve) Transfers</b>					
	Allocated to Future Works				
121,150	Woolgoolga Beach Caravan Park Surplus	159,900	181,883	210,902	243,418
12,400	Lakeside Caravan Park Surplus	17,350	-52,991	-49,762	-45,683
	Utilised for Current Works				
-270,000	Woolgoolga Beach Caravan Park	-94,000	-42,000	-52,000	-62,000
-161,500	Lakeside Caravan Park	-106,500	-14,500	-16,500	-24,500
<b>-297,950</b>	<b>Net Restricted Equity Transfers</b>	<b>-23,250</b>	<b>72,393</b>	<b>92,640</b>	<b>111,235</b>
<b>0</b>	<b>NET PROGRAM COST</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Adopted  
Budget  
2010/2011**

**Estimate  
2011/2012      Estimate  
2012/2013      Estimate  
2013/2014      Estimate  
2014/2015**

**COFFS COAST STATE PARK TRUST**

**Operating Expenses**

2,358,325	Park Beach Holiday Park	2,568,400	2,696,820	2,831,661	2,973,244
1,446,300	Sawtell Beach Caravan Park	1,540,250	1,617,263	1,698,126	1,783,032
238,812	Jetty & Foreshores	223,500	230,100	237,000	244,100
351,230	Contribution to Botanic Gardens	361,800	379,890	398,885	418,829
402,079	Other Reserves	390,930	401,910	412,960	424,838
<b>4,796,746</b>	<b>Total Operating Expenses</b>	<b>5,084,880</b>	<b>5,325,983</b>	<b>5,578,631</b>	<b>5,844,043</b>

**Capital Expenditure**

492,502	Park Beach Holiday Park	661,886	373,386	300,000	315,000
389,488	Sawtell Beach Caravan Park	548,793	299,293	106,500	151,500
<b>881,991</b>	<b>Total Capital Expenditure</b>	<b>1,210,679</b>	<b>672,679</b>	<b>406,500</b>	<b>466,500</b>

<b>5,678,737</b>	<b>Total Program Expenditure</b>	<b>6,295,559</b>	<b>5,998,661</b>	<b>5,985,131</b>	<b>6,310,543</b>
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**Related Revenues**

-3,282,500	Park Beach Holiday Park	- 3,534,450	- 3,746,517	- 3,971,308	- 4,209,587
-1,988,300	Sawtell Beach Caravan Park	- 2,093,500	- 2,219,110	- 2,352,257	- 2,493,392
	Jetty & Foreshores		-	-	-
	Botanic Gardens				
	Other Reserves				
	Loan Funds from Dept Lands		-	-	-
-753,309	Contribution by CHCC	- 752,730	- 781,800	- 811,845	- 843,667

<b>-6,024,109</b>	<b>Total Program Revenue</b>	<b>- 6,380,680</b>	<b>- 6,747,427</b>	<b>- 7,135,409</b>	<b>- 7,546,645</b>
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**Restricted Equity (Reserve) Transfers**

	Allocated to Future Works				
924,175	Park Beach Holiday Park Surplus	966,050	1,049,697	1,139,647	1,236,342
542,000	Sawtell Beach Caravan Park Surplus	553,250	601,848	654,131	710,360
	Utilised for Current Works				
-492,502	Park Beach Holiday Park	- 661,886	- 373,386	- 300,000	- 315,000
-389,488	Sawtell Beach Caravan Park	- 548,793	- 299,293	- 106,500	- 151,500
-238,812	Jetty & Foreshores	- 223,500	- 230,100	- 237,000	- 244,100

<b>345,372</b>	<b>Net Restricted Equity Transfers</b>	<b>85,121</b>	<b>748,766</b>	<b>1,150,278</b>	<b>1,236,103</b>
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<b>0</b>	<b>NET PROGRAM COST</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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**2011/12 ADOPTED BUDGETS FOR COUNCILS SECTION 355 COMMITTEES**

	<b>Coramba Community Hall</b>		<b>Lowanna Community Hall</b>		<b>Woolgoolga Community Village</b>		<b>Sportz Central</b>		<b>Bayldon Community Centre</b>	
	<b>2010/11</b>	<b>2011/12</b>	<b>2010/11</b>	<b>2011/12</b>	<b>2010/11</b>	<b>2011/12</b>	<b>2010/11</b>	<b>2011/12</b>	<b>2010/11</b>	<b>2011/12</b>
Operating Expenditure	1,126	1,820	2,850	2,255	16,400	19,590	298,713	305,606	12,128	13,185
Capital Expenditure										
Operating Income	(1,050)	(1,670)	(2,315)	(2,065)	(18,150)	(21,762)	(303,430)	(310,170)	(12,150)	(14,699)
(Surplus) Deficit	<b>76</b>	<b>150</b>	<b>535</b>	<b>190</b>	<b>(1,750)</b>	<b>(2,172)</b>	<b>(4,717)</b>	<b>(4,564)</b>	<b>(22)</b>	<b>(1,514)</b>

	<b>Ayrshire Park</b>		<b>Eastern Dorrigo Showground and Hall</b>		<b>Lower Bucca Community Centre</b>		<b>Nana Glen Sports, Rec and Equestrian Centre</b>	
	<b>2010/11</b>	<b>2011/12</b>	<b>2010/11</b>	<b>2011/12</b>	<b>2010/11</b>	<b>2011/12</b>	<b>2010/11</b>	<b>2011/12</b>
Operating Expenditure	1,100	2,508	350	400	9,940	9,055	14,735	16,660
Capital Expenditure								
Operating Income	(1,955)	(3,510)	(553)	(322)	(10,802)	(12,563)	(20,900)	(17,405)
(Surplus) Deficit	<b>(855)</b>	<b>(1,002)</b>	<b>(203)</b>	<b>78</b>	<b>(862)</b>	<b>(3,508)</b>	<b>(6,165)</b>	<b>(745)</b>