



# COFFS HARBOUR 2030 PLAN



A Strategic Plan  
for the Coffs Harbour Community

December 2009



## What do we mean by “sustainability” and a more “sustainable society”?

‘Sustainable development, sustainable community, sustainable industry, sustainable agriculture. You may have heard these words used in many different ways, but what does “sustainability” really mean and how can you tell if your community is sustainable?

Sustainability is related to the quality of life in a community -- whether the economic, social and environmental systems that make up the community are providing a healthy, productive, meaningful life for all community residents, present and future.’ *Sustainable Measures (2005) What is Sustainability, anyway?*

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Internationally, sustainability has been defined as:

‘improving the quality of human life while living within the carrying capacity of supporting eco-systems.’ *IUCN/UNEP/WWF (1991, p.6) Caring for the Earth: A Strategy for Sustainable Living. Gland, Switzerland: IUCN/UNEP/WWF.*

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Whilst it is hard to define, there are a number of key goals for sustainability. These include:

- Living within our environmental limits
- Acknowledging intergenerational equity in all that we do
- Implementing principles of social justice including equality of access , participation and rights
- Fostering social and economic progress while developing a quality of life for all

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The Australian Government in the National Strategy for Ecologically Sustainable Development identifies three principles of sustainable development as being:

- intergenerational equity
- the precautionary approach
- biodiversity conservation

## The Community Vision 2030

Coffs Harbour is a model of sustainable living. We value, respect and protect our natural environment and acknowledge that it sustains us and future generations. We work together to live sustainably. We have respect for, and learn from, our diverse communities of many ages and cultures. We are healthy, caring and actively engaged in our communities. We move around safely, easily and sustainably. Our economy is strong and diverse and our businesses are leaders in innovation and sustainability. We value all people and use the goodwill in our community to build a better future for our children. We think globally and act locally.

## Coffs Harbour Youth Vision 2030

We look around and see a sustainable community living in harmony with the pristine environment. Our communities are localised, and we live self sufficiently, renewably, organically, with an emphasis on sustenance based lifestyles.

Education is inspiring, practical, egalitarian, and shapes students to be aware, informed, individual and responsible for future generations; caretakers of the earth.

Our local government is run by true representatives of the people, functioning democratically, transparently, and beneficial to the whole community. Economies are localised, and emphasis is made on barter and fair and equal trade. We are all living equally.

Our culture is one with values of compassion, happiness and awareness. We don't consider ourselves as separate from nature and have rekindled our connection with the natural environment. We actively and continually are reducing our environmental impact, and our sustainable society is environmentally, politically, socially and culturally aware, living in happiness and contentment.

*By Caitlin, Tristan, Tash, Saxon, Stav and Tom, Coffs Harbour Youth Forum, 8th April 2009*

*The students just absolutely loved it! They specifically loved being involved and having their voices heard by people who are currently making decisions for their future for the next 20 years at least.*

*Every adult present was inspired and moved by the intelligence and vision of our young adults.*

*Comments from the Youth Forum*

## Abbreviations

ASLaRC	Aged Services Learning and Research Centre
ARTC	Australian Rail Track Corporation
BSC	Bellingen Shire Council
CCLFFA	Coffs Coast Local Food Futures Alliance
CHCC	Coffs Harbour City Council
CHESS	Coffs Harbour Employment Support Services
COFFSAC	Coffs Harbour Sports and Recreation Advisory Council
CTI	Community Transport Inc (Coffs Harbour, Bellingen & Nambucca)
CVC	Clarence Valley Council
DCC	Australian Government Department of Climate Change
DECCW	NSW Department of Environment, Climate Change and Water
DET	NSW Department of Education and Training
DEWHA	Australian Government Department of Environment, Water, Heritage and the Arts
DoP	NSW Department of Planning
DTI	NSW Department of Transport and Infrastructure
ETC	Enterprise and Training Company Ltd
I & I NSW	NSW Department of Industry and Investment
JSA	Job Services Australia
LALC	Local Aboriginal Land Council
LPMA	Land and Property Management Authority
MNC	Mid North Coast
NCAHS	North Coast Area Health Service
NCI TAFE	North Coast Institute of TAFE NSW
NGO	Non Government Organisation
NPWS	National Parks and Wildlife Service
NRCMA	Northern Rivers Catchment Management Authority
NSC	Nambucca Shire Council
RDA	Regional Development Australia
RFS	Rural Fire Service
RTA	Roads and Traffic Authority of NSW
SCU	Southern Cross University
SIMP	Solitary Islands Marine Park
UDIA	Urban Development Institute of Australia
UNE	University of New England



## Overview

The Coffs Harbour 2030 Plan is a plan for the whole of the Coffs Harbour community. It is driven by the Community Vision 2030 which was developed in 2008 and outlines the key steps we need to take to deliver a more sustainable Coffs Harbour to the year 2030 and beyond.

Whilst the Community Vision 2030 is aspirational in nature, the strategic plan identifies the specific strategies that we, as a community, need to undertake in our moves towards achieving a more sustainable society.

Throughout this document “we” is taken to mean “the Coffs Harbour community” as we all take responsibility and ownership for our future to 2030 and beyond.

The Coffs Harbour 2030 Plan was developed between February and November 2009 through a series of community forums. These culminated in the 2030 Summit held on 2nd May 2009 when 160 community members came together to put forward their ideas on how we achieve the Community Vision 2030.

Participants in the summit included individual citizens, community and volunteer groups, state agencies, non government organisations and businesses. Their ideas, along with community ideas from the various forums, have been integrated into the Coffs Harbour 2030 Plan.

We have also developed a 2030 Community Ideas Booklet to accompany the Plan. The booklet presents the ideas presented at the forums in their entirety and attempts to identify where they fit within the 2030 Plan.

## How to read the 2030 Plan

The 2030 Plan is laid out under the five themes identified in the Community Vision 2030 being:

- Learning and Prospering
- Places for Living
- Moving Around
- Looking after our Community
- Looking after our Environment

Beneath each theme there are a number of levels of actions:

**Outcomes:** These identify our vision for where we want to be in 2030.

**Objectives:** How we plan to achieve the specified outcome.

**Strategies:** How we plan to achieve the specified objective.

**CHCC’s role** is identified as being:

- a “**Provider**” where the strategy falls within Council’s area of responsibility
- a “**Facilitator**” where help can be given to others
- an “**Advocate**” by speaking up on behalf of the community

**Other Players:**

Those within our community who have a role to play in delivering a strategy including individual citizens, community groups, business and industry, State government, Federal government, non-government service providers and others



# Learning and Prospering

We are a prosperous and learning community

Outcome	Objective	Strategy	CHCC Role	Other Players
<b>LP1 We are recognised as a model of sustainable business and industry with a strong and diverse local economy</b>	<b>LP1.1 Our businesses and industries are future-driven, smart, innovative and green.</b>	<b>LP1.1.1</b> Develop markets around renewable energy, sustainable tourism, sustainable agriculture and fisheries, local produce, creative and clean industries.	<b>Facilitator, Advocate</b>	Business and industry, community groups Chambers of Commerce I & I NSW Manufacture Coffs Coast, Forests NSW, BSC, NSC
		<b>LP1.1.2</b> Establish and promote the Coffs Coast as a lifestyle location for global workers.	<b>Facilitator</b>	SCU, NCI TAFE, BSC, NSC
		<b>LP1.1.3</b> Identify future workforce needs of existing and emerging industries.	<b>Facilitator</b>	NSW Business Chamber, Manufacture Coffs Coast, Coffs Coast Tourism, NCAHS, NSC
		<b>LP1.1.4</b> Encourage innovation and leadership in sustainable business practices.	<b>Facilitator, Advocate</b>	Chambers of Commerce, Manufacture Coffs Coast, Handybin, Country Energy DECCW, BSC, NSC
	<b>LP1.2 Our economy is strong and diverse providing a wide range of rewarding employment opportunities which are available to all.</b>	<b>LP1.2.1</b> Encourage and support the development of high value, sustainable new business and industry.	<b>Facilitator, Advocate, Provider</b>	I & I NSW, RDA, DECCW, BSC, NSC

Outcome	Objective	Strategy	CHCC Role	Other Players
<b>LP1 We are recognised as a model of sustainable business and industry with a strong and diverse local economy</b>	LP1.2 Our economy is strong and diverse providing a wide range of rewarding employment opportunities which are available to all.	LP1.2.2 Assist existing business operations to grow as sustainable enterprises.	Facilitator, Advocate, Provider	I & I NSW, RDA, BSC
		LP1.2.3 Provide opportunities for all, including the Aboriginal community, to contribute to the local economy.	Facilitator, Advocate	Training and education providers, Business and industry, JSA providers, Disability employment service providers, Aboriginal service providers, BSC
	LP1.3 Our young people work, live and study here.	LP1.3.1 Encourage the provision of facilities, services and resources which attract and support young people.	Provider, Facilitator, Advocate	SCU, NCI TAFE, Young Achievement Australia Service Clubs, NGO's, Business, Real Estate Institute, DET, Housing NSW, BSC
		LP1.3.2 Develop and promote the Coffs Coast as a model for sustainable living.	Provider, Facilitator	BSC, NSC
<b>LP2 We have a lively and diverse city centre</b>	LP2.1 Our city centre is a place where people can live, work and play.	LP2.1.1 Establish and maintain a balanced mix of retail and residential opportunities.	Provider, Facilitator	DoP, Chamber of Commerce, Coffs Coast Tourism, BSC
		LP2.1.2 Develop the city centre as a social and cultural focus for Coffs Harbour.	Provider, Facilitator	Chamber of Commerce, Coffs Coast Tourism, Arts MNC, Coffs Harbour Regional Conservatorium of Music, Aboriginal community



# Learning and Prospering

We are a prosperous and learning community

Outcome	Objective	Strategy	CHCC Role	Other Players
<b>LP2 We have a lively and diverse city centre</b>	LP2.1 Our city centre is a place where people can live, work and play.	LP2.1.3 Develop accessible spaces for people to meet, relax and interact that are safe, attractive and vibrant.	Provider, Facilitator, Advocate	Police Department, Community, Businesses, NGOs, Designers/Architects, DoP, BSC
	LP2.2 Our commercial areas are connected.	LP2.2.1 Design and plan for development, infrastructure and transportation that connects our commercial areas.	Provider, Facilitator	Business & Industry, DoP, Chambers of Commerce, RTA, BSC
<b>LP3 We have excellent education and lifelong learning opportunities that reflect our community values</b>	LP3.1 We are recognised as a model of sustainable living.	LP3.1.1 Promote Education for Sustainability programs and policies.	Provider, Facilitator	SCU, NCI TAFE, DoE, Business & Industry leaders, UNE, University of 3 <sup>rd</sup> Age, BSC
		LP3.1.2 Promote, and engage the community in identifying principles of sustainability as community values.	Provider, Facilitator	Chambers of Commerce, SCU, NCI TAFE, Schools, Business and Industry, Community, Service Clubs, BSC
	LP3.2 We share the aspirations, knowledge, skills and history of all in our community.	LP3.2.1 Promote a culture of lifelong learning.	Facilitator, Advocate	SCU, UNE, NCI TAFE, ACE, University of the Third Age, Service Clubs, BSC

Outcome	Objective	Strategy	CHCC Role	Other Players
<b>LP3 We have excellent education and lifelong learning opportunities that reflect our community values</b>	LP3.2 We share the aspirations, knowledge, skills and history of all in our community.	LP3.2.2 Facilitate shared learning and skill sharing opportunities across generational and cultural groups.	Facilitator	SCU, NCI TAFE, University of the Third Age Service Clubs, NSW Aboriginal Education Consultative Group, BSC
		LP3.2.3 Develop Aboriginal learning opportunities.	Facilitator, Advocate	NSW Aboriginal Education Consultative Group, NCI TAFE, SCU, DET, BSC
	LP3.3 Our education systems link strongly to the community and business.	LP3.3.1 Develop strong and effective partnerships between business, the community, educational institutions and government.	Facilitator	DET, SCU, Chambers of Commerce I & I NSW, Manufacture Coffs Coast, NCI TAFE, RDA, BSC, NSC, Industry Peak Bodies
		LP3.3.2 Support the provision of vocational education related to future needs.	Facilitator, Advocate	NCI TAFE, DET, Business & Industry, Community Colleges, BSC, NSC
		LP3.3.3 Increase access to educational opportunities for all.	Advocate	Community Colleges, NCI TAFE, SCU, DET, BSC, NSC, Service Clubs



# Places for Living

Our built environment connects us and supports us in living sustainably

Outcome	Objective	Strategy	CHCC Role	Other Players
<b>PL1 We have designed our built environment for sustainable living</b>	PL1.1 We use best practice urban design and infrastructure development to promote sustainable living.	PL1.1.1 Focus development on central medium density urban centres.	Provider	DoP, NCAHS, BSC
		PL1.1.2 Provide infrastructure that supports sustainable living and incorporates resilience to climatic events.	Provider	NCAHS, RTA, BSC
		PL1.1.3 Create balanced pedestrian friendly communities with a mix of residential, business and services.	Provider	DoP, NCAHS, BSC
	PL1.2 We have a diverse and adaptable range of housing options with affordability for all.	PL1.2.1 Develop an understanding of future housing needs.	Facilitator, Advocate	Housing NSW, DoP, UDIA, Real Estate Institute, Developers, BSC
		PL1.2.2 Create housing choices in accessible locations close to town centres.	Facilitator, Advocate	Developers, Housing NSW, Community Housing providers, BSC
		PL1.2.3 Create affordable housing options.	Facilitator, Advocate	Community Housing providers, Developers, Housing NSW, BSC
	PL1.3 We live and work in buildings which are attractive and sustainable.	PL1.3.1 Create attractive buildings that embrace our climate and local environment.	Facilitator	Developers, Architects, Community, BSC
		PL1.3.2 Encourage innovative and sustainable building design.	Facilitator, Advocate	DoP, Developers, Architects, Community, BSC

Outcome	Objective	Strategy	CHCC Role	Other Players
<b>PL2 We have created through our urban spaces, a strong sense of community, identity and place</b>	PL2.1 We have beautiful, liveable and accessible spaces for all our people to enjoy.	PL2.1.1 Plan for, and commit to, developing the harbour and foreshores as an inviting, vibrant place that forms the focal point for our city and people.	Provider, Facilitator, Advocate	LPMA, Community, Business and Industry, NPWS, SIMP, NCAHS, DoP, DECCW
		PL2.1.2 Protect and expand public spaces and facilities and ensure they are accessible and safe for all.	Provider, Facilitator	LPMA, NPWS, DoP, Forests NSW, NCAHS, Community, BSC
		PL2.1.3 Ensure urban areas have a focus as gathering places for people rather than cars.	Provider, Facilitator	NCAHS, BSC
	PL2.2 We have facilities for our youth, elderly, Aboriginal and disadvantaged where they can meet and have fun.	PL2.2.1 Create youth friendly places in all community hubs.	Facilitator	Youth service providers, SCU, BSC
		PL2.2.2 Engage youth, children, elderly, Aboriginal and disadvantaged people in planning processes.	Provider, Facilitator	DoP, Community, Aboriginal community, SCU, BSC
		PL2.2.3 Provide facilities for elderly, Aboriginal and disadvantaged people.	Provider, Facilitator	ASLaRC, NCAHS, DOCS, Community services providers, Community, BSC
	PL2.3 We have urban spaces which are child friendly.	PL2.3.1 Develop safe and interactive play spaces for our children within each community.	Provider	Community, Childcare Providers, BSC
		PL2.3.2 Create safe connections to spaces and facilities used by children.	Provider, Advocate	Community, Childcare Providers, BSC



# Places for Living

Our built environment connects us and supports us in living sustainably

Outcome	Objective	Strategy	CHCC Role	Other Players
<b>PL3 We have vibrant rural communities</b>	PL3.1 Our villages are revitalised and maintain their unique identities.	PL3.1.1 Develop strategies to promote the unique identity of each community.	Provider	Community, Business & Industry, BSC
		PL3.1.2 Provide each village with the services and facilities needed to maintain a sense of local community.	Facilitator	Business & Industry, Community, Community service providers, BSC
		PL3.1.3 Provide connections for all between communities and other centres.	Provider, Facilitator, Advocate	Bus companies, RTA, DTI, Community, CTI, BSC
		PL3.1.4 Create a sense of place for all in each of our communities.	Facilitator	Community, BSC
		PL3.1.5 Undertake consistent long term planning involving the community.	Provider	Community, DoP, BSC
	PL3.2 Our villages support a strong tourism base around local produce, arts, culture and nature experiences.	PL3.2.1 Identify high value rural business opportunities.	Facilitator	Tourism agencies, Coffs Coast Marketing, Chambers of Commerce Businesses, Community, BSC
		PL3.2.2 Continue to develop and support sustainable village enterprises and commercial ventures.	Facilitator	Businesses, Community, Chambers of Commerce, BSC
		PL3.2.3 Promote and support a local food system.	Facilitator	Businesses, Community, NCAHS, Farming groups, CCLFFA, Coffs Coast Marketing, BSC





# Moving Around

We are moving around easily, safely and sustainably

Outcome	Objective	Strategy	CHCC Role	Other Players
<b>MA1 We make best use of an excellent, environmentally friendly public transport system</b>	MA1.1 We have an integrated, accessible and environmentally-friendly mixed mode transport system.	MA1.1.1 Establish integrated transport hubs in key community centres.	Provider	Bus companies, Taxi companies, DTI, RTA, CTI, BSC, NSC, ARTC
		MA1.1.2 Develop renewable energy transport modes utilising existing infrastructure.	Facilitator, Advocate	DTI, Business & Industry, User Groups, BSC, NSC, ARTC, Railcorp NSW
		MA1.1.3 Plan for new infrastructure and facilities for future renewable energy transport modes.	Provider, Facilitator, Advocate	DTI, Business & Industry, Transport companies, DoP, Community, BSC, NSC
		MA1.1.4 Improve the effectiveness of the existing transport system.	Facilitator, Advocate	DTI, Bus companies, CTI, BSC, NSC
	MA1.2 We have policies that support increased usage of public transport and reduced car dependency.	MA1.2.1 Promote increased public transport usage and reduced car usage.	Provider, Facilitator	Bus companies, CTI Business & Industry, User Groups, NCAHS, DTI, RTA, BSC, NSC
		MA1.2.2 Advocate for State and Federal Government to redirect highway upgrade funds to support public transport systems.	Advocate	Business & Industry, User groups, DTI, RTA
		MA 1.2.3 Provide integrated and easy access for all to an effective public transport system.	Advocate, Facilitator	DTI, Bus companies, Taxi companies, CTI, BSC, NSC

Outcome	Objective	Strategy	CHCC Role	Other Players
MA1 We make best use of an excellent, environmentally friendly public transport system	MA1.3 We have an upgraded North Coast rail line that has taken freight off our roads and offers a high speed passenger service to both Sydney and Brisbane.	MA1.3.1 Work collaboratively towards improving the effectiveness of current rail services.	Advocate	Business & Industry, Community, BSC, CVC, DTI, NSC, Railcorp NSW
MA2 Many of us walk and cycle from place to place	MA2.1 We have effective plans and policies for a network of integrated cycle ways, footpaths and walking tracks.	MA2.1.1 Prioritise integrated cycleway and footpath implementation including linking to schools and public transport.	Provider	User groups, Community, NCAHS, RTA, BSC
		MA2.1.2 Ensure planning requirements include cycle ways and footpaths in all new developments.	Provider	DoP, NCAHS, BSC
	MA2.2 We have constructed an interconnected network of cycle ways, footpaths and walking tracks that connect our urban communities, hinterland and coastal villages.	MA 2.2.1 Work in partnership to provide cycle ways and footpaths.	Provider, Facilitator, Advocate	Relevant funding agencies, RTA, NCAHS, User groups, BSC, NSC
	MA2.3 We actively promote cycling and walking.	MA2.3.1 Promote the benefits of cycling and walking and the importance of road safety in our community.	Provider, Facilitator	DET, Schools, NCAHS, RTA, User groups, BSC



# Moving Around

We are moving around easily, safely and sustainably

Outcome	Objective	Strategy	CHCC Role	Other Players
<b>MA3 We are well connected to each other and services</b>	MA3.1 We have a system of well-maintained and safe roads for all users.	MA3.1.1 Ensure effective policies and processes exist for prioritising road maintenance and renewal.	Provider	
		MA3.1.2 Facilitate safe traffic and pedestrian flow in and around the City's facilities and services.	Provider	RTA, ARTC
		MA3.1.3 Develop alternative travel routes for trucks in local neighbourhoods.	Provider, Facilitator	RTA, BSC
		MA3.1.4 Reduce the impact of the highway on our communities.	Facilitator, Advocate	RTA, BSC, ARTC, DTI
	MA3.2 We have become an integrated regional transportation hub.	M3.2.1 Explore mechanisms for the integration of road and rail freight services.	Advocate	State & Federal Govt, Business & Industry, DTI, BSC, NSC, ARTC
		M3.2.2 Develop coastal freight transport opportunities.	Advocate	State & Federal Govt, Business & Industry, DTI, BSC, ARTC





# Looking After Our Community

Our community is healthy, informed and engaged

Outcome	Objective	Strategy	CHCC Role	Other Players
<b>LC1 We are healthy and strong</b>	LC1.1 We take pride in Coffs Harbour as a strong and adaptable community.	LC1.1.1 Build pride and identity in Coffs Harbour as a community and a place.	Facilitator, Provider	Community, Department of Infrastructure and Regional Development & Arts NSW, Museums and Galleries Association, Arts MNC, Tourism agencies, Coffs Coast Marketing
		LC1.1.2 Develop community resilience to change including disaster preparedness and response mechanisms.	Facilitator, Provider	Community, BSC, Emergency Services, Police, RFS
	LC1.2 We lead healthy lives supported by comprehensive health care services.	LC1.2.1 Promote healthy living.	Facilitator, Advocate	NCAHS, NGOs, Division of General Practice, BSC
		LC1.2.2 Seek to provide a full range of quality health care services for all.	Facilitator, Advocate	NCAHS, NGOs, allied health professionals, BSC
		LC1.2.3 Build structures and programs that address health care issues specific to the mid north coast.	Advocate, Facilitator	Government agencies including NCAHS, SCU, BSC, NSC
	LC1.3 We live in a safe, caring and inclusive community.	LC1.3.1 Promote a safe community.	Facilitator, Advocate, Provider	Community, Attorney General's Department, NSW Police Service, NCAHS, Emergency Services, RFS, BSC
		LC1.3.2 Build community structures based on the values of care, inclusion and connectedness.	Facilitator	Community, DOCS, BSC
		LC1.3.3 Promote the importance of being part of a community.	Provider, Facilitator	Community, DOCS, BSC

Outcome	Objective	Strategy	CHCC Role	Other Players
<b>LC2 We are engaged and connected and work together to live sustainably</b>	LC2.1 Our community is caring and connected with strong intergenerational communication and understanding.	LC2.1.1 Build respect through interaction and communication.	Provider, Facilitator	Community, DOCS, Community Relations Commission, BSC
		LC2.1.2 Create community structures which capitalise on intergenerational knowledge, experience and capacity.	Facilitator	Community, DET, DOCS, BSC
	LC2.2 We welcome civic leadership to help achieve better outcomes for Coffs Harbour.	LC2.2.1 Enable and support all levels of government to serve the local community.	Provider, Facilitator, Advocate	State Government agencies, BSC, NSC, CVC
		LC2.2.2 Facilitate working together more effectively to secure better outcomes.	Facilitator	Community, Members of State and Federal Government, BSC, NSC, CVC, Chambers of Commerce, RDA, Educational Institutions
	LC2.3 We value our children and young people and offer them all the facilities and services they need in order to achieve their full potential	LC2.3.1 Build a strong community sense of valuing our children and young people	Facilitator	Community, Office of Children and Young People, DOCS, BSC
		LC2.3.2 Create facilities and services that allow the community to reach its full development potential	Provider, Facilitator, Advocate	A range of State and Federal departments and Community, BSC
		LC2.3.3 Engage youth and children in community consultation and decision making processes	Provider, Facilitator	Youth Network, BSC



# Looking After Our Community

Our community is healthy, informed and engaged

Outcome	Objective	Strategy	CHCC Role	Other Players
<b>LC3 We enjoy a comprehensive range of community, artistic and cultural opportunities</b>	LC3.1 Our community has access to a range of options for artistic and cultural expression and entertainment	LC3.1.1 Promote local artistic and cultural expression	Facilitator, Provider	Visual and Performing arts associations, Community, Arts NSW, Arts MNC Board, BSC
		LC3.1.2 Build a diverse range of opportunities for artistic and cultural growth	Provider, Facilitator	Visual and Performing Arts Associations, Community, Arts NSW, Arts MNC Board, BSC
		LC3.1.3 Promote artistic and cultural entertainment opportunities	Facilitator, Provider	Visual and Performing arts associations, Community, Arts NSW, Arts MNC Board, BSC
	LC3.2 We value, understand and celebrate our diverse cultural heritage	LC3.2.1 Promote opportunities for learning among people from diverse backgrounds	Facilitator, Provider	Community Relations Commission, Department of Immigration and Ethnic Affairs, Community, BSC
		LC3.2.2 Promote opportunities to celebrate our diversity	Facilitator, Provider	Community, BSC
	LC3.3 We enjoy life together through a range of community events and recreational opportunities	LC3.3.1 Develop inclusive community, sporting and recreational activities	Provider, Facilitator	Community, COFFSAC, DET, Department of Sport & Recreation, BSC
		LC3.3.2 Create opportunities for enhancement of the community's sense of well being	Provider, Facilitator	Community, NCAHS, SCU, NGOs, Police, BSC





# Looking After Our Environment

Our natural environment is protected and conserved for future generations

Outcome	Objective	Strategy	Council Role	Other Players
<b>LE1 We understand and value our unique natural environment and its cultural connections</b>	LE1.1 We are active ambassadors for our environment and we share our skills and knowledge.	LE1.1.1 Identify and promote the region's unique environmental values.	Provider, Facilitator, Advocate	Tourism NSW, NPWS, DECCW, Forests NSW, Businesses, Community groups, SCU, NCI TAFE, BSC, NSC
		LE1.1.2 Develop programs to actively engage communities on environmental issues and solutions.	Provider	NRCMA, NPWS, DECCW Landcare, Community groups, SCU, NCI TAFE, BSC
	LE1.2 Our Aboriginal culture and its links to the land is valued and understood.	LE1.2.1 Support the Aboriginal community in recording cultural and physical connection to country and land management practices.	Facilitator	LALC, Aboriginal communities, NPWS, DECCW, BSC, DEWHA, ICC- Many Rivers Regional Partnership
		LE1.2.2 Develop school and community education resources on Aboriginal culture and the land.	Facilitator	Aboriginal communities DET, Schools, DECCW, LALC, BS, SCU, NCI TAFE
		LE1.2.3 Encourage pride in Aboriginal culture and history in the Coffs Harbour community through engagement and partnerships with each other.	Facilitator	LALC, NPWS, DECCW, Community
	LE1.3 We have many opportunities for nature experiences and learning through improved access to natural areas.	LE1.3.1 Promote connection to the environment through learning in the environment.	Provider, Facilitator	NPWS, DECCW, Community groups, Forests NSW, Regional Botanic Gardens, SIMP, BSC
		LE1.3.2 Create and extend walking trails and other opportunities for environmental experiences.	Provider, Facilitator, Advocate	NPWS, Private Landholders, LALC, LPMA, BSC

Outcome	Objective	Strategy	Council Role	Other Players
<b>LE2 We protect and restore our environment to conserve its unique biodiversity for future generations</b>	LE2.1 Our forests, beaches, headlands, ocean, rivers, forested mountain backdrop, plants and animals are conserved for future generations.	LE2.1.1 Ensure land use management policies and practices conserve the region's unique environmental and biodiversity values.	Provider, Facilitator	DECCW, NPWS, Forests NSW, LPMA, SIMP, NRCMA, I & I NSW, BSC, NSC
		LE2.1.2 Enhance protection of our marine areas and manage for change.	Advocate	DECCW, I & I NSW, SIMP, BSC, NSC
		LE2.1.3 Maintain and conserve biodiversity through protected reserve systems and other land conservation mechanisms.	Provider, Facilitator, Advocate	DECCW, SIMP, LPMA, BSC, Landowners, Aboriginal communities, LALC
		LE2.1.4 Integrate Aboriginal land and sea management practices into programs that protect our environment.	Facilitator	DECCW, NPWS, LALC, Aboriginal communities, SIMP, BSC
		LE2.1.5 Implement climate change planning, adaptation and mitigation strategies.	Provider, Facilitator	DECCW, NRCMA, NPWS, BSC, SCU, NCI TAFE, NSC
	LE2.2 We have active programs to restore and improve our environment.	LE2.2.1 Create community based programs (including youth and elderly) through partnerships with the community, schools and Aboriginal people.	Provider, Facilitator	NRCMA, Community groups, Landcare, LALC, BSC, ICC- Mary Rivers Regional Partnership, SCU, NCI TAFE
		LE2.2.2 Manage our catchments effectively and adaptably.	Provider, Facilitator	NRCMA, Landcare, DECCW, Forests NSW, Private Landholders, Community, RFS, BSC, NSC



# Looking After Our Environment

Our natural environment is protected and conserved for future generations

Outcome	Objective	Strategy	Council Role	Other Players
<b>LE2 We protect and restore our environment to conserve its unique biodiversity for future generations</b>	LE2.2 We have active programs to restore and improve our environment.	LE2.2.3 Build ecosystem resilience through a system of local and regional habitat corridors.	Provider	DECCW, NPWS, BSC, CVC, NSC, Landcare, NRCMA, Forests NSW, DoL
<b>LE3 We manage our resources and development sustainably.</b>	LE3.1 We are responsible in the use and management of our natural resources and work to reduce our ecological footprint.	LE3.1.1 Implement total water cycle management practices.	Provider	Community, Coffs Harbour Water, BSC
		LE3.1.2 Use best practice to prevent pollution impacts on our environment.	Provider, Facilitator	DECCW, NRCMA, Community, Business & Industry, BSC
		LE3.1.3 Ensure our use of natural resources, both marine and terrestrial, is sustainable.	Facilitator, Advocate	I & I NSW, Forests NSW, DECCW, Community, Business & Industry, NRCMA, BSC
		LE3.1.4 Implement programs which make the Coffs Coast region a zero waste community.	Provider	Community, DECCW, MidWaste, DEWHA, Business & Industry, BSC, SCU, NCI TAFE, NRCMA, NSC, Handybin, Biomass
	LE3.2 We are independent in our energy production and carbon neutral by using efficient, environmentally-friendly, renewable sources of power.	LE3.2.1 Develop low environmental impact renewable energy systems for the region.	Facilitator, Advocate	Businesses, DECCW, DCC, Country Energy, BSC, SCU, NSC
		LE3.2.2 Promote and adopt energy efficient practices and technologies across the community.	Facilitator, Advocate	Community, Business & Industry, DECCW, DCC, Country Energy
		LE3.2.3 Make our region a leader in local, low environmental impact, renewable energy production.	Facilitator, Advocate	Community groups, Business & Industry, Country Energy, SCU, NSC



## Next steps

Having developed the 2030 Plan, we as a community need to ensure that we are acting on it and moving in the right direction. Therefore the Coffs Harbour 2030 Project will now move into its Implementation Phase.

### Council

Coffs Harbour City Council will undertake a number of processes to support delivery and review of the 2030 Plan including:

- Development of a four year Council Delivery Program based on the Objectives and Strategies in this document
- Reporting to the community on progress against the Plan every four years. In order to do this a set of Sustainability Indicators will be developed against which progress can be monitored.
- Seeking to develop strong partnerships with other agencies identified in the Plan.
- Supporting the community in setting up a series of groups addressing the 2030 themes.
- Setting up a 2030 Community Advisory Group to support delivery and review of the Plan. One of the first activities of the Community Advisory Group will be the development of a set of Sustainability Indicators for the Plan.

### Other Agencies/Sectors

This Plan cannot be delivered without the participation of other agencies/sectors working within the community. Therefore the following roles are seen as key:

- Leading and participating in relevant partnerships to deliver strategies within the Plan.
- Participation in reporting and reviewing on progress in implementation of the Plan.

### The Community

The community has a key role to play in implementation of this Plan. These roles include:

- To identify relevant strategies within the Plan and draw up action plans for delivery.
- To take the ideas in the 2030 Community Ideas Booklet and act on them.
- To participate in community groups addressing the themes in the Community Vision 2030.
- To elect to become a member of the 2030 Community Advisory Group.
- To participate in reviews of the Plan.



## References

CHCC Community Social Plan

CHCC Our Living City Settlement Strategy

Cowra Futures 30 Strategic Plan 2006-2036

Towards a Sustainable Blue Mountains - City Vision and Plan for Action 2000-2025





Coffs Harbour City Council would like to thank all those who have been involved in the development of the 2030 Community Vision and the 2030 Plan. Over 950 members of the community have given their vision and ideas for how to move Coffs Harbour towards a more sustainable future, including government agencies, citizens, community groups, youth, the Aboriginal community and business and industry. We thank you all.



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