

**GENERAL MANAGER'S  
REPORT No. GM12/11**

**DRAFT 2012/16 DELIVERY PROGRAM  
AND DRAFT 2012/13 OPERATIONAL PLAN**

**SEPARATE ATTACHMENT**

**Draft Program Budgets 2012-2016**

**12 April 2012**

# **Coffs Harbour City Council**

**Draft**

**Program Budgets 2012 - 2016**



**For consideration at the Coffs Harbour City Council  
Meeting of Thursday, 12 April 2012**

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**GENERAL ACCOUNT**  
**DRAFT BUDGET FOR 2012/13**  
**DEPARTMENTAL SUMMARY**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2012/2013
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer from	
<b>DEPARTMENT</b>									
Corporate Business	23,344,753	7,893,283	31,238,036	37,631,273	9,230,928	46,862,201	9,187,601	10,332,176	(14,479,590)
Land Use, Health & Development	21,275,630	-	21,275,630	26,440,238	237,500	26,677,738	677,585	1,906,130	(4,173,563)
City Services	7,623,511	1,420,265	9,043,776	46,357,025	15,479,499	61,836,524	83,919	32,366,763	(20,509,904)
<b>TOTALS</b>	<b>52,243,894</b>	<b>9,313,548</b>	<b>61,557,442</b>	<b>110,428,536</b>	<b>24,947,927</b>	<b>135,376,463</b>	<b>9,949,105</b>	<b>44,605,069</b>	<b>(39,163,057)</b>
Untied Funding Available	39,800,925	4,456,000	44,256,925	-	2,700,000	2,700,000	2,702,233	-	38,854,692
<b>(DEFICIT)/SURPLUS</b>									<b>(308,365)</b>

**GENERAL ACCOUNT**  
**DRAFT BUDGET FOR 2012/13**  
**PROGRAM SUMMARY**

PROGRAM	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2012/2013
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b>CORPORATE BUSINESS</b>									
Community Facilities	1,751,820	-	1,751,820	569,210	1,282,153	1,851,363	48,707	148,250	-
Civic Management	3,100	-	3,100	1,745,649	-	1,745,649	-	2,325	(1,740,224)
Coffs Coast Marketing	743,500	-	743,500	1,932,568	-	1,932,568	120,000	-	(1,309,068)
Sports Development	516,300	-	516,300	2,304,480	88,588	2,393,068	-	318,280	(1,558,488)
Property & Commercial	111,784	50,000	161,784	529,958	7,000	536,958	4,392	66,150	(313,416)
Leasing & Asset Management	1,114,567	-	1,114,567	2,429,518	32,000	2,461,518	65,800	386,005	(1,026,746)
Swimming Pools	1,300	-	1,300	563,618	63,764	627,382	-	58,890	(567,192)
Airport	4,598,955	5,000,000	9,598,955	4,109,641	1,671,796	5,781,437	6,833,969	3,016,451	-
Admin & Corp Governance	5,327,740	-	5,327,740	1,109,905	712,994	1,822,899	263,791	144,425	3,385,475
Governance & Legal Services	96,500	-	96,500	1,805,846	-	1,805,846	-	-	(1,709,346)
Information Services	40,600	120,000	160,600	3,988,607	805,250	4,793,857	-	1,173,680	(3,459,577)
Technology Group	1,401,945	55,175	1,457,120	1,102,930	71,225	1,174,155	282,965	-	-
Finance	1,717,947	1,327,908	3,045,855	5,779,157	1,298,458	7,077,615	42,351	561,140	(3,512,971)
Plant	5,751,337	1,340,200	7,091,537	6,824,791	3,197,700	10,022,491	1,525,626	4,456,580	-
Program Support	112,505	-	112,505	1,478,311	-	1,478,311	-	-	(1,365,806)
HR & Organisational Development	54,853	-	54,853	1,357,084	-	1,357,084	-	-	(1,302,231)
<b>Subtotal</b>	<b>23,344,753</b>	<b>7,893,283</b>	<b>31,238,036</b>	<b>37,631,273</b>	<b>9,230,928</b>	<b>46,862,201</b>	<b>9,187,601</b>	<b>10,332,176</b>	<b>(14,479,590)</b>
<b>LAND USE, HEALTH &amp; DEVELOPMENT</b>									
Land Use Planning	118,000	-	118,000	1,716,878	-	1,716,878	-	73,160	(1,525,718)
Land Use Assessment & Management	1,531,100	-	1,531,100	2,326,875	-	2,326,875	-	19,060	(776,715)
Environmental Management	240,650	-	240,650	760,985	2,000	762,985	-	17,910	(504,425)
Public Health & Safety	218,500	-	218,500	1,173,589	30,000	1,203,589	-	47,995	(937,094)
Ranger Services	416,960	-	416,960	853,671	5,500	859,171	-	12,600	(429,611)
Domestic Resource Recovery	13,794,112	-	13,794,112	14,524,191	120,000	14,644,191	705,341	1,555,420	-
Non-Domestic Resource Recovery	4,956,308	-	4,956,308	5,084,049	80,000	5,164,049	(27,756)	179,985	-
<b>Subtotal</b>	<b>21,275,630</b>	<b>-</b>	<b>21,275,630</b>	<b>26,440,238</b>	<b>237,500</b>	<b>26,677,738</b>	<b>677,585</b>	<b>1,906,130</b>	<b>(4,173,563)</b>

**GENERAL ACCOUNT**

**DRAFT BUDGET FOR 2012/13**

**PROGRAM SUMMARY**

**PROGRAM**

**NET COST  
ESTIMATED  
2012/2013**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b>CITY SERVICES</b>									
City Services Support	-	-	-	924,867	-	924,867	-	233,160	(691,707)
Assets Systems	-	-	-	343,850	-	343,850	-	-	(343,850)
Library Services	170,279	50,000	220,279	1,786,065	219,500	2,005,565	-	118,485	(1,666,801)
Community Development	285,463	-	285,463	2,714,156	339,994	3,054,150	-	751,255	(2,017,432)
Economic Development	266,020	-	266,020	942,402	105,583	1,047,985	-	-	(781,965)
Environmental Lab	648,900	-	648,900	564,981	50,000	614,981	83,919	50,000	-
City Works	38,000	78,000	116,000	942,310	78,000	1,020,310	-	-	(904,310)
Recreational Services	1,172,382	-	1,172,382	5,338,933	6,428,685	11,767,618	-	7,371,478	(3,223,758)
Regional Roads	884,000	371,000	1,255,000	2,270,791	773,459	3,044,250	-	1,684,395	(104,855)
Local Roads	266,000	896,265	1,162,265	19,589,485	3,848,465	23,437,950	-	16,857,585	(5,418,100)
Bridges	795,330	-	795,330	643,560	795,330	1,438,890	-	542,060	(101,500)
Footpaths, Cycleways & Bus Shelters	-	25,000	25,000	826,690	154,000	980,690	-	606,210	(349,480)
Parking	-	-	-	1,219,206	220,833	1,440,039	-	872,960	(567,079)
Quarries	207,800	-	207,800	207,800	-	207,800	-	-	-
Street & Toilet Cleaning	-	-	-	815,800	-	815,800	-	-	(815,800)
Drainage	2,129,732	-	2,129,732	3,495,507	1,341,450	4,836,957	-	2,425,825	(281,400)
Harbour & Jetty	-	-	-	184,400	-	184,400	-	19,500	(164,900)
Operational Branch External Works	400,300	-	400,300	400,300	-	400,300	-	-	-
Survey & Design	108,180	-	108,180	1,873,676	1,111,000	2,984,676	-	833,850	(2,042,646)
Street Lighting	147,000	-	147,000	767,800	6,000	773,800	-	-	(626,800)
Subdivisions & Contracts	104,125	-	104,125	504,446	7,200	511,646	-	-	(407,521)
<b>Subtotal</b>	<b>7,623,511</b>	<b>1,420,265</b>	<b>9,043,776</b>	<b>46,357,025</b>	<b>15,479,499</b>	<b>61,836,524</b>	<b>83,919</b>	<b>32,366,763</b>	<b>(20,509,904)</b>
Untied Funding Available	39,800,925	4,456,000	44,256,925		2,700,000	2,700,000	2,702,233	-	38,854,692
<b>(DEFICIT)/SURPLUS</b>									<b>(308,365)</b>

**GENERAL ACCOUNT  
DRAFT BUDGET FOR 2013/14  
DEPARTMENTAL SUMMARY**

DEPARTMENT	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2013/2014
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer from	
Corporate Business	24,305,788	3,315,549	27,621,337	37,863,403	16,720,079	54,583,482	5,210,103	17,387,860	(14,784,388)
Land Use, Health & Development	21,929,500	-	21,929,500	26,932,738	727,500	27,660,238	744,572	2,446,405	(4,028,905)
City Services	7,804,579	1,372,265	9,176,844	47,850,017	10,379,734	58,229,751	85,441	28,199,825	(20,938,523)
<b>TOTALS</b>	<b>54,039,867</b>	<b>4,687,814</b>	<b>58,727,681</b>	<b>112,646,158</b>	<b>27,827,313</b>	<b>140,473,471</b>	<b>6,040,116</b>	<b>48,034,090</b>	<b>(39,751,816)</b>
Untied Funding Available	40,419,700	6,309,000	46,728,700	-	4,500,000	4,500,000	2,776,318	-	39,452,382
<b>(DEFICIT)/SURPLUS</b>									<b>(299,434)</b>



**GENERAL ACCOUNT**  
**DRAFT BUDGET FOR 2013/14**

**PROGRAM SUMMARY**

**PROGRAM**

**NET COST  
ESTIMATED  
2013/2014**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b>CORPORATE BUSINESS</b>									
Community Facilities	1,811,388	-	1,811,388	520,090	1,390,572	1,910,662	53,426	152,700	-
Civic Management	3,200	-	3,200	1,465,711	-	1,465,711	-	2,400	(1,460,111)
Coffs Coast Marketing	752,600	-	752,600	1,995,971	-	1,995,971	120,000	-	(1,363,371)
Sports Development	510,500	-	510,500	2,362,977	94,461	2,457,438	-	327,830	(1,619,108)
Property & Commercial	114,884	-	114,884	558,877	7,000	565,877	4,392	68,135	(387,250)
Leasing & Asset Management	1,146,767	-	1,146,767	2,509,354	32,000	2,541,354	67,900	397,585	(1,064,902)
Swimming Pools	1,300	-	1,300	569,853	68,338	638,191	-	60,655	(576,236)
Airport	5,001,020	-	5,001,020	4,176,417	7,221,870	11,398,287	2,209,603	8,606,870	-
Admin & Corp Governance	5,487,160	-	5,487,160	1,151,580	733,064	1,884,644	271,703	148,760	3,479,573
Governance & Legal Services	96,500	-	96,500	1,843,689	-	1,843,689	-	-	(1,747,189)
Information Services	41,600	-	41,600	4,111,210	507,640	4,618,850	-	1,010,100	(3,567,150)
Technology Group	1,473,925	57,975	1,531,900	1,149,650	74,330	1,223,980	307,920	-	-
Finance	1,766,873	1,008,674	2,775,547	6,020,169	984,104	7,004,273	36,623	577,975	(3,687,374)
Plant	5,923,877	2,248,900	8,172,777	6,462,391	5,606,700	12,069,091	2,138,536	6,034,850	-
Program Support	118,896	-	118,896	1,530,054	-	1,530,054	-	-	(1,411,158)
HR & Organisational Development	55,298	-	55,298	1,435,410	-	1,435,410	-	-	(1,380,112)
<b>Subtotal</b>	<b>24,305,788</b>	<b>3,315,549</b>	<b>27,621,337</b>	<b>37,863,403</b>	<b>16,720,079</b>	<b>54,583,482</b>	<b>5,210,103</b>	<b>17,387,860</b>	<b>(14,784,388)</b>
<b>LAND USE, HEALTH &amp; DEVELOPMENT</b>									
Land Use Planning	18,000	-	18,000	1,295,067	-	1,295,067	-	75,350	(1,201,717)
Land Use Assessment & Management	1,577,200	-	1,577,200	2,459,710	-	2,459,710	-	19,630	(862,880)
Environmental Management	246,320	-	246,320	789,040	2,000	791,040	-	18,445	(526,275)
Public Health & Safety	225,000	-	225,000	1,221,225	20,000	1,241,225	-	38,535	(977,690)
Ranger Services	429,080	-	429,080	896,903	5,500	902,403	-	12,980	(460,343)
Domestic Resource Recovery	14,336,918	-	14,336,918	15,086,203	350,000	15,436,203	729,195	1,828,480	-
Non-Domestic Resource Recovery	5,096,982	-	5,096,982	5,184,590	350,000	5,534,590	15,377	452,985	-
<b>Subtotal</b>	<b>21,929,500</b>	<b>-</b>	<b>21,929,500</b>	<b>26,932,738</b>	<b>727,500</b>	<b>27,660,238</b>	<b>744,572</b>	<b>2,446,405</b>	<b>(4,028,905)</b>

**GENERAL ACCOUNT**  
**DRAFT BUDGET FOR 2013/14**  
**PROGRAM SUMMARY**

PROGRAM	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2013/2014
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b>CITY SERVICES</b>									
City Services Support	-	-	-	926,757	-	926,757	-	200,200	(726,557)
Assets Systems	-	-	-	363,540	-	363,540	-	-	(363,540)
Library Services	175,181	50,000	225,181	1,879,774	213,500	2,093,274	-	111,440	(1,756,653)
Community Development	293,541	-	293,541	2,847,315	301,597	3,148,912	-	732,790	(2,122,581)
Economic Development	271,700	-	271,700	977,933	45,325	1,023,258	-	-	(751,558)
Environmental Lab	668,400	-	668,400	582,959	50,000	632,959	85,441	50,000	-
City Works	38,000	78,000	116,000	981,210	78,000	1,059,210	-	-	(943,210)
Recreational Services	1,207,288	-	1,207,288	5,497,457	1,130,910	6,628,367	-	2,158,124	(3,262,955)
Regional Roads	884,000	323,000	1,207,000	2,355,581	688,204	3,043,785	-	1,731,930	(104,855)
Local Roads	271,000	896,265	1,167,265	20,174,421	3,384,765	23,559,186	-	16,808,921	(5,583,000)
Bridges	819,190	-	819,190	662,920	819,190	1,482,110	-	558,320	(104,600)
Footpaths, Cycleways & Bus Shelters	-	25,000	25,000	851,495	154,000	1,005,495	-	624,395	(356,100)
Parking	-	-	-	1,247,842	426,783	1,674,625	-	1,095,120	(579,505)
Quarries	213,900	-	213,900	213,900	-	213,900	-	-	-
Street & Toilet Cleaning	-	-	-	840,200	-	840,200	-	-	(840,200)
Drainage	2,179,914	-	2,179,914	3,527,254	1,441,060	4,968,314	-	2,498,600	(289,800)
Harbour & Jetty	-	-	-	190,860	-	190,860	-	20,960	(169,900)
Operational Branch External Works	411,300	-	411,300	411,300	-	411,300	-	-	-
Survey & Design	112,917	-	112,917	1,978,689	1,633,000	3,611,689	-	1,609,025	(1,889,747)
Street Lighting	151,000	-	151,000	805,700	6,000	811,700	-	-	(660,700)
Subdivisions & Contracts	107,248	-	107,248	532,910	7,400	540,310	-	-	(433,062)
<b>Subtotal</b>	<b>7,804,579</b>	<b>1,372,265</b>	<b>9,176,844</b>	<b>47,850,017</b>	<b>10,379,734</b>	<b>58,229,751</b>	<b>85,441</b>	<b>28,199,825</b>	<b>(20,938,523)</b>
<b>TOTALS</b>	<b>54,039,867</b>			<b>112,646,158</b>	<b>27,827,313</b>	<b>140,473,471</b>	<b>6,040,116</b>	<b>48,034,090</b>	<b>(39,751,816)</b>
Untied Funding Available	40,419,700	6,309,000	46,728,700		4,500,000	4,500,000	2,776,318	-	39,452,382
<b>(DEFICIT)/SURPLUS</b>									<b>(299,434)</b>

**GENERAL ACCOUNT  
DRAFT BUDGET FOR 2014/15  
DEPARTMENTAL SUMMARY**

DEPARTMENT	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2014/2015
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer from	
Corporate Business	25,177,974	2,872,729	28,050,703	38,983,198	12,048,080	51,031,278	5,588,799	13,094,520	(15,474,854)
Land Use, Health & Development	22,862,212	-	22,862,212	28,492,004	237,500	28,729,504	418,072	2,008,205	(4,277,159)
City Services	7,993,677	339,400	8,333,077	49,593,634	8,840,390	58,434,024	86,949	28,369,731	(21,818,165)
<b>TOTALS</b>	<b>56,033,863</b>	<b>3,212,129</b>	<b>59,245,992</b>	<b>117,068,836</b>	<b>21,125,970</b>	<b>138,194,806</b>	<b>6,093,820</b>	<b>43,472,456</b>	<b>(41,570,178)</b>
Untied Funding Available	41,633,968	6,309,000	47,942,968	-	4,500,000	4,500,000	2,797,439	-	40,645,529
<b>(DEFICIT)/SURPLUS</b>									<b>(924,649)</b>

**GENERAL ACCOUNT**  
**DRAFT BUDGET FOR 2014/15**  
**PROGRAM SUMMARY**

**PROGRAM**

**NET COST  
ESTIMATED  
2014/2015**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b>CORPORATE BUSINESS</b>									
Community Facilities	1,874,786	-	1,874,786	467,467	1,502,860	1,970,327	61,739	157,280	-
Civic Management	3,300	-	3,300	1,478,441	-	1,478,441	-	2,470	(1,472,671)
Coffs Coast Marketing	761,800	-	761,800	2,022,452	-	2,022,452	120,000	-	(1,380,652)
Sports Development	525,000	-	525,000	2,419,385	100,722	2,520,107	-	337,665	(1,657,442)
Property & Commercial	117,984	-	117,984	589,458	7,000	596,458	4,392	70,180	(412,686)
Leasing & Asset Management	1,179,767	-	1,179,767	2,585,776	32,000	2,617,776	69,900	409,510	(1,098,399)
Swimming Pools	1,300	-	1,300	576,552	72,815	649,367	-	62,475	(585,592)
Airport	5,268,648	-	5,268,648	4,212,883	2,885,195	7,098,078	2,482,315	4,311,745	-
Admin & Corp Governance	5,651,520	-	5,651,520	1,195,029	753,734	1,948,763	277,713	153,220	3,578,264
Governance & Legal Services	96,500	-	96,500	1,893,482	-	1,893,482	-	-	(1,796,982)
Information Services	42,600	-	42,600	4,291,780	633,880	4,925,660	-	1,040,400	(3,842,660)
Technology Group	1,549,420	60,940	1,610,360	1,198,374	77,570	1,275,944	334,416	-	-
Finance	1,822,247	1,010,489	2,832,736	6,294,051	984,104	7,278,155	35,000	595,315	(3,885,104)
Plant	6,101,594	1,801,300	7,902,894	6,655,630	4,998,200	11,653,830	2,203,324	5,954,260	-
Program Support	125,751	-	125,751	1,583,981	-	1,583,981	-	-	(1,458,230)
HR & Organisational Development	55,757	-	55,757	1,518,457	-	1,518,457	-	-	(1,462,700)
<b>Subtotal</b>	<b>25,177,974</b>	<b>2,872,729</b>	<b>28,050,703</b>	<b>38,983,198</b>	<b>12,048,080</b>	<b>51,031,278</b>	<b>5,588,799</b>	<b>13,094,520</b>	<b>(15,474,854)</b>
<b>LAND USE, HEALTH &amp; DEVELOPMENT</b>									
Land Use Planning	18,000	-	18,000	1,353,841	-	1,353,841	-	77,615	(1,258,226)
Land Use Assessment & Management	1,624,500	-	1,624,500	2,600,460	-	2,600,460	-	20,220	(955,740)
Environmental Management	251,850	-	251,850	817,970	2,000	819,970	-	19,000	(549,120)
Public Health & Safety	231,710	-	231,710	1,272,055	30,000	1,302,055	-	49,090	(1,021,255)
Ranger Services	441,710	-	441,710	942,398	5,500	947,898	-	13,370	(492,818)
Domestic Resource Recovery	14,901,680	-	14,901,680	16,035,424	100,000	16,135,424	389,091	1,622,835	-
Non-Domestic Resource Recovery	5,392,762	-	5,392,762	5,469,856	100,000	5,569,856	28,981	206,075	-
<b>Subtotal</b>	<b>22,862,212</b>	<b>-</b>	<b>22,862,212</b>	<b>28,492,004</b>	<b>237,500</b>	<b>28,729,504</b>	<b>418,072</b>	<b>2,008,205</b>	<b>(4,277,159)</b>

**GENERAL ACCOUNT**  
**DRAFT BUDGET FOR 2014/15**  
**PROGRAM SUMMARY**

PROGRAM	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2014/2015
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b>CITY SERVICES</b>									
City Services Suppor	-	-	-	1,010,595	-	1,010,595	-	247,360	(763,235)
Asset Systems	-	-	-	384,385	-	384,385	-	-	(384,385)
Library Services	180,352	50,000	230,352	1,978,363	207,500	2,185,863	-	104,485	(1,851,026)
Community Development	301,833	-	301,833	2,990,950	145,308	3,136,258	-	584,825	(2,249,600)
Economic Development	277,520	-	277,520	1,017,263	48,243	1,065,506	-	-	(787,986)
Environmental Lab	688,300	-	688,300	601,351	50,000	651,351	86,949	50,000	-
City Works	38,000	78,000	116,000	1,042,850	78,000	1,120,850	-	-	(1,004,850)
Recreational Services	1,242,599	-	1,242,599	5,662,190	546,183	6,208,373	-	1,595,865	(3,369,909)
Regional Roads	884,000	186,400	1,070,400	2,529,680	426,459	2,956,139	-	1,780,885	(104,854)
Local Roads	279,000	-	279,000	20,778,796	4,512,500	25,291,296	-	19,261,696	(5,750,600)
Bridges	843,766	-	843,766	682,770	843,766	1,526,536	-	575,070	(107,700)
Footpaths, Cycleways & Bus Shelters	-	25,000	25,000	876,975	154,000	1,030,975	-	643,125	(362,850)
Parking	-	-	-	1,277,107	134,192	1,411,299	-	818,975	(592,324)
Quarries	220,000	-	220,000	220,000	-	220,000	-	-	-
Street & Toilet Cleaning	-	-	-	865,200	-	865,200	-	-	(865,200)
Drainage	2,233,350	-	2,233,350	3,557,771	1,547,639	5,105,410	-	2,573,560	(298,500)
Harbour & Jetty	-	-	-	196,590	-	196,590	-	21,590	(175,000)
Operational Branch External Works	422,600	-	422,600	422,600	-	422,600	-	-	-
Survey & Design	117,857	-	117,857	2,089,849	133,000	2,222,849	-	112,295	(1,992,697)
Street Lighting	154,000	-	154,000	845,300	6,000	851,300	-	-	(697,300)
Subdivisions & Contracts	110,500	-	110,500	563,049	7,600	570,649	-	-	(460,149)
<b>Subtotal</b>	<b>7,993,677</b>	<b>339,400</b>	<b>8,333,077</b>	<b>49,593,634</b>	<b>8,840,390</b>	<b>58,434,024</b>	<b>86,949</b>	<b>28,369,731</b>	<b>(21,818,165)</b>
<b>TOTALS</b>	<b>56,033,863</b>			<b>117,068,836</b>	<b>21,125,970</b>	<b>138,194,806</b>	<b>6,093,820</b>	<b>43,472,456</b>	<b>(41,570,178)</b>
Untied Funding Available	41,633,968	6,309,000	47,942,968		4,500,000	4,500,000	2,797,439	-	40,645,529

(DEFICIT)/SURPLUS

(924,649)

**GENERAL ACCOUNT  
DRAFT BUDGET FOR 2015/16  
DEPARTMENTAL SUMMARY**

DEPARTMENT	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2015/2016
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer from	
Corporate Business	25,916,939	3,311,253	29,228,192	40,376,932	12,069,871	52,446,803	5,789,319	12,692,196	(16,315,734)
Land Use, Health & Development	23,788,465	-	23,788,465	29,943,001	227,500	30,170,501	109,840	2,051,545	(4,440,331)
City Services	8,189,232	284,000	8,473,232	51,176,226	10,904,901	62,081,127	88,675	31,041,042	(22,655,528)
<b>TOTALS</b>	<b>57,894,636</b>	<b>3,595,253</b>	<b>61,489,889</b>	<b>121,496,159</b>	<b>23,202,272</b>	<b>144,698,431</b>	<b>5,987,834</b>	<b>45,784,783</b>	<b>(43,411,593)</b>
Untied Funding Available	42,872,645	6,498,270	49,370,915	-	4,635,000	4,635,000	2,881,365	-	41,854,550
<b>(DEFICIT)/SURPLUS</b>									<b>(1,557,043)</b>

**GENERAL ACCOUNT**  
**DRAFT BUDGET FOR 2015/16**  
**PROGRAM SUMMARY**

**PROGRAM**

**NET COST  
ESTIMATED  
2015/2016**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b>CORPORATE BUSINESS</b>									
Community Facilities	1,931,030	-	1,931,030	411,026	1,618,096	2,029,122	63,908	162,000	-
Civic Management	3,400	-	3,400	1,583,883	-	1,583,883	-	2,540	(1,577,943)
Coffs Coast Marketing	772,054	-	772,054	2,092,365	-	2,092,365	120,000	-	(1,440,311)
Sports Development	539,900	-	539,900	2,498,544	107,384	2,605,928	-	347,795	(1,718,233)
Property & Commercial	121,228	-	121,228	621,798	7,000	628,798	4,392	72,285	(439,677)
Leasing & Asset Management	1,213,965	-	1,213,965	2,671,611	32,000	2,703,611	72,100	421,800	(1,139,946)
Swimming Pools	1,300	-	1,300	584,353	77,676	662,029	-	64,350	(596,379)
Airport	5,398,308	-	5,398,308	4,294,350	2,324,691	6,619,041	2,573,303	3,794,036	-
Admin & Corp Governance	5,820,650	-	5,820,650	1,240,339	765,925	2,006,264	288,251	157,815	3,683,950
Governance & Legal Services	96,500	-	96,500	1,936,907	-	1,936,907	-	-	(1,840,407)
Information Services	43,600	-	43,600	4,481,155	688,935	5,170,090	-	1,071,615	(4,054,875)
Technology Group	1,627,580	64,040	1,691,620	1,249,341	80,960	1,330,301	361,319	-	-
Finance	1,873,658	1,008,813	2,882,471	6,610,095	984,104	7,594,199	36,050	613,175	(4,134,603)
Plant	6,284,642	2,238,400	8,523,042	6,854,731	5,383,100	12,237,831	2,269,996	5,984,785	-
Program Support	132,894	-	132,894	1,639,987	-	1,639,987	-	-	(1,507,093)
HR & Organisational Development	56,230	-	56,230	1,606,447	-	1,606,447	-	-	(1,550,217)
<b>Subtotal</b>	<b>25,916,939</b>	<b>3,311,253</b>	<b>29,228,192</b>	<b>40,376,932</b>	<b>12,069,871</b>	<b>52,446,803</b>	<b>5,789,319</b>	<b>12,692,196</b>	<b>(16,315,734)</b>
<b>LAND USE, HEALTH &amp; DEVELOPMENT</b>									
Land Use Planning	18,000	-	18,000	1,316,029	-	1,316,029	-	79,940	(1,218,089)
Land Use Assessment & Management	1,673,000	-	1,673,000	2,749,515	-	2,749,515	-	20,825	(1,055,690)
Environmental Management	257,850	-	257,850	848,125	2,000	850,125	-	19,570	(572,705)
Ranger Services	238,530	-	238,530	1,325,179	20,000	1,345,179	-	39,665	(1,066,984)
Animal Control & Law Enforcement	454,980	-	454,980	990,113	5,500	995,613	-	13,770	(526,863)
Domestic Resource Recovery	15,490,420	-	15,490,420	16,958,611	100,000	17,058,611	100,329	1,668,520	-
Non-Domestic Resource Recovery	5,655,685	-	5,655,685	5,755,429	100,000	5,855,429	9,511	209,255	-
<b>Subtotal</b>	<b>23,788,465</b>	<b>-</b>	<b>23,788,465</b>	<b>29,943,001</b>	<b>227,500</b>	<b>30,170,501</b>	<b>109,840</b>	<b>2,051,545</b>	<b>(4,440,331)</b>

**GENERAL ACCOUNT**  
**DRAFT BUDGET FOR 2015/16**  
**PROGRAM SUMMARY**

PROGRAM	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2015/2016
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b>CITY SERVICES</b>									
City Services Support	-	-	-	1,056,775	-	1,056,775	-	254,780	(801,995)
Asset Systems	-	-	-	406,462	-	406,462	-	-	(406,462)
Library Services	185,613	50,000	235,613	2,082,547	211,500	2,294,047	-	107,620	(1,950,814)
Community Development	310,139	-	310,139	3,114,605	154,017	3,268,622	-	602,370	(2,356,113)
Economic Development	285,850	-	285,850	1,063,345	51,209	1,114,554	-	-	(828,704)
Environmental Lab	708,949	-	708,949	620,274	50,000	670,274	88,675	50,000	-
City Works	38,000	78,000	116,000	1,047,386	78,000	1,125,386	-	-	(1,009,386)
Recreational Services	1,278,695	-	1,278,695	5,832,012	1,136,841	6,968,853	-	2,199,335	(3,490,823)
Regional Roads	884,000	131,000	1,015,000	2,623,314	327,404	2,950,718	-	1,831,315	(104,403)
Local Roads	287,370	-	287,370	21,401,171	5,724,665	27,125,836	-	20,908,672	(5,929,794)
Bridges	869,070	-	869,070	703,220	869,070	1,572,290	-	592,320	(110,900)
Footpaths, Cycleways & Bus Shelters	-	25,000	25,000	903,170	154,000	1,057,170	-	662,420	(369,750)
Parking	-	-	-	1,306,908	142,075	1,448,983	-	843,545	(605,438)
Quarries	226,100	-	226,100	226,100	-	226,100	-	-	-
Street & Toilet Cleaning	-	-	-	891,100	-	891,100	-	-	(891,100)
Drainage	2,289,472	-	2,289,472	3,588,417	1,659,320	5,247,737	-	2,650,765	(307,500)
Harbour & Jetty	-	-	-	202,435	-	202,435	-	22,235	(180,200)
Operational Branch External Works	434,100	-	434,100	434,100	-	434,100	-	-	-
Survey & Design	121,124	-	121,124	2,207,366	333,000	2,540,366	-	315,665	(2,103,577)
Street Lighting	157,000	-	157,000	870,600	6,000	876,600	-	-	(719,600)
Subdivisions & Contracts	113,750	-	113,750	594,919	7,800	602,719	-	-	(488,969)
<b>Subtotal</b>	<b>8,189,232</b>	<b>284,000</b>	<b>8,473,232</b>	<b>51,176,226</b>	<b>10,904,901</b>	<b>62,081,127</b>	<b>88,675</b>	<b>31,041,042</b>	<b>(22,655,528)</b>
<b>TOTALS</b>	<b>57,894,636</b>			<b>121,496,159</b>	<b>23,202,272</b>	<b>144,698,431</b>	<b>5,987,834</b>	<b>45,784,783</b>	<b>(43,411,593)</b>
Untied Funding Available	42,872,645	6,498,270	49,370,915		4,635,000	4,635,000	2,881,365	-	41,854,550
<b>(DEFICIT)/SURPLUS</b>									<b>(1,557,043)</b>



**BUDGETTED INCOME TO BE RESTRICTED - GENERAL ACCOUNT**

Adopted 2011/12	Item	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16
	<u>Community Facilities</u>				
408,454	Surplus in Program	48,707	53,426	61,739	63,908
<b>408,454</b>	<b>Total</b>	<b>48,707</b>	<b>53,426</b>	<b>61,739</b>	<b>63,908</b>
	<u>Coffs Coast Marketing</u>				
70,000	IT Conference Profit	120,000	120,000	120,000	120,000
<b>70,000</b>	<b>Total</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>
	<u>Property &amp; Commercial Services</u>				
3,813	Internal Lease Fees	4,392	4,392	4,392	4,392
<b>3,813</b>	<b>Total</b>	<b>4,392</b>	<b>4,392</b>	<b>4,392</b>	<b>4,392</b>
	<u>Leasing &amp; Asset Management</u>				
30,400	Rigby House Lease Income net of Expenses	65,800	67,900	69,900	72,100
<b>30,400</b>	<b>Total</b>	<b>65,800</b>	<b>67,900</b>	<b>69,900</b>	<b>72,100</b>
	<u>Coffs Harbour Regional Airport</u>				
1,789,603	Coffs Harbour Regional Airport	6,833,969	2,209,603	2,482,315	2,573,303
<b>1,789,603</b>	<b>Total</b>	<b>6,833,969</b>	<b>2,209,603</b>	<b>2,482,315</b>	<b>2,573,303</b>
	<u>Administration</u>				
81,210	Water Administration Dividend	85,666	88,236	88,740	93,610
113,434	Sewer Administration Dividend	121,410	125,050	128,804	132,670
19,907	Airport Administration Contribution	9,657	9,947	10,246	10,553
22,335	Plant Administration Dividend				
25,929	Domestic Waste Administration Dividend	30,082	30,985	31,914	32,870
11,675	Non Domestic Waste Administration Dividend	15,354	15,815	16,289	16,778
1,442	Lab Administration Dividend	1,622	1,670	1,720	1,770
<b>275,932</b>	<b>Total</b>	<b>263,791</b>	<b>271,703</b>	<b>277,713</b>	<b>288,251</b>
	<u>Information Services</u>				
0	Computer Acquisition	0	0	0	0
<b>0</b>	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>Technology Group</u>				
140,000	Switchboard Profits				
	Surplus in Program	282,965	307,920	334,416	361,319
<b>140,000</b>	<b>Total</b>	<b>282,965</b>	<b>307,920</b>	<b>334,416</b>	<b>361,319</b>
	<u>Finance</u>				
133,103	Internal Lease Fees	42,351	36,623	35,000	36,050
<b>133,103</b>	<b>Total</b>	<b>42,351</b>	<b>36,623</b>	<b>35,000</b>	<b>36,050</b>
	<u>Plant</u>				
1,981,252	Plant & Mechanical Services	1,525,627	2,138,537	2,203,324	2,269,995
<b>1,981,252</b>	<b>Total</b>	<b>1,525,627</b>	<b>2,138,537</b>	<b>2,203,324</b>	<b>2,269,995</b>
	<u>Resource Recovery</u>				
575,651	Domestic Resource Recovery	705,341	729,195	389,091	100,329
835,931	Non-Domestic Resource Recovery	-27,756	15,377	28,981	9,511
<b>1,411,582</b>	<b>Total</b>	<b>677,585</b>	<b>744,572</b>	<b>418,072</b>	<b>109,840</b>
	<u>Environmental Laboratory</u>				
80,648	Trading Surplus	83,919	85,441	86,949	88,675
<b>80,648</b>	<b>Total</b>	<b>83,919</b>	<b>85,441</b>	<b>86,949</b>	<b>88,675</b>
	<u>Untied Funding</u>				
19,907	Airport Dividend	13,228	13,623	14,034	14,455
22,335	Plant Dividend	23,005	23,695	24,405	25,140
1,705,000	Developer Contributions Income	1,756,000	1,809,000	1,809,000	1,863,270
600,000	Interest on Investments - Reserves	600,000	610,000	620,000	638,600
300,000	Interest on Investments - Sec 94	310,000	320,000	330,000	339,900
<b>2,647,242</b>	<b>Total</b>	<b>2,702,233</b>	<b>2,776,318</b>	<b>2,797,439</b>	<b>2,881,365</b>
<b>8,972,029</b>	<b>Total Income to be Restricted</b>	<b>12,651,339</b>	<b>8,816,435</b>	<b>8,891,259</b>	<b>8,869,198</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT**

Estimate 2011/12	Item	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15	Estimate 2014/15
	<u>Community Facilities</u>				
	Net Program				
679,500	Depreciation	148,250	152,700	157,280	162,000
<b>679,500</b>	<b>Total</b>	<b>148,250</b>	<b>152,700</b>	<b>157,280</b>	<b>162,000</b>
	<u>Civic Management</u>				
3,000	Depreciation	2,325	2,400	2,470	2,540
<b>3,000</b>	<b>Total</b>	<b>2,325</b>	<b>2,400</b>	<b>2,470</b>	<b>2,540</b>
	<u>Coffs Coast Marketing</u>				
40,000	Directors Conference				
<b>40,000</b>	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>Sports Development</u>				
194,806	Richardson Park Drainage Upgrade				
141,248	Woolgoolga Netball Courts Upgrade				
316,000	Depreciation	318,280	327,830	337,665	347,795
<b>652,054</b>	<b>Total</b>	<b>318,280</b>	<b>327,830</b>	<b>337,665</b>	<b>347,795</b>
	<u>Property &amp; Commercial</u>				
330,000	Museum Renovations				
94,000	Depreciation	66,150	68,135	70,180	72,285
<b>424,000</b>	<b>Total</b>	<b>66,150</b>	<b>68,135</b>	<b>70,180</b>	<b>72,285</b>
	<u>Leasing &amp; Asset Management</u>				
554,300	Depreciation	386,005	397,585	409,510	421,800
<b>554,300</b>	<b>Total</b>	<b>386,005</b>	<b>397,585</b>	<b>409,510</b>	<b>421,800</b>
	<u>Swimming Pools</u>				
63,800	Depreciation	58,890	60,655	62,475	64,350
<b>63,800</b>	<b>Total</b>	<b>58,890</b>	<b>60,655</b>	<b>62,475</b>	<b>64,350</b>
	<u>Coffs Harbour Regional Airport</u>				
1,644,305	Coffs Harbour Regional Airport	1,671,796	7,221,870	2,885,195	2,324,691
1,162,000	Depreciation	1,344,655	1,385,000	1,426,550	1,469,345
<b>2,806,305</b>	<b>Total</b>	<b>3,016,451</b>	<b>8,606,870</b>	<b>4,311,745</b>	<b>3,794,036</b>
	<u>Administration</u>				
148,000	Administration - Depreciation	144,425	148,760	153,220	157,815
<b>148,000</b>	<b>Total</b>	<b>144,425</b>	<b>148,760</b>	<b>153,220</b>	<b>157,815</b>
	<u>Information Services</u>				
54,000	Computer Acquisition	53,000			
	Payroll HR System	140,000			
695,600	Depreciation	980,680	1,010,100	1,040,400	1,071,615
<b>749,600</b>	<b>Total</b>	<b>1,173,680</b>	<b>1,010,100</b>	<b>1,040,400</b>	<b>1,071,615</b>
	<u>Rural Fire Service</u>				
595,800	Depreciation	561,140	577,975	595,315	613,175
<b>595,800</b>	<b>Total</b>	<b>561,140</b>	<b>577,975</b>	<b>595,315</b>	<b>613,175</b>
	<u>Plant</u>				
1,599,300	Plant & Mechanical Services	1,857,500	3,357,800	3,196,900	3,144,700
2,357,100	Depreciation	2,599,080	2,677,050	2,757,360	2,840,085
<b>3,956,400</b>	<b>Total</b>	<b>4,456,580</b>	<b>6,034,850</b>	<b>5,954,260</b>	<b>5,984,785</b>
	<u>Land Use Planning</u>				
69,300	Depreciation	73,160	75,350	77,615	79,940
<b>69,300</b>	<b>Total</b>	<b>73,160</b>	<b>75,350</b>	<b>77,615</b>	<b>79,940</b>
	<u>Land Use Assess &amp; Management</u>				
28,300	Depreciation	19,060	19,630	20,220	20,825
<b>28,300</b>	<b>Total</b>	<b>19,060</b>	<b>19,630</b>	<b>20,220</b>	<b>20,825</b>
	<u>Environmental Management</u>				
16,870	Depreciation	17,910	18,445	19,000	19,570
<b>16,870</b>	<b>Total</b>	<b>17,910</b>	<b>18,445</b>	<b>19,000</b>	<b>19,570</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT (CONT'D)**

Estimate 2011/12	Item	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15	Estimate 2014/15
	<u>Public Health &amp; Safety</u>				
12,000	Beach Patrol Equipment Sec 94	30,000	20,000	30,000	20,000
14,000	Depreciation	17,995	18,535	19,090	19,665
<b>26,000</b>	<b>Total</b>	<b>47,995</b>	<b>38,535</b>	<b>49,090</b>	<b>39,665</b>
	<u>Ranger Services</u>				
11,000	Depreciation	12,600	12,980	13,370	13,770
<b>11,000</b>	<b>Total</b>	<b>12,600</b>	<b>12,980</b>	<b>13,370</b>	<b>13,770</b>
	<u>Resource Recovery</u>				
360,000	Domestic Resource Recovery	120,000	350,000	100,000	100,000
297,400	Domestic Resource Recovery Depreciation	1,435,420	1,478,480	1,522,835	1,568,520
470,000	Non-Domestic Resource Recovery	80,000	350,000	100,000	100,000
119,800	Non-Domestic Resource Recovery Dep'n	99,985	102,985	106,075	109,255
<b>1,247,200</b>	<b>Total</b>	<b>1,735,405</b>	<b>2,281,465</b>	<b>1,828,910</b>	<b>1,877,775</b>
	<u>City Services Support</u>				
188,700	Depreciation	233,160	240,155	247,360	254,780
<b>188,700</b>	<b>Total</b>	<b>233,160</b>	<b>240,155</b>	<b>247,360</b>	<b>254,780</b>
	<u>Library</u>				
20,000	Library Books (S94)	20,000	10,000		
100,700	Depreciation	98,485	101,440	104,485	107,620
<b>120,700</b>	<b>Total</b>	<b>118,485</b>	<b>111,440</b>	<b>104,485</b>	<b>107,620</b>
	<u>Community Development</u>				
432,000	S94 Community Facilities	200,000	165,000		
245,900	Depreciation	551,255	567,790	584,825	602,370
<b>677,900</b>	<b>Total</b>	<b>751,255</b>	<b>732,790</b>	<b>584,825</b>	<b>602,370</b>
	<u>Environmental Laboratory</u>				
50,000	Lab Equipment	50,000	50,000	50,000	50,000
<b>50,000</b>	<b>Total</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
	<u>Recreational Services</u>				
33,207	SH 10 Handover Maintenance (RTA)	34,203	35,229	36,285	26,965
6,348,000	S94 Open Space	6,050,000	850,000	250,000	850,000
100,000	S94 Beach Protection Works	100,000	50,000	50,000	25,000
728,400	Depreciation	1,187,275	1,222,895	1,259,580	1,297,370
<b>7,209,607</b>	<b>Total</b>	<b>7,371,478</b>	<b>2,158,124</b>	<b>1,595,865</b>	<b>2,199,335</b>
	<u>Regional Roads</u>				
100,000	S94 Loan Repays - Hogbin Drive Extension 05/06	100,000	100,000	100,000	100,000
938,000	Depreciation	1,584,395	1,631,930	1,680,885	1,731,315
<b>1,038,000</b>	<b>Total</b>	<b>1,684,395</b>	<b>1,731,930</b>	<b>1,780,885</b>	<b>1,831,315</b>
	<u>Local Roads</u>				
23,859	SH10 Upgrade Handover Works	24,575	25,311	26,071	20,177
35,000	Pine Creek Handover Works (Operating)	33,000	33,000	33,000	33,000
1,022,396	Pine Creek Handover Works (Capital)				
250,000	S94 Moonee Road Works New	250,000		500,000	2,000,000
	S94 West Coffs Local Collector Roads		250,000	250,000	500,000
530,000	S94 North Boambee Local Collector Roads	530,000			100,000
	S94 Corindi Roads			250,000	
	S94 West Woolgoolga Traffic Facilities			800,000	
	S94 Park Beach Traffic Facilities			57,000	
	S94 Hearnes Lake Transport & Traffic Facilities			350,000	
	S94 North Bonville Roads & Cycleways New				250,000
	S94 West Korora Traffic Facilities				500,000
9,614,300	Depreciation	16,020,010	16,500,610	16,995,625	17,505,495
<b>11,475,555</b>	<b>Total</b>	<b>16,857,585</b>	<b>16,808,921</b>	<b>19,261,696</b>	<b>20,908,672</b>
	<u>Bridges</u>				
325,600	Depreciation	542,060	558,320	575,070	592,320
<b>325,600</b>	<b>Total</b>	<b>542,060</b>	<b>558,320</b>	<b>575,070</b>	<b>592,320</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - GENERAL ACCOUNT (CONT'D)**

Estimate 2011/12	Item	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15	Estimate 2014/15
	<u>Footpaths , Cycleways, Bus Shelters</u>				
218,700	Depreciation	606,210	624,395	643,125	662,420
<b>218,700</b>	<b>Total</b>	<b>606,210</b>	<b>624,395</b>	<b>643,125</b>	<b>662,420</b>
	<u>Parking</u>				
	Coffs Harbour Car Parking (S94)		300,000		
	Jetty Area Car Parking (S94)	101,000			
64,850	Depreciation	771,960	795,120	818,975	843,545
<b>64,850</b>	<b>Total</b>	<b>872,960</b>	<b>1,095,120</b>	<b>818,975</b>	<b>843,545</b>
	<u>Drainage</u>				
2,250,000	Depreciation	2,425,825	2,498,600	2,573,560	2,650,765
<b>2,250,000</b>	<b>Total</b>	<b>2,425,825</b>	<b>2,498,600</b>	<b>2,573,560</b>	<b>2,650,765</b>
	<u>Jetty &amp; Boat Ramp</u>				
19,000	Depreciation	20,350	20,960	21,590	22,235
<b>19,000</b>	<b>Total</b>	<b>20,350</b>	<b>20,960</b>	<b>21,590</b>	<b>22,235</b>
	<u>Design</u>				
650,000	S94 Flood Mitigation & Drainage Resv West Coffs	628,000	1,250,000		200,000
	S94 North Boambee Stormwater Management		250,000		
100,000	Sec 94 Cycleway - West Coffs Creek Reserve	100,000			
73,300	Depreciation	105,850	109,025	112,295	115,665
<b>823,300</b>	<b>Total</b>	<b>833,850</b>	<b>1,609,025</b>	<b>112,295</b>	<b>315,665</b>
	<u>Untied Funding</u>				
	Environmental Levy				
<b>0</b>	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>36,533,341</b>	<b>Total Expenditure from Restricted</b>	<b>44,605,919</b>	<b>48,074,045</b>	<b>43,472,456</b>	<b>45,784,783</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Civic Management Program Number 010	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
569,963	Executive Staff Costs	576,031	610,593	647,193	685,952
15,000	Executive Vehicle Running Expenses	15,000	15,450	15,900	16,390
50,000	Sundry Governance & Office Expenses	50,000	50,000	50,000	50,000
1,000	Council Integrated Planning Expenses	1,000	1,000	1,000	1,000
20,000	Community Survey	0	20,000	0	20,000
0	2030 Implementation	40,000	40,000	40,000	40,000
264,620	Members Expenses	272,510	280,580	288,997	297,667
18,000	Mayoral Vehicle Running Expenses	18,000	18,540	19,100	19,670
0	2012 Election Expenses	380,000	0	0	0
46,280	Local Government Assoc Subscription	46,750	48,150	49,600	51,080
3,400	National Sea Change Taskforce	3,500	3,600	3,700	3,800
4,000	Naturalisations	4,100	4,200	4,300	4,400
8,240	Civic Receptions	6,100	6,300	6,500	6,700
11,000	Sister City Youth Exchange Program	10,100	10,400	10,700	11,000
0	Sister City Visit	0	25,000	0	25,000
45,250	Donations	46,100	47,500	48,900	50,300
31,600	Contrib Rates Sport & Cultural Groups	33,700	34,700	35,700	36,700
10,000	Cont'n - Mid North Coast Group of Councils (MIDGOC)	10,000	10,000	10,000	10,000
10,000	Contribution Glenreagh Mountain Railway	10,000	10,000	10,000	10,000
6,000	Hunter Councils Regional Procurement Initiative	6,200	6,400	6,600	6,800
2,500	Contribution Coffs Harbour Coral Groups	2,500	2,500	2,500	2,500
6,000	Contribution Coffs Harbour Pipe Band	6,000	6,000	6,000	6,000
9,000	Australia Day Committee	9,270	9,550	9,840	10,135
192,169	Media Officer & Web Content	196,463	202,848	209,441	216,248
3,000	Depreciation	2,325	2,400	2,470	2,540
<b>1,327,022</b>	<b>Total Operating Expenses</b>	<b>1,745,649</b>	<b>1,465,711</b>	<b>1,478,441</b>	<b>1,583,883</b>
	<b>Operating Revenue</b>				
-3,600	Contribution -Sister City Youth Exchange	-3,100	-3,200	-3,300	-3,400
<b>-3,600</b>	<b>Total Operating Revenue</b>	<b>-3,100</b>	<b>-3,200</b>	<b>-3,300</b>	<b>-3,400</b>
	<b>Transfer From Reserves</b>				
-3,000	Civ Man Tfr from - Dep'n Reserve	-2,325	-2,400	-2,470	-2,540
<b>-3,000</b>	<b>Total Transfer From Reserves</b>	<b>-2,325</b>	<b>-2,400</b>	<b>-2,470</b>	<b>-2,540</b>
<b>1,320,422</b>	<b>Total Civic Management</b>	<b>1,740,224</b>	<b>1,460,111</b>	<b>1,472,671</b>	<b>1,577,943</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Community Facilities Program Number 110	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
95,300	Nana Glen Pool Operating Costs	114,500	117,900	121,500	125,110
58,710	City Park (Brelsford) Maintenance Costs	60,470	62,280	64,150	66,075
122,744	Int. Repay Loan No. 459 - Hogbin Dr	98,916	73,846	47,118	18,664
179,135	Loan 462 Int Repayments	147,074	113,364	77,419	39,177
679,500	Depreciation	148,250	152,700	157,280	162,000
<b>1,135,389</b>	<b>Total Operating Expenses</b>	<b>569,210</b>	<b>520,090</b>	<b>467,467</b>	<b>411,026</b>
	<b>Capital Expenditure</b>				
355,218	Loan No. 459 Principal repayment - Hogbin Dr	379,045	404,115	430,843	458,246
471,389	Loan 462 Principal Repayments	503,108	536,457	572,017	609,850
0	Community Grants Funding Pool	100,000	150,000	200,000	250,000
0	Public Amenities Upgrade (1st yr funded PW-GF Resv)	300,000	300,000	300,000	300,000
<b>826,607</b>	<b>Total Capital Expenditure</b>	<b>1,282,153</b>	<b>1,390,572</b>	<b>1,502,860</b>	<b>1,618,096</b>
	<b>Operating Revenue</b>				
-1,690,950	Rate Variation Additional Revenue	-1,751,820	-1,811,388	-1,874,786	-1,931,030
<b>-1,690,950</b>	<b>Total Operating Revenue</b>	<b>-1,751,820</b>	<b>-1,811,388</b>	<b>-1,874,786</b>	<b>-1,931,030</b>
	<b>Transfer To Reserves</b>				
408,454	Comm Fac Tfr to - Comm Fac Reserve	48,707	53,426	61,739	63,908
<b>408,454</b>	<b>Total Transfer To Reserves</b>	<b>48,707</b>	<b>53,426</b>	<b>61,739</b>	<b>63,908</b>
	<b>Transfer From Reserves</b>				
-679,500	Comm Fac Tfr from - Depn Reserve	-148,250	-152,700	-157,280	-162,000
<b>-679,500</b>	<b>Total Transfer From Reserves</b>	<b>-148,250</b>	<b>-152,700</b>	<b>-157,280</b>	<b>-162,000</b>
<b>0</b>	<b>Total Community Facilities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Coffs Coast Marketing Program Number 130	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
74,603	Administrative Support Staff Costs	93,619	99,236	105,191	111,502
87,239	Conference Co-ordinator	89,180	94,531	100,203	106,215
289,843	Visitor Information Centre Operating Exp	296,440	312,517	329,468	347,540
535,000	Events Marketing	527,000	534,100	501,200	508,300
73,500	CCM - Sponsorship	77,000	80,600	84,300	88,100
284,855	CCM - Staff Costs & Vehicle Running	292,049	309,157	327,280	346,478
10,300	CCM - Famils Media & Trade	10,600	10,900	11,200	11,500
25,750	CCM - Brochures	26,500	27,250	28,100	28,910
178,200	CCM - Advertising & Promotions	185,700	191,100	196,830	202,740
3,090	CCM - Travel Shows	3,180	3,280	3,380	3,480
30,900	CCM - Conference Promotion	31,800	32,800	33,800	34,800
20,600	CCM - Tourism & Website Development	21,200	21,800	22,400	23,100
17,900	CCM -Sawtell, Wlga Chambers of Commerce	18,300	18,700	19,100	19,700
40,000	2011 Directors Conference (funded Bus Dev Resv)	0	0	0	0
260,000	IT 2010 Conference Expenses	0	0	0	0
0	IT 2013 Conference Expenses	260,000	260,000	260,000	260,000
<b>1,931,780</b>	<b>Total Operating Expenses</b>	<b>1,932,568</b>	<b>1,995,971</b>	<b>2,022,452</b>	<b>2,092,365</b>
	<b>Operating Revenue</b>				
-175,500	Income - Events Marketing	-179,500	-184,600	-189,800	-195,494
-400,000	IT 2010 Conference Income	0	0	0	0
0	IT 2013 Conference Income	-420,000	-420,000	-420,000	-420,000
-10,000	Other Contributions - Coffs Coast Market	-10,000	-10,000	-10,000	-10,300
-130,000	VIC Income	-134,000	-138,000	-142,000	-146,260
<b>-715,500</b>	<b>Total Operating Revenue</b>	<b>-743,500</b>	<b>-752,600</b>	<b>-761,800</b>	<b>-772,054</b>
	<b>Transfer To Reserves</b>				
10,000	CCM Tfr to - Future Fund	12,000	12,000	12,000	12,000
30,000	CCM Tfr to - Bus Dev Reserve	36,000	36,000	36,000	36,000
30,000	CCM Tfr to - Proj Contingency Reserve	36,000	36,000	36,000	36,000
0	CCM Tfr to - Private Works Reserve	36,000	36,000	36,000	36,000
<b>70,000</b>	<b>Total Transfer To Reserves</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>
	<b>Transfer From Reserves</b>				
-40,000	CCM Tfr from - Bus Dev Reserve	0	0	0	0
<b>-40,000</b>	<b>Total Transfer From Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1,246,280</b>	<b>Total Coffs Coast Marketing</b>	<b>1,309,068</b>	<b>1,363,371</b>	<b>1,380,652</b>	<b>1,440,311</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Land Use Planning Program Number 210	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
866,498	Staff Costs-Salaries & Allowances	870,582	922,817	978,186	1,036,877
36,800	Vehicle Running Expenses	36,800	37,900	39,040	40,212
17,500	Office Expenses General	17,500	17,500	17,500	17,500
0	E-Planning	200,000	100,000	100,000	0
0	Placemaking (Wlga Master Plan Review)	50,000	50,000	50,000	50,000
0	Bonville Rural Residential Env Studies	300,000	0	0	0
0	Local Growth Management Strategy	0	50,000	50,000	50,000
39,500	Heritage Program	39,500	39,500	39,500	39,500
114,700	LEP Review	127,336	0	0	0
2,000	Information Collection Mapping	2,000	2,000	2,000	2,000
69,300	Depreciation	73,160	75,350	77,615	79,940
<b>1,146,298</b>	<b>Total Operating Expenses</b>	<b>1,716,878</b>	<b>1,295,067</b>	<b>1,353,841</b>	<b>1,316,029</b>
	<b>Operating Revenue</b>				
-1,000	Miscellaneous Income	-500	-500	-500	-500
-16,000	Grant - Heritage Program	-17,500	-17,500	-17,500	-17,500
-84,000	Grant - LEP Review Planner	0	0	0	0
0	Grant - Government Online	-100,000	0	0	0
<b>-101,000</b>	<b>Total Operating Revenue</b>	<b>-118,000</b>	<b>-18,000</b>	<b>-18,000</b>	<b>-18,000</b>
	<b>Transfer From Reserves</b>				
-69,300	Planning Tfr from - Depn Reserve	-73,160	-75,350	-77,615	-79,940
<b>-69,300</b>	<b>Total Transfer From Reserves</b>	<b>-73,160</b>	<b>-75,350</b>	<b>-77,615</b>	<b>-79,940</b>
<b>975,998</b>	<b>Total Land Use Planning</b>	<b>1,525,718</b>	<b>1,201,717</b>	<b>1,258,226</b>	<b>1,218,089</b>



**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Land Use Assess & Man Program Number    220	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
<b>Operating Expenses</b>					
1,961,739	Staff Costs-Salaries & Allowances	2,156,915	2,286,300	2,423,500	2,568,900
300	Staff Costs-FBT	0	0	0	0
104,700	Vehicle Running Expenses	95,900	98,780	101,740	104,790
30,000	Office Expenses	30,000	30,000	30,000	30,000
0	Compliance	25,000	25,000	25,000	25,000
28,300	Depreciation	19,060	19,630	20,220	20,825
<b>2,125,039</b>	<b>Total Operating Expenses</b>	<b>2,326,875</b>	<b>2,459,710</b>	<b>2,600,460</b>	<b>2,749,515</b>
<b>Operating Revenue</b>					
-952,000	Development/Construction Certificate Fee	-561,400	-578,250	-595,600	-613,500
-156,400	Certificates - Sec 149	-139,200	-143,400	-147,700	-152,100
-51,500	Certificates - Sec 735A	-52,800	-54,400	-56,000	-57,700
0	Building Certification Fees	-440,350	-453,550	-467,200	-481,200
-27,940	Subdivision fees	-39,700	-40,900	-42,100	-43,400
-27,960	Building Certificates	-40,000	-41,200	-42,450	-43,700
-310,000	Building Inspection Fees	0	0	0	0
-31,800	Miscellaneous - Income	-27,400	-28,200	-29,100	-29,900
-4,120	Principal Certifying Authority Signage	0	0	0	0
-33,000	Sewer Connection Fees	-37,000	-38,100	-39,250	-40,450
-63,000	Sewer Inspection Fees	-55,400	-57,100	-58,800	-60,550
-59,400	Drainage Diagram Fees	-67,450	-69,500	-71,500	-73,500
-19,700	Septic Tank Permits	-41,600	-42,900	-44,200	-45,500
-29,800	Fire Service Fees	-28,800	-29,700	-30,600	-31,500
<b>-1,766,620</b>	<b>Total Operating Revenue</b>	<b>-1,531,100</b>	<b>-1,577,200</b>	<b>-1,624,500</b>	<b>-1,673,000</b>
<b>Transfer From Reserves</b>					
-28,300	Land Use Assess Tfr from - Depn Reserve	-19,060	-19,630	-20,220	-20,825
<b>-28,300</b>	<b>Total Transfer From Reserves</b>	<b>-19,060</b>	<b>-19,630</b>	<b>-20,220</b>	<b>-20,825</b>
<b>330,119</b>	<b>Total Land Use Assess &amp; Man</b>	<b>776,715</b>	<b>862,880</b>	<b>955,740</b>	<b>1,055,690</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Environmental Management Program Number 230	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
98,756	Staff Costs-Salaries & Allowances	191,395	202,875	215,050	227,955
13,330	Vehicle Running Expenses	12,130	12,500	12,870	13,250
2,000	Pollution Clean-up	2,000	2,000	2,000	2,000
175,150	Domestic Sewage System Supervision	175,650	181,220	186,650	192,250
10,000	Domestic Sewage Superv Cont'n to Admin	10,000	10,000	10,000	10,000
30,000	Water Quality Monitoring	15,000	15,000	15,000	15,000
330,600	Parks & Streets Litter Bin Contract	336,900	347,000	357,400	368,100
35,000	E/L Koala Plan of Management	0	0	0	0
195,000	EL Orara River	0	0	0	0
193,000	EL Conservation & Sust Man of Biodiversi	0	0	0	0
20,000	EL Green School Environment Fund	0	0	0	0
30,000	EL Coffs LGA Biodiversity Monitoring Program Stage 1	0	0	0	0
15,000	EL Coffs Ambassadors Volunteer Interpretive Tours	0	0	0	0
3,950	EL Starting in Your Own Backyard	0	0	0	0
23,955	EL Fauna Survey & Monitoring within Community Icon Area	0	0	0	0
16,870	Depreciation	17,910	18,445	19,000	19,570
<b>1,192,611</b>	<b>Total Operating Expenses</b>	<b>760,985</b>	<b>789,040</b>	<b>817,970</b>	<b>848,125</b>
	<b>Capital Expenditure</b>				
2,000	Upgrade Inspectors Equipment	2,000	2,000	2,000	2,000
<b>2,000</b>	<b>Total Capital Expenditure</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
	<b>Operating Revenue</b>				
-185,150	Domestic Sewage Systems Approval Fees	-185,650	-191,220	-196,650	-202,550
-100	Contaminated Land Enquiries	-100	-100	-100	-100
-4,800	Contribution from Water Fund	-4,900	-5,000	-5,100	-5,200
-50,000	EL - Orara River Cont from Water	-50,000	-50,000	-50,000	-50,000
-15,000	Grant Ecosystem Health Monitoring Program	0	0	0	0
<b>-255,050</b>	<b>Total Operating Revenue</b>	<b>-240,650</b>	<b>-246,320</b>	<b>-251,850</b>	<b>-257,850</b>
	<b>Transfer From Reserves</b>				
-16,870	Env Man Tfr from - Depn Reserve	-17,910	-18,445	-19,000	-19,570
<b>-16,870</b>	<b>Total Transfer From Reserves</b>	<b>-17,910</b>	<b>-18,445</b>	<b>-19,000</b>	<b>-19,570</b>
<b>922,691</b>	<b>Total Environmental Management</b>	<b>504,425</b>	<b>526,275</b>	<b>549,120</b>	<b>572,705</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Public Health & Safety Program Number 240	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
<b>Operating Expenses</b>					
471,844	Staff Costs-Salaries & Allowances	493,144	522,730	554,095	587,340
15,800	Vehicle Running Expenses	13,900	14,300	14,750	15,200
28,010	Working Expenses	28,010	28,010	28,010	28,010
451,000	Beach Bathing Expenses	463,940	477,100	491,470	506,214
39,650	Beach Bathing Vehicle Running Expenses	35,100	36,150	37,240	38,350
10,000	Beach Bathing Signage	10,000	10,000	10,000	10,000
46,000	SLSC Subsidies	47,000	48,000	49,000	50,000
62,600	Sullage Collection Contract Charges	64,500	66,400	68,400	70,400
14,000	Depreciation	17,995	18,535	19,090	19,665
<b>1,138,903</b>	<b>Total Operating Expenses</b>	<b>1,173,589</b>	<b>1,221,225</b>	<b>1,272,055</b>	<b>1,325,179</b>
<b>Capital Expenditure</b>					
12,000	S94 Beach Patrol Equipment Purchase	30,000	20,000	30,000	20,000
<b>12,000</b>	<b>Total Capital Expenditure</b>	<b>30,000</b>	<b>20,000</b>	<b>30,000</b>	<b>20,000</b>
<b>Operating Revenue</b>					
-111,450	Licence Fees	-126,200	-130,000	-133,900	-137,900
-3,600	Fines	-2,700	-2,800	-2,900	-3,000
-1,000	Miscellaneous	-1,000	-1,000	-1,000	-1,000
-10,300	Caravan Park Licences	-8,600	-8,900	-9,200	-9,500
-7,200	Sullage Collection Charges	-4,400	-4,600	-4,800	-5,000
-55,400	Sullage Collection Contrib from Sewer	-60,100	-61,800	-63,600	-65,400
-11,330	Public Pools Inspections	-11,700	-12,050	-12,410	-12,780
-1,750	Legionella Program	-1,800	-1,850	-1,900	-1,950
-2,000	Contribution to Beach Patrols	-2,000	-2,000	-2,000	-2,000
<b>-204,030</b>	<b>Total Operating Revenue</b>	<b>-218,500</b>	<b>-225,000</b>	<b>-231,710</b>	<b>-238,530</b>
<b>Transfer From Reserves</b>					
-14,000	PH & S Tfr from - Depn Reserve	-17,995	-18,535	-19,090	-19,665
-12,000	PH & S Tfr from - S94 Reserve	-30,000	-20,000	-30,000	-20,000
<b>-26,000</b>	<b>Total Transfer From Reserves</b>	<b>-47,995</b>	<b>-38,535</b>	<b>-49,090</b>	<b>-39,665</b>
<b>920,874</b>	<b>Total Public Health &amp; Safety</b>	<b>937,094</b>	<b>977,690</b>	<b>1,021,255</b>	<b>1,066,984</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Ranger Services Program Number 250	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
377,918	Ordinance Inspectors - Staff Costs	386,370	409,540	434,099	460,130
31,400	Ordinance Inspectors Vehicle Expenses	31,400	32,340	33,310	34,310
5,500	Dog Impounding Expenses	6,000	6,500	7,000	7,210
199,400	RSPCA Impounding Expenses	194,700	200,540	206,500	212,700
3,050	Animal Straying	3,150	3,250	3,350	3,450
19,400	Sundry Regulations Expense	20,000	20,600	21,218	21,855
5,000	Rangers Office Working Expenses	1,500	1,550	1,600	1,650
172,138	Street Parking Staff Costs	176,105	186,671	197,871	209,744
7,400	Street Parking Vehicle Expenses	7,400	7,620	7,850	8,090
14,127	Signs Policy & Enforcement	14,446	15,312	16,230	17,204
11,000	Depreciation	12,600	12,980	13,370	13,770
<b>846,333</b>	<b>Total Operating Expenses</b>	<b>853,671</b>	<b>896,903</b>	<b>942,398</b>	<b>990,113</b>
	<b>Capital Expenditure</b>				
5,500	Equipment Purchases	5,500	5,500	5,500	5,500
<b>5,500</b>	<b>Total Capital Expenditure</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>
	<b>Operating Revenue</b>				
-72,000	Companion Animals Collection Commission	-74,000	-76,000	-78,000	-80,340
-23,500	Companion Animals Impounding Fees	-28,500	-29,300	-30,200	-31,100
-15,300	Dog Fines	-15,500	-15,800	-16,200	-16,700
-247,000	Parking Fines	-254,400	-262,000	-269,900	-278,000
-30,000	Fines (General)	-30,900	-31,800	-32,800	-33,800
-500	Miscellaneous Income - Animal Control	-500	-500	-500	-500
-12,000	Signs Licences & Fines	-12,300	-12,800	-13,200	-13,600
-830	Overgrown Land Inspection Fees	-860	-880	-910	-940
<b>-401,130</b>	<b>Total Operating Revenue</b>	<b>-416,960</b>	<b>-429,080</b>	<b>-441,710</b>	<b>-454,980</b>
	<b>Transfer From Reserves</b>				
-11,000	Ranger Services Tfr from - Depn Reserve	-12,600	-12,980	-13,370	-13,770
<b>-11,000</b>	<b>Total Transfer From Reserves</b>	<b>-12,600</b>	<b>-12,980</b>	<b>-13,370</b>	<b>-13,770</b>
<b>439,703</b>	<b>Total Ranger Services</b>	<b>429,611</b>	<b>460,343</b>	<b>492,818</b>	<b>526,863</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	<b>Domestic Waste Management</b>	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Program Number 260</b>				
	<b>Operating Expenses</b>				
284,064	Staff Costs-Salaries & Allowances	347,628	300,715	318,760	337,885
14,262	Vehicle Running Expenses	16,828	17,438	17,959	18,750
518,584	Administration Charges	601,647	619,700	638,300	657,400
23,360	Administration Working Expense	32,082	33,044	35,040	36,000
500,000	Pensioner Rebates Abandoned	500,000	500,000	530,000	540,000
340,000	State Landfill Levy Liability	462,000	594,000	737,000	908,000
1,400	Midwaste Contribution	7,200	7,400	7,600	7,800
4,629,529	Kerbside Collection Contract (Handybin)	4,767,897	4,910,934	5,205,590	5,428,000
871,750	Englands Rd Tip Working Expenses	1,106,000	1,176,000	1,246,560	1,321,600
71,500	Greenwaste Vouchers	75,000	78,000	80,000	83,000
0	MERF Recycling	161,045	165,876	175,829	182,160
3,760,000	Waste Processing Contract (Biomass)	4,583,845	4,767,194	5,053,225	5,376,000
0	Coramba Transfer Station Working Ex	85,933	88,511	93,821	100,800
0	Lowanna Transfer Station Work Exp	94,500	99,000	108,000	112,500
0	Wlga Transfer Station Working Exps	133,673	137,684	145,945	154,800
78,420	Waste Education & Promotion	76,472	72,120	76,447	81,000
18,952	Truck Turning Areas Public Roads	19,521	20,107	21,313	21,896
0	Greenwaste Processing Service	17,500	20,000	21,200	22,500
297,400	Depreciation	1,435,420	1,478,480	1,522,835	1,568,520
<b>11,409,221</b>	<b>Total Operating Expenses</b>	<b>14,524,191</b>	<b>15,086,203</b>	<b>16,035,424</b>	<b>16,958,611</b>
	<b>Capital Expenditure</b>				
0	Northern Beaches Tfr Facility Constructi	0	250,000	0	0
160,000	Landfill Alternative Cover	70,000	0	0	0
200,000	Englands Rd Works	50,000	100,000	100,000	100,000
<b>360,000</b>	<b>Total Capital Expenditure</b>	<b>120,000</b>	<b>350,000</b>	<b>100,000</b>	<b>100,000</b>
	<b>Operating Revenue</b>				
-11,052,790	Waste Charges	-12,859,845	-13,374,000	-13,909,000	-14,466,000
-5,000	Pensioner Rebates Subsidy	0	0	0	0
0	Tipping Fees	-39,015	-41,170	-42,320	-43,700
-576,000	Contract Contrib Bellingen & Nambucca	-839,960	-864,800	-892,400	-920,000
-53,682	Contract Adm Cont'n - Bellingen & Nambuc	-55,292	-56,948	-57,960	-60,720
<b>-11,687,472</b>	<b>Total Operating Revenue</b>	<b>-13,794,112</b>	<b>-14,336,918</b>	<b>-14,901,680</b>	<b>-15,490,420</b>
	<b>Transfer To Reserves</b>				
575,651	Dom Waste Tfr to - Other Reserve	705,341	729,195	389,091	100,329
<b>575,651</b>	<b>Total Transfer To Reserves</b>	<b>705,341</b>	<b>729,195</b>	<b>389,091</b>	<b>100,329</b>
	<b>Transfer From Reserves</b>				
-297,400	Dom Waste Tfr from - Depn Reserve	-1,435,420	-1,478,480	-1,522,835	-1,568,520
-360,000	Dom Waste Tfr from - Other Reserve	-120,000	-350,000	-100,000	-100,000

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Domestic Waste Management Program Number    260	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
-657,400	Total Transfer From Reserves	-1,555,420	-1,828,480	-1,622,835	-1,668,520
0	<b>Total    Domestic Waste Management</b>	0	0	0	0

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Non-Domestic Waste Management Program Number 270	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
182,711	Staff Costs-Salaries & Allowances	208,183	175,490	186,020	197,180
9,508	Vehicle Running Expenses	5,642	5,812	5,986	6,250
233,505	Administration Charges	307,077	316,300	325,800	335,500
15,574	Administration Working Expense	8,020	8,261	8,760	9,000
40,000	State Landfill Levy Liability	54,600	70,200	87,100	92,000
5,600	Midwaste Contribution	0	0	0	0
402,021	Kerbside Collection Contract (Handybin)	414,600	427,038	452,660	472,000
871,750	Englands Rd Tip Working Expenses	474,000	504,000	534,240	566,400
6,000	Englands Rd Tip Liquid Waste Transfer Se	6,000	6,000	6,360	6,800
169,950	MERF Recycling	14,004	14,424	15,289	15,840
2,484,000	Waste Processing Contract (Biomass)	2,578,413	2,681,546	2,842,439	3,024,000
92,700	Coramba Transfer Station Working Ex	9,548	9,834	10,425	11,200
82,400	Lowanna Transfer Station Work Exp	10,500	11,000	12,000	12,500
144,200	Wlga Transfer Station Working Exps	14,853	15,298	16,216	17,200
45,320	Waste Education & Promotion	50,981	48,080	50,965	54,000
25,750	Recycling Operating Bottle Banks	26,523	27,319	28,958	30,000
20,600	Public Place Recycling	21,218	21,855	23,166	24,000
5,000	Cleanup Australia Day	5,000	5,000	5,300	5,500
95,000	Landfill Gas Extraction Management	105,000	45,000	47,500	49,000
1,648	Truck Turning Areas Public Roads	1,697	1,748	1,853	1,904
73,500	Hazardous Waste Disposal	75,705	82,400	87,344	92,000
60,000	Greenwaste Processing Service	17,500	20,000	21,200	22,500
60,000	Concrete Crushing	65,000	70,000	74,200	76,400
184,500	WASIP Grant Works	410,000	415,000	420,000	425,000
0	Carbon Tax	100,000	100,000	100,000	100,000
119,800	Depreciation	99,985	102,985	106,075	109,255
<b>5,431,037</b>	<b>Total Operating Expenses</b>	<b>5,084,049</b>	<b>5,184,590</b>	<b>5,469,856</b>	<b>5,755,429</b>
	<b>Capital Expenditure</b>				
0	Northern Beaches Tfr Facility Constructi	0	250,000	0	0
240,000	Landfill Alternative Cover	30,000	0	0	0
200,000	Englands Rd Works	50,000	100,000	100,000	100,000
30,000	Lowanna Tfr Station Security Improvements	0	0	0	0
<b>470,000</b>	<b>Total Capital Expenditure</b>	<b>80,000</b>	<b>350,000</b>	<b>100,000</b>	<b>100,000</b>
	<b>Operating Revenue</b>				
-1,002,110	Waste Charges	-1,295,810	-1,348,000	-1,402,000	-1,458,000
-4,451,390	Tipping Fees	-2,651,335	-2,728,830	-2,857,680	-3,053,800
-360,500	Englands Rd - Biosolids	-421,315	-425,000	-425,000	-425,000
-144,000	Contract Contrib Bellingen & Nambucca	-73,040	-75,200	-77,600	-80,000
-4,668	Contract Adm Cont'n - Bellingen & Nambuc	-4,808	-4,952	-5,040	-5,280

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Non-Domestic Waste Management Program Number 270	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
0	Lease of Recycling Centre	0	0	-67,175	-69,190
0	Lease Depot Site	0	0	-38,267	-39,415
-184,500	WASIP Grants from DECC	-410,000	-415,000	-420,000	-425,000
0	Carbon Credits	-100,000	-100,000	-100,000	-100,000
<b>-6,147,168</b>	<b>Total Operating Revenue</b>	<b>-4,956,308</b>	<b>-5,096,982</b>	<b>-5,392,762</b>	<b>-5,655,685</b>
	<b>Transfer To Reserves</b>				
835,931	Non Dom Tfr to - Other Reserve	-27,756	15,377	28,981	9,511
<b>835,931</b>	<b>Total Transfer To Reserves</b>	<b>-27,756</b>	<b>15,377</b>	<b>28,981</b>	<b>9,511</b>
	<b>Transfer From Reserves</b>				
-119,800	Non Dom Waste Tfr from - Depn Reserve	-99,985	-102,985	-106,075	-109,255
-470,000	Non Dom Waste Tfr from - Other Reserve	-80,000	-350,000	-100,000	-100,000
<b>-589,800</b>	<b>Total Transfer From Reserves</b>	<b>-179,985</b>	<b>-452,985</b>	<b>-206,075</b>	<b>-209,255</b>
<b>0</b>	<b>Total Non-Domestic Waste Management</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Property & Commercial Services Program Number 310	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
431,424	Staff Costs-Salaries & Allowances	441,008	467,468	495,516	525,247
15,800	Vehicle Running Expenses	15,800	16,274	16,762	17,266
7,000	Office Expenses	7,000	7,000	7,000	7,000
94,000	Depreciation	66,150	68,135	70,180	72,285
<b>548,224</b>	<b>Total Operating Expenses</b>	<b>529,958</b>	<b>558,877</b>	<b>589,458</b>	<b>621,798</b>
	<b>Capital Expenditure</b>				
425,000	215A Harbour Drive (Museum) Renovations	0	0	0	0
5,000	Old Easements & Road Matters	5,000	5,000	5,000	5,000
2,000	Furniture & Equipment	2,000	2,000	2,000	2,000
<b>432,000</b>	<b>Total Capital Expenditure</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>
	<b>Operating Revenue</b>				
-7,626	Internal Lse Fees (50% Rev 50% Dev)	-8,784	-8,784	-8,784	-8,784
-93,400	Harbour Drive Table Rents	-98,400	-101,400	-104,400	-107,500
-4,500	Admin Contribution Caravan Parks	-4,600	-4,700	-4,800	-4,944
<b>-105,526</b>	<b>Total Operating Revenue</b>	<b>-111,784</b>	<b>-114,884</b>	<b>-117,984</b>	<b>-121,228</b>
	<b>Capital Revenue</b>				
0	Sale Land - Coramba Fire Shed	-50,000	0	0	0
<b>0</b>	<b>Total Capital Revenue</b>	<b>-50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Transfer To Reserves</b>				
3,813	Val'n Tfr to - Bldg & Asset Maint Reserve	4,392	4,392	4,392	4,392
<b>3,813</b>	<b>Total Transfer To Reserves</b>	<b>4,392</b>	<b>4,392</b>	<b>4,392</b>	<b>4,392</b>
	<b>Transfer From Reserves</b>				
-94,000	Valn Tfr from - Depn Reserve	-66,150	-68,135	-70,180	-72,285
-330,000	Valn Tfr from - Open Space Reserve	0	0	0	0
<b>-424,000</b>	<b>Total Transfer From Reserves</b>	<b>-66,150</b>	<b>-68,135</b>	<b>-70,180</b>	<b>-72,285</b>
<b>454,511</b>	<b>Total Property &amp; Commercial Services</b>	<b>313,416</b>	<b>387,250</b>	<b>412,686</b>	<b>439,677</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Leasing and Asset Management		2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	Program Number	320				
	<b>Operating Expenses</b>					
273,535	Staff Costs Salaries and Allowances		279,521	296,292	314,070	332,914
22,000	Vehicle Running Expenses		11,000	11,330	11,670	12,020
132,690	Cleaners Staff Costs (Lse & Asset Manag)		141,520	146,143	150,915	155,841
40,900	25 - 31 Gordon St Operating Expenses		42,150	43,400	44,700	46,000
2,100	23 Gordon St Operating Costs		2,200	2,300	2,400	2,500
11,100	36 Gordon St Operating Expenses		11,700	12,300	12,900	13,300
3,000	Office & Membership Expenses		3,000	3,000	3,000	3,000
344,500	Community Village Operations		368,700	379,800	391,200	402,900
6,000	Leasing Expenses		6,000	6,000	6,000	6,000
1,000	Tidy Towns Expenses		1,000	1,000	1,000	1,030
52,400	City Hill Expenses		54,000	55,600	57,200	58,916
17,000	Property NEI Maintenance & Repair		17,500	18,000	18,500	19,055
136,800	Property NEI Operating Expenses		141,100	144,900	142,600	146,878
565,750	Buildings Maintenance & Repairs		582,722	600,204	618,211	636,757
356,200	Rigby House Operating & Maintenance		337,400	347,500	357,900	368,700
1,000	Rigby House Level 1 Operating Expenses		2,000	2,000	2,000	2,000
17,000	Toormina Sport & Rec Club Maint Cont'n		17,000	17,000	17,000	17,000
25,000	Coramba Sportsground Annual Maint Cont'n		25,000	25,000	25,000	25,000
554,300	Depreciation		386,005	397,585	409,510	421,800
<b>2,562,275</b>	<b>Total Operating Expenses</b>		<b>2,429,518</b>	<b>2,509,354</b>	<b>2,585,776</b>	<b>2,671,611</b>
	<b>Capital Expenditure</b>					
32,000	Public Toilets Improvements		32,000	32,000	32,000	32,000
<b>32,000</b>	<b>Total Capital Expenditure</b>		<b>32,000</b>	<b>32,000</b>	<b>32,000</b>	<b>32,000</b>
	<b>Operating Revenue</b>					
-265,000	Property Rentals		-344,000	-354,300	-364,900	-375,900
-40,000	23 Gordon St Rental		-41,267	-41,267	-41,267	-41,267
-11,960	36 Gordon St Rental		-12,300	-12,700	-13,100	-13,493
-19,700	Jetty Footway Rest Licences		-20,300	-20,900	-21,500	-22,145
-4,400	Caravan Parks Management Contrib.		-4,500	-4,600	-4,700	-4,800
-3,700	Caravan Parks Building Maint Contributn		-3,800	-3,900	-4,000	-4,100
-265,000	Community Village Income		-283,200	-291,700	-300,500	-309,460
-387,600	Rigby House Income		-405,200	-417,400	-429,800	-442,800
<b>-997,360</b>	<b>Total Operating Revenue</b>		<b>-1,114,567</b>	<b>-1,146,767</b>	<b>-1,179,767</b>	<b>-1,213,965</b>
	<b>Transfer To Reserves</b>					
30,400	Leasing Tfr to - Bldg & Asset Maint Reserve		65,800	67,900	69,900	72,100
<b>30,400</b>	<b>Total Transfer To Reserves</b>		<b>65,800</b>	<b>67,900</b>	<b>69,900</b>	<b>72,100</b>
	<b>Transfer From Reserves</b>					
-554,300	Leasing Tfr from - Depn Reserve		-386,005	-397,585	-409,510	-421,800

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Leasing and Asset Management Program Number    320	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
-554,300	Total Transfer From Reserves	-386,005	-397,585	-409,510	-421,800
1,073,015	<b>Total Leasing and Asset Management</b>	<b>1,026,746</b>	<b>1,064,902</b>	<b>1,098,399</b>	<b>1,139,946</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Swimming Pools  Program Number    330	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
123,500	Coffs Harbour Contractors Lease	126,500	129,500	133,175	137,170
77,100	Sawtell Contractors Lease	79,300	81,500	83,700	86,211
77,100	Woolgoolga Contractors Lease	79,300	81,500	83,700	86,211
55,000	Pumps & Equipment M&R	56,650	58,350	60,100	61,903
167,717	Loan 467 Interest Repayments - Pool Upgrade \$1.75m	162,978	158,348	153,402	148,508
63,800	Depreciation	58,890	60,655	62,475	64,350
<b>564,217</b>	<b>Total Operating Expenses</b>	<b>563,618</b>	<b>569,853</b>	<b>576,552</b>	<b>584,353</b>
	<b>Capital Expenditure</b>				
57,698	Loan 467 - Princ Repayments Pool Upgrade	63,764	68,338	72,815	77,676
<b>57,698</b>	<b>Total Capital Expenditure</b>	<b>63,764</b>	<b>68,338</b>	<b>72,815</b>	<b>77,676</b>
	<b>Operating Revenue</b>				
-1,300	Lease Income	-1,300	-1,300	-1,300	-1,300
<b>-1,300</b>	<b>Total Operating Revenue</b>	<b>-1,300</b>	<b>-1,300</b>	<b>-1,300</b>	<b>-1,300</b>
	<b>Transfer From Reserves</b>				
-63,800	Pools Tfr from - Depn Reserve	-58,890	-60,655	-62,475	-64,350
<b>-63,800</b>	<b>Total Transfer From Reserves</b>	<b>-58,890</b>	<b>-60,655</b>	<b>-62,475</b>	<b>-64,350</b>
<b>556,815</b>	<b>Total Swimming Pools</b>	<b>567,192</b>	<b>576,236</b>	<b>585,592</b>	<b>596,379</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	<b>Airport</b>	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Program Number 350</b>				
	<b>Operating Expenses</b>				
248,027	Management & Administration Staff Costs	251,992	260,182	268,638	277,369
773	Staff Costs - FBT	796	820	844	869
168,000	Administration Charge	193,146	198,940	204,900	211,100
230,142	Dividend Payable to General A/C	264,545	272,500	280,600	309,000
41,400	Administration Expenses	42,600	43,800	45,000	46,200
37,327	Loan 462 Interest Repayments	30,646	23,622	16,132	8,163
250,603	Loan 447 Interest Repayments	215,983	178,872	139,091	96,447
0	Loan Interest Repayments - Proposed \$5m loan	305,951	310,043	283,019	254,096
15,000	Animal Hazard Management Plan	16,000	16,000	17,000	17,000
50,000	Airport Land Use Plan	0	0	0	0
50,000	Airport Strategic Plan	0	0	0	0
62,000	Promotions	64,000	66,000	68,000	70,000
197,760	Aerodrome Operations	203,690	209,800	216,094	222,577
100,940	General Aviation Operations	103,971	107,084	110,297	113,605
622,119	RPT Operations	640,777	660,007	679,807	728,201
74,157	General Aviation R & M	76,374	78,673	81,034	83,465
242,050	RPT Aviation R & M	249,315	256,774	264,477	272,412
102,100	Rates & Taxes	105,200	108,300	111,400	114,500
1,162,000	Depreciation	1,344,655	1,385,000	1,426,550	1,469,345
<b>3,654,397</b>	<b>Total Operating Expenses</b>	<b>4,109,641</b>	<b>4,176,417</b>	<b>4,212,883</b>	<b>4,294,350</b>
	<b>Capital Expenditure</b>				
13,000	Minor Capital Works	13,000	13,000	13,000	14,000
474,081	Loan 447 Principal Repay Airport	508,191	544,756	583,951	625,966
98,224	Loan 462 Principal Repay- Airport	104,833	111,783	119,192	127,075
17,000	Planned Enhancements GA	167,000	30,000	16,000	422,000
0	Loan Principal Repay - Proposed \$5m Loan	268,772	380,331	407,052	435,650
337,000	Planned Enhancements RPT	0	367,000	15,000	200,000
400,000	Apron Extension	0	0	0	0
25,000	Air Conditioning	0	0	0	0
150,000	ARFFS Site Preparation	0	150,000	0	0
0	Runway Overlay	100,000	5,400,000	0	0
0	Upgrade RPT Terminal Building	0	0	1,000,000	0
0	RPT Car Park Extension	0	225,000	0	0
0	RPT Taxiway Overlays	0	0	720,000	500,000
0	Friction testing	10,000	0	11,000	0
80,000	RPT Roadworks Design/Const	500,000	0	0	0
<b>1,594,305</b>	<b>Total Capital Expenditure</b>	<b>1,671,796</b>	<b>7,221,870</b>	<b>2,885,195</b>	<b>2,324,691</b>
	<b>Operating Revenue</b>				
-100,000	RPT - Car Parking Income	-100,000	-100,000	-100,000	-100,000

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Airport Program Number 350	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
-3,607,000	RPT Passenger Income	-3,813,000	-4,167,000	-4,437,000	-4,570,000
-20,000	RPT - Security Carpark Income	-20,600	-21,200	-21,850	-22,500
-175,500	RPT Terminal Income	-180,800	-186,200	-191,800	-197,500
-20,800	Lease Income Non Terminal	-21,500	-22,100	-22,800	-23,400
-101,000	GA Landing Fees	-103,000	-105,000	-107,000	-109,000
-140,000	GA Rentals	-144,200	-148,500	-153,000	-157,500
-12,500	RPT Freight Shed	-12,875	-13,260	-13,658	-14,068
-12,200	Charter Lounge Rentals	-12,580	-12,960	-13,340	-13,740
-13,000	Miscellaneous Income	-13,400	-13,800	-14,200	-14,600
-30,000	Advertising Income	-30,000	-30,000	-30,000	-30,000
0	LIRS Subsidy	-147,000	-181,000	-164,000	-146,000
<b>-4,232,000</b>	<b>Total Operating Revenue</b>	<b>-4,598,955</b>	<b>-5,001,020</b>	<b>-5,268,648</b>	<b>-5,398,308</b>
	<b>Capital Revenue</b>				
0	Loan Drawdown - Proposed Capital Wks \$5m	-5,000,000	0	0	0
<b>0</b>	<b>Total Capital Revenue</b>	<b>-5,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Transfer To Reserves</b>				
1,789,603	Airport Tfr to - Other Reserve	6,833,969	2,209,603	2,482,315	2,573,303
<b>1,789,603</b>	<b>Total Transfer To Reserves</b>	<b>6,833,969</b>	<b>2,209,603</b>	<b>2,482,315</b>	<b>2,573,303</b>
	<b>Transfer From Reserves</b>				
-1,162,000	Airport Tfr from - Depn Reserve	-1,344,655	-1,385,000	-1,426,550	-1,469,345
-1,644,305	Airport Tfr from - Other Reserve	-1,671,796	-7,221,870	-2,885,195	-2,324,691
<b>-2,806,305</b>	<b>Total Transfer From Reserves</b>	<b>-3,016,451</b>	<b>-8,606,870</b>	<b>-4,311,745</b>	<b>-3,794,036</b>
<b>0</b>	<b>Total Airport</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Sports Development Program Number 375	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
424,797	Sports Management Staff Costs	435,553	461,686	489,388	518,751
21,500	Sports Management Vehicle Running Exp	21,500	22,150	22,800	23,500
18,000	Sports Management Office Expenses	18,000	18,000	18,000	18,000
39,500	Food & Beverage Expenses	43,500	44,500	45,500	46,500
77,250	Stadium R & M	79,600	81,900	84,400	86,900
365,250	Stadium Operating Costs	363,400	374,300	385,500	397,100
20,000	Stadium Marketing – Naming Rights	20,000	0	0	0
256,030	Sports Events Expenses	443,000	460,800	454,100	467,700
461,850	Sports Facilities Ovals Maintenance	475,700	490,000	504,700	519,800
58,300	Woolgoolga Sports Council Inc Contrib	60,050	61,850	63,700	65,600
31,543	Loan 462 Interest Repay -Tennis Complex, Lights 06/07	25,897	19,961	13,632	6,898
316,000	Depreciation	318,280	327,830	337,665	347,795
<b>2,090,020</b>	<b>Total Operating Expenses</b>	<b>2,304,480</b>	<b>2,362,977</b>	<b>2,419,385</b>	<b>2,498,544</b>
	<b>Capital Expenditure</b>				
83,003	Loan 462 Repay Principal Tennis Complex etc	88,588	94,461	100,722	107,384
141,248	Woolgoolga Netball Courts Upgrade	0	0	0	0
422,084	Richardson Park Drainage Upgrade	0	0	0	0
<b>646,335</b>	<b>Total Capital Expenditure</b>	<b>88,588</b>	<b>94,461</b>	<b>100,722</b>	<b>107,384</b>
	<b>Operating Revenue</b>				
-74,400	Sports Facilities Ovals Hire Income	-76,600	-78,900	-81,200	-83,600
-45,000	Sponsorship	-45,000	-25,000	-25,000	-25,000
-12,300	Signage	-12,700	-13,100	-13,500	-13,900
-210,326	Stadium Events Income	-382,000	-393,500	-405,300	-417,400
<b>-342,026</b>	<b>Total Operating Revenue</b>	<b>-516,300</b>	<b>-510,500</b>	<b>-525,000</b>	<b>-539,900</b>
	<b>Capital Revenue</b>				
-187,278	NSW BPF Grant - Richardson Pk Drainage Upgrade	0	0	0	0
-40,000	AFL NSW Cont'n - Richardson Pk Drainage Upgrade	0	0	0	0
<b>-227,278</b>	<b>Total Capital Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Transfer From Reserves</b>				
-336,054	Sports Dev Tfr from - Community Facilities Reserve	0	0	0	0
-316,000	Sports Dev Tfr from - Depn Reserve	-318,280	-327,830	-337,665	-347,795
<b>-652,054</b>	<b>Total Transfer From Reserves</b>	<b>-318,280</b>	<b>-327,830</b>	<b>-337,665</b>	<b>-347,795</b>
<b>1,514,997</b>	<b>Total Sports Development</b>	<b>1,558,488</b>	<b>1,619,108</b>	<b>1,657,442</b>	<b>1,718,233</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Admin & Corp Governance Program Number 410	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
476,472	Staff Costs-Salaries & Allowance	366,900	385,440	404,979	425,574
10,000	Vehicle Running Expenses	10,000	10,300	10,600	10,900
126,690	Office Expenses	153,200	157,900	162,600	167,500
0	Technology Group Overheads	69,980	74,180	78,630	83,350
43,500	Sundry Expenses	43,500	43,500	43,500	43,500
30,000	Furniture & Fittings M&R	19,500	20,100	20,700	21,300
288,000	Admin Building Expenses	302,400	311,400	320,800	330,400
148,000	Depreciation	144,425	148,760	153,220	157,815
<b>1,122,662</b>	<b>Total Operating Expenses</b>	<b>1,109,905</b>	<b>1,151,580</b>	<b>1,195,029</b>	<b>1,240,339</b>
	<b>Capital Expenditure</b>				
20,000	Office Equipment	20,000	20,000	20,000	20,000
0	Banner Replacement Program	15,000	15,000	15,000	15,000
0	Constitutional Recognition of Local Government	9,094	9,094	9,094	0
0	Masterplan Works (Specail Rate Variation)	668,900	688,970	709,640	730,925
<b>20,000</b>	<b>Total Capital Expenditure</b>	<b>712,994</b>	<b>733,064</b>	<b>753,734</b>	<b>765,925</b>
	<b>Operating Revenue</b>				
-7,200	Miscellaneous	-7,400	-7,600	-7,800	-8,000
-23,800	Caravan Parks Management Contribution	-24,500	-25,200	-26,000	-26,700
-10,000	Contribution from Environmntl Management	-10,000	-10,000	-10,000	-10,000
-1,624,193	Contribution From Water Function	-1,713,318	-1,764,700	-1,817,700	-1,872,200
-2,268,684	Contribution From Sewer Function	-2,428,207	-2,501,000	-2,576,000	-2,653,400
-168,000	Contribution From Airport Operation	-193,146	-198,940	-204,900	-211,100
-518,584	Contribution - Domestic Waste	-601,647	-619,700	-638,300	-657,400
-233,505	Contrib Non Domestic Waste	-307,077	-316,300	-325,800	-335,500
-28,840	Contrib from Environmental Laboratory	-32,445	-33,420	-34,420	-35,450
-12,205	Building Long Service Levy Commiss	-10,000	-10,300	-10,600	-10,900
<b>-4,895,012</b>	<b>Total Operating Revenue</b>	<b>-5,327,740</b>	<b>-5,487,160</b>	<b>-5,651,520</b>	<b>-5,820,650</b>
	<b>Transfer To Reserves</b>				
275,932	Admin Tfr to - Future Fund Reserve	263,791	271,703	277,713	288,251
<b>275,932</b>	<b>Total Transfer To Reserves</b>	<b>263,791</b>	<b>271,703</b>	<b>277,713</b>	<b>288,251</b>
	<b>Transfer From Reserves</b>				
-148,000	Admin Tfr from - Depn Reserve	-144,425	-148,760	-153,220	-157,815
<b>-148,000</b>	<b>Total Transfer From Reserves</b>	<b>-144,425</b>	<b>-148,760</b>	<b>-153,220</b>	<b>-157,815</b>
<b>-3,624,418</b>	<b>Total Admin &amp; Corp Governance</b>	<b>-3,385,475</b>	<b>-3,479,573</b>	<b>-3,578,264</b>	<b>-3,683,950</b>



**COFFS HARBOUR CITY COUNCIL  
DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Governance & Legal		2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	Program Number	411				
	<b>Operating Expenses</b>					
431,399	Governance & Legal Staff Costs		513,886	544,719	577,402	612,047
2,000	Governance & Legal Office Expenses		2,000	2,000	2,000	2,000
11,060	Governance & Legal Vehicle Running Expenses		11,800	12,150	12,520	12,900
0	Internal Audit Quality Assurance		8,500	0	0	0
3,000	Audit Committee Costs		3,000	3,000	3,000	3,000
30,000	Consultancy Costs		30,000	30,000	30,000	30,000
134,000	Legal Expenses		138,000	142,000	146,000	150,380
998,790	Insurance Costs		1,098,660	1,109,820	1,122,560	1,126,580
<b>1,610,249</b>	<b>Total Operating Expenses</b>		<b>1,805,846</b>	<b>1,843,689</b>	<b>1,893,482</b>	<b>1,936,907</b>
	<b>Operating Revenue</b>					
-18,540	Reduction in Cont'n to Statewide Mutual		-28,500	-28,500	-28,500	-28,500
-69,010	Risk Management Bonus - Statewide Mutual		-68,000	-68,000	-68,000	-68,000
<b>-87,550</b>	<b>Total Operating Revenue</b>		<b>-96,500</b>	<b>-96,500</b>	<b>-96,500</b>	<b>-96,500</b>
<b>1,522,699</b>	<b>Total Governance &amp; Legal</b>		<b>1,709,346</b>	<b>1,747,189</b>	<b>1,796,982</b>	<b>1,840,407</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	<b>Rural Fire Service</b>	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Program Number 412</b>				
	<b>Operating Expenses</b>				
500	Fire Attendance Council Volunteers	500	500	500	500
30,000	Hazard Reduction	40,000	40,000	40,000	40,000
110,578	Bushfire Vehicles Running Expenses	155,504	160,170	164,975	169,925
7,289	Equipment R & M	5,512	5,512	5,512	5,512
77,785	Brigade Stations Working Expenses	78,919	81,285	83,725	86,235
233,287	Rural Fire Management Centre	130,561	134,495	138,545	142,710
1,303	Rural Fire Management Committee	1,118	1,118	1,118	1,118
37,330	Other Expenditure	57,317	59,005	60,745	62,530
499,277	Contribution to Rural Fire Services	544,687	561,030	577,850	595,200
2,000	Bushfire Expenses (Plant & Equip)	2,000	2,000	2,000	2,000
595,800	Depreciation	561,140	577,975	595,315	613,175
<b>1,595,149</b>	<b>Total Operating Expenses</b>	<b>1,577,258</b>	<b>1,623,090</b>	<b>1,670,285</b>	<b>1,718,905</b>
	<b>Capital Expenditure</b>				
227,045	Rural Fire Equipment Issues	140,000	140,000	140,000	140,000
825,175	New Vehicles	844,104	844,104	844,104	844,104
330,000	Bushfire Stations	314,354	0	0	0
<b>1,382,220</b>	<b>Total Capital Expenditure</b>	<b>1,298,458</b>	<b>984,104</b>	<b>984,104</b>	<b>984,104</b>
	<b>Operating Revenue</b>				
-30,000	Grant - Hazard Reduction	-40,000	-40,000	-40,000	-40,000
-658,113	Grant - Operating	-808,054	-832,295	-857,265	-882,980
<b>-688,113</b>	<b>Total Operating Revenue</b>	<b>-848,054</b>	<b>-872,295</b>	<b>-897,265</b>	<b>-922,980</b>
	<b>Capital Revenue</b>				
-227,045	Grant - Equipment Issues	-140,000	-140,000	-140,000	-140,000
-825,175	Grant - Vehicles	-844,104	-844,104	-844,104	-844,104
-330,000	Grant - Stations	-314,354	0	0	0
<b>-1,382,220</b>	<b>Total Capital Revenue</b>	<b>-1,298,458</b>	<b>-984,104</b>	<b>-984,104</b>	<b>-984,104</b>
	<b>Transfer From Reserves</b>				
-595,800	RFS tfr from Depn Reserve	-561,140	-577,975	-595,315	-613,175
<b>-595,800</b>	<b>Total Transfer From Reserves</b>	<b>-561,140</b>	<b>-577,975</b>	<b>-595,315</b>	<b>-613,175</b>
<b>311,236</b>	<b>Total Rural Fire Service</b>	<b>168,064</b>	<b>172,820</b>	<b>177,705</b>	<b>182,750</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Information Services Program Number 420	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
<b>Operating Expenses</b>					
1,765,155	Staff Costs-Salaries & Allowances	1,824,203	1,933,660	2,049,710	2,172,660
200	Staff Costs-FBT	0	0	0	0
4,400	Vehicle Running - Info Services	4,400	4,550	4,670	4,800
186,215	Office Expenses	192,200	198,000	203,900	209,700
75,150	Office Equipment R & M	75,154	26,800	28,000	28,800
79,460	Equipment Lease Rental	0	0	0	0
35,000	Working Expenses	25,200	25,900	26,700	27,500
25,000	Consultancy Costs	25,000	25,000	25,000	25,750
3,090	Consumables	3,180	3,300	3,400	3,500
7,800	Hardware Maintenance	12,000	12,400	12,800	13,200
856,250	Software Maintenance	845,590	870,500	896,200	922,600
100,000	Dataworks Software Upgrade	0	0	0	0
150,000	Proclaim Software Upgrade	0	0	0	0
1,000	Rural House Numbering	1,000	1,000	1,000	1,030
695,600	Depreciation	980,680	1,010,100	1,040,400	1,071,615
<b>3,984,320</b>	<b>Total Operating Expenses</b>	<b>3,988,607</b>	<b>4,111,210</b>	<b>4,291,780</b>	<b>4,481,155</b>
<b>Capital Expenditure</b>					
214,000	Computer Hardware & Software	545,250	507,640	633,880	688,935
0	Payroll HR System	260,000	0	0	0
<b>214,000</b>	<b>Total Capital Expenditure</b>	<b>805,250</b>	<b>507,640</b>	<b>633,880</b>	<b>688,935</b>
<b>Operating Revenue</b>					
-18,000	Sale of Information Products	-6,000	-6,000	-6,000	-6,000
-53,100	Copying & Enquiry Fees	-34,600	-35,600	-36,600	-37,600
<b>-71,100</b>	<b>Total Operating Revenue</b>	<b>-40,600</b>	<b>-41,600</b>	<b>-42,600</b>	<b>-43,600</b>
<b>Capital Revenue</b>					
0	Cont'n from Water - HR Payroll System	-60,000	0	0	0
0	Cont'n from Sewer - HR Payroll System	-60,000	0	0	0
<b>0</b>	<b>Total Capital Revenue</b>	<b>-120,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer From Reserves</b>					
-54,000	IT Tfr from - EDP Reserve	-193,000	0	0	0
-695,600	IT Tfr from - Depn Reserve	-980,680	-1,010,100	-1,040,400	-1,071,615
<b>-749,600</b>	<b>Total Transfer From Reserves</b>	<b>-1,173,680</b>	<b>-1,010,100</b>	<b>-1,040,400</b>	<b>-1,071,615</b>
<b>3,377,620</b>	<b>Total Information Services</b>	<b>3,459,577</b>	<b>3,567,150</b>	<b>3,842,660</b>	<b>4,054,875</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Technology Group Program Number 421	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
172,168	Staff Costs - Technology Group	220,465	233,690	247,720	262,570
11,000	Vehicle Running - Technology Group	22,000	22,600	23,200	23,800
500	Office Expenses	500	500	500	500
10,000	Internet Data Charges	10,000	10,000	10,000	10,000
400,000	Pump Station Switchboard Assembly Costs	693,735	719,110	745,436	772,757
0	CCTV Installation Costs	87,495	92,215	97,203	102,449
0	Projects Seed Funding	20,000	20,000	20,000	20,000
0	Consulting Costs	48,735	51,535	54,315	57,265
<b>593,668</b>	<b>Total Operating Expenses</b>	<b>1,102,930</b>	<b>1,149,650</b>	<b>1,198,374</b>	<b>1,249,341</b>
	<b>Capital Expenditure</b>				
35,000	Fibre Optic Cabling	71,225	74,330	77,570	80,960
<b>35,000</b>	<b>Total Capital Expenditure</b>	<b>71,225</b>	<b>74,330</b>	<b>77,570</b>	<b>80,960</b>
	<b>Operating Revenue</b>				
-600,000	Pump Station Switchboard Sales	-1,000,000	-1,052,500	-1,107,800	-1,165,900
0	CCTV System Sales	-100,000	-105,250	-110,800	-116,600
0	Projects Seed Income	-26,000	-26,000	-26,000	-26,000
-51,000	Consultancy Income	-203,680	-214,375	-225,620	-237,480
-29,400	Lease of Optical Fibre Cabling	-72,265	-75,800	-79,200	-81,600
<b>-680,400</b>	<b>Total Operating Revenue</b>	<b>-1,401,945</b>	<b>-1,473,925</b>	<b>-1,549,420</b>	<b>-1,627,580</b>
	<b>Capital Revenue</b>				
0	Cont'n - Optical Fibre Installation	-5,175	-5,350	-5,540	-5,740
0	Sales - Optical Fibre	-50,000	-52,625	-55,400	-58,300
<b>0</b>	<b>Total Capital Revenue</b>	<b>-55,175</b>	<b>-57,975</b>	<b>-60,940</b>	<b>-64,040</b>
	<b>Transfer To Reserves</b>				
20,000	Tech Group Tfr to - Future Fund Reserve	0	0	0	0
60,000	Tech Group Tfr to - Bus Dev Reserve	0	0	0	0
60,000	Tech Group Tfr to - Proj Contingency Reserve	0	0	0	0
0	Tech Group Tfr to - Technology Group	282,965	307,920	334,416	361,319
<b>140,000</b>	<b>Total Transfer To Reserves</b>	<b>282,965</b>	<b>307,920</b>	<b>334,416</b>	<b>361,319</b>
<b>88,268</b>	<b>Total Technology Group</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Finance Program Number 430	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
2,127,589	Staff Costs-Salaries & Allowances	1,594,596	1,690,270	1,791,700	1,899,125
0	Front Counter -Salaries & Allowances	621,215	658,500	698,000	739,880
361	Staff Costs-FBT	371	382	394	406
11,800	Vehicle Running Expenses	11,800	12,150	12,520	12,900
50,000	Events Seed Funding	70,000	50,000	50,000	50,000
136,350	Valuation Fees	140,400	144,650	149,000	153,470
0	Asset Valuation Fees	28,000	0	0	28,000
133,500	Telephone Charges	137,500	141,500	145,500	149,865
75,200	Audit Fees	79,300	83,550	87,750	92,150
119,400	Bank Charges	123,000	126,700	130,501	134,416
515	Payroll tax	530	546	563	580
10,300	Doubtful Debts	10,609	10,927	11,255	11,593
385,000	Contribution to NSW Fire Brigades	423,500	465,000	478,950	493,319
44,290	Agency Costs	7,619	7,850	8,080	8,325
498,961	Stores & Purchasing Staff Costs	510,495	541,125	573,590	608,005
11,700	Stores & Purchasing Vehicle Running Expenses	12,200	12,565	12,945	13,330
2,225	Stores & Purchasing Office Expenses	2,292	2,360	2,431	2,504
1,648	Stores Unaccounted For	1,697	1,748	1,801	1,855
15,780	Stores & Purchasing Depot Expenses	16,253	16,741	17,243	17,760
245,459	Meter Reading Staff Costs	255,616	270,955	287,210	304,440
17,940	Meter Reading Vehicle Running Costs	19,800	20,400	21,000	21,635
15,553	Meter Reading Bank Charges	16,020	16,500	16,995	17,505
57,680	Meter Reading Agency Cost	59,410	61,193	63,028	64,919
26,522	Meter Reading Postage	27,318	28,138	28,982	29,851
257	Meter Reading Equipment M & R	265	273	281	290
29,400	Meter Reading Printing & Stationery	31,827	32,782	33,765	34,778
257	Meter Reading Sundries	265	273	281	290
<b>4,017,687</b>	<b>Total Operating Expenses</b>	<b>4,201,899</b>	<b>4,397,079</b>	<b>4,623,766</b>	<b>4,891,190</b>
	<b>Operating Revenue</b>				
-277	Westside Tennis Club	-7	0	0	0
-21	CH Tennis Club (\$40,000)	0	0	0	0
-9,345	Indoor Stadium	-7,950	-6,451	-4,839	-3,107
-12,154	Administration Income - Private Works & Overgrown Land	-12,519	-12,894	-13,281	-13,679
-412	Enquiries & Sales Income	-424	-437	-450	-464
-133,103	Internal Lease Charges Income	-42,351	-36,623	-35,000	-36,050
-972	Repay - Toormina Sport & Recreation Club	-785	-335	-121	0
-300,269	Meter Reading - Contrib from Water	-316,644	-333,965	-352,288	-362,857
-5,200	Meter Reading - Special Readings	-5,350	-5,500	-5,650	-5,820
-87,600	Meter Reading - Recovery Charges	-90,230	-92,930	-95,700	-98,571

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Finance		2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	Program Number	430				
-18,540	Sundry Debtor Administration Fee		-19,096	-19,669	-20,259	-20,867
-112,200	Contrib to Mgt Acct Expend from Invest.		-114,670	-118,110	-121,700	-125,300
-111,395	Certificates - Sec 603		-114,736	-118,178	-121,724	-125,375
-63,654	Stores Oncost Levy		-65,564	-67,531	-69,556	-71,643
-77,250	S94 Recoupment		-79,567	-81,955	-84,413	-86,946
<b>-932,392</b>	<b>Total Operating Revenue</b>		<b>-869,893</b>	<b>-894,578</b>	<b>-924,982</b>	<b>-950,678</b>
	<b>Capital Revenue</b>					
-6,034	Advance - Principal Repay Westside Tennis Club		-1,570	0	0	0
-2,464	Advance - Principal Repay CH Tennis Club		0	0	0	0
-18,505	Advance - Principal Repay Indoor Stadium		-19,892	-21,383	-22,986	-24,709
-2,801	Advance - Principal Repay Toormina Sports Club		-7,988	-3,187	-3,399	0
<b>-29,804</b>	<b>Total Capital Revenue</b>		<b>-29,450</b>	<b>-24,570</b>	<b>-26,385</b>	<b>-24,709</b>
	<b>Transfer To Reserves</b>					
133,103	Finance Tfr to - ELE Reserve		42,351	36,623	35,000	36,050
<b>133,103</b>	<b>Total Transfer To Reserves</b>		<b>42,351</b>	<b>36,623</b>	<b>35,000</b>	<b>36,050</b>
<b>3,188,595</b>	<b>Total Finance</b>		<b>3,344,907</b>	<b>3,514,554</b>	<b>3,707,399</b>	<b>3,951,853</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Plant Program Number 435	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
383,511	Staff Costs - Salaries & Allowances	367,635	379,584	391,920	404,657
58,834	Vehicle Running Expenses	54,610	56,250	57,935	59,675
51,500	Workshop Operating Expenses	53,045	54,636	56,275	57,964
2,575,000	Plant Operating & Maintenance	2,652,250	2,731,818	2,813,772	2,898,185
14,420	Small Tools Operating Expenses	14,853	15,298	15,757	16,230
20,600	Driver / Operator Training	21,218	21,855	22,510	23,185
26,000	Contribution to Depot Upgrade	26,000	26,000	26,000	26,000
26,000	Contribution to Depot Expenses	26,000	26,000	26,000	26,000
28,600	Contribution to purchase replacement plant Water fund	0	0	0	0
99,500	Contribution to purchase replacement plant Sewer fund	0	0	0	0
446,706	Dividend Payable to Untied Funding	460,100	473,900	488,100	502,750
173,000	Special Dividend Payable to General Fund	550,000	0	0	0
2,357,100	Depreciation	2,599,080	2,677,050	2,757,360	2,840,085
<b>6,260,771</b>	<b>Total Operating Expenses</b>	<b>6,824,791</b>	<b>6,462,391</b>	<b>6,655,630</b>	<b>6,854,731</b>
	<b>Capital Expenditure</b>				
2,256,400	Plant Replacement	3,197,700	5,606,700	4,998,200	5,383,100
<b>2,256,400</b>	<b>Total Capital Expenditure</b>	<b>3,197,700</b>	<b>5,606,700</b>	<b>4,998,200</b>	<b>5,383,100</b>
	<b>Operating Revenue</b>				
-4,677,951	Plant Hire Charges	-4,818,289	-4,962,838	-5,111,723	-5,265,075
-514,575	Plant Recovery Oncost Levy	-530,012	-545,912	-562,290	-579,158
-54,796	Diesel Fuel Rebates	-56,440	-58,133	-59,877	-61,673
-14,420	Leased Vehicle Fuel Contributions	-14,853	-15,298	-15,757	-16,230
-322,081	Vehicle Lease Payments	-331,743	-341,696	-351,947	-362,505
<b>-5,583,823</b>	<b>Total Operating Revenue</b>	<b>-5,751,337</b>	<b>-5,923,877</b>	<b>-6,101,594</b>	<b>-6,284,642</b>
	<b>Capital Revenue</b>				
-958,200	Plant Sales	-1,340,200	-2,248,900	-1,801,300	-2,238,400
<b>-958,200</b>	<b>Total Capital Revenue</b>	<b>-1,340,200</b>	<b>-2,248,900</b>	<b>-1,801,300</b>	<b>-2,238,400</b>
	<b>Transfer To Reserves</b>				
1,981,252	Plant Tfr to - Other Reserve	1,525,627	2,138,537	2,203,324	2,269,995
<b>1,981,252</b>	<b>Total Transfer To Reserves</b>	<b>1,525,627</b>	<b>2,138,537</b>	<b>2,203,324</b>	<b>2,269,995</b>
	<b>Transfer From Reserves</b>				
-2,357,100	Plant Tfr from - Depn Reserve	-2,599,080	-2,677,050	-2,757,360	-2,840,085
-1,599,300	Plant Tfr from - Other Reserve	-1,857,500	-3,357,800	-3,196,900	-3,144,700
<b>-3,956,400</b>	<b>Total Transfer From Reserves</b>	<b>-4,456,580</b>	<b>-6,034,850</b>	<b>-5,954,260</b>	<b>-5,984,785</b>
<b>0</b>	<b>Total Plant</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Program Support		2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	Program Number	440				
	<b>Operating Expenses</b>					
201,633	Staff Costs-Salaries & Allowances		206,159	218,528	231,640	245,538
500	Office Expenses		500	500	500	500
9,800	Vehicle Running Expenses		9,800	10,100	10,400	10,700
108,781	Developer Contributions Coordinator		112,505	118,896	125,751	132,894
48,450	EL Environmental Levy Co-ordination		1,149,347	1,182,030	1,215,690	1,250,355
<b>369,164</b>	<b>Total Operating Expenses</b>		<b>1,478,311</b>	<b>1,530,054</b>	<b>1,583,981</b>	<b>1,639,987</b>
	<b>Operating Revenue</b>					
-108,781	Sec 94 Admin Contributions		-112,505	-118,896	-125,751	-132,894
<b>-108,781</b>	<b>Total Operating Revenue</b>		<b>-112,505</b>	<b>-118,896</b>	<b>-125,751</b>	<b>-132,894</b>
<b>260,383</b>	<b>Total Program Support</b>		<b>1,365,806</b>	<b>1,411,158</b>	<b>1,458,230</b>	<b>1,507,093</b>



**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	HR & Org Development		2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	Program Number	450				
	<b>Operating Expenses</b>					
1,058,672	Staff Costs-Salaries & Allowances		1,110,635	1,177,270	1,247,905	1,322,782
172,694	IMS Staff Costs-Salaries & Allowances		176,549	187,140	198,370	210,275
7,200	Vehicle Running Expenses		9,800	10,100	10,400	10,700
5,500	Office Expenses/Travelling		5,500	5,500	5,500	5,500
20,000	Health & Wellbeing Program		20,000	20,000	20,000	20,000
27,750	Occupational Health & Safety Act Ex		28,600	29,400	30,282	31,190
6,000	Recognition of Service/Incentives		6,000	6,000	6,000	6,000
<b>1,297,816</b>	<b>Total Operating Expenses</b>		<b>1,357,084</b>	<b>1,435,410</b>	<b>1,518,457</b>	<b>1,606,447</b>
	<b>Operating Revenue</b>					
-14,420	Section 377 Payroll Administration		-14,853	-15,298	-15,757	-16,230
-40,000	Cont'n - Health & Wellbeing Program		-40,000	-40,000	-40,000	-40,000
<b>-54,420</b>	<b>Total Operating Revenue</b>		<b>-54,853</b>	<b>-55,298</b>	<b>-55,757</b>	<b>-56,230</b>
<b>1,243,396</b>	<b>Total HR &amp; Org Development</b>		<b>1,302,231</b>	<b>1,380,112</b>	<b>1,462,700</b>	<b>1,550,218</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	City Services Support Program Number 510	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
447,309	Staff Costs City Services Admin	480,007	508,807	539,335	571,695
10,000	Vehicle Running Expenses	10,000	10,300	10,600	10,900
49,500	Office Expenses	51,000	52,500	54,000	55,600
5,800	Two-Way Radio Expenses	6,000	6,200	6,400	6,600
144,430	State Emergency Expenses	144,700	148,750	152,900	157,200
188,700	Depreciation	233,160	240,155	247,360	254,780
<b>845,739</b>	<b>Total Operating Expenses</b>	<b>924,867</b>	<b>966,712</b>	<b>1,010,595</b>	<b>1,056,775</b>
	<b>Transfer From Reserves</b>				
-188,700	City Serv Supp Tfr from - Depn Reserve	-233,160	-240,155	-247,360	-254,780
<b>-188,700</b>	<b>Total Transfer From Reserves</b>	<b>-233,160</b>	<b>-240,155</b>	<b>-247,360</b>	<b>-254,780</b>
<b>657,039</b>	<b>Total City Services Support</b>	<b>691,707</b>	<b>726,557</b>	<b>763,235</b>	<b>801,995</b>

**COFFS HARBOUR CITY COUNCIL  
DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Assets Systems		2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	Program Number	512				
	<b>Operating Expenses</b>					
308,158	Staff Costs - Asset Systems		315,041	333,943	353,980	375,219
15,700	Vehicle Running Expenses		15,700	16,170	16,650	17,150
10,300	Pavement Management System		10,609	10,927	11,255	11,593
5,000	IMS/Office Expenses		2,500	2,500	2,500	2,500
<b>339,158</b>	<b>Total Operating Expenses</b>		<b>343,850</b>	<b>363,540</b>	<b>384,385</b>	<b>406,462</b>
<b>339,158</b>	<b>Total Assets Systems</b>		<b>343,850</b>	<b>363,540</b>	<b>384,385</b>	<b>406,462</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Library Program Number 514	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
1,332,736	Staff Costs - Salaries & Allowances	1,363,900	1,445,734	1,532,478	1,624,427
10,500	Vehicle Running Expenses	10,500	10,800	11,100	11,400
87,850	Office Expenses	90,780	93,800	96,600	99,500
39,500	Toormina Branch Operating Expenses	40,700	41,900	43,200	44,500
37,900	Woolgoolga Branch Operating Expenses	39,000	40,200	41,400	42,600
58,600	City Centre Branch Operating Expenses	60,300	62,000	63,800	65,700
2,500	Furniture & Fittings Maintenance	2,600	2,700	2,800	2,900
43,500	Computer System Maintenance	44,800	46,200	47,500	48,900
35,000	Hardware Lease Payments	35,000	35,000	35,000	35,000
100,700	Depreciation	98,485	101,440	104,485	107,620
<b>1,748,786</b>	<b>Total Operating Expenses</b>	<b>1,786,065</b>	<b>1,879,774</b>	<b>1,978,363</b>	<b>2,082,547</b>
	<b>Capital Expenditure</b>				
127,700	Library Resources	131,500	135,500	139,500	143,500
20,000	Library Books from Sec 94 Plan	20,000	10,000	0	0
16,000	Computer Equipment	16,000	16,000	16,000	16,000
50,000	Local Priority Project	50,000	50,000	50,000	50,000
2,000	Furniture & Fittings	2,000	2,000	2,000	2,000
<b>215,700</b>	<b>Total Capital Expenditure</b>	<b>219,500</b>	<b>213,500</b>	<b>207,500</b>	<b>211,500</b>
	<b>Operating Revenue</b>				
-136,000	Grant Per Capita Subsidy	-138,000	-142,000	-146,260	-150,600
-20,600	Fees	-21,200	-21,800	-22,400	-23,000
-1,000	Fundraising Income	-1,000	-1,000	-1,000	-1,000
-9,785	Miscellaneous	-10,079	-10,381	-10,692	-11,013
<b>-167,385</b>	<b>Total Operating Revenue</b>	<b>-170,279</b>	<b>-175,181</b>	<b>-180,352</b>	<b>-185,613</b>
	<b>Capital Revenue</b>				
-50,000	Grant - Special Project	-50,000	-50,000	-50,000	-50,000
<b>-50,000</b>	<b>Total Capital Revenue</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>
	<b>Transfer From Reserves</b>				
-100,700	Library Tfr from - Depn Reserve	-98,485	-101,440	-104,485	-107,620
-20,000	Library Tfr from - S94 Reserve	-20,000	-10,000	0	0
<b>-120,700</b>	<b>Total Transfer From Reserves</b>	<b>-118,485</b>	<b>-111,440</b>	<b>-104,485</b>	<b>-107,620</b>
<b>1,626,401</b>	<b>Total Library</b>	<b>1,666,802</b>	<b>1,756,653</b>	<b>1,851,026</b>	<b>1,950,814</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Community Development		2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	Program Number	516				
	<b>Operating Expenses</b>					
767,342	Staff Costs - Salaries & Allowances		783,865	830,897	880,751	933,596
17,700	Vehicle Running Expenses		17,700	18,230	18,780	19,340
7,520	Office Expenses		7,520	7,520	7,520	7,520
214,310	Regional Art Gallery Staff Costs		222,334	235,675	249,815	264,803
10,000	Regional Art Gallery Arts Festival		10,000	10,000	10,000	10,000
81,900	Regional Art Gallery Operating Expenses		85,700	89,550	93,500	96,305
38,100	Arts & Cultural Development Projects		39,200	40,400	41,600	42,800
6,200	Woolgoolga Snr Cit Centre Operating Exp		6,400	6,600	6,800	7,004
3,700	Boambee East Comm Centre Operating Exp		3,800	3,900	7,602	7,830
550,587	Jetty Theatre Operating Costs		568,194	591,631	615,982	641,182
22,450	Visual & Performing Arts		23,400	24,400	25,500	26,300
12,556	Arts Mid North Coast Contribution		12,932	13,320	13,720	14,132
88,954	Bunker Gallery Operating Costs		94,700	99,238	125,754	131,290
143,488	Museum Operating Expenses		192,988	221,322	230,370	240,112
7,200	Youth Week & Youth Projects		7,400	7,600	7,800	8,000
3,100	Access Committee		3,200	3,300	3,400	3,500
10,000	Multicultural Festival / Harmony Day		10,000	10,000	10,000	10,000
907	Loan 454 Interest Repays - Community Fac Capital		352	0	0	0
80,823	Loan 455 Interest Repayments - Senior Cit Centre		73,216	65,942	57,230	48,522
245,900	Depreciation		551,255	567,790	584,825	602,370
<b>2,312,736</b>	<b>Total Operating Expenses</b>		<b>2,714,156</b>	<b>2,847,315</b>	<b>2,990,949</b>	<b>3,114,605</b>
	<b>Capital Expenditure</b>					
10,122	Loan 454 Principal Repayments		10,671	0	0	0
121,716	Loan 455 Loan Principal Repay - Senior Citzs		129,323	136,597	145,308	154,017
432,000	S94 Community Facilities		200,000	165,000	0	0
<b>563,838</b>	<b>Total Capital Expenditure</b>		<b>339,994</b>	<b>301,597</b>	<b>145,308</b>	<b>154,017</b>
	<b>Operating Revenue</b>					
-43,500	Grant - Community Workers		-46,000	-47,300	-48,700	-50,000
-9,250	Grant - Area Assistance Scheme		-9,250	-9,250	-9,250	-9,250
-1,500	Grant - Youth Week & Projects		-1,500	-1,500	-1,500	-1,500
-30,000	Art Gallery Sales & Donations		-30,900	-31,800	-32,700	-33,700
-35,000	Jetty Theatre Operating Revenue		-36,000	-37,000	-38,000	-39,000
-15,450	Museum Income		-15,913	-16,391	-16,883	-17,389
-15,450	Bunker Gallery Income		-15,900	-16,400	-16,900	-17,400
-55,000	Jetty Theatre Non Profit Hire Income		-10,000	-10,300	-10,600	-10,900
-210,000	Jetty Theatre Commercial Hire Income		-120,000	-123,600	-127,300	-131,000
<b>-415,150</b>	<b>Total Operating Revenue</b>		<b>-285,463</b>	<b>-293,541</b>	<b>-301,833</b>	<b>-310,139</b>
	<b>Transfer From Reserves</b>					

**COFFS HARBOUR CITY COUNCIL  
DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Community Development		2012/13	2013/14	2014/15	2015/16
	Program Number	516	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
-245,900	Comm Dev Tfr from - Depn Reserve		-551,255	-567,790	-584,825	-602,370
-432,000	Comm DevTfr from - S94 Reserve		-200,000	-165,000	0	0
<b>-677,900</b>	<b>Total Transfer From Reserves</b>		<b>-751,255</b>	<b>-732,790</b>	<b>-584,825</b>	<b>-602,370</b>
<b>1,783,524</b>	<b>Total Community Development</b>		<b>2,017,431</b>	<b>2,122,581</b>	<b>2,249,600</b>	<b>2,356,113</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Economic Development Program Number 517	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
551,048	Staff Costs	565,365	599,285	635,242	673,357
13,900	EDU Vehicle Expenses	13,900	14,300	14,700	15,100
14,500	EDU Office Expenses	14,500	14,500	14,500	14,935
60,000	City Centre Marketing	61,800	63,600	65,400	67,362
123,600	Events Expenses	127,300	131,100	135,000	139,050
36,000	Growers Market Costs	36,000	36,000	36,000	37,080
22,000	Community Economic Development Program	22,000	22,000	22,000	22,660
29,000	Enterprise Support	29,000	29,000	29,000	29,870
10,000	Investment Attraction Material & Activity	10,000	10,000	10,000	10,300
500	Education & Training Strategy	500	500	500	515
15,000	Economic Product Development	15,000	15,000	15,000	15,450
18,500	Information, Communication & Technology	18,500	18,500	18,500	19,055
4,900	Nana Glen Subsidy for Public Toilets	5,100	5,300	5,500	5,665
5,335	Loan 454 Interest Repay - Harbour Development	2,069	0	0	0
20,206	Loan 455 Interest Repay - Harbour	18,304	16,486	14,308	12,130
3,732	Loan 462 Interest Repayments - Foreshores Improvements	3,064	2,362	1,613	816
<b>928,221</b>	<b>Total Operating Expenses</b>	<b>942,402</b>	<b>977,933</b>	<b>1,017,263</b>	<b>1,063,345</b>
	<b>Capital Expenditure</b>				
9,820	Loan 462 Principal Repay- Foreshore Improvem	10,481	11,176	11,916	12,705
59,543	Loan 454 - Principal repayment Harbour Development	62,771	0	0	0
30,429	Loan 455 Loan Repay Principal - Harbour	32,331	34,149	36,327	38,504
<b>99,792</b>	<b>Total Capital Expenditure</b>	<b>105,583</b>	<b>45,325</b>	<b>48,243</b>	<b>51,209</b>
	<b>Operating Revenue</b>				
-73,000	Events Income	-74,000	-75,000	-76,000	-78,280
-36,000	Growers Markets Income	-36,000	-36,000	-36,000	-37,080
-150,600	Special Rate Variation	-156,020	-160,700	-165,520	-170,490
<b>-259,600</b>	<b>Total Operating Revenue</b>	<b>-266,020</b>	<b>-271,700</b>	<b>-277,520</b>	<b>-285,850</b>
<b>768,413</b>	<b>Total Economic Development</b>	<b>781,965</b>	<b>751,558</b>	<b>787,986</b>	<b>828,704</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Environmental Laboratory Program Number 519	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
360,212	Staff Costs - Salaries & Allowances	367,786	379,739	392,081	404,824
500	Staff Costs - FBT	500	500	500	500
11,000	Vehicle Running Expenses	11,000	11,300	11,600	11,900
28,840	Administration Charge	32,445	33,420	34,420	35,450
2,600	Office Expenses	2,700	2,800	2,900	3,000
119,500	Water Testing Consumables	123,000	126,800	130,600	134,500
5,800	Buildings Maintenance & Repair	6,000	6,200	6,400	6,600
20,900	Property 38 Gordon St Operating Costs	21,550	22,200	22,850	23,500
<b>549,352</b>	<b>Total Operating Expenses</b>	<b>564,981</b>	<b>582,959</b>	<b>601,351</b>	<b>620,274</b>
	<b>Capital Expenditure</b>				
50,000	Laboratory Equipment	50,000	50,000	50,000	50,000
<b>50,000</b>	<b>Total Capital Expenditure</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
	<b>Operating Revenue</b>				
-320,000	Laboratory Fees - Internal	-329,600	-339,500	-349,600	-360,088
-310,000	Laboratory Fees - External	-319,300	-328,900	-338,700	-348,861
<b>-630,000</b>	<b>Total Operating Revenue</b>	<b>-648,900</b>	<b>-668,400</b>	<b>-688,300</b>	<b>-708,949</b>
	<b>Transfer To Reserves</b>				
80,648	Lab Tfr to - Other Reserve	83,919	85,441	86,949	88,675
<b>80,648</b>	<b>Total Transfer To Reserves</b>	<b>83,919</b>	<b>85,441</b>	<b>86,949</b>	<b>88,675</b>
	<b>Transfer From Reserves</b>				
-50,000	Lab Tfr from - Other Reserve	-50,000	-50,000	-50,000	-50,000
<b>-50,000</b>	<b>Total Transfer From Reserves</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>	<b>-50,000</b>
<b>0</b>	<b>Total Environmental Laboratory</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Operational Administration		2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	Program Number	521				
	<b>Operating Expenses</b>					
622,924		Staff Costs Salaries & Allowance	639,407	677,775	718,435	711,540
34,700		Vehicle Running Expenses	40,200	31,400	42,650	43,900
41,527		Works Co-ordination Staff Costs	42,458	45,005	47,705	50,570
11,580		Emergency Management Staff Costs Salaries & Allowance	11,445	12,130	12,860	13,630
3,500		Emergency Management Other Expenses	3,000	3,000	3,000	3,000
199,900		Depot Expenses	205,800	211,900	218,200	224,746
<b>914,131</b>		<b>Total Operating Expenses</b>	<b>942,310</b>	<b>981,210</b>	<b>1,042,850</b>	<b>1,047,386</b>
	<b>Capital Expenditure</b>					
78,000		Works Depot Upgrade	78,000	78,000	78,000	78,000
<b>78,000</b>		<b>Total Capital Expenditure</b>	<b>78,000</b>	<b>78,000</b>	<b>78,000</b>	<b>78,000</b>
	<b>Operating Revenue</b>					
-5,000		Road Opening & Closing Permits	-10,000	-10,000	-10,000	-10,000
-2,000		Miscellaneous Income	-2,000	-2,000	-2,000	-2,000
-26,000		Cont from Plant for Depot Expenses	-26,000	-26,000	-26,000	-26,000
<b>-33,000</b>		<b>Total Operating Revenue</b>	<b>-38,000</b>	<b>-38,000</b>	<b>-38,000</b>	<b>-38,000</b>
	<b>Capital Revenue</b>					
-26,000		Contrib from Plant for Depot Upgrade	-26,000	-26,000	-26,000	-26,000
-52,000		Contrib for Depot Upgrade Water & Sewer	-52,000	-52,000	-52,000	-52,000
<b>-78,000</b>		<b>Total Capital Revenue</b>	<b>-78,000</b>	<b>-78,000</b>	<b>-78,000</b>	<b>-78,000</b>
<b>881,131</b>		<b>Total Operational Administration</b>	<b>904,310</b>	<b>943,210</b>	<b>1,004,850</b>	<b>1,009,386</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Recreational Services Program Number 522	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
522,367	Administration Staff	529,058	560,800	594,450	630,115
35,020	Vehicle Running Expenses	31,600	32,600	33,500	34,500
14,320	Office Expenses	14,750	15,190	15,650	16,120
0	Time in Lieu Suspense	0	0	0	0
69,500	Parks Depot Maintenance	81,580	84,030	86,540	89,118
159,200	City Parks Reserves Maintenance	128,200	132,050	136,000	140,100
21,040	Mowing Operations City Parks Reserves	21,670	22,320	22,990	23,680
30,900	Footbridges and Boardwalks Maintenance	31,800	32,800	33,800	34,800
315,980	Roundabouts & Garden Maintenance	318,980	328,550	338,400	348,500
109,263	RTA Highway Gardens Lyons to Sapphire	112,302	116,308	120,032	123,633
24,400	External Business Activities	24,400	24,400	24,400	24,400
39,140	SH 10 Corridor Maint (Fund from Reserve)	40,314	41,524	42,769	44,052
306,510	General Parks Maintenance	352,510	363,100	374,000	385,200
267,800	Mowing Operations General Parks	275,800	284,100	292,600	301,378
16,480	General Parks Gardens Maintenance	16,970	17,480	18,000	18,540
251,870	Street Tree Maint & Safety Compl.	256,870	264,600	272,450	280,633
21,200	Playgrounds Rehabilitation	36,800	37,950	39,100	40,286
181,000	Noxious Weeds Inspection	186,400	192,000	197,800	203,734
251,460	Noxious Weeds Control	258,917	266,672	274,668	282,908
15,450	Mowing Operations Noxious Weeds Control	20,913	21,541	22,183	22,839
103,000	Noxious Weeds Private Works	106,090	109,273	112,551	115,927
358,400	Botanic Gardens Maintenance	369,000	380,200	391,600	403,348
3,400	Mowing Operations Botanic Gardens	3,500	3,600	3,700	3,800
269,800	Cemeteries Expenses	277,899	286,200	294,900	303,747
23,100	Mowing Operations Cemeteries	23,800	24,500	25,300	26,059
128,310	Regional Parks Maintenance	134,310	138,340	142,500	146,760
53,332	Mowing Operations Regional Parks	54,932	56,579	58,274	60,023
3,090	Regional Parks Garde	2,090	2,150	2,220	2,280
1,000	Seaweed Removal	1,100	1,200	1,300	1,339
262,795	State Park Maintenance	256,795	264,500	272,400	280,600
81,235	Mowing Operations State Park	83,670	86,190	88,740	91,402
15,450	State Parks Garden M	15,900	16,380	16,870	17,376
9,995	EL Boambee Beach	0	0	0	0
23,800	New Street Trees	24,500	25,240	26,000	26,780
87,442	EL Dunecare/Landcare Support	0	0	0	0
190,000	EL Bush Regeneration	0	0	0	0
8,110	EL Garden Clean Water Project	0	0	0	0
20,000	EL Darrunda Wajaar Repair to Priority Sites	0	0	0	0
9,972	EL Jetty Foreshore Reserve Weeding	0	0	0	0
80,000	EL Bushland Weed Eradication	0	1	0	0

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Recreational Services Program Number 522	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
15,000	EL Environmental Education Officer	0	0	0	0
4,428	Loan 454 Interest Repayments - Coffs Coast Sport	1,717	0	0	0
70,136	Loan 458 Interest Repayments CCSLP (05/06)	56,521	42,196	26,923	10,665
728,400	Depreciation	1,187,275	1,222,895	1,259,580	1,297,370
<b>5,203,094</b>	<b>Total Operating Expenses</b>	<b>5,338,933</b>	<b>5,497,457</b>	<b>5,662,190</b>	<b>5,832,012</b>
	<b>Capital Expenditure</b>				
202,972	Loan 458 Principal Repayments CCSLP (05/06)	216,586	230,911	246,184	261,842
49,421	Loan 454 Principal Repay - Coffs Coast Sport	52,100	0	0	0
20,000	Botanic Gardens - Japanese Garden Dev	10,000	0	0	0
0	Advocate Park Drainage and Parking	0	0	0	0
0	Angler Facilities (Fish Cleaning)	0	0	0	0
100,000	S94 Beach Protection Works	100,000	50,000	50,000	25,000
6,348,000	S94 Open Space UNALLOCATED	6,050,000	850,000	250,000	850,000
0	McCarthy Pk Estate - Habitat Restoration	0	0	0	0
80,000	EL Walkways	0	0	0	0
<b>6,800,393</b>	<b>Total Capital Expenditure</b>	<b>6,428,685</b>	<b>1,130,910</b>	<b>546,183</b>	<b>1,136,841</b>
	<b>Operating Revenue</b>				
-24,400	External Business Activities Income	-24,400	-24,400	-24,400	-24,400
-109,263	Cont RTA Highway Gardens	-112,302	-116,308	-120,032	-123,633
-15,000	State & Regional Parks Reserves Income	-15,000	-15,000	-15,000	-15,000
0	Street Tree Developer Contributions	0	0	0	0
-133,900	Noxious Weeds Charges	-137,900	-142,000	-146,300	-150,689
-249,880	Cemeteries Income	-256,680	-264,480	-272,480	-280,654
-125,300	Caravan Parks Contributions	-129,000	-132,900	-136,887	-140,994
-121,000	Grant - Noxious Weeds	-124,600	-128,400	-132,200	-136,166
-361,800	State Park Cont'n - Botanic Gardens Main	-372,500	-383,800	-395,300	-407,159
<b>-1,140,543</b>	<b>Total Operating Revenue</b>	<b>-1,172,382</b>	<b>-1,207,288</b>	<b>-1,242,599</b>	<b>-1,278,695</b>
	<b>Transfer From Reserves</b>				
-728,400	Rec Serv Tfr from - Depn Reserve	-1,187,275	-1,222,895	-1,259,580	-1,297,370
-6,448,000	Rec Serv Tfr from - S94 Reserve	-6,150,000	-900,000	-300,000	-875,000
-33,207	Rec Serv Tfr from - Other Reserve	-34,203	-35,229	-36,285	-26,965
<b>-7,209,607</b>	<b>Total Transfer From Reserves</b>	<b>-7,371,478</b>	<b>-2,158,124</b>	<b>-1,595,865</b>	<b>-2,199,335</b>
<b>3,653,337</b>	<b>Total Recreational Services</b>	<b>3,223,758</b>	<b>3,262,955</b>	<b>3,369,909</b>	<b>3,490,823</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Regional Roads Program Number 531	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
712,000	Regional Roads Block Grant	496,000	544,000	680,600	736,000
145,000	Traffic Facilities Block Grant	148,000	148,000	148,000	148,000
52,608	Loan 458 Interest Repayment - Hogbin Drive Ext 05/06	42,396	31,651	20,195	7,999
938,000	Depreciation	1,584,395	1,631,930	1,680,885	1,731,315
<b>1,847,608</b>	<b>Total Operating Expenses</b>	<b>2,270,791</b>	<b>2,355,581</b>	<b>2,529,680</b>	<b>2,623,314</b>
	<b>Capital Expenditure</b>				
152,247	Loan 458 Principal Repayment - Hogbin Drive Ext 05/06	162,459	173,204	184,659	196,404
0	Regional Roads Repair Program	480,000	384,000	110,800	0
131,000	3 X 3 Program	131,000	131,000	131,000	131,000
<b>283,247</b>	<b>Total Capital Expenditure</b>	<b>773,459</b>	<b>688,204</b>	<b>426,459</b>	<b>327,404</b>
	<b>Operating Revenue</b>				
-712,000	Grant - Regional Roads	-736,000	-736,000	-736,000	-736,000
-145,000	Grant - Traffic Facilities	-148,000	-148,000	-148,000	-148,000
<b>-857,000</b>	<b>Total Operating Revenue</b>	<b>-884,000</b>	<b>-884,000</b>	<b>-884,000</b>	<b>-884,000</b>
	<b>Capital Revenue</b>				
-131,000	Grant - 3 x 3	-131,000	-131,000	-131,000	-131,000
0	Grant Regional Roads REPAIR	-240,000	-192,000	-55,400	0
<b>-131,000</b>	<b>Total Capital Revenue</b>	<b>-371,000</b>	<b>-323,000</b>	<b>-186,400</b>	<b>-131,000</b>
	<b>Transfer From Reserves</b>				
-938,000	Reg Rds Tfr from - Depn Reserve	-1,584,395	-1,631,930	-1,680,885	-1,731,315
-100,000	Reg Rds Tfr from - S94 Reserve	-100,000	-100,000	-100,000	-100,000
<b>-1,038,000</b>	<b>Total Transfer From Reserves</b>	<b>-1,684,395</b>	<b>-1,731,930</b>	<b>-1,780,885</b>	<b>-1,831,315</b>
<b>104,855</b>	<b>Total Regional Roads</b>	<b>104,855</b>	<b>104,855</b>	<b>104,854</b>	<b>104,403</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	<b>Local Roads</b>	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Program Number 535</b>				
	<b>Operating Expenses</b>				
1,115,500	Urban Roads Maintenance	1,148,900	1,183,400	1,218,900	1,255,467
23,859	SH 10 Handover Works	24,575	25,311	26,071	26,853
281,200	Urban Roads Verge Mowing	289,600	298,300	307,200	316,416
148,400	Road & Traffic Signs	152,900	157,400	162,100	166,963
847,700	Rural Roads Sealed Maintenance	873,100	899,300	926,300	954,089
801,300	Rural Roads Unsealed Maintenance	825,400	850,100	875,600	901,868
35,000	Pine Creek Way Handover Works	33,000	33,000	33,000	33,000
217,000	Transfer Bins Delivery/Empty	222,000	227,000	234,000	241,020
9,614,300	Depreciation	16,020,010	16,500,610	16,995,625	17,505,495
<b>13,084,259</b>	<b>Total Operating Expenses</b>	<b>19,589,485</b>	<b>20,174,421</b>	<b>20,778,796</b>	<b>21,401,171</b>
	<b>Capital Expenditure</b>				
160,000	Dust Sealing	164,800	170,000	175,000	180,250
904,000	Sealed Roads Reseals - Flush Seals	931,000	960,000	988,000	1,017,640
88,000	Sealed Roads Reseals - Ashphalt	90,600	93,300	96,200	99,086
1,624,265	Sealed Roads Rehabilitation	1,646,265	1,668,765	795,700	819,571
201,000	Unsealed Roads Gravel Resheeting	207,000	213,000	220,000	226,600
28,000	Kerb & Gutter Repairs	28,800	29,700	30,600	31,518
250,000	S94 Moonee Road Works New	250,000	0	500,000	2,000,000
0	S94 West Coffs Local Collector Roads	0	250,000	250,000	500,000
0	S94 West Korora Traffic Facilities	0	0	0	500,000
530,000	S94 North Boambee Local Collector Roads	530,000	0	0	100,000
0	S94 Corindi Roads	0	0	250,000	0
0	S94 West Woolgoolga Traffic Facilities	0	0	800,000	0
0	S94 Park Beach Traffic Facilities	0	0	57,000	0
0	S94 Hearnes Lake Transport & Traffic	0	0	350,000	0
0	S94 North Bonville Roads	0	0	0	250,000
1,022,396	Pine Creek Way Capital Works	0	0	0	0
<b>4,807,661</b>	<b>Total Capital Expenditure</b>	<b>3,848,465</b>	<b>3,384,765</b>	<b>4,512,500</b>	<b>5,724,665</b>
	<b>Operating Revenue</b>				
-261,000	Transfer Bins Deliver & Emptying	-266,000	-271,000	-279,000	-287,370
<b>-261,000</b>	<b>Total Operating Revenue</b>	<b>-266,000</b>	<b>-271,000</b>	<b>-279,000</b>	<b>-287,370</b>
	<b>Capital Revenue</b>				
-896,265	Grant - Roads to Recovery	-896,265	-896,265	0	0
<b>-896,265</b>	<b>Total Capital Revenue</b>	<b>-896,265</b>	<b>-896,265</b>	<b>0</b>	<b>0</b>
	<b>Transfer From Reserves</b>				
-9,614,300	Local Rds Tfr from - Depn Reserve	-16,020,010	-16,500,610	-16,995,625	-17,505,495
-780,000	Local Rds Tfr from - S94 Reserve	-780,000	-250,000	-2,207,000	-3,350,000
-1,081,255	Local Rds Tfr from - Other Reserve	-57,575	-58,311	-59,071	-53,177

**COFFS HARBOUR CITY COUNCIL  
DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Local Roads		2012/13	2013/14	2014/15	2015/16
	Program Number	535	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
-11,475,555	Total Transfer From Reserves		-16,857,585	-16,808,921	-19,261,696	-20,908,672
5,259,100	Total	Local Roads	5,418,100	5,583,000	5,750,600	5,929,794

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Bridges Program Number 536	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
98,600	Bridges M&R	101,500	104,600	107,700	110,900
325,600	Depreciation	542,060	558,320	575,070	592,320
<b>424,200</b>	<b>Total Operating Expenses</b>	<b>643,560</b>	<b>662,920</b>	<b>682,770</b>	<b>703,220</b>
	<b>Capital Expenditure</b>				
767,700	Major Repairs	785,330	809,190	833,766	859,070
0	Cathodic Protection	10,000	10,000	10,000	10,000
<b>767,700</b>	<b>Total Capital Expenditure</b>	<b>795,330</b>	<b>819,190</b>	<b>843,766</b>	<b>869,070</b>
	<b>Operating Revenue</b>				
-767,700	Special Rate Variation	-795,330	-819,190	-843,766	-869,070
<b>-767,700</b>	<b>Total Operating Revenue</b>	<b>-795,330</b>	<b>-819,190</b>	<b>-843,766</b>	<b>-869,070</b>
	<b>Transfer From Reserves</b>				
-325,600	Bridges Tfr from - Depn Reserve	-542,060	-558,320	-575,070	-592,320
<b>-325,600</b>	<b>Total Transfer From Reserves</b>	<b>-542,060</b>	<b>-558,320</b>	<b>-575,070</b>	<b>-592,320</b>
<b>98,600</b>	<b>Total Bridges</b>	<b>101,500</b>	<b>104,600</b>	<b>107,700</b>	<b>110,900</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Footpaths,Cycleways,Bus Shelters Program Number 538	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
21,180	Bus Shelters M&R	21,820	22,470	23,150	23,850
6,900	High St Pavers Repairs	7,100	7,300	7,500	7,700
95,700	Footpaths M&R	98,500	101,500	104,500	107,500
28,900	Cycleways M&R	29,700	30,600	31,500	32,500
8,700	Street Furniture M&R - Urban	8,960	9,230	9,500	9,800
12,730	Street Furniture M&R - Jetty	13,100	13,500	13,900	14,300
40,100	Unpaved Footpath Repairs	41,300	42,500	43,800	45,100
218,700	Depreciation	606,210	624,395	643,125	662,420
<b>432,910</b>	<b>Total Operating Expenses</b>	<b>826,690</b>	<b>851,495</b>	<b>876,975</b>	<b>903,170</b>
	<b>Capital Expenditure</b>				
30,000	Cycleways Major Repairs	30,000	30,000	30,000	30,000
64,000	Footpaths Major Repairs	64,000	64,000	64,000	64,000
50,000	RTA PAMPS 2011/12	50,000	50,000	50,000	50,000
10,000	Bus Shelter Major Repairs	10,000	10,000	10,000	10,000
<b>154,000</b>	<b>Total Capital Expenditure</b>	<b>154,000</b>	<b>154,000</b>	<b>154,000</b>	<b>154,000</b>
	<b>Capital Revenue</b>				
-25,000	RTA Grant - PAMP Works	-25,000	-25,000	-25,000	-25,000
<b>-25,000</b>	<b>Total Capital Revenue</b>	<b>-25,000</b>	<b>-25,000</b>	<b>-25,000</b>	<b>-25,000</b>
	<b>Transfer From Reserves</b>				
-218,700	F'Path, C'Way, Bus Tfr from - Depn Reserve	-606,210	-624,395	-643,125	-662,420
<b>-218,700</b>	<b>Total Transfer From Reserves</b>	<b>-606,210</b>	<b>-624,395</b>	<b>-643,125</b>	<b>-662,420</b>
<b>343,210</b>	<b>Total Footpaths,Cycleways,Bus Shelters</b>	<b>349,480</b>	<b>356,100</b>	<b>362,850</b>	<b>369,750</b>



**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	<b>Parking</b>	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Program Number 539</b>				
	<b>Operating Expenses</b>				
49,400	Working Expenses	50,900	52,400	54,000	55,600
210,500	Rates, Insurance & Water	216,700	223,300	230,000	236,900
137,500	Multilevel Carparks	141,600	145,800	150,200	154,700
7,200	Ground Level Carparks	7,400	7,600	7,800	8,000
37,327	Loan 462 Interest Repay - Castle St Carpark Improv	30,646	23,622	16,132	8,163
64,850	Depreciation	771,960	795,120	818,975	843,545
<b>506,777</b>	<b>Total Operating Expenses</b>	<b>1,219,206</b>	<b>1,247,842</b>	<b>1,277,107</b>	<b>1,306,908</b>
	<b>Capital Expenditure</b>				
98,224	Loan 462 Principal Repay - Castle St Carpark	104,833	111,783	119,192	127,075
15,000	Resealing of Carparks	15,000	15,000	15,000	15,000
0	Jetty Area Car Parking (S94)	101,000	0	0	0
0	S94 Coffs Harbour Car Parking	0	300,000	0	0
<b>113,224</b>	<b>Total Capital Expenditure</b>	<b>220,833</b>	<b>426,783</b>	<b>134,192</b>	<b>142,075</b>
	<b>Transfer From Reserves</b>				
-64,850	Parking Tfr from - Depn Reserve	-771,960	-795,120	-818,975	-843,545
0	Parking Tfr from - S94 Reserve	-101,000	-300,000	0	0
<b>-64,850</b>	<b>Total Transfer From Reserves</b>	<b>-872,960</b>	<b>-1,095,120</b>	<b>-818,975</b>	<b>-843,545</b>
<b>555,151</b>	<b>Total Parking</b>	<b>567,079</b>	<b>579,505</b>	<b>592,324</b>	<b>605,438</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Quarries Program Number 541	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
<b>Operating Expenses</b>					
195,000	Costs of Production	201,000	207,000	213,000	219,000
6,700	Testing Lab Equipment	6,800	6,900	7,000	7,100
<b>201,700</b>	<b>Total Operating Expenses</b>	<b>207,800</b>	<b>213,900</b>	<b>220,000</b>	<b>226,100</b>
<b>Operating Revenue</b>					
-201,700	Quarry Income	-207,800	-213,900	-220,000	-226,100
<b>-201,700</b>	<b>Total Operating Revenue</b>	<b>-207,800</b>	<b>-213,900</b>	<b>-220,000</b>	<b>-226,100</b>
<b>0</b>	<b>Total Quarries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COFFS HARBOUR CITY COUNCIL  
DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Street & Toilet Cleaning		2012/13	2013/14	2014/15	2015/16
	Program Number	543	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>Operating Expenses</b>						
367,100	Street Cleaning		378,100	389,500	401,100	413,100
277,200	Public Toilet Cleaning		285,500	294,100	302,900	312,000
8,800	Marina Public Toilet Cleaning		9,100	9,300	9,500	9,700
138,800	High St Cleaning & Maintenance		143,100	147,300	151,700	156,300
<b>791,900</b>	<b>Total Operating Expenses</b>		<b>815,800</b>	<b>840,200</b>	<b>865,200</b>	<b>891,100</b>
<b>791,900</b>	<b>Total</b>	<b>Street &amp; Toilet Cleaning</b>	<b>815,800</b>	<b>840,200</b>	<b>865,200</b>	<b>891,100</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	<b>Drainage</b>	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Program Number 545</b>				
	<b>Operating Expenses</b>				
273,200	Drainage M&R	281,400	289,800	298,500	307,500
411,736	Loan 467 Interest Repayments - Drainage	400,102	388,737	376,594	364,579
424,498	Loan 468 Interest Repay \$6M - Drainage (rate variation \$s)	388,180	350,117	309,117	265,573
2,250,000	Depreciation	2,425,825	2,498,600	2,573,560	2,650,765
<b>3,359,434</b>	<b>Total Operating Expenses</b>	<b>3,495,507</b>	<b>3,527,254</b>	<b>3,557,771</b>	<b>3,588,417</b>
	<b>Capital Expenditure</b>				
141,645	Loan 467 Principal Repay- Drainage	156,538	167,767	178,756	190,690
436,646	Loan 468 Principal Repay \$6M - Drainage (rate variation \$s)	476,103	513,687	553,384	596,609
655,830	Flood Mitigation Works (\$12,513,449)	708,809	759,606	815,499	872,021
<b>1,234,121</b>	<b>Total Capital Expenditure</b>	<b>1,341,450</b>	<b>1,441,060</b>	<b>1,547,639</b>	<b>1,659,320</b>
	<b>Operating Revenue</b>				
-658,500	Stormwater Management Service Charge	-667,050	-667,500	-668,000	-669,336
-1,411,855	Special Rate Variation	-1,462,682	-1,512,414	-1,565,350	-1,620,136
<b>-2,070,355</b>	<b>Total Operating Revenue</b>	<b>-2,129,732</b>	<b>-2,179,914</b>	<b>-2,233,350</b>	<b>-2,289,472</b>
	<b>Transfer From Reserves</b>				
-2,250,000	Drainage Tfr from - Depn Reserve	-2,425,825	-2,498,600	-2,573,560	-2,650,765
<b>-2,250,000</b>	<b>Total Transfer From Reserves</b>	<b>-2,425,825</b>	<b>-2,498,600</b>	<b>-2,573,560</b>	<b>-2,650,765</b>
<b>273,200</b>	<b>Total Drainage</b>	<b>281,400</b>	<b>289,800</b>	<b>298,500</b>	<b>307,500</b>

**COFFS HARBOUR CITY COUNCIL  
DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Harbour & Jetty		2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	Program Number	547				
	<b>Operating Expenses</b>					
58,200	Boat Ramp Dredging		59,900	61,800	63,600	65,500
20,300	Boat Ramp Maintenance		26,000	26,800	27,600	28,400
81,700	Historical Jetty Routine Maint.		79,000	81,300	83,800	86,300
19,000	Depreciation		20,350	20,960	21,590	22,235
<b>179,200</b>	<b>Total Operating Expenses</b>		<b>185,250</b>	<b>190,860</b>	<b>196,590</b>	<b>202,435</b>
	<b>Transfer From Reserves</b>					
-19,000	Jetty Tfr from - Depn Reserve		-20,350	-20,960	-21,590	-22,235
<b>-19,000</b>	<b>Total Transfer From Reserves</b>		<b>-20,350</b>	<b>-20,960</b>	<b>-21,590</b>	<b>-22,235</b>
<b>160,200</b>	<b>Total Harbour &amp; Jetty</b>		<b>164,900</b>	<b>169,900</b>	<b>175,000</b>	<b>180,200</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	CityWorks - Private Works Program Number    550	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
8,240	Howard Street Production	42,000	43,000	44,000	45,000
10,000	External Plant Hire Expenses	35,000	35,000	35,000	35,000
-43,850	Operations Branch Business Activities	-101,300	-104,100	-106,800	-109,900
247,500	Nana Lane Nursery Operating Costs	254,900	262,600	270,400	278,500
132,300	Morgans Rd Nursery Operating Costs	169,700	174,800	180,000	185,500
<b>354,190</b>	<b>Total Operating Expenses</b>	<b>400,300</b>	<b>411,300</b>	<b>422,600</b>	<b>434,100</b>
	<b>Operating Revenue</b>				
0	External Plant Hire Income	-35,000	-35,000	-35,000	-35,000
-8,240	Howard Street Income	-98,000	-101,000	-104,000	-107,000
-167,400	Nana Lane Nursery Income	-127,300	-131,100	-135,000	-139,100
-178,550	Morgans Rd Nursery Income	-140,000	-144,200	-148,600	-153,000
<b>-354,190</b>	<b>Total Operating Revenue</b>	<b>-400,300</b>	<b>-411,300</b>	<b>-422,600</b>	<b>-434,100</b>
<b>0</b>	<b>Total CityWorks - Private Works</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Survey & Design Program Number 560	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
<b>Operating Expenses</b>					
1,496,083	Staff Costs-Salaries & Allowances	1,530,690	1,622,531	1,719,883	1,823,075
515	Staff Costs-FBT	530	545	560	575
7,000	Road Safety Officer Vehicle	7,000	7,200	7,400	7,600
106,473	Staff Costs Road Safety Officer	108,856	115,388	122,311	129,650
9,000	RSO Direct Program Costs	9,000	9,000	9,000	9,000
15,000	Plans of Management Expenses	15,450	15,900	16,400	16,900
55,900	Vehicle Running Expenses	66,900	68,900	71,000	73,100
6,400	Office Expenses	6,600	6,800	7,000	7,200
20,000	Equipment & Software M&R	20,600	21,200	21,800	22,400
1,000	Flood Mitigation Membership	1,200	1,200	1,200	1,200
1,000	GPS Operating Expenses	1,000	1,000	1,000	1,000
10,500	EL Pipe Clay Lake - Stormwater Community Ed Program	0	0	0	0
20,000	EL Education Program - Improv Ag Practices in Catchments	0	0	0	0
10,000	EL Protection of Estuarine Environs of Boambee & Newports	0	0	0	0
27,965	Loan 453 Interest Repayments - CBD Revitalisation	0	0	0	0
73,300	Depreciation	105,850	109,025	112,295	115,665
<b>1,860,136</b>	<b>Total Operating Expenses</b>	<b>1,873,676</b>	<b>1,978,689</b>	<b>2,089,849</b>	<b>2,207,365</b>
<b>Capital Expenditure</b>					
676,890	Loan 453 Princiopal Repays - CBD	0	0	0	0
0	Brelsford Park Redevelopment	250,000	0	0	0
4,000	Software Acquisition	4,000	4,000	4,000	4,000
30,000	Roads Survey/Acquisition	30,000	30,000	30,000	30,000
12,000	Drainage Investigations	12,000	12,000	12,000	12,000
0	Coastal Hazard & Estuary Projects	25,000	25,000	25,000	25,000
21,000	Roads & Traffic Signs - New	21,000	21,000	21,000	21,000
100,000	Sec 94 Cycleway - West Coffs Creek Reserve	100,000	0	0	0
650,000	S94 Flood Mitigation & Drainage Resv West Coffs UNALLC	628,000	1,250,000	0	200,000
0	S94 North Boambee Stormwater Management UNALLOCAT	0	250,000	0	0
16,000	Traffic Facilities - Council Roads	16,000	16,000	16,000	16,000
15,000	Traffic Safety Improvements	15,000	15,000	15,000	15,000
10,000	Traffic Infrastructure Improvements	10,000	10,000	10,000	10,000
<b>1,534,890</b>	<b>Total Capital Expenditure</b>	<b>1,111,000</b>	<b>1,633,000</b>	<b>133,000</b>	<b>333,000</b>
<b>Operating Revenue</b>					
-4,500	Grant - RSO Direct Program Costs	-4,500	-4,500	-4,500	-4,500
-56,736	Grant - Road Safety Officer	-60,030	-63,517	-67,205	-69,221
-32,400	Private Footpath Crossing	-33,400	-34,400	-35,400	-36,400
-5,800	Engineering Works Design	-5,950	-6,100	-6,250	-6,400
-2,100	Contribution from Water GPS Project	-2,150	-2,200	-2,250	-2,300
-2,100	Contribution from Sewer GPS Project	-2,150	-2,200	-2,250	-2,300

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Survey & Design Program Number    560	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
<b>-103,636</b>	<b>Total Operating Revenue</b>	<b>-108,180</b>	<b>-112,917</b>	<b>-117,855</b>	<b>-121,121</b>
	<b>Transfer From Reserves</b>				
-73,300	Design Tfr from - Depn Reserve	-105,850	-109,025	-112,295	-115,665
-750,000	Design Tfr from - S94 Reserve	-728,000	-1,500,000	0	-200,000
<b>-823,300</b>	<b>Total Transfer From Reserves</b>	<b>-833,850</b>	<b>-1,609,025</b>	<b>-112,295</b>	<b>-315,665</b>
<b>2,468,090</b>	<b>Total Survey &amp; Design</b>	<b>2,042,646</b>	<b>1,889,747</b>	<b>1,992,699</b>	<b>2,103,579</b>



**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	<b>Street Lighting</b>	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Program Number 562</b>				
	<b>Operating Expenses</b>				
731,700	Street Lighting Operating Costs	767,800	805,700	845,300	870,600
<b>731,700</b>	<b>Total Operating Expenses</b>	<b>767,800</b>	<b>805,700</b>	<b>845,300</b>	<b>870,600</b>
	<b>Capital Expenditure</b>				
6,000	New Street Lights	6,000	6,000	6,000	6,000
<b>6,000</b>	<b>Total Capital Expenditure</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
	<b>Operating Revenue</b>				
-148,000	Grant Traffic Route Lighting	-147,000	-151,000	-154,000	-157,000
<b>-148,000</b>	<b>Total Operating Revenue</b>	<b>-147,000</b>	<b>-151,000</b>	<b>-154,000</b>	<b>-157,000</b>
<b>589,700</b>	<b>Total Street Lighting</b>	<b>626,800</b>	<b>660,700</b>	<b>697,300</b>	<b>719,600</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Contracts and Subdivisions Program Number 570	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
<b>Operating Expenses</b>					
440,278	Staff Costs	448,255	475,150	503,659	533,879
21,000	Vehicle Running Expenses	22,000	22,660	23,340	24,040
3,850	Office Expenses	3,850	3,850	3,850	3,850
29,500	Supervision Minor Subdivision	30,340	31,250	32,200	33,150
<b>494,628</b>	<b>Total Operating Expenses</b>	<b>504,445</b>	<b>532,910</b>	<b>563,049</b>	<b>594,919</b>
<b>Capital Expenditure</b>					
7,000	Contracts Manager Software	7,200	7,400	7,600	7,800
<b>7,000</b>	<b>Total Capital Expenditure</b>	<b>7,200</b>	<b>7,400</b>	<b>7,600</b>	<b>7,800</b>
<b>Operating Revenue</b>					
-200	Sale of Documents & Search Fees	-200	-200	-200	-200
-93,400	Subdivisin Construction Certificate Fees	-96,200	-99,100	-102,100	-105,100
-7,500	Proj Management Supervision Income	-7,725	-7,950	-8,200	-8,450
<b>-101,100</b>	<b>Total Operating Revenue</b>	<b>-104,125</b>	<b>-107,250</b>	<b>-110,500</b>	<b>-113,750</b>
<b>400,528</b>	<b>Total Contracts and Subdivisions</b>	<b>407,520</b>	<b>433,060</b>	<b>460,149</b>	<b>488,969</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	General Untied Funding Program Number 610	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Capital Expenditure</b>				
2,600,000	Developer Contributions In Kind Expense	2,700,000	4,500,000	4,500,000	4,635,000
<b>2,600,000</b>	<b>Total Capital Expenditure</b>	<b>2,700,000</b>	<b>4,500,000</b>	<b>4,500,000</b>	<b>4,635,000</b>
	<b>Operating Revenue</b>				
-6,765,400	Financial Assistance Grant	-7,070,400	-7,282,500	-7,500,990	-7,726,020
0	CBD Special Rate Variation	-668,900	-688,970	-709,640	-730,925
-26,512,740	General Rates	-26,983,450	-27,792,950	-28,626,708	-29,485,565
-803,000	Gen Rates Pensioner Subsidy	-814,000	-838,420	-863,570	-889,480
-1,040,590	Environmental Special Rate	-1,087,047	-1,119,660	-1,153,250	-1,187,845
-4,784	EL Pensioner Rebate Subsidy	-2,300	-2,370	-2,440	-2,510
-230,142	Coffs Hbr Regional Airport Dividend	-264,545	-272,500	-280,600	-289,000
-240,000	Extra Charges	-268,000	-276,040	-294,320	-292,850
-32,750	Dividend (Tax Equivalent) Water Fund	-33,696	-34,700	-35,750	-36,800
-77,652	Dividend (Tax Equivalent) Sewer Fund	-78,480	-80,800	-83,300	-85,700
-446,706	Plant Dividend	-460,107	-473,900	-488,100	-502,750
-173,000	Plant Special Dividend to Untied Funding	-550,000	0	0	0
-400,000	Interest on Investment Revenue	-600,000	-616,890	-635,300	-654,700
-10,000	EL Interest on Investments Env Levy	-10,000	-10,000	-10,000	-10,000
-600,000	Interest on Invest Reserves	-600,000	-610,000	-620,000	-638,600
-300,000	Interest on Invest Sec 94	-310,000	-320,000	-330,000	-339,900
<b>-37,636,764</b>	<b>Total Operating Revenue</b>	<b>-39,800,925</b>	<b>-40,419,700</b>	<b>-41,633,968</b>	<b>-42,872,645</b>
	<b>Capital Revenue</b>				
-2,600,000	Developer Contributions In Kind	-2,700,000	-4,500,000	-4,500,000	-4,635,000
-1,705,000	Developer Contributions Income (General Fund)	-1,756,000	-1,809,000	-1,809,000	-1,863,270
<b>-4,305,000</b>	<b>Total Capital Revenue</b>	<b>-4,456,000</b>	<b>-6,309,000</b>	<b>-6,309,000</b>	<b>-6,498,270</b>
	<b>Transfer To Reserves</b>				
42,242	Untied Funding Tfr to - Future Fund Reserve	36,233	37,318	38,439	39,595
1,705,000	Untied Funding Tfr to - S94 Reserve	1,756,000	1,809,000	1,809,000	1,863,270
900,000	Untied Funding Tfr to - Other Reserve	910,000	930,000	950,000	978,500
<b>2,647,242</b>	<b>Total Transfer To Reserves</b>	<b>2,702,233</b>	<b>2,776,318</b>	<b>2,797,439</b>	<b>2,881,365</b>
<b>-36,694,522</b>	<b>Total General Untied Funding</b>	<b>-38,854,692</b>	<b>-39,452,382</b>	<b>-40,645,529</b>	<b>-41,854,550</b>
<b>182,220</b>	<b>GENERAL FUND</b>	<b>308,365</b>	<b>299,434</b>	<b>924,649</b>	<b>1,557,043</b>

## WATER ACCOUNT

### DRAFT BUDGET FOR 2012/13

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	ESTIMATED 2012/2013
<b><u>PROGRAM</u></b>									
Management Expenses	3,000	-	3,000	3,551,691	7,638	3,559,329	-	-	(3,556,329)
Maintenance & Operating	77,677	-	77,677	11,477,670	-	11,477,670	-	5,849,970	(5,550,023)
Miscellaneous	-	-	-	6,614,510	6,562,836	13,177,346	-	-	(13,177,346)
Capital Program	300,000	3,156,000	3,456,000	-	4,271,075	4,271,075	2,906,000	3,721,075	-
<b>TOTALS</b>	<b>380,677</b>	<b>3,156,000</b>	<b>3,536,677</b>	<b>21,643,871</b>	<b>10,841,549</b>	<b>32,485,420</b>	<b>2,906,000</b>	<b>9,571,045</b>	<b>(22,283,698)</b>
Untied Funding Available	18,295,868	-	18,295,868	-	-	-	410,000	-	17,885,868
<b>(DEFICIT) / SURPLUS</b>									<b>(4,397,830)</b>

## WATER ACCOUNT

### DRAFT BUDGET FOR 2013/14

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	ESTIMATED 2013/2014
<b><u>PROGRAM</u></b>									
Management Expenses	3,000	-	3,000	3,777,580	7,867	3,785,447	-	-	(3,782,447)
Maintenance & Operating	79,900	-	79,900	11,821,970	-	11,821,970	-	6,025,470	(5,716,600)
Miscellaneous	-	-	-	6,148,866	7,030,201	13,179,067	-	-	(13,179,067)
Capital Program	300,000	3,428,000	3,728,000	-	7,788,250	7,788,250	2,938,000	6,998,250	-
<b>TOTALS</b>	<b>382,900</b>	<b>3,428,000</b>	<b>3,810,900</b>	<b>21,748,416</b>	<b>14,826,318</b>	<b>36,574,734</b>	<b>2,938,000</b>	<b>13,023,720</b>	<b>(22,678,114)</b>
UNTIED FUNDING AVAILABLE	18,747,137		18,747,137				185,000	-	18,562,137
<b>(DEFICIT) / SURPLUS</b>									<b>(4,115,977)</b>

## WATER ACCOUNT

### DRAFT BUDGET FOR 2014/15

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	ESTIMATED 2014/2015
<b><u>PROGRAM</u></b>									
Management Expenses	3,000	-	3,000	3,619,947	8,103	3,628,050	-	-	(3,625,050)
Maintenance & Operating	82,200	-	82,200	12,176,635	-	12,176,635	-	6,206,235	(5,888,200)
Miscellaneous	-	-	-	5,692,846	5,873,389	11,566,235	-	-	(11,566,235)
Capital Program	309,000	3,479,700	3,788,700	-	5,201,100	5,201,100	2,975,000	4,387,400	-
<b>TOTALS</b>	<b>394,200</b>	<b>3,479,700</b>	<b>3,873,900</b>	<b>21,489,428</b>	<b>11,082,592</b>	<b>32,572,020</b>	<b>2,975,000</b>	<b>10,593,635</b>	<b>(21,079,485)</b>
UNTIED FUNDING AVAILABLE	19,148,367	-	19,148,367	-	-	-	20,000	-	19,128,367
<b>(DEFICIT) / SURPLUS</b>									<b>(1,951,118)</b>

**WATER ACCOUNT**

**DRAFT BUDGET FOR 2015/16**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		ESTIMATED 2015/2016
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b><u>PROGRAM</u></b>									
Management Expenses	3,000	-	3,000	3,760,097	8,000	3,768,097	-	-	(3,765,097)
Maintenance & Operating	84,600	-	84,600	12,542,015	-	12,542,015	-	6,392,415	(6,065,000)
Miscellaneous	-	-	-	5,335,061	4,591,051	9,926,112	-	-	(9,926,112)
Capital Program	318,000	3,584,091	3,902,091	-	2,736,941	2,736,941	3,064,250	1,899,100	-
<b>TOTALS</b>				<b>21,637,173</b>	<b>7,335,992</b>	<b>28,973,165</b>	<b>3,064,250</b>	<b>8,291,515</b>	<b>(19,756,209)</b>
UNTIED FUNDING AVAILABLE	19,968,744		19,968,744	-	-	-	20,000	-	19,948,744
<b>(DEFICIT) / SURPLUS</b>									<b>192,535</b>

**BUDGETTED INCOME TO BE RESTRICTED - WATER ACCOUNT**

Estimate 2011/12	Item	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15	Estimate 2014/15
	<b><u>Capital Program</u></b>				
2,874,000	Developer Contributions - S64	2,906,000	2,938,000	2,975,000	3,064,250
	New Loan				
<b>2,874,000</b>	<b>Total</b>	<b>2,906,000</b>	<b>2,938,000</b>	<b>2,975,000</b>	<b>3,064,250</b>
	<b><u>Untied Funding Program</u></b>				
635,000	Interest on Investments - Reserves	400,000	175,000	10,000	10,000
10,000	Interest on Investments - S64	10,000	10,000	10,000	10,000
<b>645,000</b>	<b>Total</b>	<b>410,000</b>	<b>185,000</b>	<b>20,000</b>	<b>20,000</b>
<b>3,519,000</b>	<b>Total Income to be Restricted</b>	<b>3,316,000</b>	<b>3,123,000</b>	<b>2,995,000</b>	<b>3,084,250</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - WATER ACCOUNT**

Estimate 2011/12	Item	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16
	<b><u>Maintenance &amp; Operating</u></b>				
4,890,200	Depreciation	5,849,970	6,025,470	6,206,235	6,392,415
<b>4,890,200</b>	<b>Total</b>	<b>5,849,970</b>	<b>6,025,470</b>	<b>6,206,235</b>	<b>6,392,415</b>
	<b><u>Capital Program</u></b>				
	8ML Reservoir at Unwins Rd			2,000,000	
	60KW Pump Station			500,000	
	Demolish Reservoir			100,000	
1,500,000	Main Duplication - Karangi WTP to Red Hill				
602,700	Reticulation Mains from Strategy - S64	651,075	499,750	700,000	800,000
	Shepherds Lane Reservoir - S64	200,000	2,300,000		
	Moonee to Emerald Truck Main MNTL		2,372,500		
	Establish Yard Adjacent to Coffs WRP	200,000	206,000	212,200	218,600
	Relocate Lime Plant	750,000			
195,000	Reservoir Renewals	200,000	200,000	200,000	200,000
800,000	Mains Renewal	800,000	500,000	500,000	500,000
50,000	Mains Extension	50,000	50,000	51,500	53,000
45,000	Minor Plant	45,000	45,000	46,350	48,000
50,000	New Plant/Vehicles	25,000	25,000	25,800	26,500
300,000	Telemetry Equipment	25,000	25,000	25,800	26,500
70,000	Minor Works	20,000	20,000	20,600	21,200
5,000	Easements	5,000	5,000	5,150	5,300
50,000	Coramba Water Main	750,000	750,000		
35,000	Network Analysis				
<b>3,702,700</b>	<b>Total</b>	<b>3,721,075</b>	<b>6,998,250</b>	<b>4,387,400</b>	<b>1,899,100</b>
<b>8,592,900</b>	<b>Total Expenditure from Restricted</b>	<b>9,571,045</b>	<b>13,023,720</b>	<b>10,593,635</b>	<b>8,291,515</b>



**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Water Management Exps Program Number 710	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
1,624,193	Contribution to Administration	1,713,318	1,764,700	1,817,700	1,872,200
32,750	Dividend to General A/C (Tax Equivalent)	33,696	34,700	35,750	36,800
2,100	Contribution to IT - GPS Project	2,150	2,200	2,250	2,300
17,000	Contrib Developer Servic Plan Admin	17,300	17,600	17,900	18,200
4,800	Water Quality Monitoring	4,900	5,000	5,100	5,200
50,000	Cont'n to EL Orara River Works Env Man	50,000	50,000	50,000	50,000
26,000	Contribution Works Depot Upgrade	26,800	27,600	28,400	29,300
0	Contribution HR Payroll System	60,000	0	0	0
990,724	Engineering Salaries & Allowances	992,363	1,051,905	1,115,019	1,181,920
150,000	Water Strategy	0	300,000	0	0
300,269	Meter Reading Cont to Finance Mngt	316,644	333,965	352,288	362,857
500	Staff Costs - FBT	500	500	500	500
51,970	Vehicle Running Expenses	49,620	51,110	52,640	54,220
3,708	Advertising & Public Awareness	0	0	0	0
43,672	Other Management Expenses	64,800	66,700	68,700	70,800
10,712	Water Directorate	10,700	11,000	11,300	11,600
0	Developer Contributions Plan Review	10,900	11,200	11,500	11,800
20,600	Strategic Plans and Financial Plan	48,000	49,400	50,900	52,400
0	Drinking Water Management Plan	150,000	0	0	0
<b>3,328,998</b>	<b>Total Operating Expenses</b>	<b>3,551,691</b>	<b>3,777,580</b>	<b>3,619,947</b>	<b>3,760,097</b>
	<b>Capital Expenditure</b>				
7,416	Equipment Acquisition	7,638	7,867	8,103	8,000
<b>7,416</b>	<b>Total Capital Expenditure</b>	<b>7,638</b>	<b>7,867</b>	<b>8,103</b>	<b>8,000</b>
	<b>Operating Revenue</b>				
-3,000	Administration Charges Income	-3,000	-3,000	-3,000	-3,000
<b>-3,000</b>	<b>Total Operating Revenue</b>	<b>-3,000</b>	<b>-3,000</b>	<b>-3,000</b>	<b>-3,000</b>
<b>3,333,414</b>	<b>Total Water Management Exps</b>	<b>3,556,329</b>	<b>3,782,447</b>	<b>3,625,050</b>	<b>3,765,097</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Water Maintenance & Operating		2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	Program Number	720				
	<b>Operating Expenses</b>					
350,200	Dams		360,700	371,500	382,600	394,100
284,600	Reservoirs		293,100	301,900	311,000	320,300
20,600	Emerald Booster Chlorination Plant		21,200	21,800	22,500	23,200
429,000	Pumping Stations		441,900	455,200	468,900	483,000
78,000	Nana Glen Water Supply		80,300	82,700	85,200	87,800
48,400	Coramba Water Supply		49,900	51,400	52,900	54,500
1,272,000	Water Treatment Expenses		1,371,900	1,413,100	1,455,500	1,499,200
1,435,000	Mains Maintenance		1,478,100	1,522,400	1,568,100	1,615,100
57,680	Catchment Areas & Weirs		59,400	61,200	63,000	64,900
23,690	Country Energy - Nymboida Fish Ladder		24,400	25,100	25,900	26,700
69,010	Country Energy - Nymboida Infrastr Maint		71,100	73,200	75,400	77,700
387,914	Water Efficiency		399,600	411,600	423,900	436,600
103,000	Raw Water Purchases		106,100	109,300	112,600	116,000
71,277	Water Quality Monitoring		73,400	75,600	77,900	80,200
600,000	RWS - Operations & Maintenance		640,600	659,800	679,600	700,000
7,210	Meter Disconnect Reconnections		7,400	7,600	7,800	8,000
41,000	Meter Repairs		42,200	43,500	44,800	46,100
29,000	Telemetry		29,900	30,800	31,700	32,700
15,450	Contributions to Works		15,900	16,400	16,900	17,400
1,030	Mains Locations Other Authorities		3,000	3,100	3,200	3,300
3,090	Backflow Prevention		9,900	10,200	10,500	10,800
1,236	Meter Testing Consumer Request		1,300	1,300	1,300	1,300
61,800	Standpipe Water		40,000	41,200	42,400	43,700
6,180	Pressure Test Fees		6,400	6,600	6,800	7,000
4,890,200	Depreciation		5,849,970	6,025,470	6,206,235	6,392,415
<b>10,286,566</b>	<b>Total Operating Expenses</b>		<b>11,477,670</b>	<b>11,821,970</b>	<b>12,176,635</b>	<b>12,542,015</b>
	<b>Operating Revenue</b>					
-5,356	Pressure Test Fees		-5,517	-5,700	-5,900	-6,100
-412	Meter Testing Consumer Request		-424	-400	-400	-400
-6,180	Meter Disconnect/Reconnect Fees		-10,000	-10,300	-10,600	-10,900
-3,605	Water Backflow Prev Lic & Testing		-3,713	-3,800	-3,900	-4,000
-927	Mains Locations Other Authorities		-1,500	-1,500	-1,500	-1,500
-25,750	Contributions to Works		-26,523	-27,300	-28,100	-28,900
-45,320	Standpipe Water Sales		-30,000	-30,900	-31,800	-32,800
<b>-87,550</b>	<b>Total Operating Revenue</b>		<b>-77,677</b>	<b>-79,900</b>	<b>-82,200</b>	<b>-84,600</b>
	<b>Transfer From Reserves</b>					
-4,890,200	Water Maint tfr from - Water & Sewer Reserve		-5,849,970	-6,025,470	-6,206,235	-6,392,415
<b>-4,890,200</b>	<b>Total Transfer From Reserves</b>		<b>-5,849,970</b>	<b>-6,025,470</b>	<b>-6,206,235</b>	<b>-6,392,415</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Water Maintenance & Operating		2012/13	2013/14	2014/15	2015/16
	Program Number	720	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
<b>5,308,816</b>	<b>Total</b>	<b>Water Maintenance &amp; Operating</b>	<b>5,550,023</b>	<b>5,716,600</b>	<b>5,888,200</b>	<b>6,065,000</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Water Miscellaneous Program Number 730	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
135,960	Payroll Tax	140,039	144,200	148,500	153,000
6,892,015	Loan Interest Repayments	6,447,948	5,977,366	5,516,246	5,153,161
25,750	Professional Dev/Subs and Seminars	26,523	27,300	28,100	28,900
<b>7,053,725</b>	<b>Total Operating Expenses</b>	<b>6,614,510</b>	<b>6,148,866</b>	<b>5,692,846</b>	<b>5,335,061</b>
	<b>Capital Expenditure</b>				
6,183,248	Loan Principal Repayments	6,562,836	7,030,201	5,873,389	4,591,051
<b>6,183,248</b>	<b>Total Capital Expenditure</b>	<b>6,562,836</b>	<b>7,030,201</b>	<b>5,873,389</b>	<b>4,591,051</b>
<b>13,236,973</b>	<b>Total Water Miscellaneous</b>	<b>13,177,346</b>	<b>13,179,067</b>	<b>11,566,235</b>	<b>9,926,112</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Water Capital Expenditure		2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	Program Number	740				
	<b>Capital Expenditure</b>					
0	60kw Pump Station		0	0	500,000	0
0	8 ML Reservoir at Unwins Rd		0	0	2,000,000	0
0	Demolish Reservoir		0	0	100,000	0
195,000	Reservoir Renewals		200,000	200,000	200,000	200,000
0	Shepherds Lane Reservoirs (Land) S64		200,000	2,300,000	0	0
602,700	Reticulation Mains from Strategy - S64		651,075	499,750	700,000	800,000
800,000	Mains Renewal		800,000	500,000	500,000	500,000
50,000	Mains Extension		50,000	50,000	51,500	53,000
298,000	Service Connections		300,000	300,000	309,000	318,000
50,000	New Plant/Vehicles		25,000	25,000	25,800	26,500
35,000	Network Analysis		0	0	0	0
45,000	Minor Plant		45,000	45,000	46,350	48,000
300,000	Telemetry Equipment & Meters		25,000	25,000	25,800	26,500
70,000	Minor Works		20,000	20,000	20,600	21,200
5,000	Easements		5,000	5,000	5,150	5,300
50,000	Coramba Water Main		750,000	750,000	0	0
240,000	Developer Cont'n In Kind Expenses (Water)		250,000	490,000	504,700	519,841
0	Establishment Yard Adjacent to Coffs WRP		200,000	206,000	212,200	218,600
0	Relocate Lime Plant		750,000	0	0	0
0	Moonee to Emerald Trunk Main MNTL		0	2,372,500	0	0
1,500,000	Main Duplication - Karangi WTP to Red Hill		0	0	0	0
<b>4,240,700</b>	<b>Total Capital Expenditure</b>		<b>4,271,075</b>	<b>7,788,250</b>	<b>5,201,100</b>	<b>2,736,941</b>
	<b>Operating Revenue</b>					
-298,000	Service Connections		-300,000	-300,000	-309,000	-318,000
<b>-298,000</b>	<b>Total Operating Revenue</b>		<b>-300,000</b>	<b>-300,000</b>	<b>-309,000</b>	<b>-318,000</b>
	<b>Capital Revenue</b>					
-2,874,000	Contributions - S64 New Mains		-2,906,000	-2,938,000	-2,975,000	-3,064,250
-240,000	Developer Cont'n In Kind Income (Water)		-250,000	-490,000	-504,700	-519,841
<b>-3,114,000</b>	<b>Total Capital Revenue</b>		<b>-3,156,000</b>	<b>-3,428,000</b>	<b>-3,479,700</b>	<b>-3,584,091</b>
	<b>Transfer To Reserves</b>					
2,874,000	Water Cap tfr to - Water & Sewer Reserve		2,906,000	2,938,000	2,975,000	3,064,250
<b>2,874,000</b>	<b>Total Transfer To Reserves</b>		<b>2,906,000</b>	<b>2,938,000</b>	<b>2,975,000</b>	<b>3,064,250</b>
	<b>Transfer From Reserves</b>					
-3,702,700	Water Capital tfr from - Water & Sewer Reserve		-3,721,075	-6,998,250	-4,387,400	-1,899,100
<b>-3,702,700</b>	<b>Total Transfer From Reserves</b>		<b>-3,721,075</b>	<b>-6,998,250</b>	<b>-4,387,400</b>	<b>-1,899,100</b>
<b>0</b>	<b>Total Water Capital Expenditure</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Water Untied Funding Program Number 790	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Revenue</b>				
-3,662,141	Access Charges	-3,792,088	-3,954,884	-4,121,256	-4,291,267
-248,492	Pensioner Subsidy	-252,294	-256,153	-260,069	-264,044
-11,791,365	Water Usage Charges	-12,566,486	-13,101,100	-13,697,042	-14,311,933
-1,280,000	Interest on Investments Revenue	-1,275,000	-1,250,000	-1,050,000	-1,081,500
-635,000	Interest on Investments Reserves	-400,000	-175,000	-10,000	-10,000
-10,000	Interest on Investments Sec 64	-10,000	-10,000	-10,000	-10,000
<b>-17,626,998</b>	<b>Total Operating Revenue</b>	<b>-18,295,868</b>	<b>-18,747,137</b>	<b>-19,148,367</b>	<b>-19,968,744</b>
	<b>Transfer To Reserves</b>				
645,000	Water Untied Funding tfr to - Water & Sewer Reserve	410,000	185,000	20,000	20,000
<b>645,000</b>	<b>Total Transfer To Reserves</b>	<b>410,000</b>	<b>185,000</b>	<b>20,000</b>	<b>20,000</b>
<b>-16,981,998</b>	<b>Total Water Untied Funding</b>	<b>-17,885,868</b>	<b>-18,562,137</b>	<b>-19,128,367</b>	<b>-19,948,744</b>
<b>4,897,205</b>	<b>WATER FUND</b>	<b>4,397,830</b>	<b>4,115,977</b>	<b>1,951,118</b>	<b>-192,535</b>

**SEWER ACCOUNT**  
**DRAFT BUDGET FOR 2012/13**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	ESTIMATED 2012/2013
<b><u>PROGRAM</u></b>									
Management Expenses	1,061	-	1,061	4,208,867	10,000	4,218,867	-	-	(4,217,806)
Maintenance & Operating	961,025	-	961,025	15,433,875	-	15,433,875	-	6,686,950	(7,785,900)
Miscellaneous	-	-	-	8,117,947	7,505,218	15,623,165	-	-	(15,623,165)
Capital Program	-	3,352,100	3,352,100	-	8,965,000	8,965,000	2,732,100	8,345,000	-
<b>TOTALS</b>	<b>962,086</b>	<b>3,352,100</b>	<b>4,314,186</b>	<b>27,760,689</b>	<b>16,480,218</b>	<b>44,240,907</b>	<b>2,732,100</b>	<b>15,031,950</b>	<b>(27,626,871)</b>
Untied Funding Available	24,869,534	-	24,869,534	-	-	-	785,000	-	24,084,534
<b>(DEFICIT) / SURPLUS</b>									<b>(3,542,337)</b>

**SEWER ACCOUNT**  
**DRAFT BUDGET FOR 2013/14**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST ESTIMATED 2013/2014
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	
<b><u>PROGRAM</u></b>									
Management Expenses	1,093	-	<b>1,093</b>	4,179,823	10,000	<b>4,189,823</b>	-	-	(4,188,730)
Maintenance & Operating	1,003,898	-	<b>1,003,898</b>	15,896,870	-	<b>15,896,870</b>	-	6,887,570	(8,005,402)
Miscellaneous	-	-	-	7,609,635	8,068,442	<b>15,678,077</b>	-	-	(15,678,077)
Capital Program	-	3,812,900	<b>3,812,900</b>	-	5,056,600	<b>5,056,600</b>	2,762,900	4,006,600	-
<b>TOTALS</b>	<b>1,004,991</b>	<b>3,812,900</b>	<b>4,817,891</b>	<b>27,686,328</b>	<b>13,135,042</b>	<b>40,821,370</b>	<b>2,762,900</b>	<b>10,894,170</b>	<b>(27,872,209)</b>
UNTIED FUNDING AVAILABLE	25,610,796	-	25,610,796	-	-	-	660,000		24,950,796
<b>(DEFICIT) / SURPLUS</b>									<b>(2,921,413)</b>



**SEWER ACCOUNT**  
**DRAFT BUDGET FOR 2014/15**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	ESTIMATED 2014/2015
<b><u>PROGRAM</u></b>									
Management Expenses	1,126	-	1,126	4,207,613	10,000	4,217,613	-	-	(4,216,487)
Maintenance & Operating	1,043,145	-	1,043,145	16,373,790	-	16,373,790	-	7,094,190	(8,236,455)
Miscellaneous	-	-	-	7,060,190	8,671,952	15,732,142	-	-	(15,732,142)
Capital Program	-	4,945,787	4,945,787	-	5,649,400	5,649,400	2,845,787	3,549,400	-
<b>TOTALS</b>	<b>1,044,271</b>	<b>4,945,787</b>	<b>5,990,058</b>	<b>27,641,593</b>	<b>14,331,352</b>	<b>41,972,945</b>	<b>2,845,787</b>	<b>10,643,590</b>	<b>(28,185,084)</b>
UNTIED FUNDING AVAILABLE	26,577,635	-	-	-	-	-	610,000	-	25,967,635
<b>(DEFICIT) / SURPLUS</b>									<b>(2,217,449)</b>

**SEWER ACCOUNT**  
**DRAFT BUDGET FOR 2015/16**

	INCOME			EXPENDITURE			RESTRICTED TRANSFERS		NET COST
	Operating	Capital	Total	Operating	Capital	Total	Transfer to	Transfer From	ESTIMATED 2015/2016
<b><u>PROGRAM</u></b>									
Management Expenses	1,160	-	1,160	4,372,240	10,000	4,382,240	-	-	(4,381,080)
Maintenance & Operating	1,078,743	-	1,078,743	16,865,015	-	16,865,015	-	7,307,015	(8,479,257)
Miscellaneous	-	-	-	6,483,639	8,685,979	15,169,618	-	-	(15,169,618)
Capital Program	-	5,094,160	5,094,160	-	5,703,400	5,703,400	2,931,161	3,540,400	(1)
<b>TOTALS</b>	<b>1,079,903</b>	<b>5,094,160</b>	<b>6,174,063</b>	<b>27,720,894</b>	<b>14,399,379</b>	<b>42,120,273</b>	<b>2,931,161</b>	<b>10,847,415</b>	<b>(28,029,956)</b>
UNTIED FUNDING AVAILABLE	27,736,905	-	-	-	-	-	628,000	-	27,108,905
<b>(DEFICIT) / SURPLUS</b>									<b>(921,051)</b>

**BUDGETTED INCOME TO BE RESTRICTED - SEWER ACCOUNT**

Estimate 2011/12	Item	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15	Estimate 2014/15
	<b><u>Capital Program</u></b>				
2,701,300	Developer Contributions - Sec 64	2,732,100	2,762,900	2,845,787	2,931,161
<b>2,701,300</b>	<b>Total</b>	<b>2,732,100</b>	<b>2,762,900</b>	<b>2,845,787</b>	<b>2,931,161</b>
	<b><u>Untied Funding Program</u></b>				
925,000	Interest on Investments - Reserves	775,000	650,000	600,000	618,000
10,000	Interest on Investments - S64	10,000	10,000	10,000	10,000
<b>935,000</b>	<b>Total</b>	<b>785,000</b>	<b>660,000</b>	<b>610,000</b>	<b>628,000</b>
<b>3,636,300</b>	<b>Total Income to be Restricted</b>	<b>3,517,100</b>	<b>3,422,900</b>	<b>3,455,787</b>	<b>3,559,161</b>

**BUDGETTED EXPENDITURE FROM RESTRICTED - SEWER ACCOUNT**

Estimate 2011/12	Item	Estimate 2012/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16
	<b><u>Maintenance &amp; Operating</u></b>				
6,063,400	Depreciation	6,686,950	6,887,570	7,094,190	7,307,015
<b>6,063,400</b>	<b>Total</b>	<b>6,686,950</b>	<b>6,887,570</b>	<b>7,094,190</b>	<b>7,307,015</b>
	<b><u>Capital Program</u></b>				
100,000	Woolgoolga Treatment Works Upgrade	100,000	100,000	100,000	100,000
21,535,500	Sawtell Pump Station & Pipework				
	Reclaimed Water Pipeline Stage 2	4,000,000			
	Establish Yard Adjacent to Coffs WRP	200,000	206,000	212,200	218,600
1,000,000	Sewer Rehabilitation	1,000,000	1,000,000	1,000,000	1,000,000
120,000	Telemetry	20,000	20,600	21,200	21,800
40,000	Minor Sewer Extensions	40,000	40,000	40,000	40,000
1,318,500	CTWSS Stage 2 - CHWRP				
3,000,000	Pumps, Mech Equip Renew & Pump Station Upgrade	2,500,000	2,200,000	1,700,000	1,700,000
50,000	Minor Treatment Works	50,000	50,000	50,000	50,000
40,000	New Plant & Equipment	40,000	40,000	40,000	40,000
	New Vehicles	25,000		26,000	
50,000	Minor Works	50,000	50,000	50,000	50,000
260,000	S64 Works General	270,000	280,000	290,000	300,000
50,000	Network Analysis	50,000	20,000	20,000	20,000
<b>27,564,000</b>	<b>Total</b>	<b>8,345,000</b>	<b>4,006,600</b>	<b>3,549,400</b>	<b>3,540,400</b>
<b>33,627,400</b>	<b>Total Expenditure from Restricted</b>	<b>15,031,950</b>	<b>10,894,170</b>	<b>10,643,590</b>	<b>10,847,415</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Sewer Management Expenses		2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	Program Number	810				
	<b>Operating Expenses</b>					
2,268,684		Contribution to Administration	2,428,207	2,501,000	2,576,000	2,653,400
55,400		Cont'n to Sullage Collection Contract Chg	57,100	58,800	60,600	62,400
77,652		Dividend to General Account (Tax Equival	78,480	80,800	83,300	85,700
2,100		Contribution to IT - GPS Project	2,150	2,200	2,250	2,300
17,000		Contrib Developer Servic Plan Admin	17,300	17,600	17,900	18,200
0		Contribution HR Payroll System	60,000	0	0	0
1,164,638		Engineering Staff Costs-Sal/Allow	1,170,186	1,240,397	1,314,821	1,393,710
515		Engineering Staff Costs-FBT	530	546	562	580
0		Strategic Plans and Financial Plan	0	30,000	0	0
250,000		Sewerage Strategy	200,000	100,000	0	0
26,000		Contribution to Works Depot	25,000	25,000	25,000	25,000
54,530		Vehicle Running Expenses	60,080	61,880	63,780	65,650
3,708		Advertising & Public Awareness	3,819	3,900	4,000	4,100
10,712		Water Directorate	11,033	11,400	11,700	12,100
43,672		Sundry Expenses	44,982	46,300	47,700	49,100
0		Recycled Water Management Plan	50,000	0	0	0
<b>3,974,611</b>		<b>Total Operating Expenses</b>	<b>4,208,867</b>	<b>4,179,823</b>	<b>4,207,613</b>	<b>4,372,240</b>
	<b>Capital Expenditure</b>					
5,000		Equipment Acquisition	10,000	10,000	10,000	10,000
<b>5,000</b>		<b>Total Capital Expenditure</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
	<b>Operating Revenue</b>					
-1,030		Administration Charges Income	-1,061	-1,093	-1,126	-1,160
<b>-1,030</b>		<b>Total Operating Revenue</b>	<b>-1,061</b>	<b>-1,093</b>	<b>-1,126</b>	<b>-1,160</b>
<b>3,978,581</b>		<b>Total Sewer Management Expenses</b>	<b>4,217,806</b>	<b>4,188,730</b>	<b>4,216,487</b>	<b>4,381,080</b>

**COFFS HARBOUR CITY COUNCIL  
DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Sewer Maintenance & Operating		2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	Program Number	820				
	<b>Operating Expenses</b>					
3,805,000	Treatment Works		4,255,900	4,383,600	4,515,100	4,650,600
854,900	Sewers		880,547	907,000	934,200	962,200
46,200	Pump Outs Sullage Collection		47,600	49,000	50,500	52,000
24,720	Reuse Pipework		25,462	26,200	27,000	27,800
2,296,000	Pumping Stations		2,400,000	2,472,000	2,546,200	2,622,600
57,680	Telemetry		59,410	61,200	63,000	64,900
30,900	External Works		31,827	32,800	33,800	34,800
61,800	Mobile Sludge Dewatering Plant Expenses		63,654	65,600	67,600	69,600
185,400	Trade Waste Inspection		190,962	196,700	202,600	208,700
24,720	Trade Waste for Bellingen Council		25,462	26,200	27,000	27,800
51,500	Reuse Management Operating		53,045	54,600	56,200	57,900
355,350	Biosolids Disposal		366,011	377,000	388,300	399,900
285,000	Morgans Rd Farm		294,000	302,800	311,900	321,300
51,500	Ocean Outfall		53,045	54,600	56,200	57,900
6,063,400	Depreciation		6,686,950	6,887,570	7,094,190	7,307,015
<b>14,194,070</b>	<b>Total Operating Expenses</b>		<b>15,433,875</b>	<b>15,896,870</b>	<b>16,373,790</b>	<b>16,865,015</b>
	<b>Operating Revenue</b>					
-451,529	Trade Waste Annual & Usage Charges		-507,276	-536,158	-560,975	-582,248
-3,090	Trade Waste Application Fees		-3,183	-3,300	-3,400	-3,500
-28,840	Trade Waste for Bellingen Council		-29,705	-30,600	-31,500	-32,400
-31,020	Sullage Collection Charges		-34,200	-35,640	-37,170	-38,295
-105,000	Effluent Disposal Charge Contractor		-108,000	-111,200	-114,500	-117,900
-30,900	Contribution to External Works		-31,827	-32,800	-33,800	-34,800
-92,700	Banana Sales from Morgans Rd Farm		-95,481	-98,300	-101,200	-104,200
-23,000	Lease Morgans Rd Farm		-23,000	-23,700	-24,400	-25,100
-82,400	Mobile Sludge Dewatering Plant Income		-113,500	-116,900	-120,400	-124,000
-14,420	Property Rental Income - Corindi		-14,853	-15,300	-15,800	-16,300
<b>-862,899</b>	<b>Total Operating Revenue</b>		<b>-961,025</b>	<b>-1,003,898</b>	<b>-1,043,145</b>	<b>-1,078,743</b>
	<b>Transfer From Reserves</b>					
-6,063,400	Sewer Maint tfr from - Water & Sewer Reserve		-6,686,950	-6,887,570	-7,094,190	-7,307,015
<b>-6,063,400</b>	<b>Total Transfer From Reserves</b>		<b>-6,686,950</b>	<b>-6,887,570</b>	<b>-7,094,190</b>	<b>-7,307,015</b>
<b>7,267,771</b>	<b>Total Sewer Maintenance &amp; Operating</b>		<b>7,785,900</b>	<b>8,005,402</b>	<b>8,236,455</b>	<b>8,479,257</b>

**COFFS HARBOUR CITY COUNCIL  
DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Sewer Miscellaneous Program Number 830	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Expenses</b>				
191,100	Payroll Tax	196,353	202,764	208,337	214,587
82,400	Insurance Premiums	84,872	87,418	90,041	92,742
8,297,230	Loan Interest Repayments	7,795,199	7,277,134	6,718,224	6,131,414
25,750	Professional Dev/Seminars Subs	26,523	27,319	28,139	28,983
15,000	Asset Register	15,000	15,000	15,450	15,914
<b>8,611,480</b>	<b>Total Operating Expenses</b>	<b>8,117,947</b>	<b>7,609,635</b>	<b>7,060,190</b>	<b>6,483,639</b>
	<b>Capital Expenditure</b>				
7,343,789	Sewer Fund Loan Repayments Principal	7,505,218	8,068,442	8,671,952	8,685,979
<b>7,343,789</b>	<b>Total Capital Expenditure</b>	<b>7,505,218</b>	<b>8,068,442</b>	<b>8,671,952</b>	<b>8,685,979</b>
<b>15,955,269</b>	<b>Total Sewer Miscellaneous</b>	<b>15,623,165</b>	<b>15,678,077</b>	<b>15,732,142</b>	<b>15,169,618</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Sewer Capital Program Program Number 840	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Capital Expenditure</b>				
1,000,000	Sewer Rehabilitation	1,000,000	1,000,000	1,000,000	1,000,000
40,000	Minor Sewer Extensions	40,000	40,000	40,000	40,000
1,500,000	CTWSS Stage 2 - Coffs Harbour WRP	0	0	0	0
120,000	Telemetry	20,000	20,600	21,200	21,800
3,000,000	Pumps, Mechanical Equip Renewals	2,500,000	2,200,000	1,700,000	1,700,000
100,000	Woopi Treatment Works Upgrade Stage 2	100,000	100,000	100,000	100,000
0	Reclaimed Water Pipeline Stage 2	4,000,000	0	0	0
50,000	Minor Treatment Works	50,000	50,000	50,000	50,000
50,000	Minor Sewer Works	50,000	50,000	50,000	50,000
24,500,000	Sawtell Pump Station & Pipework	0	0	0	0
40,000	New Plant & Equipment	40,000	40,000	40,000	40,000
0	New Vehicle	25,000	0	26,000	0
0	Establishment Yard Adjacent to Coffs WRP	200,000	206,000	212,200	218,600
585,000	Developer Cont'n In Kind Expense (Sewer)	620,000	1,050,000	2,100,000	2,163,000
50,000	Network Analysis	50,000	20,000	20,000	20,000
260,000	S64 Works General	270,000	280,000	290,000	300,000
<b>31,295,000</b>	<b>Total Capital Expenditure</b>	<b>8,965,000</b>	<b>5,056,600</b>	<b>5,649,400</b>	<b>5,703,400</b>
	<b>Capital Revenue</b>				
-2,701,300	Developer Contributions Section 64	-2,732,100	-2,762,900	-2,845,787	-2,931,161
-3,146,000	CTWSS Stage 2 Grant	0	0	0	0
-585,000	Developer Cont'n In Kind Income (Sewer)	-620,000	-1,050,000	-2,100,000	-2,163,000
<b>-6,432,300</b>	<b>Total Capital Revenue</b>	<b>-3,352,100</b>	<b>-3,812,900</b>	<b>-4,945,787</b>	<b>-5,094,161</b>
	<b>Transfer To Reserves</b>				
2,701,300	Sewer Cap tfr to - Water & Sewer Reserve	2,732,100	2,762,900	2,845,787	2,931,161
<b>2,701,300</b>	<b>Total Transfer To Reserves</b>	<b>2,732,100</b>	<b>2,762,900</b>	<b>2,845,787</b>	<b>2,931,161</b>
	<b>Transfer From Reserves</b>				
-27,564,000	Sewer Cap tfr from - Water & Sewer Reserve	-8,345,000	-4,006,600	-3,549,400	-3,540,400
<b>-27,564,000</b>	<b>Total Transfer From Reserves</b>	<b>-8,345,000</b>	<b>-4,006,600</b>	<b>-3,549,400</b>	<b>-3,540,400</b>
<b>0</b>	<b>Total Sewer Capital Program</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COFFS HARBOUR CITY COUNCIL**  
**DRAFT 4 YEAR DETAILED BUDGET**

2011/12 ADOPTED	Sewer Untied Funding Program Number <b>890</b>	2012/13 ESTIMATE	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE
	<b>Operating Revenue</b>				
-19,648,643	Access Charges	-20,869,080	-21,790,688	-22,735,803	-23,756,491
-1,461,759	Usage Charges	-1,552,799	-1,621,634	-1,691,997	-1,763,915
-251,736	Pensioner Subsidy	-255,009	-258,324	-261,682	-265,084
-477,883	Non Ratable Charges	-507,646	-530,150	-553,153	-576,665
-1,770,000	Interest on Investments Revenue	-900,000	-750,000	-725,000	-746,750
-925,000	Interest on Investments Reserves	-775,000	-650,000	-600,000	-618,000
-10,000	Interest on Investments - Sec 64	-10,000	-10,000	-10,000	-10,000
<b>-24,545,021</b>	<b>Total Operating Revenue</b>	<b>-24,869,534</b>	<b>-25,610,796</b>	<b>-26,577,635</b>	<b>-27,736,905</b>
	<b>Transfer To Reserves</b>				
935,000	Sewer Untied Funding tfr to - Water & Sewer Reserve	785,000	660,000	610,000	628,000
<b>935,000</b>	<b>Total Transfer To Reserves</b>	<b>785,000</b>	<b>660,000</b>	<b>610,000</b>	<b>628,000</b>
<b>-23,610,021</b>	<b>Total Sewer Untied Funding</b>	<b>-24,084,534</b>	<b>-24,950,796</b>	<b>-25,967,635</b>	<b>-27,108,905</b>
<b>3,591,600</b>	<b>SEWERAGE FUND</b>	<b>3,542,337</b>	<b>2,921,413</b>	<b>2,217,449</b>	<b>921,051</b>



**Adopted  
Budget  
2011/2012**

**Estimate  
2012/2013**

**Estimate  
2013/2014**

**Estimate  
2014/2015**

**Estimate  
2015/2016**

**COFFS COAST STATE PARK TRUST**

**Operating Expenses**

2,568,400	Park Beach Holiday Park	2,689,175	2,823,634	2,964,815	3,113,056
1,540,250	Sawtell Beach Caravan Park	1,609,975	1,690,474	1,774,997	1,863,747
223,500	Jetty & Foreshores	235,100	242,200	249,400	256,800
361,800	Contribution to Botanic Gardens	372,500	391,125	410,681	431,215
390,930	Other Reserves	455,465	468,090	481,628	496,089
<b>5,084,880</b>	<b>Total Operating Expenses</b>	<b>5,362,215</b>	<b>5,615,523</b>	<b>5,881,522</b>	<b>6,160,908</b>

**Capital Expenditure**

661,886	Park Beach Holiday Park	1,936,886	373,386	300,000	315,000
548,793	Sawtell Beach Caravan Park	1,003,293	299,293	106,500	151,500
<b>1,210,679</b>	<b>Total Capital Expenditure</b>	<b>2,940,178</b>	<b>672,679</b>	<b>406,500</b>	<b>466,500</b>

<b>6,295,559</b>	<b>Total Program Expenditure</b>	<b>8,302,393</b>	<b>6,288,201</b>	<b>6,288,022</b>	<b>6,627,408</b>
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**Related Revenues**

-3,534,450	Park Beach Holiday Park	- 3,717,500	- 3,940,550	- 4,176,983	- 4,427,602
-2,093,500	Sawtell Beach Caravan Park	- 2,187,500	- 2,318,750	- 2,457,875	- 2,605,348
	Jetty & Foreshores		-	-	-
	Botanic Gardens				
	Other Reserves				
	Loan Funds from Dept Lands		-	-	-
-752,730	Contribution by CHCC	- 827,965	- 859,215	- 892,309	- 927,304

<b>-6,380,680</b>	<b>Total Program Revenue</b>	<b>-6,732,965</b>	<b>-7,118,515</b>	<b>-7,527,167</b>	<b>-7,960,254</b>
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**Restricted Equity (Reserve) Transfers**

	Allocated to Future Works				
966,050	Park Beach Holiday Park Surplus	1,028,325	1,116,916	1,212,168	1,314,546
553,250	Sawtell Beach Caravan Park Surplus	577,525	628,276	682,878	741,600
	Utilised for Current Works				
-661,886	Park Beach Holiday Park	- 1,936,886	- 373,386	- 300,000	- 315,000
-548,793	Sawtell Beach Caravan Park	- 1,003,293	- 299,293	- 106,500	- 151,500
-223,500	Jetty & Foreshores	- 235,100	- 242,200	- 249,400	- 256,800

<b>85,121</b>	<b>Net Restricted Equity Transfers</b>	<b>-1,569,428</b>	<b>830,314</b>	<b>1,239,145</b>	<b>1,332,846</b>
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<b>0</b>	<b>NET PROGRAM COST</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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**Adopted  
Budget  
2011/12**

**Proposed  
Budget  
2012/13**

**2013/14  
Estimate**

**2014/15  
Estimate**

**2015/16  
Estimate**

**WOOLGOOLGA BEACH RESERVE TRUST**

**Operating Expenses**

591,100	Woolgoolga Beach Caravan Park	639,300	684,051	731,935	783,170
300,900	Lakeside Caravan Park	360,835	467,593	500,325	535,348
<b>892,000</b>	<b>Total Operating Expenses</b>	<b>1,000,135</b>	<b>1,151,644</b>	<b>1,232,260</b>	<b>1,318,518</b>

**Capital Expenditure**

94,000	Woolgoolga Beach Caravan Park	80,000	42,000	52,000	62,000
106,500	Lakeside Caravan Park	18,500	14,500	16,500	24,500
<b>200,500</b>	<b>Total Capital Expenditure</b>	<b>98,500</b>	<b>56,500</b>	<b>68,500</b>	<b>86,500</b>

<b>1,092,500</b>	<b>Total Program Expenditure</b>	<b>1,098,635</b>	<b>1,208,144</b>	<b>1,300,760</b>	<b>1,405,018</b>
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**Related Revenues**

-751,000	Woolgoolga Beach Caravan Park	-848,000	909,190	991,017	1,080,209
-318,250	Lakeside Caravan Park	-360,700	393,163	428,548	467,117

<b>-1,069,250</b>	<b>Total Program Revenue</b>	<b>- 1,208,700</b>	<b>1,302,353</b>	<b>1,419,565</b>	<b>1,547,326</b>
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**Restricted Equity (Reserve) Transfers**

159,900	Allocated to Future Works				
	Woolgoolga Beach Caravan Park Surp	208,700	225,139	259,083	297,039
17,350	Lakeside Caravan Park Surplus	-135	-74,430	-71,777	-68,231
	Utilised for Current Works				
-94,000	Woolgoolga Beach Caravan Park	-80,000	-42,000	-52,000	-62,000
-106,500	Lakeside Caravan Park	-18,500	-14,500	-16,500	-24,500

<b>-23,250</b>	<b>Net Restricted Equity Transfers</b>	<b>110,065</b>	<b>94,209</b>	<b>118,805</b>	<b>142,308</b>
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<b>0</b>	<b>NET PROGRAM COST</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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**2012/13 DRAFT BUDGETS FOR COUNCILS SECTION 355 COMMITTEES**

	<b>Coramba Community Hall</b>		<b>Lowanna Community Hall</b>		<b>Woolgoolga Community Village</b>		<b>Sportz Central</b>		<b>Bayldon Community Centre</b>	
	<b>2011/12</b>	<b>2012/13</b>	<b>2011/12</b>	<b>2012/13</b>	<b>2011/12</b>	<b>2012/13</b>	<b>2011/12</b>	<b>2012/13</b>	<b>2011/12</b>	<b>2012/13</b>
Operating Expenditure	1,820	1,240	2,255	2,259	19,590	12,650	305,606	300,023	13,185	12,050
Capital Expenditure										
Operating Income	(1,670)	(1,130)	(2,065)	(2,090)	(21,762)	(18,510)	(310,170)	(300,526)	(14,699)	(12,120)
(Surplus) Deficit	<b>150</b>	<b>110</b>	<b>190</b>	<b>169</b>	<b>(2,172)</b>	<b>(5,860)</b>	<b>(4,564)</b>	<b>(503)</b>	<b>(1,514)</b>	<b>(70)</b>

	<b>Ayrshire Park</b>		<b>Eastern Dorrigo Showground and Hall</b>		<b>Lower Bucca Community Centre</b>		<b>Nana Glen Sports, Rec and Equestrian Centre</b>	
	<b>2011/12</b>	<b>2012/13</b>	<b>2011/12</b>	<b>2012/13</b>	<b>2011/12</b>	<b>2012/13</b>	<b>2011/12</b>	<b>2012/13</b>
Operating Expenditure	2,508	3,894	400	800	9,055	26,475	16,660	17,760
Capital Expenditure								
Operating Income	(3,510)	(3,410)	(322)	(1,004)	(12,563)	(12,563)	(17,405)	(17,760)
(Surplus) Deficit	<b>(1,002)</b>	<b>484</b>	<b>78</b>	<b>(204)</b>	<b>(3,508)</b>	<b>13,912</b>	<b>(745)</b>	<b>-</b>